



ATTACHMENTS

ORDINARY MEETING AGENDA

THURSDAY 27 FEBRUARY 2020

~ REFERENCE TO ATTACHMENTS ~

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COBAR SHIRE COUNCIL
DONATION APPLICATIONS 2020/2021

APPLICANT	CHARTER	REQUEST	\$	HAVE THEY HAD A DONATION RECENTLY	DO THEY EXPECT TO SEEK A FURTHER DONATION FUTURE ROUNDS
Cobar Arts Council	Community Cultural Experiences	Rates offset equivalent	\$ 2,300.00	Yes	Not advised
Kubby House	Community not for profit early education provider	Water and Sewer Access offset	\$ 2,000.00	Yes	Yes
Cobar Clay Shooting Club	Community recreation and sporting	Assistance to hold annual event which attracts many people from out of town and is a prestigious event with in the sport. There is an expectation that sponsorship will reduce in present climate	\$ 3,000.00	Yes	Yes
Cobar Girl Guides	Community not for profit organisation	Assistance with rates offset	\$ 1,500.00	Yes	Yes
Cobar Pony Club	Community recreation and sporting	Water access offset - \$940.00 License offset - \$540.00 Contribution to water usage - \$900.00	\$ 1,780.00	Yes	Yes
Autoclub of Cobar	Community recreation and sporting	Assistance with rates offset - \$1,000.00 To purchase non potable water for track during events - \$4,000.00	\$ 5,000.00	Yes	Yes
		Expected budget	\$ 15,580.00		
			\$ 16,000.00		

Annual Operational Plan Quarterly Management Budget Review



COBAR SHIRE
COUNCIL
outback nsw

Cobar Shire Council

Quarter 2 of 2019-2020 Budget Review

Statement by Responsible Accounting Officer

Pursuant to Section 203 (2) of the Local Government (General) Regulation 2005, I, Kym James Miller believe that the statements pertaining to the Quarter 2 budget review of financial year 2019-20 indicate that the financial position of Cobar Shire Council is satisfactory after having regard to the original estimate of income and expenditure.

Kym Miller

A handwritten signature in black ink, appearing to read 'Kym Miller', written over the printed name.

19.02.2020

Job Description	Act Exp to 31 January 2020	Adjusted Budget to 31 January 2020	Recommendation	Comment
Plant purchases	0	2,911,556		
Library Books	22,849	40,000		
Library Special Project	2,980	10,000		
Youthie Kitchen Upgrade and Extension	14,725	1,481,716		
Youth Centre Equipment	4,780	20,000		
Administration Building Capital	0	292,130		
Lilienne Brady Village	8,845	460,000		
Great Cobac Heritage Centre - Dump Proofing	58,952	2,346,840		
Medical Centre Extensions	0	81,392		
Museum Minor Capital Projects	0	30,000		
Playground Upgrades	0	50,000		
Minist Memorial inc Link to Heritage Park	8,135	831,997		
Cobac Street Signage	0	5,000		
Main Street Christmas Decorations	1,008	0		
Main Street - Beautification	0	50,000		
Newey Staged Development	0	235,000		
IT Projects	55,923	75,000		
Museum Display	0	21,841		
Improve Disability Access to Buildings	0	20,000		
Building Conservation Works - Cinema	0	50,000		
Bushbong Bus Shelters	18,579	0		
SR20 Union Road Repairs	7	0		
Mount Hope Toilets - income 91083	1,955	77,293		
Dalton Park Gould St Upgrade	8,880	0		
Housing Renewal	0	143,673		
Rankin St Playground	113	0		
Swimming Pool Plant Renewal	14,400	45,000		
Bike Path Rejuvenation	0	50,000		
Ward Oval	924	0		
MR 7518 Barnato-Tilpa Rd Acres Billabong Sig 1	232,516	60,000		
MR 407 Mulya Rd CAR	0	246,830		
SR 9 - Neakarbo - Gravel Resurfacing	0	135,000		
SR 7 - Mt Gap - Caisway Stabilisation	0	250,000		
Girl Guide Accommodation	10,135	255,000		
Nymagee YPA	0	32,000		
Truck Wash (New)	6,640	573,964		
Heritage Signage	0	10,000		
Coburn Depot Upgrade	4,018	828,197		
Museum Disability Access	9,241	0		
Bushbong Playground	38,318	0		
Grant Contributions	0	200,000		
Council Carpark Purchase	1,743	0		
Purchase 2-8 Marshall St - Carpark	-13,637	0		
DRUMMOND PARK TOILETS REPLACEMENT	180,190	236,986		
Tindera St 34 Upgrade	50,753	50,753		
Disabled Access to Administration Building	5,300	0		
Tank Pad Construction for Bore Sites	0	50,000		
Cobac Sound Chapel	5,850	0		
Purchase Nymagee Airport Block	531	0		
Ward Oval Upgrade	37,612	5,000,000		
Early Learning Precinct	58,400	0		
Nymagee Toilet - income 91083	0	34,500		
Footpath Renewal Program	27,849	239,831		
MR 411 Tipping Way - Bend Alignment	0	240,000		
MR416 The Wool Track	4,350	0		
MR 7518 Fifty Two Mile Road Seal Extension	277,466	800,000		

Grid Approach Sealing	0	90,000		-90,000
SR10 Bokamba Rd - Resheet	0	151,000		-151,000
SR31 - Moolah Rd - Resheet	0	150,000		
SR19 Burrellong Road	0	201,000		
SR20 Grain Rd - R2R - Gravel Resheeting	404	0		
SR20 Grain Road 12km Seal Extension Project	737,796	2,315,209		
SR24 Mt Grace Rd - Sealing Bridges Approaches	39,641	45,000		
SR32 Developmental Road - Resheet	0	227,500		
SR 36 Faleslian Road - Gravel Re-sheeting	0	200,000		
SR 40 Filtration Plant Road - Widen and Reamit	0	100,000		-100,000
SR45 Garbage Tip Road resheet	0	2,500		
Street Lighting Upgrade	0	420,000		
Industrial Area - Design and Construct	25,200	531,166		
Old Bourke Road - Reform and Widen	0	150,000		-150,000
Enabalong & E. West Reseals	0	61,219		
Reservoir Refurbishment - SSWP003 (commenced 2019)	0	1,500,000		
Pipe Replacement 6km - SSWP005	96,471	5,212,101		
Water Storage Renewals & Upgrade	25,016	300,000		
Cobar Storage Pump Station	22,000	0		
Unallocated Roads Capital	0	402,000		-402,000
Pump Station & Mains Improvements	0	50,000		
Telemetry System - Sewerage Fund	0	30,000		
Sewerage Works Improvements	20,840	50,000		
Compliance Program	0	30,000		
Purchase of 2 Houses				700,000
R2R Resealing				500,000
Total Capital		2,249,193		36,791,795
				Housing plan to go to Council.

YEAR TO DATE 2019/2020 (as at 20 February 2020)

s94 - Community Facilities	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Suprvision Code 1989 as it relates to development contributions					
Section 94 Contributions Plan 5/93	50,311.36	0	0	0	50,311.36
Developer Contributions Plan 10/96					
Developer Contribution Plan 2000	120,568.19	0	0	0	120,568.19
TOTALS	170,879.55	0	0	0	170,879.55

s94 - Open Space	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Developer Contribution Plan 2000	10,344.47	0	0	0	10,344.47
TOTALS	10,344.47	0	0	0	10,344.47

s94 - Cobar Local Infrastructure Contribution Plan 2012	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Development Type A	0	0	0	0	0
Development Type B - Heavy Haulage	0	0	0	0	0
TOTALS	0	0	0	0	0

s64 - Water & Sewer	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Developer Contribution Plan 2000 - Water	13,399.72	0	0	0	13,399.72
Developer Contribution Plan 2000 - Sewerage	92,169.15	0	0	0	92,169.15
TOTALS	105,568.87	0	0	0	105,568.87

s94a - Cobar Local Infrastructure Contribution Plan 2012	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Development Type A	750.00	0	0	0	750.00
Development Type C	396,704.81	154,268.38	2,818.45	0	553,781.64
TOTALS	397,454.81	154,268.38	2,818.45	0	554,541.64

s64 - Development Servicing Plans for Water Supply & Sewerage Services 2013	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
s64 - Water (DSP Area 1 - Mount Hope)	0	0	0	0	0
s64 - Water (DSP Area 2 - Nymagee)	0	0	0	0	0
s64 - Water (DSP Area 3 - Cobar, Eualalong, Eualalong West)	39,342.47	0	301.32	0	39,643.79
s64 - Sewer	48,389.82	325.00	373.21	0	49,088.03
TOTALS	87,732.29	325.00	674.53	0	88,731.82

Voluntary Planning Agreement - Hera Resources	Opening Balance	Contributions Received	Interest Received	Expenditure	Balance as at End of Period
Community Fund	92,600.63	0	0	0	92,600.63
Road Contribution	6,641.16	0	0	0	6,641.16
TOTALS	99,241.79	0	0	0	99,241.79

Cobar Shire

DRAFT LOCAL STRATEGIC PLANNING STATEMENT

Version for 18 February 2020

ACKNOWLEDGMENT OF COUNTRY

We acknowledge and respect the traditional lands for all Aboriginal people, we respect all Elders past, present and future. We ask all people that walk, work and live on traditional Aboriginal lands, to be respectful of culture and traditions, we stand together side by side, united with respect for land for oneself and for one another.

1 FORWARD

Cobar Shire is situated in the centre of New South Wales at the crossroads of the Barrier Highway and the Kidman Way and has excellent road, rail and air links to most of Australia's capital cities. With an area of 45,609 square kilometres, the Shire is approximately two-thirds the size of Tasmania. It is home to approximately 4,647 people. The Shire's prosperity is built around the thriving mining - copper, lead, silver, zinc, gold - and pastoral industries, which are strongly supported by a wide range of attractions and activities, that make it a major tourist destination.

One of the most important jobs of Council is to set the strategic direction that guides our work to improve life in Cobar Shire. To assist with this, Council has prepared a Local Strategic Planning Statement.

This Statement is owned by the community of Cobar Shire. It is not a Council plan; however, Council has taken responsibility for bringing the plan together, overseeing its implementation and reporting back to the community on progress made.

As Councillors for Cobar Shire, we support this Statement and will ensure that Council projects and programs reflect the priorities of our community. We will bring this plan to life and we will report back to the community each year on progress with its implementation.

2 WHAT DOES THIS STRATEGY DO?

This Local Strategic Planning Statement (LSPS) sets the framework for the economic, social and environmental land use needs over the next 20 years. The LSPS has also taken account of land use planning in adjacent Councils. It also works with council's Community Strategic Plan (CSP) and Local Environmental Plan (LEP). The LSPS gives effect to the Far West Regional Plan, implementing the directions and actions at a local level. The LSPS planning priorities, directions and actions provide the rationale for decisions about how we will use our land to achieve the community's broader goals.

This LSPS has been prepared in accordance with clause 3.9 of the *Environmental Planning and Assessment Act 1979* (EP&A Act). The LSPS brings together and builds on the planning work found in Council's other plans, studies and strategies, such as the Local Environmental Plan (LEP) and Community Strategic Plan (CSP). The LSPS also gives effect to the Far West Regional Plan 2036, implementing the directions and actions at a local level. The LSPS planning priorities and actions provide the rationale for decisions about how we will use our land to achieve the community's broader land use vision.



Figure 1: Alignment of the LSPS to other strategic planning documents

3 MONITORING

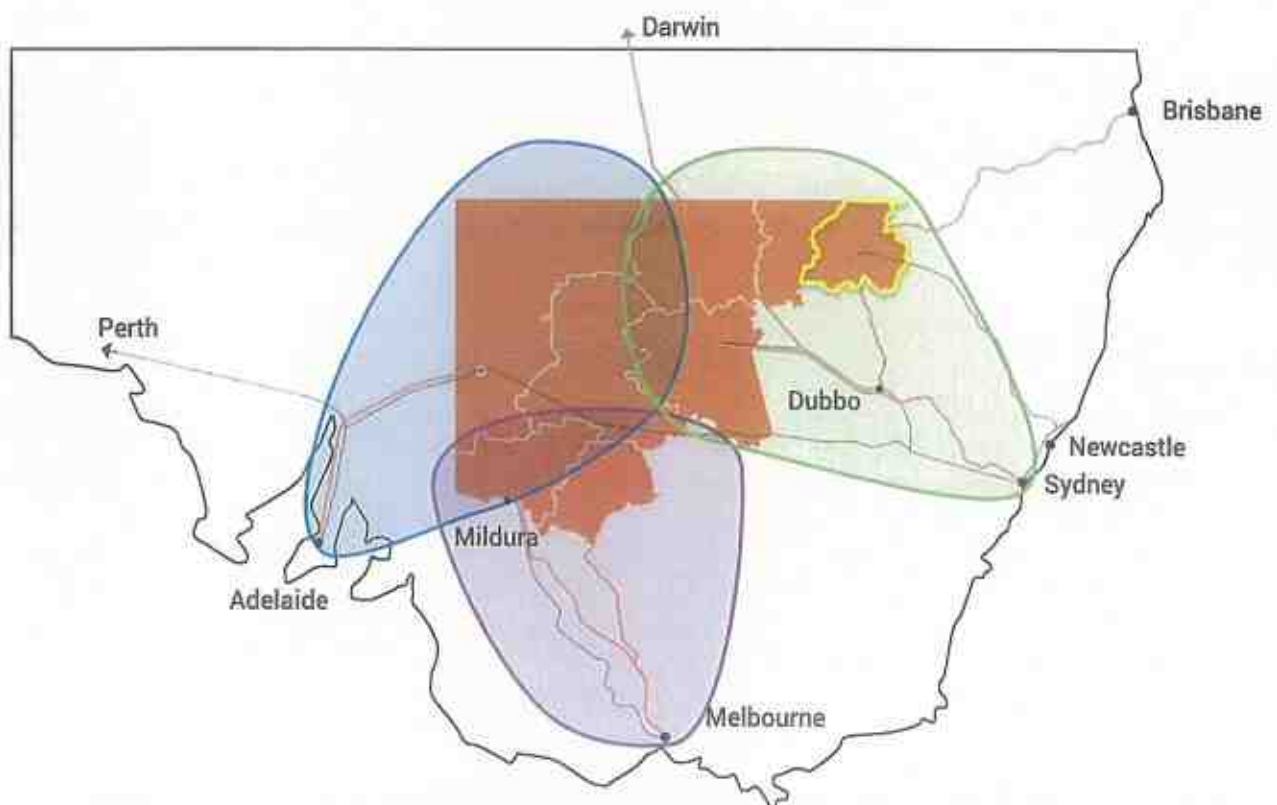
Council will monitor, review and report on its LSPS annually to ensure that its planning priorities are being achieved. Council will use the existing Integrated Planning and Reporting (IP&R) framework under the Local Government Act 1993 for the purpose of monitoring implementation of the LSPS.

4 THE FAR WEST REGION

The focus for the future of the Far West is to leverage its competitive advantages and unlock the potential for unique economic opportunities. With vast distances, small populations and challenges across government and regional boundaries, all tiers of government and the region's service providers face significant challenges.

Cobar has a strong connection to the northern area of the Far West, as well as the vast outback of Queensland. The eastern area comprises Bourke, Brewarrina, Cobar and Walgett Local Government Areas and is known as the Gateway to outback NSW. It is recognised for its productive and diverse agriculture and mining sectors. The eastern area is home to approximately 34 percent of the Far West population. The local centres of Cobar, Bourke, Brewarrina, Walgett and Lightning Ridge provide business, office, retail, health, education, arts, culture, recreation and entertainment uses and support smaller settlements across the area. Euabalong and Euabalong West are serviced by the Riverina Region including Griffith and Wagga for health and other services.

This region also has a strong cross-regional relationship with the Orana region, and residents' access higher-order health, education, retail, commercial and transport services in Dubbo.



5 OUR UNIQUE SHIRE

Cobar Shire is situated in the centre of New South Wales encompassing an area of around 45,600 square kilometres, about 700kms north-west of Sydney and 650kms north of Canberra. Cobar is located on the crossroads of three major highways – the Kidman Way linking Melbourne to Brisbane, the Barrier Highway linking Sydney to Adelaide via Broken Hill and the Wool Track linking the Sunraysia area to South East Queensland.

Established as a town for more than 100 years, Cobar is one of the strongest outback areas in NSW, with a population that hovers around 5,000 people and a strong mining and agribusiness industry that has supported its development as a service centre for the people of the Far West. Other villages in the Shire are Euabalong and Euabalong West, Mount Hope and Nymagee.

5.1 EUABALONG

Euabalong has a population of approximately 350 people and was founded in the 1870s. It was originally a police station and the town was built because of its close proximity to the Lachlan River. The main industry is cropping, cattle and sheep. The Cobar Shire Council maintains a depot in the village. There is potential demand for further supply within the village, however the current land available is adequate. The village is not serviced with key infrastructure. Council will continue to assess development on a merit basis.

5.2 EUABALONG WEST

Euabalong West has a population of approximately 70 people. It is a small town on the Broken Hill Railway Line that was founded to serve the residents of nearby Euabalong, which was a crossing point for the Lachlan River founded in the 1870s. It's main industries are cropping, grazing and railway-related employment. The current available land within the village is adequate. The village is not serviced with key infrastructure. Council will continue to assess development on a merit basis.

5.3 NYMAGEE

Nymagee has a population of approximately 100 people, the village is situated 98km south-east of Cobar. There is a hotel, police station, community hall, community school building, CWA hall, fire shed, park, airstrip and sporting facilities. Aurelia Metals employ around 50 people at their mine sites, many of the employees are fly in/fly out and stay in base camp facilities south of the village. Nymagee is unserviced and undeveloped, with a large proportion of the land already zoned for village purposes. The longevity of the village relies on current and future mining activity. Access to a secure water source is the primary issue for Nymagee, with water being trucked from Cobar during dry periods.

5.4 MOUNT HOPE

Mt Hope is situated 160km south of Cobar on the Kidman Way and has a population of approximately 15. The main hub of the small village is the local hotel which services the local farming community as well as the travelling public. There is a well-maintained community hall and council maintain an unsealed airstrip. There is no reason to expand the village boundary with a number of vacant undeveloped and unserviced lots currently available.

6 COBAR LOCAL GOVERNMENT AREA

Cobar's population has been reasonably steady for the past ten years at around 5,200. At the 2006 census, there were more males (53.8%) than females, with 62% of the population being aged 18-64 years (working age population). The median age of the population was 35 years, 10.5% were of Aboriginal descent, and 84% were born in Australia.

Over a third of the workforce is employed in the mining and manufacturing industries, 9.5% are employed in agriculture and retail is the next largest employer in the Shire. Due to mining, the median weekly income is higher than the national average.

There are around 2,300 dwellings in the Shire with over 36% of residents renting, and only 30% of residents owned their home at census time. The employers in town are large holders of real estate, to ensure there is adequate housing available for their workforce.

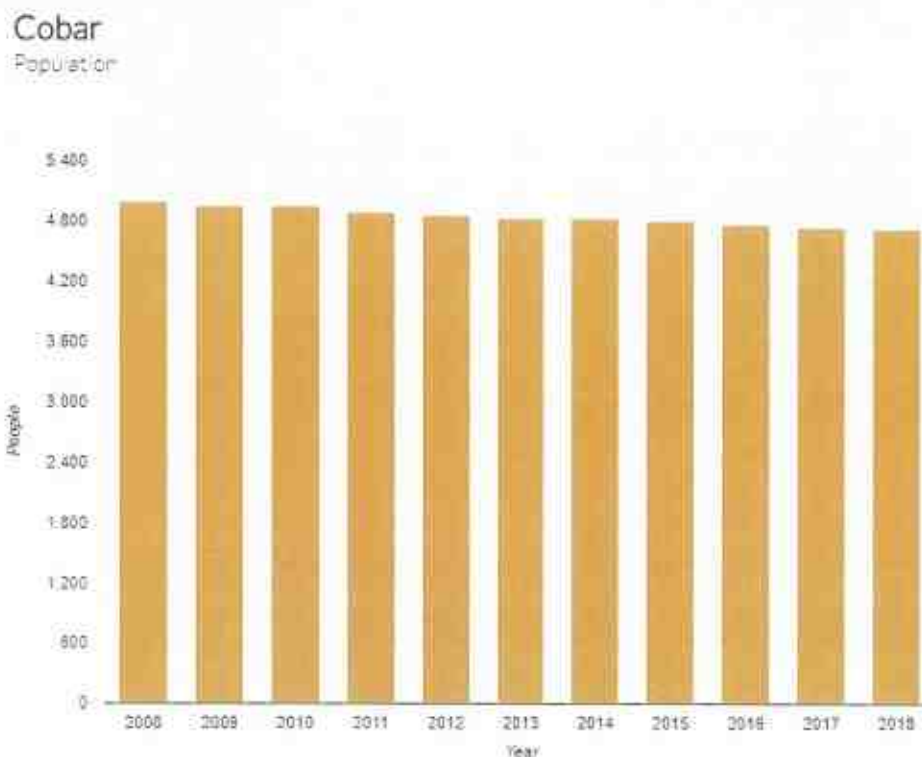
6.1 POPULATION

The 2016 census shows Cobar having a resident population of 4,969 which was reduced from 2006.

Some quick statistics on the population:

- 62% are aged between 18 and 64 years
- 36% of residents are currently renting
- There were 2313 dwellings in the Shire
- 46% of the population was earning an average weekly household income of \$1000 per week or more.

Cobar's population has a diverse mix of long and short-term residents, nationalities and skills. You won't find Iron Ringers anywhere else.



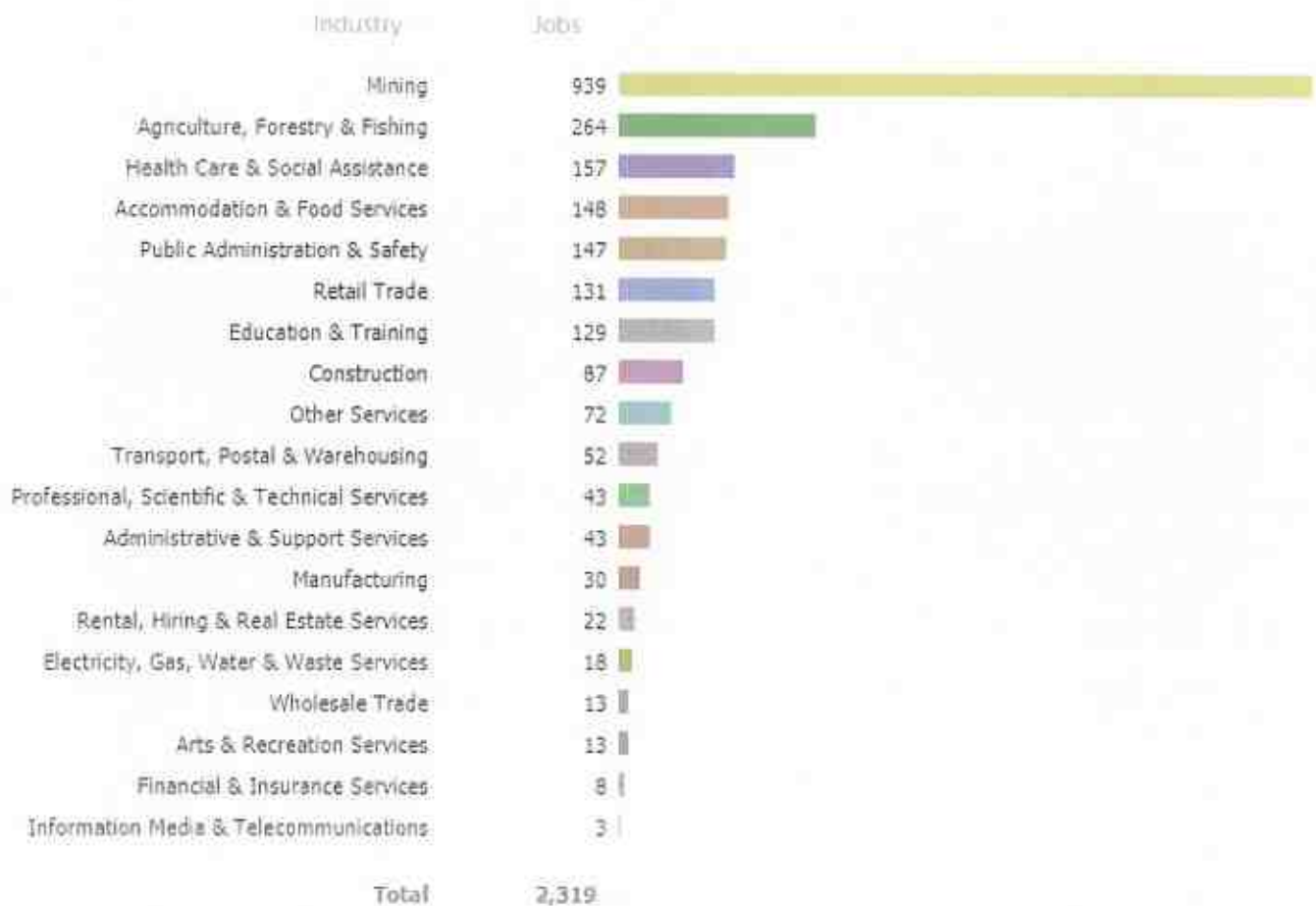
6.2 EMPLOYMENT

The main industries in Cobar are mining, agriculture, retail and tourism. With the recent strength of both the mining and local tourism industry, Cobar has enjoyed a relatively low unemployment rate. Around 29% of the population is not in the labour force. Of those who are, 67% are employed full time.

30% of the population is employed in the mining industry, 10% in agriculture and 8% in retail trade. An analysis of the occupations held by the resident population in Cobar Shire in 2006 shows the three most popular occupations were:

- Machinery Operators and Drivers (470 persons or 19.9%)
- Technicians and Trades Workers (457 persons or 19.4%)
- Managers (336 persons or 14.2%)

As the workforce is a key input or factor of production, it is important to ensure that the workforce is able to meet the skill and knowledge requirements of current and future industry needs. Initiatives need to consider quality education and training systems that are capable of educating, training and re-training people through their working lives.



7 VISION

Our vision is for Cobar Shire to be an attractive, healthy and caring environment to live, work and play, achieved in partnership with the community through initiative, foresight and leadership.

We will capitalise on our natural resource and infrastructure investment to be the mining hub for the Far West, with many specialist contracting companies setting up prominent bases in town. As the mining hub we will be an established mining community that encourages community cohesion through provision of accommodation within the town centre and agitation towards a local workforce.

The exploration of mining and how it is approved in the future will be a key focus for Council. We will focus on industry and infrastructure development that will utilise or establish local workforces. Our approach to development will be agile and quick to respond to opportunities for development. We will capitalise on the investment in airfreight and inland rail for potential development opportunities. Our strategic position from Parkes and the capacity of our road network will allow us to link into the freight hub, improving out the movement of grain and livestock from the Southern part of the Shire through to Condobolin and into Parkes.

Our connection to key freight corridors, particularly the Wool Track, Kidman Way and Barrier Highway will support the growth and diversification into resilient agriculture practices. Our current agriculture sector is based on sheep and grazing operations with positive opportunities emerging in the goat industry. There are opportunities to look at harvesting natural grasses and weeds for stock feed during wet periods to build resilience during drier periods. There is a growing opportunity to support the goat industry through depots development as well as ancillary transport services.

We are integrating the tourism attributes of Cobar into a unique experience that show cases the strengths of the place, creates a strong destination profile, complements rather than competes with the wider region, diversifies the local economy and has high appeal for the community and domestic and international visitors.

We are working towards implementing strategies and promoting outcomes that see Cobar positioned as a leader in outback medicine for remote/outback locations. The opportunity lies in supporting this sector to develop and innovate, being at the forefront of "outback/remote" medicine in Australia.

8 INDUSTRY SUSTAINABILITY

There are currently three major mines operating in the Shire, with several others looking to start production in the near future. All mines employ a range of contractors across a variety of trades. Consequently, Cobar supports a strong industrial sector made up of many small to medium sized businesses. Other key industries include agribusiness, tourism and retail businesses. Cobar is proud of the strength of the industrial businesses which service both Cobar and towns across Australia.

8.1 MINING

Mining has been the core industry in Cobar since the discovery of copper in 1870. At the time of its peak in 1912, the Great Cobar boasted 14 smelters, a 64-metre chimney stack and it employed over 2000 workers.

At the turn of the 19th century the population of Cobar was approximately 10,000. Mining had become the most important industry in the region and many small towns grew on the wealth generated by the Great Cobar Mine. These included Wrightville, Mount Drysdale, Canbelego, Shuttleton and Nymagee which all supported significant populations during the period 1870 - 1920.

Endeavor mine, is situated 47 kilometres north of Cobar. The Endeavor orebody is similar to others in the Cobar Basin in that it has the form of massive vertical pillars. It is the largest zinc, lead and silver producer in the Region. An entirely underground operation accessed by traditional shaft haulage with concentrator, drying, storage and rail facilities on the mine lease, the mine currently produces at a rate of 720,00 tonnes of ore per annum.

The Shire will agitate to be the centre of natural resources in the Far West. Cobar has an abundant of privately owned industrial and commercial land available to support the service industry that underpins the mining activity. Being agile and quick to respond to opportunities for development in this sector will allow us to take advantage of opportunities that arise in the future. In the long-term, Council recognises that there is a need to differentiate Cobar's economic structure to promote economic viability.

8.2 AGRIBUSINESS

Cobar Shire covers a large area and incorporates many land and soil types from flat to open plains and much more. There are many agricultural businesses in the Shire, mostly supporting sheep and goat production. Industry is diversifying into rangeland goats to capitalise on international demand and to adapt to drier climatic periods. The recent development of a small stock abattoir at North Bourke has recognised this growth industry and provides local producers with an accessible processing plant, optimising time and resources required to get stock to market. Grazing for wool production has contributed significantly to the Cobar Shire for many years. There is also cropping in the southern portion of the Shire. There have been several innovative agriculture industries set up in the Shire such as emu production, native brush and biofuel industries.

Recent changes in biodiversity legislation have opened a new market in carbon farming. Several primary producers are diversifying into this sector, committing to long term leases as part of carbon offset schemes. Sustainable land management is a key feature of agriculture in the Shire. Members of the Buckwaroon Landcare Group have enterprises covering a large section of the Shire around the township of Cobar and have taken out many awards for their sustainable land use practices. Key projects include Grazing for profit courses, Alan Savory Holistic Management training, developed a weed seeker a computerised spray unit that selectively sprays

regrowth, coordinated wild dog baiting, school education days taking students from local primary schools on farm and giving them an insight into agriculture practices.

There are a number of services in Cobar supporting the agriculture industry including rural traders, livestock carriers and buyers, farm good suppliers, Livestock Health and Plant Authority and the Local Land Services.

The Council and community value the rural economy and is keen to develop this part of the economy in areas that will lead to strong local growth and employment. This is not only important from an industry development point of view but from a view of creating and maintaining an industry capable of enhancing the economy.

8.3 TOURISM

Tourism is an important industry in Cobar that continues to grow. The tourism market is largely underdeveloped, and considerable opportunities exist in the industry.

Cobar continues to experience significant increases in tourists traveling through the Shire every year. There are business opportunities available to tap into and service this market. Cobar has been given RV friendly status by the caravan and campervan industry and good facilities for this market are provided in Cobar, including parking areas and dump sites. Cobar is ideally located on two major highways and is a convenient stop-over point. Cobar is serviced by a caravan park, there are several farm stays in the Shire, motels and hotels.

Cobar has excellent attractions that are well known as a stopover for people travelling east/west and north/south. Key attractions include the Great Cobar Heritage Centre, two national parks including a destination at Mount Grenfell, the Great Cobar Open Cut mine, the Golden Walk at Peak Mine, Mt Drysdale, Fort Bourke lookout and much more.

Cobar has exceptional conference facilities at the Cobar Bowling and Golf Club, the Cobar Memorial Services Club, the Library and government offices. Other unique facilities can be arranged such as shearing sheds, the showground and various outdoor venues. Council and the venue managers offer support when arranging conferences. There are several major annual events held in Cobar. These include the Festival of the Miners Ghost, agricultural show, Cobar Miners Races, Cobar Rodeo, market days, Australia Day celebrations, Anzac Day and Remembrance Day services and activities and the town street Christmas Gala Night.

The ultimate aim of tourism development is to develop a unique recreational and tourism profile for Cobar that supports and enhances the existing quality of lifestyle image and integrates the environment into everyday thinking. It needs to leverage community assets to provide a playground for the broader regional population whilst having strong appeal for emerging experiential markets such as eco-tourists and grey nomads which are prevalent in the wider area. The key challenge is to create reasons for people to visit and stay in the region by developing new experiences (events and product development) that provide broader appeal and attract markets from the wider region.

8.4 RETAIL

Cobar continues to experience strong growth in new retail businesses, across a broad range of goods and services. The category of New Business is the most fiercely contended at the annual business awards. Council supports both shop front and home-based businesses.

New drainage, telecommunications and electrical infrastructure has been installed, along with the beautification of the streets – new paving, street furniture and landscaping. Outside of the CBD there are numerous retail shops offering a wide array of services, facilities and products.

All retail businesses in Cobar are small to medium sized operations. Shopping, office, community and civic uses will continue to be consolidated within the main street.

8.5 HEALTH

The health and community services sector in Cobar is considered reasonably strong with the community having good access to front line medical and community services, including General Practitioner's, Dentist's and community services. Health care and social services provides 6% of all jobs in the community; and with an expectation that underlying demand for services may increase as the community ages, opportunities for industry development in the sector are considerable. Whilst the sector is quite broad, key opportunities include aged care management and healthy community outcomes with a focus on families and general wellbeing.

8.6 INFRASTRUCTURE

The provision of both hard and soft infrastructure is becoming increasingly more important in the 'liveability' of a location, which aids its ability to attract the investment and population that is required for sustainable growth.

Major transport corridors and infrastructure, including the airport, the railway, highways and major roads, will be protected from encroachment by development which would detract from their safety or operational efficiency.

Cobar has a good airport with a sealed strip located 5km from town along the Lerida Road. The strip is suitable for large aircraft, aviation gas and jet fuel are available on-site, as is a serviced passenger terminal. Over 6kms of kangaroo proof fencing has been installed, the runway has recently been extended to allow large sized planes (or those with heavy loads) to land and take off, the runway is lit, and 24-hour access is available to the runway for aircraft. Council welcomes a wide range of users to the airport, including charter flights, sightseeing aircraft and small aircraft refuelling.

Investing in energy transmission infrastructure is required to address a critical bottleneck in the economy. Currently energy transmission lines are not adequate to meet current demand for power during peak residential demand. Some Mining operations cease during these periods, lowering the overall viability of future expansion in this sector. This action has been identified as a priority for Cobar and Bogan Shires, which represent the major Mining areas of the Region.

The proposed Wool Track provides an alternate freight and tourist road connection between Balranald and Cobar, passing through Ivanhoe and onto Queensland. This connection provides the Far West with more direct access to and from South Australia. A feasibility study was jointly commissioned by Boar Shire Council, Central Darling Shire Council and Balranald Shire Council. The study includes a cost benefit analysis which demonstrates a viable investment in the route. The disruption to the existing north, south and local transport routes through NSW during flood events in the Lachlan River catchment highly the Wool Track as an important alternate transport route through NSW.

9 HEALTHY AND COHESIVE COMMUNITY

9.1 HOUSING

Cobar has a range of housing opportunities, from rural to rural residential, large sized town blocks and unit developments. In late 2006 Council released 64 lots which sold out in three days. A further Council subdivision of 47 lots is planned. There are a number of private subdivisions being undertaken around the Shire.

Two new off-road bike paths have recently been developed, servicing the Lerida Road rural residential estates and town areas, allowing safe bike access for school students and those wishing to explore bushland near Cobar. Most estates have access to town water and electricity infrastructure. Blocks of various sizes are available with excellent road access to Cobar.

Cobar will be community-based mining town. With services that support people living in town. Utilising current housing stock before any future application for temporary accommodation outside of town will be favoured. Future industry development applications that accommodate employees in town to the best of their ability to support longevity will be favoured by Council. Setting this direction for future development will provide certainty to local residents and the economy.

9.2 SKILLS DEVELOPMENT

In some cases, the local workforce is insufficient to meet the needs of industry, such as the specialised skills required by the Mining sector. In order to attract skilled labour, a 'family-centric' approach to recruitment must be taken. When advertising jobs, businesses must be able to advertise the lifestyle available to workers' families. This strategy has been identified as a priority for Cobar Shire, which is heavily reliant on accessing the external labour market for Mining. Improving council delivery and synergies for state service deliveries in isolated communities will make it easier for people to live and work in the Region, contributing to positive economic and demographic outcomes.

Council are in the process of exploring potential for a 'Mining School' in Cobar. Following success of the initial Cobar Skills Mining Hub there is interest in securing an ongoing program that would include certificates such as "Working at Heights" or "Working In Confined Spaces". Service providers are battling to recruit trained employees into the human services industries. This model could assist address this issue in the future.

9.3 PROTECT OUR NATURAL ENVIRONMENT

Cobar Shire encompasses a wide range of land forms with the topography ranging from the alluvial flood plain of the Darling River, level alluvial and aeolian country to the west and south west area, undulating and hilly country to the north, east, south eastern and centre area around Cobar and to level alluvial flood plain of the southern areas adjacent to the Lachlan River. The large area of Cobar Shire and the major distances between the extreme boundaries provides for a diverse range in flora types, fauna species, soil types and climate.

9.3.1 Increase resilience to climate change and natural hazard risks

Supporting projects that will increase our preparedness for seasonal fluctuations will be a core adaption strategy. Severe heat throughout the summer periods, averaging over 35°C, is continuing to rise and extend for long periods of the year. Sustainable adaptation strategies for existing and proposed infrastructure and residential development, particularly renewable energy supply and water security, will improve our

communities living standards and boost our resilience to harsh climate variations.

Cobar has suffered from lack of a reliable water supply from the time of its establishment in the 1870's. The area is arid and more than 140 kilometres from any permanent watercourse. The principal source of water is the Bogan River at Nyngan, where water is stored in a series of pools known as the Bogan Storages. Security is better assured by a connection to the Macquarie River at Warren through the Albert Priest Channel. Future proofing the availability of water during dry period is essential to support investment in Cobar and the surrounding area.

9.3.2 Protect and manage environmental assets

Cobar is located within the Cobar Peneplain bioregion. The landscape of the Cobar Peneplain bioregion includes undulating low rounded ridges, rolling downs and plains. A large area of the bioregion is rangeland, and vegetation consists of poplar box woodlands, mulga communities and white cypress pine.

The north western boundary of Cobar Shire adjoins the Darling River for approximately 80km, however the Shire is not greatly affected in this area. The environment of the Darling River is severely degraded during periods of deficient rainfall in the catchments and from over utilisation of the water for agricultural and urban uses. The majority of the water that flows through this region originates far from this Shire and as a result is impacted upon by pollution sources and land uses beyond the control of Cobar Shire Council. The combination of all of these impacts results in decreased water quality, increasing riverine salinity, increased frequency of algal blooms and greater demands on the water resources. Water quality in the Darling River has remained unchanged with seasons of good rain, meaning good water quality, but in seasons of below average rainfall nearing poor water quality.

Mining is the most important land use in Cobar Shire in terms of value of production. In common with most other land uses, mining has the potential to affect the physical environment through the removal of vegetation and topsoil, displacement of fauna, release of contaminants into the air and water, production of mine overburden and wastes, and disruption caused by noise and visual pollution.

Many of the environmental issues related to mining are the legacy of past operations. While current mining practice, underpinned by stringent conditions placed on mine operators and requirements for rehabilitation of mine sites, has improved the environmental performance of modern mining, continued research is necessary to address the industry's remaining environmental management and rehabilitation problems.

9.4 CELEBRATE HERITAGE ASSETS

There is evidence of aboriginal occupation over the entire area of Cobar Shire. Whilst many of these sites have been documented and noted it is emphasised that there are significant gaps in the data and that there has not been a complete and detailed archaeology study of aboriginal sites carried out. The National Park & Wildlife Service has carried out a significant amount of survey work to identify and document the aboriginal sites in Cobar Shire and the following information has been collected from the National Parks and Wildlife Service records.

Mount Grenfell Historic Site, is 71km from Cobar, in Cubba, and protects Ngiyampaa rock art. For thousands of years before Europeans settled in this part of NSW, Ngiyampaa people regularly gathered around the semi-permanent waterhole and took shelter in the overhangs of what is now Mount Grenfell Historic Site. In the surrounding rocky ridge, you can see richly coloured paintings of human and animal figures, representations of the natural environment, and hand stencils which are of ceremonial significance to traditional owners.

Other protected sites include Buckambool Mountain, Pine Ridge, Elura Mine Area, Meadow Glen, Mount Daris, Neckarboo, Bulla, Kaleno, Iona and Marma.

Fort Bourke Hill is the historic site of the New Cobar Gold Mine, Cobar's first gold mine, which is still a working mine operated by Peak Gold Mines. The Cobar Heritage Walk provides visitors with a guided tour of the town's historic buildings, including several from the Victorian and Edwardian eras, as well as early miners' cottages. Then stop by the heritage-listed Great Western Hotel, a traditional rural Australian corner pub. Another known highlight in Cobar is the Great Cobar Heritage Centre, set inside the former administration offices of the Great Cobar Copper Mine built in 1912, visitors can take a journey through Cobar's history from the time of the local Aboriginal Ngiyampaa people to the mining era.

Ensuring identified aboriginal and non-aboriginal sites across the Shire are included in schedule 5 of the *Cobar LEP 2012* is essential to certify the protection of these sites.

10 ACTIONS FOR ACHIEVING OUR VISION

Focus	Alignment with Policy	Strategic Outcome	Description
Tourism	Far West Regional Plan – Direction 5	Promote and diversify local tourism market	1. Develop a unique recreational and tourism profile for Cobar.
Infrastructure	Far West Regional Plan – Direction 4	Diversify energy supply through renewable energy generation	2. Facilitate small-scale renewable energy projects using bioenergy, solar, wind, small-scale hydro, geothermal or other innovative storage technologies through local environment plans.
	Far West Regional Plan – Direction 8	Enhance access to telecommunications	3. Identify options to improve access to shared telecommunication and internet services, including public access to services at community centres and schools.
Housing	Far West Regional Plan – Direction 27	Sustainably manage residential development	4. Ensure any future residential development is located on land that is currently zoned and serviced.
Protect our Natural Environment	Far West Regional Plan – Direction 26	Deliver long-term water security	5. Invest in alternative water sources to ensure availability during dry periods.
Celebrate Heritage Assets	Far West Regional Plan – Direction 16+17	Increase resilience to climate change	6. Incorporate the findings of the Far West Enabling Regional Adaptation project to inform land use and planning decisions.
	Far West Regional Plan – Direction 18	Respect and protect Aboriginal cultural heritage assets	7. Protect, manage and respect Aboriginal objects and places in accordance with legislative requirements.
	Far West Regional Plan – Direction 19	Conserve and adaptively re-use European heritage assets	8. Prepare, review and update heritage studies in consultation with the community to recognise and conserve heritage assets and items and include appropriate local planning controls. 9. Investigate opportunities to redevelop and enhance streetscapes and entrances to all towns



Frequently Asked Questions

Drought Communities Programme – Extension

Before applying, you should read and understand the [Drought Community Programme - Extension Guidelines](#), the sample [application form](#) and the sample [grant agreement](#) published on [business.gov.au](#) and [Grant Connect](#).

These Frequently Asked Questions are to assist you with your application and compliment the above resources.

1. What types of local community infrastructure/facilities/spaces will the programme support?

Examples of local community infrastructure/facilities/spaces include:

- bike paths
- skate parks
- foot paths
- street scapes
- community centres
- health centres
- recreational facilities
- parks
- sporting facilities
- stadiums, arenas
- libraries
- showgrounds
- caravan parks
- men's sheds
- roads.

This list is not exhaustive.

2. What types of projects could be undertaken at these local community infrastructure/facilities/spaces?

Example activities to repair, maintain, upgrade, construct and fit-out local community infrastructure/facilities/spaces include:

- lighting upgrades or new lighting
- fencing - around facilities, swimming pools
- solar panels
- drainage and watering systems
- amenities - drinking fountains, BBQ areas, park furniture, shelters, footpath renewal
- sport and recreational facilities - tennis courts, gymnasiums, scoreboards, medical equipment, golf clubs



Frequently Asked Questions

- kitchen upgrades and/or repairs
- power connections at caravan sites
- improved disability access
- purchase of equipment - computers, televisions, furniture, fixture and fittings
- purchase of vehicles and trailers for community transport services, surf lifesaving, medical
- purchase of equipment for local State Emergency Service
- foot path renewal and beautification.

This list is not exhaustive.

Projects are expected to lead to the employment of locals.

3. Why are some councils eligible for \$500,000 instead of \$1 million?

Eligible councils listed in announcements before January 2020 are able to apply for funding of up to \$1 million. These councils were selected based on particular criteria. Following a review of the DCP Extension in 2019, these criteria were updated to include population size of the council's Local Government Area (LGA).

Eligible councils announced in January 2020 can apply for the following amounts:

- \$500,000, for LGAs with a population of less than 1,000 people
- \$1 million, for LGAs with a population of 1,000 people or more.

Application Form

4. What should be included in the detailed project description and key activities?

Information provided in this section should enable the decision-maker to understand:

- what the project/s involve, and
- how the projects meet the requirements set out in the Grant Opportunity Guidelines.

The detailed project description and key activities response in your application should include:

- an overview of the project/s
- details of the major components of the project
- who will be employed to carry out the works
- locations in the community where the project will be undertaken
- any partnerships/collaborations involved in the project
- the impact and outcomes the projects will have on the community.

The information should be clearly separated by project and/or major components of the larger project.



Frequently Asked Questions

The following examples are provided to assist you to prepare your response. They are based on responses to this question provided by two Councils. Your response will need to reflect your specific project components.

Council A

The XXX project aims to deliver small and medium infrastructure activities which will generate local employment and procurement and positively influence social and community sustainability. The project comprises four core initiatives, namely Water Security, Community Facilities, Community Infrastructure and Tourism Infrastructure.

1. Water Security

- Improved water security by connection of the former town bores to Council's existing water infrastructure network. Work includes installation of a subterranean pipeline to transfer water from the bores on XXX Road to the stormwater harvesting facility at the XXX dam.
- Install a new electronically driven irrigation system at the XXX recreation ground including fusion welded perimeter ring, PVC laterals, web based controller and weather sensing technology for optimum watering scheduling.
- Employing local people, the project will expand the emergency water security network of water storage tanks connected to bores and solar powered pumps for use during emergencies and in fire prevention activities.
- Provide clean potable water via drinking fountains from modern hydro panel technology in key community spaces including XXX Street, XXX Recreation Ground and XXX Public Rest Areas.

2. Community Facilities

- Contribute to the retention and ongoing sustainability of community facilities, all identified by the community as being of significant social and economic importance, by assisting with key infrastructure upgrades, equipment needs and rising energy costs.
- The works on these facilities include a kitchen and bathroom upgrade at the XXX; shelters and seating for cemeteries at XXX, XXX, XXX and XXX; kitchen upgrades at the XXX; shade and installation of new water activities at the XXX Swimming Pool; air-conditioning installation at the XXX Recreation Ground; solar power and generator connectivity for the XXX Community Store; and paving and street scaping of the XXX School Precinct.
- In partnership with the XXX Football Club and XXX Cricket Club, the major recreation ground for the district, the XXX Recreation Ground, will receive new drought tolerant turf following the installation of the new irrigation system.
- Undertake critical upgrades at the XXX Recreation Centre including kitchen and wet area renewal.

3. Community Infrastructure

- Town entrance signage will be designed and installed at the north and south entrances to the XXX township. The XXX road entrance to XXX from XXX will also receive new signage recognising XXX road as a major tourist route for the area. The northern end of the XXX township will also receive new entrance signage.
- In collaboration with the XXX community association, install a new vehicle-stop and rest bay in the XXX township.

4. Tourism Infrastructure

- In collaboration with the local community-driven tourism group, improve visitor services, maximise the use of community owned assets and install new tourist infrastructure which will stimulate employment and economic benefits in XXX.
- Works will employ local people and contractors to deliver a range of activities such as upgrade of the adventure area of the XXX Recreation Ground, accessibility improvements (access track, car park, steps and handrails) at the historic XXX Creek, picnic and camping area upgrades at XXX reservoir, XXX heritage interpretive trail and nature play activities in XXX Street and the XXX Park nature picnic ground. Directional and interpretive signage will also be installed across the district to value add existing tourism offerings and further establish XXX as a heritage tourism destination.



Frequently Asked Questions

Council B

Theme 1 - The XXX recreation centre is currently being built and will provide significant community, sport and recreation facilities to the region, including two state level netball/basketball courts and associated user offices. The mezzanine level of the centre provides a large flexible space and will host significant regional business services, events and conferences, trade shows and agricultural education and training programs. The proposed fit-out of that level will have widespread benefits for users, including the sporting and agricultural interests of the community.

Theme 2 - Council, with the community, has been developing a riverfront masterplan with widespread consultation that concluded in August 2019. It is now ready to implement the plan. The masterplan includes a new boat ramp, new lawn areas and roads, and moving the berthing area further west along the river to allow for access to the prime areas for recreation. Additionally, there is shared bicycle and pedestrian paths, new toilets, an amphitheatre, increased access to the XXX CBD that links to the XXX CBD revitalisation plan.

It is proposed to allocate \$XXX from the DCP with Council allocating \$XXX from its own reserves to enhance this first section of the masterplan. The masterplan was developed because the riverfront was identified as the town's major tourism asset and the key to diversifying the local economy away from agriculture and provide more jobs and employment reliability when they are agricultural downturns through drought.

5. What should project outcomes include?

Project Outcomes should align to the **Project Requirements** listed in section 6 of the Grant Opportunity Guidelines. Project Requirements correlate to each of the intended outcomes of the Program (refer section 2, Grant Opportunity Guidelines).

- **Increase employment in regions** for locals and/or farmers/contractors whose employment has been affected by the drought
 - Ensure approximate numbers of jobs are estimated
- **Improve levels of economic activity** in regions
 - Explain in detail how the local economy will be affected by the project?
- **Increase productivity** in regions
 - Explain how the project will encourage investment, business activities & local economic benefits?
- **Enable better retention of businesses, services and facilities.**
 - Explain how the benefits of the project will lead to better retention of businesses and services. Comment on tourism, trade or improved services

6. What should be included in the project details for publication?

Project Title:

The title should succinctly describe the activities in the project e.g.

Community infrastructure upgrades and improvements in XXX Council

Project Description:

The project description for publication should be a concise general description that encompasses all the activities and/or sub-projects included in the project.



Frequently Asked Questions

The following examples are provided to assist you to prepare your response. They are based on responses to this question provided by three different Councils. Your response will need to reflect your specific project components.

Council A

The project will deliver 10 community facility and infrastructure developments and upgrades throughout the council area, with local businesses and contractors to participate in the delivery of the projects. The projects comprise: XXX Sport and Recreational Grounds, resurfacing of arena; XXX Showgrounds, cattle yards safety modifications; XXX Sports Ground, installation of solar pumps and water storage for irrigation of sporting fields to meet required standards and improve safety; XXX Water Infrastructure survey easement, to secure access over water facilities in XXX; XXX Memorial Hall, foyer upgrade; XXX Showgrounds, sealing of the access road throughout the showgrounds to provide improved facility for users (i.e. reduce dust); XXX Community Hall, roof repairs and insulation; XXX Civic Centre, construction and installation of a solid shade structure to improve amenities for residents and visitors; XXX Multipurpose Centre, purchase and installation of a new generator; XXX Recreation Grounds and Hall, upgrade; and XXX and XXX local swimming pools, solar heating.

Council B

The project involves 7 sub-projects that will support regional employment and stimulate the local economy. They comprise: Extension of the local area network to provide coverage to the furthest extremities of the shire; Construction of a back-up fuel supply depot in the Council yards to enable regional supply at times of disaster; Upgrade to the community facilities at the XXX Sports Complex including kitchen upgrade, shed extension and fencing; Extension to the canteen at the XXX Saieyards, included an extension to the kitchen area and an area for shaded seating including landscaping; Landscaping public park areas in XXX including construction and installation of a deck area, landscaping and play equipment; Construction of a large promotional sign for XXX in partnership with the community; and Construction of a light art installation to attract tourists to extend their stay in XXX.

Council C

High priority sections of footpath around the XXX Regional Council area have been identified to be constructed using local labour and suppliers. A significant component of the cost of constructing footpaths is labour with construction proposed to maximise immediate job creation. The scope of work includes sites across the XXX Regional Council Area. There is proposed work in several parts of XXX as well as local villages (XXX and XXX). The project is intended to provide infrastructure which will provide a benefit to the whole community. Work in the villages in particular is expected to increase the level of economic activity there. The sites for work are identified in council's footpath priority program to give the most benefit to the community. They have large catchments and connect to existing paths. Several locations have been identified to connect to public transport and improve disability access.

7. How long should the project duration be?

Refer to Section 3.2, Project Duration, of the [Drought Community Programme - Extension Grant Opportunity Guidelines](#) for the project end date applicable to your Council.

Please ensure that:

- the project duration is realistic for the activities you propose to complete;
- the project duration is within the eligible project period for your Council; and
- your project includes a buffer and allows for likely and possible delays and contingencies.

Grantees are welcome to submit the End of Project Report before the due date.



Frequently Asked Questions

8. What should be included in the project budget?

The expenditure budget is broken up into four main areas:

1. Suppliers, consultants and contracted labour
2. Materials
3. Equipment
4. Other costs

Please ensure that:

- all expenditure costs are GST exclusive; and
- any co-contribution amounts are included - these will be listed in the Grant Agreement

The costs of developing an Adverse Event Plan and preparing an Independent Audit Report may be claimed as Other Eligible Expenditure.

9. What is ineligible expenditure?

Please be aware that the following costs are not covered under Drought Communities Programme - Extension:

- Council on-costs, except salary on-costs for contractors
- Payment of salaries for existing Council staff or contractors, unless contracted specifically for the term of the project
- The Council's core or business-as-usual operations costs
- Costs for community vouchers or cash handouts
- The development of private or commercial ventures, including licenced areas of registered clubs.

Ineligible expenditure is listed in Section 5 of the [Drought Community Programme - Extension Grant Opportunity Guidelines](#).

10. What should milestones include?

Milestones should be clear, measurable, and describe the activity to be completed.

Milestones should represent the sequence of events required for the completion of your project. You should explain what activities will occur at each stage and what the anticipated duration will be.

Ensure you provide milestones that reflect your specific project. Do not provide general milestones that could relate to any project and will be reflected in relevant parts of the grant agreement (e.g. completed work, report to be prepared, review quotes, start project, commence work, and complete project etc).

Your milestones should allow us to understand how you will manage your project over its duration, assess how your project is progressing and what your project will achieve.

If you have a number of sub projects/activities included under one application, each of these should be captured in separate milestones.



Frequently Asked Questions

The following examples are provided to assist you to prepare your response. They are based on responses to this question provided by two different Councils. Your response will need to reflect your specific project components.

Council A

Milestone Name - XXX Internet Project - Stage 3

Description - Stage 3 of the XXX project will deliver a network of proprietary digital microwave radios and point-to-point and point-to-multi point antennas and towers which will provide broadband data communications services. The new infrastructure will service a section of the XXX region that is currently not connected, linking into the existing infrastructure installed during stages 1-2 of the project; effectively forming a single local area network. Construction will occur at various locations.

Estimated Start Date - 20/03/2020

Estimated End Date - 1/12/2020

Milestone Name - XXX Sports Complex Upgrade

Description - Extension of the shed at the XXX Sports Complex, upgrade to the kitchen amenities, fencing and landscaping.

Estimated Start Date - 20/01/2020

Estimated End Date - 1/12/2020

Milestone Name - XXX Park Beautification

Description - Landscaping public park areas in XXX including the construction of a deck area, landscaping and play equipment installation.

Estimated Start Date - 20/01/2020

Estimated End Date - 1/12/2020

Milestone Name - XXX Sign

Description - Construction of a large promotional sign for XXX to be located at the town's northern entrance.

Estimated Start Date - 20/01/2020

Estimated End Date - 31/12/2020

Milestone Name - XXX Dam Lights

Description - Construction of a light art installation on the banks of the XXX Dam on the southern entrance to town.

Estimated Start Date - 20/01/2020

Estimated End Date - 31/12/2020

Milestone Name - Water and Sewer Mains Upgrades

Description - Water and sewerage mains upgrade in various locations around XXX and XXX, including relining in some instances. Specialist plumbing services required.

Estimated Start Date - 20/01/2020

Estimated End Date - 31/12/2020

Council B

Milestone Name - XXX Creek Desilting

Description - The clearing of 2km of XXX Creek at XXX to remove the build-up of silt and the removal of weeds and rubbish.

Estimated Start Date - 02/12/2019

Estimated End Date - 30/04/2020

Milestone Name - Solar Installations

Description - The installation of solar panels on high electricity usage facilities to reduce future power costs.

Estimated Start Date - 01/02/2020



Frequently Asked Questions

Estimated End Date - 30/06/2020

Milestone Name - XXX Community Centre

Description - The construction of a new building in XXX to be used by community care services.

Estimated Start Date - 01/02/2020

Estimated End Date - 30/06/2020

Milestone Name - XXX River Site

Description - The construction of a tourism site to commemorate the location of the finding of the XXX bones.

Estimated Start Date - 01/02/2020

Estimated End Date - 30/09/2020

Milestone Name - XXX Museum

Description - The construction of a new building at the XXX Museum to house the XXX displays.

Estimated Start Date - 01/02/2020

Estimated End Date - 30/09/2020

Milestone Name - Community Signage

Description - The installation of LED signs in XXX, XXX, XXX, XXX and XXX to promote community events.

Estimated Start Date - 01/01/2020

Estimated End Date - 30/09/2020

Milestone Name - XXX Skate Park Shade

Description - The construction of a shade structure over the XXX Skate Park.

Estimated Start Date - 01/02/2020

Estimated End Date - 31/12/2020

Milestone Name - XXX Recreation Park Jetty

Description - The construction of a jetty at the XXX Recreation Park.

Estimated Start Date - 01/01/2020

Estimated End Date - 31/12/2020

11. What should be included in the Risk Management Plan?

The Risk Management Plan should identify all significant risks to the project as well as identify mitigating strategies.

The following examples are provided to assist you to prepare your response. They are based on responses to this question provided by two different Councils. Your response will need to address the risks that relevant to your specific project components.

Council A

- **Quality assurance of deliverables;** mitigated by engaging project manager, specialist advice through preferred suppliers, continuous project monitoring and regular reporting.
- **Availability of specialist advice;** minimised by initiating early involvement of engineering expertise, and liaison with Councils who have completed similar projects.
- **Inclement weather** could frustrate construction of the project; the intended large delivery window will minimise the potential of time loss due to fluctuations in weather and potential extreme weather events
- **Supply of materials and/or services** could challenge project deadlines; Long lead-in time of project establishment and early engagement of contractors will ensure supply and stock of relevant materials.



Frequently Asked Questions

- **Health and wellbeing of staff:** undertaking works; safety and governance expertise provided from XXX in the development of agreements will ensure consideration of insurance, public liability, safe operating procedures etc.
- **Breach of contract by Contractor:** appointment of Supervisor (Project Manager) to project, XXX Contracts Policy, XXX Contract Templates.
- **Inadequate WH&S provisions/management:** use best practice Contract Templates, Contracts Training.
- **Inappropriate/inadequate insurance:** supervision by Project Manager, Insurance currency.
- **Damage to property:** supervision by Project Manager, Declaration on Tender Form, Visual evidence required.

Council B

- **Inclement Weather / Natural Catastrophes:** Significant wet weather event, localised flooding or flooding along transport lines may impact this project. The actual sites will be located out of local flood zones. A construction contingency has been allowed for unforeseen circumstances. Project Managers to monitor weather and adjust schedule where possible.
- **Costs exceed Council's funding capacity:** A contingency of 10% included in the budget will accommodate minor adjustments in construction and equipment costs. The Project will be continually monitored by the Consultant Engineer, with monthly meetings to keep track and review progress.
- **Failure to deliver project within the specified timeframe:** Council's Project Managers will oversee each stage of the project in consultation with the Provider's Project Manager/Contractor to ensure outcomes are managed and achieved. Council input is undertaken as quickly as possible to minimise delays. The Project Manager will remain in regular contact with the Provider/contractor.
- **Construction damages and other risks:** Project costings include contingency. Any budget overruns to be covered by further Council budget allocation.
- **Timing:** Material supply unavailability: Project Manager and Contractors remain in regular contact to ensure sub-contractor / suppliers availability

12. What is an Adverse Event Plan?

An Adverse Event Plan is a plan that meets the needs of the community and considers the following:

- natural resource management i.e. water supply, ground cover and trees, erosion and biodiversity
- economic diversification and community resilience i.e. infrastructure planning, tourism investment, diversifying local industries, capacity building for local leadership
- communication and coordination i.e. how do you let people know what's available, how do you communicate in hard times for recovery?

If the Council does not have an existing Adverse Event Plan then it is possible to use part of the grant funding to develop one.

13. What is an Independent Audit Report?

An Independent Audit Reports is required for all projects with grant funding more than \$500,000.

Ensure audit report costs are factored into your project budget. A maximum of one percent of the total eligible project expenditure, can be claimed as costs, under Other Eligible Expenditure.

Ensure you use the audit report template which will be emailed to you during the project.



Frequently Asked Questions

14. What types of community events are supported under the programme?

A community event brings the community together in some way. For this programme the emphasis is around how locals will benefit from the event especially through employment opportunities and supporting mental health.

15. Can an eligible council work together with another eligible council to complete a project?

Yes. Provided both councils are eligible for the program. Each council would submit a separate application and reference the other council/s in their application. A project could be undertaken in partnership where each council would specify in their application their role in the project and their requested funding. If successful, each council would be contracted separately and required to report on their project.

The Guidelines do not allow for joint applications (i.e. one application from multiple councils).

16. Are councils required to follow standard tendering and procurement processes?

Yes. Councils are required to be compliant with all relevant laws and regulations under this programme.

If the project requires a tender process to be completed, councils must adhere to that process. The timing available for the programme may restrict the types of projects that can be submitted.

17. Can councils replenish water tanks on private properties for human consumption?

No. Projects under this program are to provide relief and benefits to the wider community, not just individuals. Councils seeking funding for water carting or other water related projects would need to devise a strategy to allow the whole community to benefit - for example, a plan to allow a group of community members to replenish their water tanks.

18. Can councils establish new and/or expand bore holes on public properties?

Yes. This activity would be considered eligible. The bores holes would provide a benefit to the local community and locals/contractors can be employment and equipment sourced from local businesses to complete the work. An example would be the construction of a new bore water hole for the local park's amenities block.

19. Can councils use the grant funding to refurbish and/or revamp shop fronts located in the main town centre with the work being carried out by local workers?

Yes. This would be eligible. This project would lead to the employment of local people in the area and could encourage more visitors to the town to contribute to the economic activity of the region.



Frequently Asked Questions

- 20. Can grant funds be used towards an Undergraduate Scholarship Programme? For example, targeting talented students from rural / farm backgrounds who otherwise will not be able to pursue their academic studies as a consequence of the drought.**

Maybe. This activity does not meet project requirements unless it: leads to the employment of locals, contributes to the economic activity of the community, and/or leads to the retention of businesses, services and facilities. Councils would need to put forward a detailed description as to how the project benefits the broader community.

- 21. What is covered in the definition "community facilities", would employee or community housing be classed a community facilities? For example, a remote council that provides housing to in order to attract new employees or provide community housing for rent to community members.**

No. This activity does not meet project requirements unless it: leads to the employment of locals, contributes to the economic activity of the community, and/or leads to the retention of businesses, services and facilities.

The programme will not fund the purchase of existing buildings. The programme will not fund projects that benefit the council and not the community.

- 22. The impact of the drought has caused additional sedimentation loads resulting in water treatment issues, with existing filtration equipment being unable to cope. Would a project to improve the filtration process be considered eligible?**

Maybe. Councils would need to put forward a detailed description on how the project benefits the broader community. This activity does not meet project requirements unless it; leads to employment of locals, contribute to the economic activity of the community, and/or lead to the retention of businesses, services and facilities.

- 23. Can councils, through a planned community initiative, provide 'voucher/gift cards' to spend within the local region? These programs allow cards (e.g. eftpos or other types of cards) to be loaded with funds and then utilised solely within the local community/shire?**

No. The intent of the Drought Communities Programme - Extension is to support local community infrastructure and other drought relief projects.

Support of this type (vouchers/gift cards) for communities impacted by drought is being delivered through the Drought Community Support Initiative Programme. More information can be found [here](#).



Frequently Asked Questions

24. Can councils provide funding to the local community to subsidise payment of council and water rates?

No. Providing rate relief is not eligible under the programme. The intent of the programme is to provide funding for projects expected to: lead to the employment of locals, contribute to the economic activity of communities/regions, or lead to the retention of business, services and facilities.

**MINUTES OF THE LIQUOR ACCORD COMMITTEE MEETING HELD
IN THE COBAR SHIRE COUNCIL CHAMBERS ON
TUESDAY 10 DECEMBER 2019 COMMENCING AT 2:07PM**

1. WELCOME & APOLOGIES

Present:

Linda Carter	Manager	Cobar Memorial Services
Peter Vlatko	General Manager	Cobar Shire Council
Janette Booth		Cobar Shire Council
Brad Beetson	Manager	Cobar Bowling & Golf Club
Peter Abbott	Acting Mayor	Cobar Shire Council
Harley Toomey	Councillor	Cobar Shire Council
Matt Carey	Manager	Khans IGA

Apologies:

Cr Lilliane Brady OAM	Mayor	Cobar Shire Council
Sgt Chris Power		NSW Police
Sgt Karen Bartholomew		NSW Police
Andrew Bryan	Owner	Empire Hotel
Cindy Bryan	Owner	Empire Hotel

RESOLVED:

That the apologies received from Cr Lilliane Brady OAM, Sgt Karen Bartholomew, Sgt Chris Power, Andrew Bryan and Cindy Bryan be accepted.

Brad Beetson/ Peter Abbott

CARRIED

2. PUBLIC ADDRESS SESSION

Nil.

3. ADOPTION OF PREVIOUS MINUTES

Resolved:

That the minutes of the previous meeting held on Tuesday, 8 October 2019 be confirmed as a true and correct record of the proceedings of that meeting.

Matt Carey/ Rachel Warren

CARRIED

4. BUSINESS ARISING FROM THE MINUTES

Nil.

5. CORRESPONDENCE

- Nil.

6. ITEMS OF BUSINESS

6.1 2019/2020 LIQUOR ACCORD ANNUAL FEES (\$50)

All in attendance advised of the outstanding Annual 2019/2020 Fees:

- The Grand Hotel;
- Copper City Motel;
- Cobar Miners Race Club.

6.2 BARRED PATRONS

Discussions have been held on Barred Patrons.

6.3 LICENCED PREMISES REPORT

All advised that there will be CSA and Bucks party at the Western tonight.

Pybar are now taking a strong position on employees behaving badly whilst in uniform.

New Years – the Cobar Bowling and Golf Club will be the main venue for entertainment.

6.4 PLAN B – “WIN A SWAG” PROMOTION

No participants have received their swags received yet.

All in attendance reminder to take a photo of the winner and have the caption of what their Plan B was.

All in attendance reminded to post about the promotion on their social media pages.

7. POLICING MATTERS

7.1 GENERAL POLICING MATTERS

No Police matters as they are at Training.

8. COUNCIL MATTERS

Council are currently undertaking a town beautification project.

8.1 GENERAL MANAGER'S REPORT

Carols by Candlelight this weekend. There will be port-a-loos, but you may get an influx for bathroom usage.

9. GENERAL BUSINESS

Christmas Trading Hours:

Western – open the whole period.

RSL – closed Christmas Day and half day Boxing Day.

Golfie – closed Christmas Day.

Khans IGA – closed Christmas Day.

Discussions have been held if the Take-away rules are the same as refusal of service for intoxication. All In attendance advised that the same rules apply to service of takeaways.

Follow up on bagging liquor items – is it still the law to have it covered?

10. NEXT MEETING

Tuesday, 11 February 2020 at 2:00pm in the Council Chambers.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 2:32PM

**MINUTES OF THE RURAL ROADS ADVISORY COMMITTEE
MEETING HELD AT MT HOPE ON WEDNESDAY 5
FEBRUARY 2020 COMMENCING AT 11.00AM**

PRESENT

Clr Peter Abbott (Cobar Shire Council), George Millear, Clr Julie Payne (Cobar Shire Council), Clr Kate Winders (Cobar Shire Council), Clr Peter Maxwell (Cobar Shire Council), Simon Pradhan (A/Director of Engineering, Cobar Shire Council), Adrienne Pierini (Road Works Manager, Cobar Shire Council), Charlene Madden (Administration Officer - Engineering, Cobar Shire Council), Peter Vlatko (General Manager, Cobar Shire Council), Andrew Paul, Keith Norris, Mudgee Maidens and Christine Norris.

APOLOGIES

Mayor Lilliane Brady OAM (Cobar Shire Council), Barry Oliver, Pauline Oliver, Paul Oliver, Justin McClure, Julie McClure and, Clr Bob Sinclair (Cobar Shire Council), Ian Frazer and Irene Frazer

RECOMMENDATION: That the apologies received from Mayor Lilliane Brady OAM (Cobar Shire Council), Barry Oliver, Pauline Oliver, Paul Oliver, Justin McClure, Julie McClure and, Clr Bob Sinclair (Cobar Shire Council), Ian Frazer and Irene Frazer be accepted.
Kate Winders /Julie Payne **CARRIED**

ITEM 1 – CONFIRMATION OF MINUTES

FILE: R5-36

Author: *Acting Director of Engineering Services, Simon Pradhan*

RECOMMENDATION: That the Committee adopt the Minutes of the Rural Roads Advisory Committee Meeting held on 28 November 2019 as a true and accurate reflection of the proceedings of that Meeting.
Julie Payne/George Millear **CARRIED**

ITEM 2 – RURAL ROADS ADVISORY COMMITTEE – STATUS REPORT

FILE: R5-36

AUTHOR: *Acting Director of Engineering Services, Simon Pradhan*

RECOMMENDATION: That the Committee receive and note the information contained in the Status Report.
Julie Payne/Peter Maxwell **CARRIED**

ITEM 3 – EXPENDITURE REPORT

FILE: R5-36

AUTHOR: *Acting Director of Engineering Services, Simon Pradhan*

RECOMMENDATION: That the Committee receive and note the information contained in the Expenditure Report.
Julie Payne/Andrew Paul **CARRIED**

ITEM 4 – GRANT FUNDING

FILE: R5-36

AUTHOR: Director of Engineering Services, Simon Pradhan

RECOMMENDATION: That the Committee receive and note the information.

Julie Payne/Kate Winders

CARRIED

GENERAL BUSINESS

1. TCCI Roads Committee, Ian Fraser (Via email):

- Was the application successful for funding to seal remaining section of Byrock Road:
 - **Funding application has been submitted, waiting on notification.**

2. TCCI Roads Committee, Pauline and Barry Oliver (Via email):

- Bore on The Wool Track road:
 - **In the process of getting it up and running.**

3. TCCI Roads Committee, George Millear (Via email):

- Report on Councils recent expenditure on bore drilling:
 - **Report proved to George from Cr Julie Payne;**
 - **Updated costing to be circulated following meeting.**
 - 52 Mile Road, completion of new section:
 - **Works are scheduled for later this financial year due to resource issue.**
 - Coomeratta Road:
 - **Works are included in 2019/2020 schedule.**
 - Building Better Regions fund:
 - **Roads are not eligible for funding.**
 - Completion of gravelling on SR31 (Moolad Road), SR32 (Development Road) and SR36 (Palesthan Road)
 - **Updated works program is currently being prepared due to staff resources (number of unavailable grader operators) and ongoing dry conditions.**
-

PROPOSED MEETING DATES FOR 2020

6th May 2020;

5th August 2020;

26th November 2020.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 3:30 PM
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ITEM 2 – RURAL ROADS ADVISORY COMMITTEE – STATUS REPORT

FILE: R5-36

Author: Acting Director of Engineering Services, Simon Pradhan

COMMUNAL RESOLUTIONS – AUGUST 2015		
75	Julie McClure has requested that Council investigate any funding opportunities for the upgrade of the Tilpa Weir campgrounds.	GM/SPO
Ongoing – February 2020		
COMMUNAL RESOLUTIONS – NOVEMBER 2015		
78	Councillor Bob Sinclair has requested that Council approach the State Government to obtain funding for the upgrade or removal of grids due to dangerous conditions that they cause road users	GM/DES
Grid audit is complete. Council will seek support from FNW/IO to chase funds for grids. Grid Audit will not be publicly released as it is not Council's asset. Landholders are encouraged to contact Council regarding grids. Grids maintenance is the responsibility of the landholder however if a grid is deemed to be unsafe Council will take action to repair or remove.		
Ongoing – February 2020		

COMMUNITY RESOLUTIONS - AUGUST 2017

84	Council in conjunction with landholders, seal the approaches of grids on regional roads on a program basis.	DES	<p>Recommendation made to Council. Council is waiting on final audit of our grids in order to formulate a works program. No further action required. Item placed on Council status report. Committee has requested item remain on Rural Roads status report.</p> <p>Noted – February 2020</p>
COMMUNITY RESOLUTIONS - FEBRUARY 2018			
90	That it be recommended to Council that it make RR/51.8 Ironstone Acres Billabong to Sand Hills a priority when allocating future funding.	DES	<p>Application has been made to RMS for REPAIR program funding to seal this section of road. 2018-19 application was not successful. Application for 2019-20 was successful. Project schedule to be delivered by end of financial year pending on resources.</p> <p>Ongoing – February 2020</p>
91	An inspection of all culverts to be carried out and a register created to enable Council to determine priorities and budget for the whole Shire.	RWM/RDM	<p>Current workload has restricted resources available to be allocated to this project.</p> <p>Culverts being completed this financial year.</p> <p>No Change, ongoing – November 2019</p>

COMMITTEE RESOLUTIONS 1 AUGUST 2018

93	That at the next workshop Councilor's discuss creating a Rural Addressing Directory with landholders information.	COUNCILORS	Ongoing – February 2020
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COMMITTEE RESOLUTIONS 22 NOVEMBER 2018

95	Council will advertise the process of missing or incorrect rural addressing post in the paper and on Council's Facebook so that the community understands the process.	DES	Council Responsible for initial Signage Landowner responsibility from them. Landowner to request replacement at the Council Office. Council will order new sign, landowner to pay cost and to install. Ongoing – February 2020
96	Chris Felmann raised that it has been around twelve months since the additive trial had been undertaken on SR27. He requested that a follow up inspection and comparison of costs be undertaken to complete the trial.	DES	Council to Follow up. Ongoing – February 2020

COMMITTEE RESOLUTIONS 7 AUGUST 2019

98	Justin McClure Moved Motion for Council to Review Grader Practices/policy	DES	Council to Follow up. Ongoing – February 2020
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COMMITTEE RESOLUTIONS 28 NOVEMBER 2019

99	Peter Maxwell Moved Motion for Council to investigate the use of nonphysical stock barriers for grids	DES	A trial of the non-physical barrier units to be carried out. Location of the trial to be negotiated with landholder by the committee.
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- * GM = General Manager**
- * DES = Director of Engineering Services**
- * RDM = Roads Development Manager**
- * RWM = Roads Works Manager**
- * RMS = Roads and Maritime Service**
- * EDM = Economic Development Manager**

**MINUTES OF THE LIQUOR ACCORD ANNUAL GENERAL
COMMITTEE MEETING HELD IN THE COBAR SHIRE COUNCIL
GENERAL MANAGERS OFFICE ON
TUESDAY 11 FEBRUARY 2020 COMMENCING AT 2:02PM**

1. WELCOME & APOLOGIES

Present:

Mr Brad Beetson	Secretary/ Manager	Cobar Bowling & Golf Club
Mrs Linda Carter	Manager	Cobar Memorial Services
Mrs Cindy Bryan	Owner	Empire Hotel
Mr Andrew Bryan	Owner	Empire Hotel
Rachel Warren	Manager	Great Western Hotel
Janette Booth		Cobar Shire Council
Chris Deighton	President	Cobar Roosters Rugby League

Apologies:

Mr Peter Vlatko	General Manager	Cobar Shire Council
Cr Lilliane Brady OAM	Mayor	Cobar Shire Council
Sgt Chris Power	Sergeant	NSW Police
Matt Carey	Manager	Khans IGA

RESOLVED:

That the apologies received from Mr Peter Vlatko – Cobar Shire Council, Cr Lilliane Brady OAM – Cobar Shire Council, Sgt Chris Power – NSW Police and Matt Carey – Khans IGA be accepted.

Linda Carter/ Cindy Bryan

CARRIED

2. PUBLIC ADDRESS SESSION

Nil.

3. ADOPTION OF PREVIOUS MINUTES

Resolved:

That the minutes of the previous meeting held on Tuesday, 10 December 2019 be confirmed as a true and correct record of the proceedings of that meeting.

Cindy Bryan/ Linda Carter

CARRIED

4. BUSINESS ARISING FROM THE MINUTES

Nil.

**THIS IS PAGE 1 OF THE MINUTES OF THE LIQUOR ACCORD COMMITTEE ANNUAL
GENERAL MEETING HELD IN THE COBAR SHIRE COUNCIL GENERAL MANAGER'S
OFFICE ON TUESDAY 11 FEBRUARY 2020**

5. **CORRESPONDENCE**

NIL.

6. **ITEMS OF BUSINESS**

6.1 ANNUAL GENERAL MEETING MATTERS

6.2 ELECTIONS

Election of Chairperson

Linda Carter was nominated and elected as Chairperson.

Election of Deputy Chairperson

Brad Beetson was nominated and elected as Deputy Chairperson.

Election of Secretary/ Treasurer

Council's General Manager, Peter Vlatko was nominated and elected as Secretariat/ Treasurer.

6.3 LIQUOR ACCORD CONSTITUTION

RESOLVED:

That the information contained in the report be received and noted.

Linda Carter/ Cindy Bryan

CARRIED

6.4 COBAR LIQUOR ACCORD TERMS OF REFERENCE

RESOLVED:

That the information contained in the report be received and noted.

Linda Carter/ Cindy Bryan

CARRIED

6.5 LIQUOR ACCORD RULES UPDATE

RESOLVED:

1. That the information contained in the report be received and noted.
 2. That an amendment be made to Rule 8: If table service is provided at a restaurant they can provide shots at the table at the discretion of the Licensee/ Manager.
-

THIS IS PAGE 2 OF THE MINUTES OF THE LIQUOR ACCORD COMMITTEE ANNUAL GENERAL MEETING HELD IN THE COBAR SHIRE COUNCIL GENERAL MANAGER'S OFFICE ON TUESDAY 11 FEBRUARY 2020

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3. That an additional rule be added: Lifetime bans will be given to any patron who commits a criminal act or offence against a staff member(s), security or emergency services personnel.

Chris Deighton/ Brad Beetson

CARRIED

6.6 COBAR LIQUOR ACCORD MEMBERS CONTACT LIST

Updated by all in attendance.

6.7 PLAN B "WIN A SWAG" WINNERS

The RSL are the only ones who have submitted their winners' photo and winning Plan B.

All advised to forward theirs to Council, who will then forward them on to RMS.

6.8 2019/2020 LIQUOR ACCORD ANNUAL FEES (\$50)

All in attendance advised of the outstanding Annual 2019/2020 Fees:

- Grand Hotel;
 - Copper City Motel;
 - Cobar Miners Race Club.
-

6.9 BARRED PATRONS

Discussions have been held on Barred Patrons.

6.10 LICENCED PREMISES REPORT

Discussions have been held on what has been happening with the Licensees and the establishments in attendance.

All have advised that they are quiet.

Discussions have been held on the Golfie courtesy bus, it is offered as part of their responsible service of alcohol, they are noticing that it is stopping a lot of drink driving, especially with the new rules and enforcements on drink driving and the three month automatic loss of License.

7. POLICING MATTERS

7.1 GENERAL POLICING MATTERS

THIS IS PAGE 3 OF THE MINUTES OF THE LIQUOR ACCORD COMMITTEE ANNUAL GENERAL MEETING HELD IN THE COBAR SHIRE COUNCIL GENERAL MANAGER'S OFFICE ON TUESDAY 11 FEBRUARY 2020

No update provided as no Police were in attendance.

8. COUNCIL MATTERS

GENERAL MANAGER'S REPORT

Council's Tourism Manager, Demi Smith will visit all establishments and will provide them with a calendar of events and flyers for the upcoming Grey Mardi Gras and 150 Year Celebrations.

Discussions have been held on how the Licensed Premises are reducing their water consumption. Council have provided water timers to those in attendance. The Golfie are looking at laying a bore and have submitted a test application.

The question has been asked of what is the next level of water restrictions? All in attendance advised that the next level will include the banning of laying turf, no new pool installations and potentially banning of pool re-filling and car washing.

9. GENERAL BUSINESS

The Roosters football season will commence on 7 March.

9. NEXT MEETING

Tuesday, 14 April 2020 at 2:00pm in the Council Chambers.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 2:50PM

Shire Roads Capital	2018/19	Actual MTD	Actual YTD	Commitment
Road Inspections Shire Roads	24616	5572	26119	0
SR1 Buckanbe Road/Budda Road - Graveling	24	0	0	0
SR1 Buckanbe Road/Budda Road - Maintenance Grading	0	0	0	0
SR1 - Vegetation Maintenance	0	0	0	0
SR2 Seventy Eight Mile Road - Graveling	0	0	0	0
SR2 Seventy Eight Mile Road - Maintenance Grading	3273	0	0	136364
SR2 - Vegetation Maintenance	0	0	0	0
SR3 Nelyambo Bridge Road - General Maintenance	0	0	0	0
SR3 Nelyambo Bridge Road - Maintenance Grading	193774	0	0	0
SR3 - Vegetation Maintenance	0	0	0	0
SR4 - Graveling	0	0	0	0
SR4 Gidgee Road - Maintenance Grading	42279	0	28295	545
SR4 - Vegetation Maintenance	0	0	0	0
SR5 - General Maintenance	0	0	0	0
SR5 - Maintenance Grading	0	0	0	0
SR5 - Vegetation Maintenance	0	0	0	0
SR6 - Graveling	0	0	0	0
SR6 Pulpulla Road - Maintenance Grading	0	4224	66964	0
SR6 - Vegetation Maintenance	0	0	0	0
SR7 Mount Gap Road - Graveling	0	0	0	0
SR7 Mount Gap Road - Maintenance Grading	30140	0	29912	0
SR7 - Vegetation Maintenance	0	0	0	0
SR8 - General Maintenance	0	0	0	0
SR8 Coomeratta Road - Maintenance Grading	0	0	0	0
SR8 - Vegetation Maintenance	0	0	0	0
SR9 - Graveling	0	0	0	0
SR9 Neckarbo Road - Maintenance Grading	19549	0	0	0
SR9 - Vegetation Maintenance	0	0	0	0
SR10 - Graveling	0	0	3273	0
SR10 - Vegetation Maintenance	0	0	0	0
SR11 - General Maintenance	0	0	0	0
SR11 Bloomfield Road - Maintenance Grading	144	0	0	0
SR11 - Vegetation Maintenance	0	0	0	0
SR12 Yathong Road - Graveling	18	0	0	0
SR12 Yathong Road - Maintenance Grading	156391	0	20429	545
SR12 - Vegetation Maintenance	1057	0	0	0
SR13 - Graveling	0	0	0	0
SR13 Bedooba Road - Maintenance Grading	1280	336	1233	0
SR13 Lerida Road - Vegetation Maintenance	18084	0	461	0
SR13 Lerida Road - Maintenance Sealed Length	7262	887	3006	0
SR14 Manuka Road - General Maintenance	0	0	0	0
SR14 Manuka Road - Vegetation Maintenance	0	0	0	0
SR15 Shuttleton Road - General Maintenance	558	0	0	0
SR15 Shuttleton Road - Maintenance Grading	288	0	25765	70
SR15 Shuttleton Road - Vegetation Maintenance	0	0	0	0
SR16 - General Maintenance	0	0	0	0
SR16 Sandy Creek Road - Maintenance Grading	28949	0	0	0
SR16 - Vegetation Maintenance	0	0	0	0
SR17 - Graveling	0	0	0	0
SR17 Merri Road - Maintenance Grading	1175	0	99773	0
SR17 - Vegetation Maintenance	0	0	0	0
SR18 - Graveling	0	0	0	0
SR18 Bruce Cullenward Road - Maintenance Grading	199	0	12691	0
SR18 - Vegetation Maintenance	0	0	0	0
SR19 Burthong Road - Graveling	0	0	0	0
SR19 Burthong Road - Maintenance Grading	117068	0	34199	0
SR19 - Vegetation Maintenance	1532	0	0	0
SR20 - Graveling	0	0	0	0
SR20 Grain Road - Maintenance Grading	101000	731	21202	36382
SR20 Grain Road - Vegetation Maintenance	2310	0	1199	0

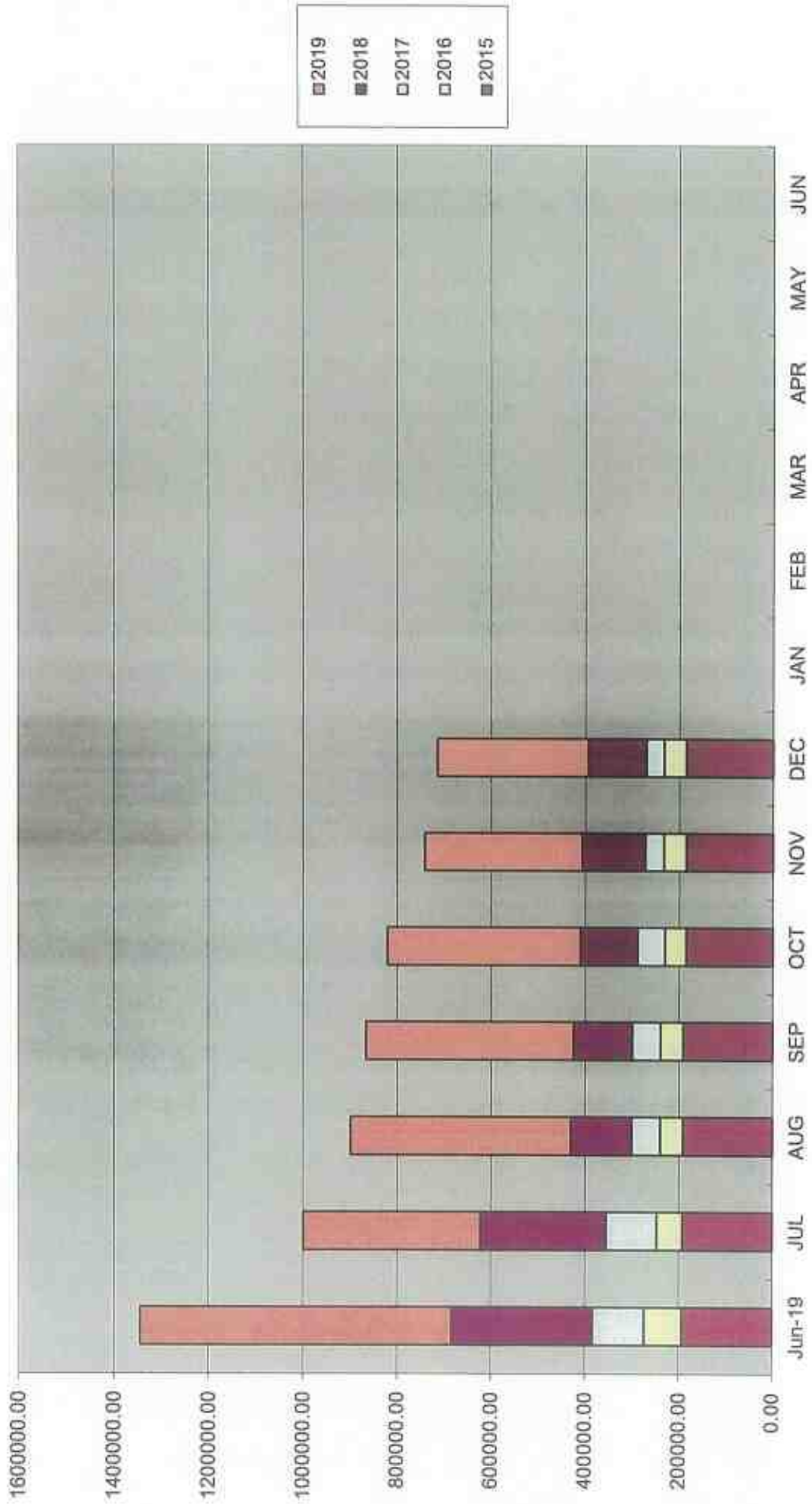
Shire Roads Capital	2018/19	Actual MTD	Actual YTD	Commitment
SR20 Grain Road - Maintenance Sealed Length	3100	0	646	0
SR21 - General Maintenance	979	0	0	0
SR21 Tallebung Road - Maintenance Grading	12571	0	65286	0
SR21 - Vegetation Maintenance	0	0	0	0
SR22 - Graveling	0	0	0	0
SR22 Round Hill Road - Maintenance Grading	21990	419	899	0
SR22 - Vegetation Maintenance	722	0	0	0
SR23 Booberoi Road - General Maintenance	4104	1089	1790	0
SR23 Booberoi Road - Maintenance Grading	34397	23	22766	0
SR23 - Vegetation Maintenance	987	0	0	0
SR24 Mount Grace Road - Graveling	0	0	0	0
SR24 Mount Grace Road - Maintenance Grading	72843	29380	30892	0
SR24 - Vegetation Maintenance	0	0	0	0
SR25 Wilgaroon Road - General Maintenance	0	0	815	0
SR25 Wilgaroon Road - Maintenance Grading	504	0	51892	0
SR25 - Vegetation Maintenance	0	0	0	0
SR26 - Graveling	358	0	0	0
SR26 Wilga Downs Road - Maintenance Grading	75788	0	16743	0
SR26 - Vegetation Maintenance	402	0	0	0
SR27 Cooneybar Road - Graveling	0	0	0	0
SR27 Cooneybar Road - Maintenance Grading	683	6519	84617	0
SR27 - Vegetation Maintenance	0	0	0	0
SR28 - General Maintenance	0	0	0	0
SR28 Yimkin Road - Maintenance Grading	0	0	0	0
SR28 - Vegetation Maintenance	0	0	0	0
SR29 - Graveling	153	0	0	0
SR29 Booroomugga Road - Maintenance Grading	0	0	52687	0
SR29 Booroomugga Road - Vegetation Maintenance	1215	0	8123	0
SR30 - Graveling	0	0	0	0
SR30 Canbelego Road - Maintenance Grading	3431	0	8244	0
SR30 - Vegetation Maintenance	730	0	0	0
SR31 - Graveling	0	0	3273	0
SR31 Moolah Road - Maintenance Grading	10440	0	14404	727
SR31 - Vegetation Maintenance	0	0	0	0
SR32 - Graveling	0	0	0	0
SR32 Developmental Road - Maintenance Grading	0	0	16314	0
SR32 - Vegetation Maintenance	0	0	0	0
SR33 - General Maintenance	0	0	0	0
SR33 Nymagee Station Road - Maintenance Grading	1931	0	35697	0
SR33 - Vegetation Maintenance	429	0	0	0
SR34 - General Maintenance	0	0	0	0
SR34 Wallacevale Road - Maintenance Grading	360	0	0	0
SR34 - Vegetation Maintenance	0	0	0	0
SR35 - General Maintenance	0	0	0	0
SR35 Osterly Downs Road - Maintenance Grading	288	0	0	0
SR35 - Vegetation Maintenance	0	0	0	0
SR36 - General Maintenance	1156	0	0	0
SR36 Palesthan Road - Maintenance Grading	63067	0	890	0
SR36 - Vegetation Maintenance	0	0	0	0
SR37 - General Maintenance	1055	0	0	0
SR37 Bimbella Road - Maintenance Grading	1770	0	890	0
SR37 - Vegetation Maintenance	0	0	0	0
SR38 - General Maintenance	2532	0	0	0
SR38 CSA Access Road - Grader Maintenance	0	0	0	0
SR38 - Vegetation Maintenance	1530	0	0	0
SR38 - Sealed Maintenance	596	0	0	0
SR39 - General Maintenance	0	0	0	0
SR39 Coombie Road - Maintenance Grading	0	0	2314	0
SR39 - Vegetation Maintenance	0	0	0	0
SR40 Filtration Plant Road - General Maintenance	0	0	0	0

Shire Roads Capital	2018/19	Actual MTD	Actual YTD	Commitment
SR40 Filtration Plant Road - Grader Maintenance	0	0	0	0
SR40 - Vegetation Maintenance	0	0	0	0
SR40 - Sealed Maintenance	0	0	0	0
SR41 - General Maintenance	0	0	0	0
SR41 Tilpa Weir Road - Maintenance Grading	0	0	0	0
SR41 - Vegetation Maintenance	0	0	0	0
SR42 Endeavor Mine Road - General Maintenance	200	0	0	0
SR42 Endeavor Mine Road - Grader Maintenance	1033	0	290	0
SR42 Endeavor Mine Road - Vegetation Maintenance	500	0	0	0
SR42 Endeavor Mine Road - Sealed Maintenance	2813	0	1217	0
SR43 - General Maintenance	0	0	0	0
SR43 Sewerage Works Road - Maintenance Grading	0	0	0	0
SR43 - Vegetation Maintenance	0	0	0	0
SR44 - General Maintenance	0	0	0	0
SR44 Old Reservoir Road - Maintenance Grading	0	0	0	0
SR44 - Vegetation Maintenance	0	0	0	0
SR45 - General Maintenance	0	0	0	0
SR45 - Grader Maintenance	0	0	0	0
SR45 - Vegetation Maintenance	0	0	0	0
SR45 - Sealed Maintenance	0	0	0	0
SR46 - Gravel & Seal	0	0	0	0
SR46 Rosevale Road - Maintenance Grading	133725	0	32410	0
SR46 - Vegetation Maintenance	842	0	0	0
SR48 Euabalong Tip Road - Maintenance Grading	0	0	0	0
	\$ 1,210,193	\$ 49,180	\$ 827,618	\$ 174,633
Budget 2019/20				\$ 1,325,470
Balance				\$ 323,219

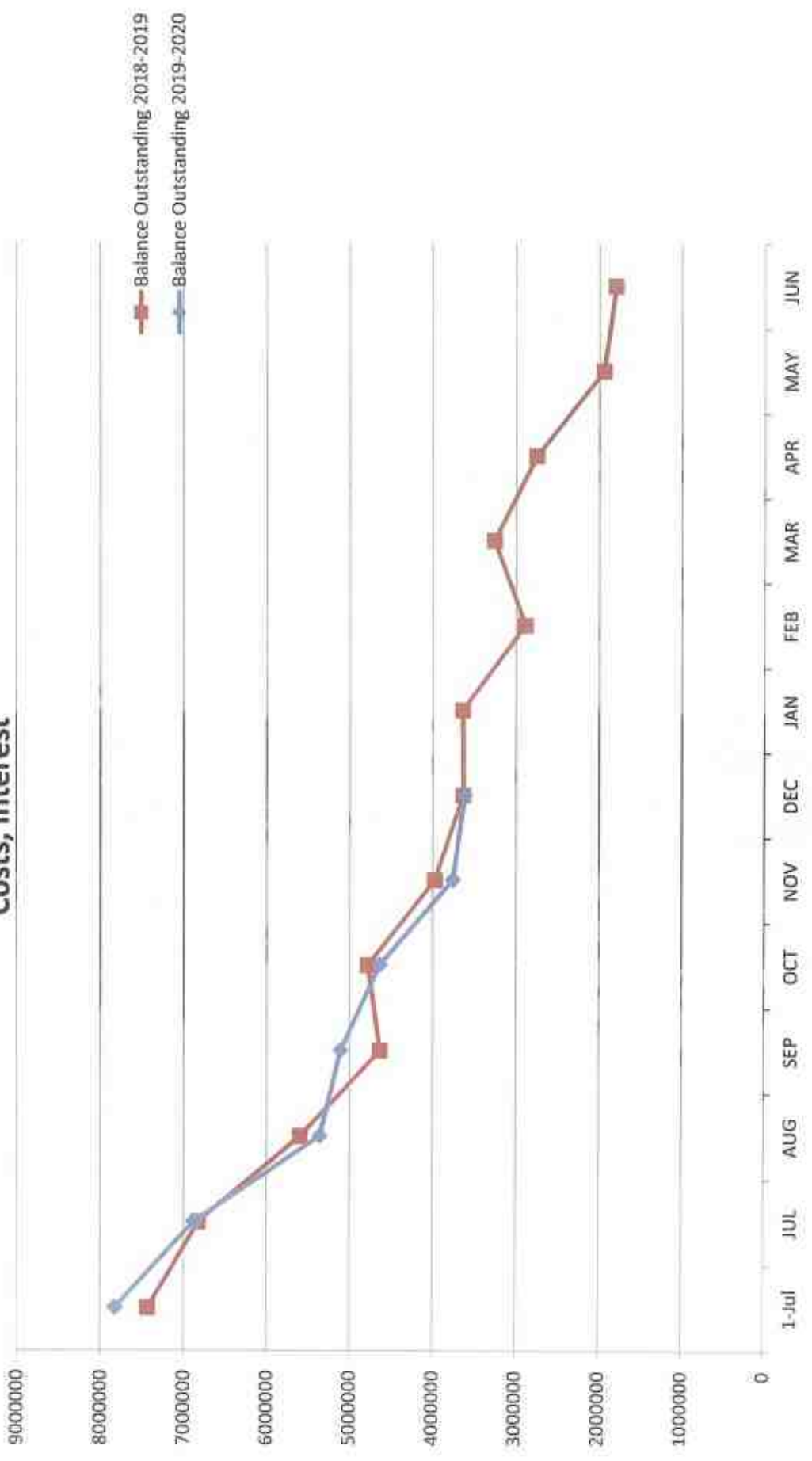
Roads Capital	2018/19 Actual	Actual MTD	Actual YTD	Budget 2019/20	Commitment
SR20 Grain Road Reseals		0	7	0	0
MR 7518 Barnato-Tilpa Rd Acres Billabong Stg 1	316754	0	232516	60000	29617
MR 407 Mulya Rd G/R		0	0	246830	0
SR 9 - Neckarbo - Gravel Resheeting		0	0	135000	0
SR 7 - Mt Gap - Causeway Stabilisation		0	0	250000	0
MR 411 Tipping Way - Bend Alignment		0	0	240000	0
MR416 The Wool Track		0	4550	0	0
MR 7518 Fifty Two Mile Road Seal Extension		0	277466	800000	0
SR10 Belarabon Rd - Resheet	98901	0	0	151000	0
SR31 - Moolah Rd - Resheet		0	0	150000	0
SR19 Burthong Road		0	0	201000	0
SR20 Grain Rd - R2R - Gravel Resheeting		0	404	0	0
SR20 Grain Road 12km Seal Extension Project	34791	52544	737796	2265209	849341
SR20 Mt Grace Road - Sealing Bridge Approaches	29872	0	0	45000	0
SR32 Developmental Road - Resheet	22534	0	0	227500	0
SR 36 Palesthan Road - Gravel Re-sheeting		0	0	200000	0
SR45 Garbage Tip Road Reseal		0	0	2500	0
SR 40 Filtration Plant Road - Widen and Reseal		0	0	100000	0
Industrial Area - Design and Construct	18834	0	25200	531166	2864
Old Bourke Road - Reform and Widen		0	0	150000	0
Euabalong & E. West Reseals	58781	0	0	0	0
Total	\$ 580,467	\$ 52,544	\$ 1,277,939	\$ 5,755,205	\$ 881,822

Description	2018/19	Actual MTD	Actual YTD	Commitment
Road Inspections Regional Roads	17083	0	7759	0
Traffic Facilities	4086	0	2049	0
MR 228 - General Maintenance	0	0	0	0
MR 228 Whitbarrow Way - Pavement Mtnc	1069	0	0	0
MR 228 Whitbarrow Way - Vegetation Mtnc	3044	0	0	0
MR 228 Whitbarrow Way - Maintenance Grading	0	0	0	0
Regional Road Signage	392	0	0	0
MR 407 Mulya Road - General Mtnc	91726	0	15521	0
MR 407 Mulya Road - Pavement Mtnc	39688	976	6527	0
MR 407 Mulya Road - Gravel Resheeting	0	0	3273	0
MR 407 Mulya Road - Vegetation Mtnc	8742	0	0	0
MR 407 Mulya Road - Maintenance Grading	186913	5	90522	0
MR 407 Mulya Road - Sealing	0	0	641	0
MR 411 Tipping Way - General Mtnc	14300	1786	7337	0
MR 411 Tipping Way - Pavement Maintenance	13411	0	7939	0
MR 411 Tipping Way - Gravel Resheeting	0	0	0	0
MR 411 Tipping Way - Vegetation Maintenance	5595	0	606	0
MR 411 Tipping Way - Maintenance Grading	0	0	203	0
MR 411 Tipping Way - Sealing	0	0	0	0
MR 416 The Wool Track - General Maintenance	4484	0	785	0
MR 416 The Wool Track - Pavement Maintenance	10305	1310	8880	0
MR 416 The Wool Track - Gravel Resheeting	0	0	1513	0
MR 416 The Wool Track - Vegetation Maintenance	0	256	256	0
MR 416 The Wool Track - Maintenance Grading	38423	33639	156171	0
MR 416 The Wool Track - Sealing	0	0	0	0
MR 419 Glenwood Road - General Maintenance	851	0	0	0
MR 419 Glenwood Road - Gravel Resheeting	0	0	0	0
MR 419 Glenwood Road - Vegetation Maintenance	0	0	0	0
MR 419 Glenwood Road - Maintenance Grading	127783	0	60316	0
MR 423 Lachlan Valley Way - General Maintenance	11501	60	3494	0
MR 423 Lachlan Valley Way - Pavement Maintenance	6921	0	405	0
MR461 Priory Tank/Balowra Road - General Maintenance	3219	2305	3795	0
MR461 Priory Tank/Balowra Road - Pavement Mtnc	6099	976	8509	0
MR461 Priory Tank/Balowra Road - Vegetaion Maintenance	2722	0	0	0
MR461 Priory Tank/Balowra Road - General Maintenance	58791	0	56580	0
MR7518 Fifty Two Mile Road - General Maintenance	7556	0	2888	0
MR7518 Fifty Two Mile Road - Pavement Maintenance	4615	976	4845	0
MR7518 Fifty Two Mile Road - Gravel Resheeting	0	0	3273	0
MR7518 Fifty Two Mile Road - Vegetation Maintenance	1600	0	0	0
MR7518 Fifty Two Mile Road- Maintenance Grading	101540	0	238288	0
MR7518 Fifty Two Mile Road- Sealing	0	0	0	0
MR7521 Kiacatoo Road - General Maintenance	8614	206	7319	0
MR7521 Kiacatoo Road - Pavement Maintenance	5295	0	2619	0
MR7521 Kiacatoo Road - Gravel Resheeting	0	0	0	0
MR7521 Kiacatoo Road - Vegetation Maintenance	7914	0	2134	0
MR7521 Kiacatoo Road - Maintenance Grading	1033	0	0	0
MR7522 The Wool Track - General Maintenance	6590	0	555	5760
MR7522 The Wool Track - Gravel Resheeting	0	0	0	0
MR7522 The Wool Track - Vegetation Maintenance	0	0	0	0
MR7522 The Wool Track - Maintenance Grading	18320	5289	34462	21000
MR 461 Priory Tank/Balowra Road - General Maintenance	160	0	6235	0
MR 461 - Pavement Maintenance	0	0	0	0
MR 61 - Vegetation Maintenance	0	0	0	0
MR 61 - Resealing	0	0	0	0
MR 68 Curranyalpa Road - General Maintenance	0	0	0	4545
MR 68 - Gravel Resheeting	0	0	0	0
MR 68 - Vegetation Maintenance	0	0	0	0
MR 68 Curranyalpa Road - Maintenance Grading	0	0	0	0
MR 7524 Frederick St - Highway to Louth Rd	0	0	0	0
Total	\$ 820,386	\$ 47,784	\$ 745,697	\$ 31,305
Budget 2019/20				\$ 1,374,800
Balance				\$ 597,798

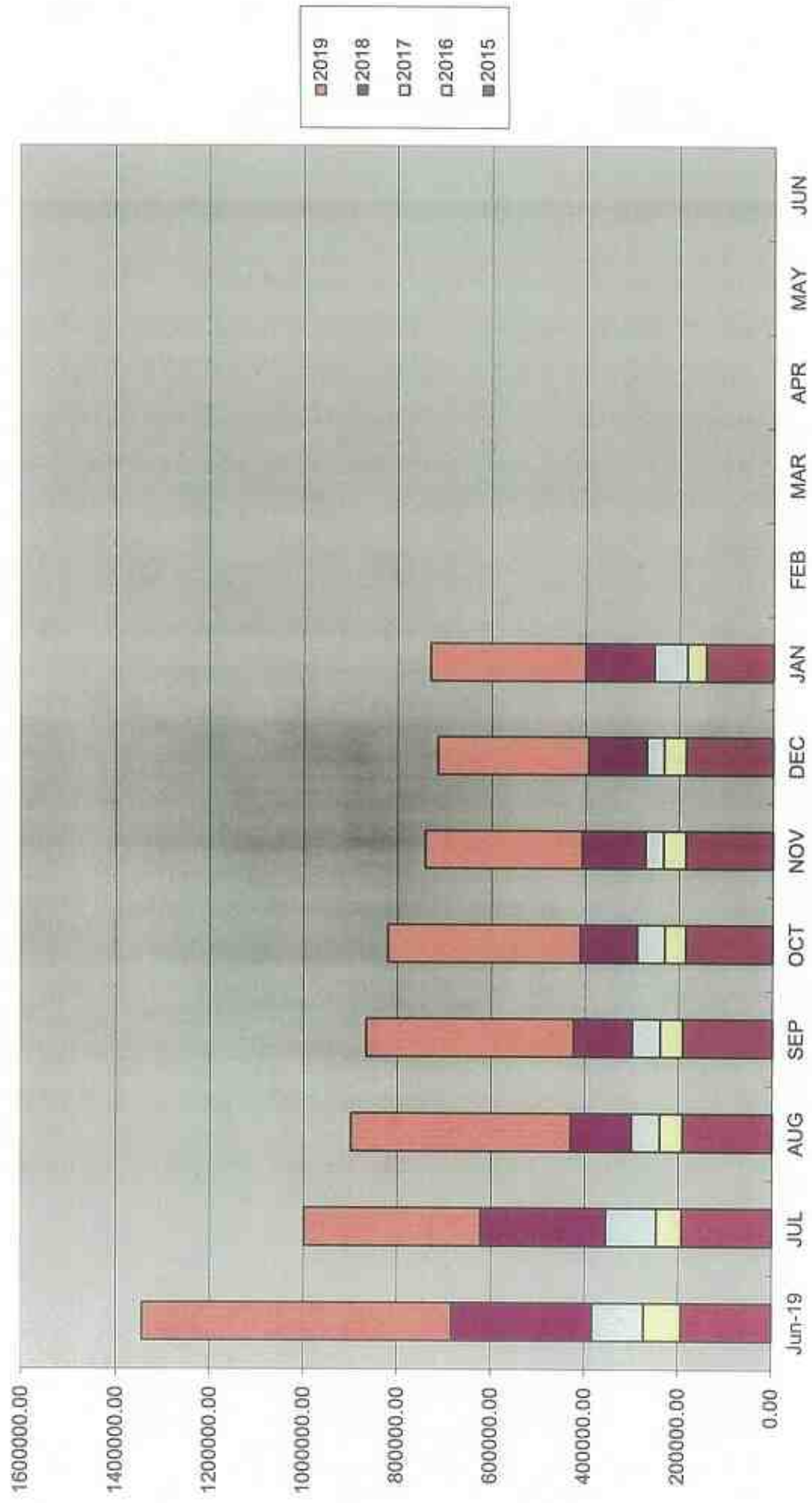
Rate Arrears 2019-2020
General Rates, Water Access, Sewer, Domestic Waste, Interest & Legal Costs



Total Rates Outstanding
General Rates, Water Access, Sewer Access, Domestic Waste, Legal
Costs, Interest



Rate Arrears 2019-2020
General Rates, Water Access, Sewer, Domestic Waste, Interest & Legal Costs



Total Rates Outstanding
General Rates, Water Access, Sewer Access, Domestic Waste, Legal
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