



ATTACHMENTS

ORDINARY MEETING AGENDA

THURSDAY, 27 JUNE 2019

~ REFERENCE TO ATTACHMENTS ~

PART A – ACTION

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Clause 2A – Model Code of Conduct Policy.....	Under Separate Cover
Clause 3A – Model Code of Meeting Practice	Under Separate Cover
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Clause 13A – Crown Land Management Act 2016 – Classification and Categorisation of Crown Reserves.....	Under Separate Cover
Clause 9A – The Newey Plan of Management – Community Engagement..... Under Separate Cover

PART B – INFORMATION

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Community Presentation of the Draft 2019/2020 Budget, Fees & Charges, Revenue Policy and DIAP

Cobar Shire Council

Public Meeting

12 June 2019

**OUTBACK
COUNCILS**



OVERVIEW

- Review 2019-2020 Budget
- Review 2019-2020 Fees and Charges
- Review 2019-2020 Revenue Policy
- Review DIAP 2019
- Capital Works
- Comments and Feedback



2019-2020 Budget Assumptions

- Wages increase 2.5% (mostly award increases). No new (net) positions other than project based.
- Other price indexation 2%
- FAGs increase 2.5%. May improve in future years.
- No additional borrowings
- No cut in services

Snap Shot by Fund



COBAR SHIRE COUNCIL
 SNAP SHOT BY FUND
 YEAR ENDING 30.06.2020

	General Fund	Water Fund	Sewer Fund	All Funds
Revenue	33,829,764	6,543,045	1,968,222	42,341,031
Expenditure	30,441,770	2,951,184	1,361,114	34,754,068
Operating Surplus/ Deficit	3,387,994	3,591,861	607,108	7,586,963
Subtotal				
<u>less</u> Capital Grants and Contributions	3,430,000	3,600,000	1,000,000	8,030,000
<u>less</u> non recurrent items		550,000		550,000
<u>add</u> transfer from Reserves			205,000	205,000
Underlying Surplus /Deficit	-42,006	-558,139	-187,892	-788,037

Budget 2019-2020



- Approx \$42m in revenue and approx. \$35m in expenditure (inc depreciation)
- Capital Expenditure totals \$13.5m
- \$8m in roads expenditure
 - \$200k on Footpaths
- R2R assumed to continue at current levels
 - approx. \$750k

Budget 2019-2020



- Approx \$4m in rates revenue
 - Note that most of our income comes from other sources
- Section 94 contributions will increase in line with higher economic activity in Cobar
- Depreciation continues to increase as a consequence of asset revaluation – approx. \$6.5m in this years budget.

Budget 2019-2020



- Continued focus on improving water quality for residents
- Commissioning of the WTP, including \$50k transitional cost
- Depot Renewal – staged upgrade
- Further grant applications being made



The Current Bank Balance

Current Bank Balance of \$18.5m

- Abnormally high due to works which will be carried forward
 - Eg: no water available for road building.
 - It is anticipated that the average balance of 2019/2020 will be to the order of \$13m to \$15m.
- Conservative estimate and only includes known items.
- Anticipated that ongoing grants won will lead to a break even position.
- Sewer Fund needs increased charge greater than Rates Capping percentage



State and Federal Budgets

- Financial Assistant Grants (FAGS) have been budgeted to increase by 2.5%. No indication yet as to what this would be, but we have adopted a conservative approach with a much lower growth than in the last few years.
- Works for RMS have been budgeted at \$3.5m which is a lower level than 2018/2019.
- Budget papers show a high level of dependence on NSW Govt for some capital projects. This is expected to continue for another year.

The Budget – Risk Areas



- Future reduction in RMS works and roads grants
- Grant Revenue decline
- Asset maintenance costs – effort to reduce asset risk in most classes. A major review of transport assets (roads) is currently being undertaken and is ongoing.
- Increase in capital projects results in increased future depreciation costs

2019-2020 Fees and Charges



- Water charges:
 - Held to the equivalent of rate capping amount.
 - The 3 tier system has been reviewed and will be retained.
 - Should restrictions across NSW be implemented through no inflows into Burrendong Weir, any deficit incurred in water fund will be absorbed in Council reserves.



2019-2020 Fees and Charges

- Fees and Charges remain largely unchanged
- Introduction of Euabalong Community Hall and Racecourse Hall - Nominal Fee plus cleaning bond
- PASSENGER FEES
 - Charter Aircrafts \$17.00 fee for inbound and outbound passengers
- CERTIFICATES
 - Introduction of new administrative costs
- COMPANION ANIMALS
 - Legislated under the Companion Animal Act in which rates are not revised until July, therefore these figures are subject to change.
- COMPLIANCE INSPECTIONS
 - Increase charges to meet council cost of inspection

2019-2020 Fees and Charges



- **SWIMMING POOL**
 - Per Council advice - new charge of \$3 spectator fee and two week pass fees (\$50 Adult and \$30 Child)
- **TRADE WASTE**
 - Disposal of contaminated material and destroyed/damaged buildings to incur costs to cover expenses

Revenue Policy 2019-2020



- Rate increase of 2.7% (capped by the independent regulator)
- This equates to \$108k which will be distributed proportionately.
- Note valuation Objection income adjustment of \$86k to offset this increase

DIAP 2019



- Disability Inclusion Action Plan (DIAP) is a requirement by State Government
- Incorporated into all Council's strategic planning
- Commitment to improving inclusion for people with disability
- Identifies practical measures for action by Council aimed at removing barriers to full participation in the community.

DIAP 2019



- \$20k in the annual budget and additional carried forward
- Large investment in footpaths
- Active Transport Plan adopted to further improve accessibility of the footpath network
- Increase awareness
- Continue to apply for funding to improve inclusion for people with a disability

Capital Works 2019-2020



- Carryover Projects from 2018-2019 will be higher than usual
 - Water Treatment Plant commissioning
 - Roads Carry over
 - Youthie Extension - \$1.2 m including carry over
 - Heritage Centre
 - Miners Memorial

Capital Works 2019-2020



- Playgrounds - \$50k
- Resolution in April Council meeting to adopt option B - self contained camping.
- Chambers upgrade
- Plant Renewal



Capital Works 2019-2020

- \$200k floating allocation
- Sewer Treatment Plant \$1 mill
- Water Retic Project - \$3 mill (Plus \$3 mill current year). Grant funded.
- Green tank and million gallon tank Upgrade - \$600k (Plus \$700k in current year). Mostly grant funded.
- Roads \$4.6 mill
- Connecting Museum, Caravan Park, CBD - \$100k (Carry forward).



Capital Works 2019-2020

- Grand Hotel Carpark - \$150K subject to funding
- Newey Stage Dev - \$200k
- LVB Renewals - \$100k
- Nymagee VPA - \$32k
- IT Capital \$75k
- CCTV \$150K subject to funding
- Building Asset Renewal \$150K



Future Project Proposals

- Council is now seeking project ideas
- These will be fed into our planning documents, commencing with the Community Enhancement Plan
- Generally Council has to seek grant funding which is time consuming, however projects need to be in our plan

WHAT ARE YOUR PROJECT IDEAS?

WHAT NEEDS TO BE DONE?



Comments & Feedback

- Currently seeking community feedback on the budget
- Council will be presented with feedback and consider that in their final deliberations
- Budget to 27 June 2019 Council Meeting for adoption
- Project ideas prior to this date are welcome



Comments & Feedback

- Email:
 - mail@cobar.nsw.gov.au
- Letter:
 - Cobar Shire Council, PO Box 223, Cobar
- Feedback Forms:
 - available here, library, Administration building and online
 - place in box on counter in Admin building

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2019/2020

**COBAR SHIRE COUNCIL
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Budget Assumptions

Ten Year Financial Plan in Summary Form including cash forecasts and statement of financial position

Ten Year Capital Forecast

Ten Year Detail Operating Budget

Optimistic Version - Operating only

Pessimistic Version - Operating only

**COBAR SHIRE COUNCIL
OPERATING STATEMENT BUDGET
BUDGET ASSUMPTIONS**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Wages increase by	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Price indexation other than wages	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in aged care index	2.00%	2.00%	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in Block Grant	2.00%	2.00%	2.00%	0.00%	2.00%	2.00%	2.00%	3.00%	3.00%	3.00%
Rate increase - pegged amount	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Impact of WTP										
Impact of Reticulation										
Total water increases	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in wholesale price of water	2.00%	2.00%	3.50%	2.00%	2.00%	2.50%	5.00%	2.50%	2.50%	2.50%
Sewer charge increase			6.00%	6.00%	6.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Variation increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plant costs increase by	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
SBV Amount on Roads separated	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
FAGS redistribution in NSW	2.5%	2.5%								
FAGS Indexation	0.00%	0.00%	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%
Total FAGS Growth	2.50%	2.50%	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%
LBV wage increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in unit cost of water	2.70%	2.50%	2.50%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in sewerage rates	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in domestic waste charges	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in trade waste charges	2.70%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Interest on deposits	2.70%	2.70%	2.26%	2.26%	3.20%	3.50%	3.50%	3.50%	3.50%	3.50%
Growth in assessments	0	0	0	0	0	0	0	0	0	0
Debtors and creditors remain constant										
Rates debtors overdue remain constant at year end										
FINANCIAL ASSISTANCE GRANTS										
General Purpose Component	\$3,924,403	\$3,828,686	\$3,905,260	\$3,983,365	\$4,063,032	\$4,164,608	\$4,268,723	\$4,375,441	\$4,484,827	\$4,596,948
Local Roads Component	\$1,704,706	\$1,663,128	\$1,696,391	\$1,730,318	\$1,764,925	\$1,809,048	\$1,854,274	\$1,900,631	\$1,948,147	\$1,996,850
	\$5,629,109	\$5,491,814	\$5,601,650	\$5,713,683	\$5,827,957	\$5,973,656	\$6,122,997	\$6,276,072	\$6,432,974	\$6,593,798

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY
 2019-2020 to 2028-2029

General Fund	2019/2020		2020/2021	
	Revenue	Expenditure	Revenue	Expenditure
Governance	168,410	1,077,634	172,545	1,143,223
Corporate Support	6,553,131	7,864,484	6,685,771	8,127,514
Public Order & Safety	170,040	373,435	173,441	380,540
Public Health	119,090	339,103	121,961	347,366
Community Services & Education	5,239,158	5,141,864	5,135,085	5,364,504
Environment	864,201	745,143	884,145	760,696
Housing & Community Amenities	365,619	703,879	372,931	715,947
Recreation & Culture	813,582	2,251,982	348,254	2,290,085
Mining & Manufacture	25,000	27,820	25,500	28,376
Transport & Communication	7,867,968	8,642,769	5,333,655	9,222,325
Economic Affairs	3,682,867	3,273,657	3,690,325	3,553,251
General Purpose Revenues	7,960,698	7,960,698	7,964,611	7,964,611
TOTAL GENERAL FUND OPERATIONS	33,829,764	30,441,770	30,908,224	31,933,826
<i>check total</i>		<i>3,387,994</i>		<i>-1,025,602</i>
Other Funds				
Water	6,543,045	2,951,184	3,065,355	3,045,636
Sewer	1,968,222	1,361,114	2,020,379	1,326,911
TOTAL OTHER FUNDS	8,511,267	4,312,298	5,085,734	4,372,547
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus				713,187
<i>less Capital Grants and Contributions</i>				
<i>General Fund</i>				110,000
<i>Water Fund</i>				0
<i>Sewer Fund</i>				1,000,000
<i>Total Capital Grants and Conts</i>				1,110,000
Operating Surplus / Deficit before Capital Grant				-1,422,415

Ratio of Capex/ Dep	195.00%	80.56%
Depreciation	6,746,039	6,939,186
SUMMARY OF CASH FLOW		
Opening Balance	16,500,000	13,067,868
From operations	7,406,963	-312,415
add back depreciation	6,926,039	6,939,186
Principal Repayments	259,634	292,735
Capital spend - net after trades	13,505,500	5,590,500
Carried forwards components - capital	4,000,000	0
Years Movement	-3,432,132	743,536
Closing Balance	13,067,868	13,811,403
average balance	14,783,934	13,439,636

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations	6,467,253	
Rates and annual charges	15,716,385	
User fees and charges	345,000	
Interest and investment revenue	12,355,320	
Grants and contributions for operating purposes	1,110,000	
Grants and contributions for capital purposes	0	
Net gains on disposal of assets	<u>35,993,958</u>	
Total income from continuing operations		
Expenses from continuing operations	13,871,428	
Employee benefits and on costs	44,745	
Borrowing costs	8,652,567	
Materials and contracts	6,939,186	
Depreciation and amortisation	6,798,446	
Other expenses	<u>36,306,373</u>	
Net losses on disposal of assets		
Total expenses from continuing operations		
Operating surplus/ deficit	<u>7,406,963</u>	
Operating surplus/ deficit before capital grants and contributions	<u>-312,415</u>	
		<u>-1,422,415</u>

STATEMENT OF FINANCIAL POSITION

ASSETS		30.06.2020	30.06.2021
Current Assets			
Cash and Cash Equivalents	13,067,868	13,811,403	
Investments	0	0	
Receivables	3,000,000	3,090,000	
Inventories	500,000	515,000	
Other	10,000	10,000	
Total current assets	<u>16,577,868</u>	<u>17,426,403</u>	
Non-current assets			
Investments	0	0	
Receivables	0	0	
Inventories	310,804,683	309,455,997	
Infrastructure, property, plant and equipment			
Investments accounted for using the equity method	0	0	
Investment property	0	0	
Intangible Assets	0	0	
Total non current assets	<u>310,804,683</u>	<u>309,455,997</u>	
TOTAL ASSETS	<u>327,382,551</u>	<u>326,882,400</u>	

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	2,500,000	2,530,416
Borrowings	209,049	222,429
Provisions	1,901,252	1,953,536
Total Current Liabilities	4,610,301	4,706,381

Non Current Liabilities

Payables	0	0
Borrowings	838,287	554,472
Provisions	0	0
Total non current liabilities	838,287	554,472

Net assets

	321,933,963	321,621,547
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EQUITY

Retained Earnings	105,085,963	104,773,547
Revaluation reserves	216,848,000	216,848,000
Council equity interest	321,933,963	321,621,547
Non-controlling equity interest	0	0
Total equity	321,933,963	321,621,547

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY
 2019-2020 to 2028-2029

	2021/2022		2022/2023	
	Revenue	Expenditure	Revenue	Expenditure
General Fund				
Governance	176,842	1,125,334	181,245	1,149,980
Corporate Support	6,830,544	8,204,814	6,978,520	8,431,111
Public Order & Safety	176,910	387,799	180,448	395,216
Public Health	124,902	355,831	127,914	364,503
Community Services & Education	5,335,787	5,579,867	5,538,503	5,797,914
Environment	904,565	777,323	925,471	794,323
Housing & Community Amenities	380,390	728,281	387,998	740,887
Recreation & Culture	12,853,019	2,337,147	357,879	2,375,945
Mining & Manufacture	26,010	28,944	26,530	29,523
Transport & Communication	7,325,583	9,005,726	5,519,356	9,597,802
Economic Affairs	4,658,131	4,412,427	4,746,294	4,485,540
General Purpose Revenues	8,145,675	8,145,675	8,330,966	8,330,966
TOTAL GENERAL FUND OPERATIONS	46,938,357	32,943,493	33,301,125	34,162,745
<i>check total</i>		<i>13,994,864</i>		<i>-861,620</i>
Other Funds				
Water	3,039,434	3,068,457	3,165,398	3,162,904
Sewer	1,037,138	1,273,607	1,093,218	1,226,408
TOTAL OTHER FUNDS	4,076,572	4,342,064	4,258,616	4,389,312
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	51,014,929	37,285,557	37,559,741	38,552,057
<i>less Capital Grants and Contributions</i>				
<i>General Fund</i>				110,000
<i>Water Fund</i>				0
<i>Sewer Fund</i>				0
<i>Total Capital Grants and Contri</i>				110,000
Operating Surplus / Deficit before Capital Grant				-1,102,315

Ratio of Capex/ Dep 60.24%
 Depreciation 7,122,609

SUMMARY OF CASH FLOW

Opening Balance	13,811,403	14,822,603
From operations	13,729,372	-992,315
add back depreciation	7,047,712	7,122,609
Principal Repayments	310,384	329,111
Capital spend - net after trades	19,455,500	4,290,500
Carried forwards components - capital	0	0
Years Movement	1,011,200	1,510,682
Closing Balance	14,822,603	16,333,286
average balance	14,317,003	15,577,944

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations		
Rates and annual charges	6,622,607	6,820,573
User fees and charges	16,886,754	17,465,112
Interest and investment revenue	345,000	345,000
Grants and contributions for operating purposes	12,650,568	12,819,055
Grants and contributions for capital purposes	14,510,000	110,000
Net gains on disposal of assets	0	0
Total income from continuing operations	51,014,929	37,559,741

Expenses from continuing operations

Employee benefits and on costs	14,218,214	14,573,669
Borrowing costs	30,509	15,361
Materials and contracts	8,954	9,430,914
Depreciation and amortisation	7,047,712	7,122,609
Other expenses	15,980,168	7,409,504
Net losses on disposal of assets	0	0
Total expenses from continuing operations	37,285,557	38,552,057

Operating surplus/ deficit

Operating surplus/ deficit before capital grants and contributions	13,729,373	-992,315
	-780,628	-1,102,313

STATEMENT OF FINANCIAL POSITION

ASSETS

Current Assets	30.06.2022	30.06.2023
Cash and Cash Equivalents	14,822,603	16,333,286
Investments	0	0
Receivables	3,182,700	3,278,181
Inventories	530,450	546,364
Other	10,000	10,000
Total current assets	18,545,753	20,167,830
Non- current assets		
Investments	0	0
Receivables	0	0
Inventories	321,863,785	319,031,676
Infrastructure,property,plant and equipment		
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	321,863,785	319,031,676
TOTAL ASSETS	340,409,538	339,199,506

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	2,483,508	2,509,251
Borrowings	236,665	251,813
Provisions	2,007,258	2,062,458
Total Current Liabilities	4,727,431	4,823,522

Non Current Liabilities

Payables	0	0
Borrowings	331,187	127,380
Provisions	0	0
Total non current liabilities	331,187	127,380

Net assets

	335,350,919	334,248,604
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EQUITY

Retained Earnings	118,502,919	117,400,604
Revaluation reserves	216,848,000	216,848,000
Council equity interest	335,350,919	334,248,604
Non-controlling equity interest	0	0
Total equity	335,350,919	334,248,604

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2019-2020 to 2028-2029

General Fund	2023/2024			2024/2025		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	185,759	1,175,173	-989,414	190,403	1,249,552	-1,059,149
Corporate Support	7,129,772	8,571,495	-1,441,723	7,304,986	8,782,336	-1,477,350
Public Order & Safety	184,057	402,794	-218,738	188,658	411,803	-223,145
Public Health	130,999	373,388	-242,389	134,274	382,712	-248,438
Community Services & Education	5,743,273	6,018,710	-275,437	5,886,855	6,162,902	-276,048
Environment	946,876	811,705	135,172	970,048	831,698	138,351
Housing & Community Amenities	395,758	753,771	-358,013	405,652	768,865	-363,214
Recreation & Culture	262,837	2,414,994	-2,152,158	269,158	2,461,044	-2,191,887
Mining & Manufacture	27,061	30,113	-3,052	27,737	30,866	-3,129
Transport & Communication	6,015,011	9,388,626	-3,373,615	5,736,637	10,031,592	-4,294,955
Economic Affairs	4,836,220	4,561,942	274,277	4,950,875	4,673,467	277,408
General Purpose Revenues	8,520,587	8,520,587	8,520,587	8,733,312	8,733,312	8,733,312
TOTAL GENERAL FUND OPERATIONS	34,378,210	34,502,712	-124,503	34,798,594	35,786,838	-988,243
<i>check total</i>			0			0
Other Funds			0			0
Water	3,639,440	3,219,827	419,613	3,769,344	3,322,458	446,887
Sewer	1,111,214	1,232,132	-120,919	1,171,803	1,218,586	-46,783
TOTAL OTHER FUNDS	4,750,654	4,451,960	298,694	4,941,148	4,541,044	400,104
Write off of old filtration plant						
Write off of old reticulation system - tba						
To accumulated surplus	39,128,863	38,954,672	174,191	39,739,742	40,327,881	-588,139
<i>less Capital Grants and Contributions</i>						
General Fund			410,000			10,000
Water Fund			500,000			500,000
Sewer Fund			0			0
Total Capital Grants and Conts			910,000			510,000
Operating Surplus / Deficit before Capital Grant			-735,809			-1,098,139

Ratio of Capex/ Dep	59.64%	63.01%
Depreciation	7,193,903	7,284,804
SUMMARY OF CASH FLOW		
Opening Balance	16,333,286	19,221,072
From operations	174,191	-588,139
add back depreciation	7,193,903	7,284,804
Principal Repayments	189,807	84,985
Capital spend - net after trades	5,555,500	4,590,500
Carried forwards components - capital	0	0
Years Movement	2,887,787	2,021,179
Closing Balance	19,221,072	21,242,252
average balance	<u>17,771,179</u>	<u>20,231,662</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029
STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations	6,288,381	7,192,292
Rates and annual charges	18,525,246	18,324,708
User fees and charges	345,000	345,000
Interest and investment revenue	13,060,236	13,367,742
Grants and contributions for operating purposes	910,000	510,000
Grants and contributions for capital purposes	0	0
Net gains on disposal of assets	0	0
Total income from continuing operations	39,128,863	39,739,742

Expenses from continuing operations

Employee benefits and on costs	14,938,011	15,311,461
Borrowing costs	1,706	0
Materials and contracts	9,419,789	9,929,705
Depreciation and amortisation	7,193,903	7,284,804
Other expenses	7,401,263	7,801,911
Net losses on disposal of assets	0	0
Total expenses from continuing operations	38,954,672	40,327,881

Operating surplus/ deficit

Operating surplus/ deficit before capital grants and contributions	174,191	-588,139
	-735,809	-1,098,139

STATEMENT OF FINANCIAL POSITION

ASSETS

Current Assets	30.06.2024	30.06.2025
Cash and Cash Equivalents	19,221,072	21,242,252
Investments	0	0
Receivables	3,376,526	3,477,822
Inventories	562,754	579,637
Other	10,000	10,000
Total current assets	23,170,353	25,309,711

Non- current assets

Investments	0	0
Receivables	0	0
Inventories	0	0
Infrastructure,property,plant and equipment	327,393,273	334,698,969
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	327,393,273	334,698,969
TOTAL ASSETS	350,563,626	360,008,681

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES		
Current Liabilities		
Payables	4,822,899	4,906,572
Borrowings	108,757	
Provisions	2,119,176	2,177,453
Total Current Liabilities	7,050,832	7,084,025
Non Current Liabilities		
Payables	0	0
Borrowings		
Provisions	0	0
Total non current liabilities	0	0
Net assets	343,512,795	352,924,656
EQUITY		
Retained Earnings	116,664,795	116,076,656
Revaluation reserves	226,848,000	236,848,000
Council equity interest	343,512,795	352,924,656
Non-controlling equity interest	0	0
Total equity	343,512,795	352,924,656

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2019-2020 to 2028-2029

General Fund	2025/2026		2026/2027	
	Revenue	Expenditure	Revenue	Expenditure
Governance	195,163	1,234,666	200,042	1,265,532
Corporate Support	7,484,551	9,043,410	7,668,575	9,145,366
Public Order & Safety	193,375	421,037	198,209	427,689
Public Health	137,631	392,269	141,072	402,064
Community Services & Education	6,034,026	6,310,700	6,184,877	6,462,193
Environment	993,800	852,190	1,018,145	873,195
Housing & Community Amenities	415,793	784,337	426,188	800,195
Recreation & Culture	2,775,637	2,508,245	282,277	2,556,627
Mining & Manufacture	28,431	31,638	29,142	32,429
Transport & Communication	6,261,303	9,880,632	5,987,643	10,534,455
Economic Affairs	5,068,397	4,789,529	5,188,857	4,908,492
General Purpose Revenues	8,951,354		9,174,848	
TOTAL GENERAL FUND OPERATIONS	38,539,460	36,248,652	36,499,874	37,408,237
<i>check total</i>	0	0	0	0
Other Funds	0	0	0	0
Water	3,243,553	3,388,648	3,377,374	3,498,532
Sewer	1,139,724	1,331,914	1,201,865	1,260,824
TOTAL OTHER FUNDS	4,383,276	4,720,562	4,579,239	4,759,356
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus	42,922,736	40,969,214	41,079,113	42,167,593
<i>less Capital Grants and Contributions</i>				
General Fund		2,910,000		10,000
Water Fund		0		0
Sewer Fund		0		0
Total Capital Grants and Concs		2,910,000		10,000
Operating Surplus / Deficit before Capital Grant		956,478		1,098,481

Ratio of Capex/ Dep	96.31%	55.67%
Depreciation	7,377,977	7,473,480
SUMMARY OF CASH FLOW		
Opening Balance	21,242,252	23,379,139
From operations	1,953,522	-1,088,481
add back depreciation	7,377,977	7,473,480
Principal Repayments	89,111	22,946
Capital spend - net after trades	7,105,500	4,160,500
Carried forwards components - capital	0	0
Years Movement	2,136,887	2,201,553
Closing Balance	23,379,139	25,580,692
average balance	<u>22,310,696</u>	<u>24,479,916</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations	7,311,510	7,528,454
Rates and annual charges	18,673,291	19,189,650
User fees and charges	345,000	345,000
Interest and investment revenue	13,682,936	14,006,009
Grants and contributions for operating purposes	2,910,000	10,000
Grants and contributions for capital purposes	0	0
Net gains on disposal of assets	<u>42,922,736</u>	<u>41,079,113</u>
Total income from continuing operations		
Expenses from continuing operations		
Employee benefits and on costs	15,694,248	16,086,604
Borrowing costs	0	0
Materials and contracts	10,022,314	10,420,205
Depreciation and amortisation	7,377,977	7,473,480
Other expenses	7,874,675	8,187,304
Net losses on disposal of assets	0	0
Total expenses from continuing operations	<u>40,969,214</u>	<u>42,167,593</u>
Operating surplus/ deficit	<u>1,953,523</u>	<u>-1,088,480</u>
Operating surplus/ deficit before capital grants and contributions	<u>-956,478</u>	<u>-1,098,481</u>

STATEMENT OF FINANCIAL POSITION

ASSETS	30.06.2026	30.06.2027
Current Assets		
Cash and Cash Equivalents	23,379,139	25,580,692
Investments	0	0
Receivables	3,582,157	3,689,622
Inventories	595,577	613,444
Other	10,000	10,000
Total current assets	<u>27,566,873</u>	<u>29,893,758</u>
Non-current assets		
Investments	0	0
Receivables	0	0
Inventories	0	0
Infrastructure, property, plant and equipment	334,426,493	331,113,513
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	<u>334,426,493</u>	<u>331,113,513</u>
TOTAL ASSETS	<u>361,993,366</u>	<u>361,007,271</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	7,828,715	7,828,715
Borrowings		
Provisions	2,237,333	2,298,860
Total Current Liabilities	10,025,188	10,127,575

Non Current Liabilities

Payables	0	0
Borrowings		
Provisions	0	0
Total non current liabilities	0	0

Net assets

	351,968,178	350,879,697
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EQUITY

Retained Earnings	115,120,178	114,031,697
Revaluation reserves	236,848,000	236,848,000
Council equity interest	351,968,178	350,879,697
Non-controlling equity interest	0	0
Total equity	351,968,178	350,879,697

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2019-2020 to 2028-2029

General Fund	2027/2028		2028/2029	
	Revenue	Expenditure	Revenue	Expenditure
Governance	205,043	1,297,171	210,169	1,329,600
Corporate Support	7,857,172	9,295,959	8,050,452	9,450,276
Public Order & Safety	203,164	434,507	208,243	441,495
Public Health	144,599	412,105	148,214	408,347
Community Services & Education	6,339,499	6,617,472	6,497,986	6,776,634
Environment	1,043,098	894,725	1,068,676	916,255
Housing & Community Amenities	436,843	816,451	447,764	833,113
Recreation & Culture	289,084	2,606,219	296,062	2,657,051
Mining & Manufacture	29,870	33,239	30,617	34,070
Transport & Communication	6,517,141	10,394,624	6,249,877	11,061,297
Economic Affairs	5,312,328	5,030,429	5,438,887	5,155,415
General Purpose Revenues	9,403,929	9,403,929	9,638,738	9,638,738
TOTAL GENERAL FUND OPERATIONS	37,781,771	37,832,901	38,285,683	39,063,553
<i>check total</i>				
Other Funds				
Water	3,351,623	3,569,038	3,489,492	3,683,435
Sewer	1,169,021	1,320,845	1,232,755	1,305,416
TOTAL OTHER FUNDS	4,520,644	4,889,883	4,722,247	4,988,851
Write off of old filtration plant				
Write off of old reticulation system - tba				
To accumulated surplus				
	42,302,415	42,722,784	43,007,930	44,052,404
		-420,369		-1,044,474
<i>less Capital Grants and Contributions</i>				
General Fund		410,000		0
Water Fund		0		0
Sewer Fund		0		0
Total Capital Grants and Concs		410,000		0
Operating Surplus / Deficit before Capital Grant		-830,369		-1,044,474

Ratio of Capex/ Dep	196.01%	50.48%
Depreciation	7,571,374	7,671,714
SUMMARY OF CASH FLOW		
Opening Balance	25,580,692	17,891,197
From operations	-420,369	-1,044,474
add back depreciation	7,571,374	7,671,714
Principal Repayments	0	0
Capital spend - net after trades	14,840,500	3,873,000
Carried forwards components - capital	0	0
Years Movement	-7,689,495	2,754,240
Closing Balance	17,891,197	20,645,437
average balance	<u>21,735,945</u>	<u>19,268,317</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029
STATEMENT OF COMPREHENSIVE INCOME

Income from continuing operations	7,571,374	7,671,714
Rates and annual charges	19,638,882	20,314,628
User fees and charges	345,000	345,000
Interest and investment revenue	14,337,159	14,676,588
Grants and contributions for operating purposes	410,000	0
Grants and contributions for capital purposes	0	0
Net gains on disposal of assets	<u>42,302,415</u>	<u>43,007,930</u>
Total income from continuing operations		
Expenses from continuing operations	16,488,769	16,900,988
Employee benefits and on costs	0	0
Borrowing costs	10,451,079	10,908,633
Materials and contracts	7,571,374	7,671,714
Depreciation and amortisation	8,211,562	8,571,069
Other expenses	0	0
Net losses on disposal of assets	<u>42,722,784</u>	<u>44,052,404</u>
Total expenses from continuing operations		
Operating surplus/ deficit	-420,369	-1,044,474
Operating surplus/ deficit before capital grants and contributions	<u>-830,369</u>	<u>-1,044,474</u>

STATEMENT OF FINANCIAL POSITION

ASSETS	30.06.2027	30.06.2027
Current Assets		
Cash and Cash Equivalents	17,891,197	20,645,437
Investments	0	0
Receivables	3,800,310	3,921,920
Inventories	631,848	650,803
Other	10,000	10,000
Total current assets	<u>22,333,355</u>	<u>25,228,160</u>
Non- current assets		
Investments	0	0
Receivables	0	0
Inventories	338,382,639	334,583,925
Infrastructure,property,plant and equipment	0	0
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
Total non current assets	<u>338,382,639</u>	<u>334,583,925</u>
TOTAL ASSETS	<u>360,715,994</u>	<u>359,812,085</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY

2019-2020 to 2028-2029

LIABILITIES

Current Liabilities

Payables	7,894,588	7,970,196
Borrowings		
Provisions	<u>2,362,078</u>	<u>2,427,035</u>
Total Current Liabilities	<u>10,256,666</u>	<u>10,397,231</u>

Non Current Liabilities

Payables	0	0
Borrowings		
Provisions	<u>0</u>	<u>0</u>
Total non current liabilities	<u>0</u>	<u>0</u>

Net assets

	<u>350,459,328</u>	<u>349,414,854</u>
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EQUITY

Retained Earnings	113,611,328	112,566,854
Revaluation reserves	236,848,000	236,848,000
Council equity interest	350,459,328	349,414,854
Non-controlling equity interest	0	0
Total equity	<u>350,459,328</u>	<u>349,414,854</u>

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
General Fund									
Grant Contributions	200,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Swimming Pool									
Plant renewal	45,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Slide pool renewal				70,000					
Lining renewal									280,000
Amenities Block + Garden redesign			2,500,000						
Perimeter Fencing - Renewed					100,000				
Administration Building									
Admin asset renewal		250,000			100,000			50,000	
Chambers asset renewal	150,000								
Museum									
New Mining Museum			10,000,000						
Coach House – renewal and upgrade									
Displays	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Cobar Youth & Fitness Centre									
Kitchen + Rearranging and extension	300,000								
Outdoor Courts – Resurface and Lighting		80,000							
Youth centre equipment - gym replacement cycle	20,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
New Program									
Depot									
Staged Upgrade	200,000								
Town Hall Cinema									
Historical Maintenance – General Patch – Staged	50,000							50,000	
Air conditioning									
Buildings									
Council Housing	150,000	50,000	150,000	50,000	50,000	50,000	50,000	50,000	50,000

Conditional on funding

8,030,000	1,110,000	14,510,000	110,000	910,000	510,000	2,910,000	60,000	410,000
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Self funded capex

5,475,500	4,480,500	4,945,500	4,180,500	4,645,500	4,080,500	4,195,500	4,100,500	14,430,500
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COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
GOVERNANCE										
Operating Revenue										
Internal Cost Recovery	165,000	169,125	173,353	177,687	182,129	186,682	191,349	196,133	201,036	206,062
Leaseback Revenue	2,900	2,900	2,958	3,017	3,078	3,154	3,233	3,314	3,397	3,482
Council Chambers Hire	510	520	531	541	552	566	580	594	609	625
Drought Relief Grants										
Drought Relief Donations										
Total Operating Revenues	168,410	172,545	176,842	181,245	185,759	190,403	195,163	200,042	205,043	210,169
Operating Expenses										
Sick Leave Governance	0	0	0	0	0	0	0	0	0	0
Salaries Governance	348,292	356,999	365,924	375,072	384,449	394,060	403,912	414,010	424,360	434,969
Long Service Leave Governance	8,707	8,925	9,148	9,377	9,611	9,852	10,098	10,350	10,609	10,874
Vehicle Expenses Governance	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Superannuation Governance	33,088	33,915	34,763	35,632	36,523	37,436	38,372	39,331	40,314	41,322
Workers Compensation Governance	17,162	17,591	18,031	18,482	18,944	19,417	19,903	20,400	20,910	21,433
Election Costs	0	42,000	0	0	0	45,000	0	0	0	0
Subscriptions & Membership	51,000	52,020	53,060	54,122	55,204	56,284	57,999	59,449	60,935	62,458
Mayoral Allowance	25,753	26,268	26,793	27,329	27,876	28,573	29,287	30,019	30,770	31,539
Councillor Allowances	143,036	145,896	148,814	151,791	154,826	158,697	162,664	166,731	170,899	175,172
Councillor Travelling	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Councillor Training	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Delegate Expenses	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990
Civic Expenses	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Telephone	5,656	5,769	5,884	6,002	6,122	6,275	6,432	6,593	6,758	6,927
Insurance Professional Ind	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467	31,229
Section 356 Donations	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Project Services	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Integrated Planning & Reporting	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Delegates Expenses - Staff	5,202	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Far North West JO	0	0	0	0	0	0	0	0	0	0
Drought Relief	0	0	0	0	0	0	0	0	0	0
Drug and Alcohol Testing	7,000	7,140	7,283	7,428	7,577	7,766	7,961	8,160	8,364	8,573
Employee Health and Wellbeing	30,000	30,600	31,212	31,836	32,473	33,285	34,117	34,970	35,844	36,740
Induction Training	20,000	20,400	20,808	21,224	21,649	22,190	22,745	23,313	23,896	24,493
Medical Consultations	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Recruitment Costs	50,000	51,000	52,020	53,060	54,122	55,475	56,862	58,283	59,740	61,234
Recruitment Costs - Outdoor	0	0	0	0	0	0	0	0	0	0
Risk Management	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Safety Expenses	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247
Staff Uniforms	3,500	3,570	3,641	3,714	3,789	3,883	3,980	4,080	4,182	4,286
Training - Compliance	75,000	76,500	78,030	79,591	81,182	83,212	85,292	87,425	89,610	91,850

COBAR SHIRE COUNCIL
Cobar Shire Council - 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Training and Professional Development	55,000	56,100	57,222	58,366	59,534	61,022	62,548	64,111	65,714	67,357
Traffic Control Training	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Total Operating Expenses	1,077,634	1,143,223	1,125,334	1,149,980	1,175,173	1,249,552	1,234,666	1,265,532	1,297,171	1,329,600
GOVERNANCE SUMMARY										
Total Operating Revenues	168,410	172,545	176,842	181,245	185,759	190,403	195,163	200,042	205,043	210,169
Total Operating Expenses	1,077,634	1,143,223	1,125,334	1,149,980	1,175,173	1,249,552	1,234,666	1,265,532	1,297,171	1,329,600
SURPLUS (DEFICIT)	-909,224	-970,677	-948,492	-968,735	-989,414	-1,059,149	-1,039,503	-1,065,491	-1,092,128	-1,119,431
CORPORATE SUPPORT										
ADMINISTRATION										
Operating Revenue	7,140	7,283	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744
Section 603 Certificates	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Sundry Income	5,800	5,916	6,034	6,155	6,278	6,435	6,596	6,761	6,930	7,103
Leaseback Revenue	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Rent and Admin to Children's Services	510	520	531	541	552	566	580	594	609	625
Uniform Reimbursement	290,396	296,204	302,128	308,171	314,334	322,192	330,247	338,503	346,966	355,640
Water Board - Admin Fee	150,000	153,000	156,060	159,181	162,365	166,424	170,585	174,849	179,220	183,701
Services NSW Agency	85,000	86,700	88,434	90,203	92,007	94,307	96,665	99,081	101,558	104,097
Insurance and Risk Rebates	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Sundry Income	115,000	117,300	119,646	122,039	124,480	127,592	130,781	134,051	137,402	140,837
Administration Fee to LBV	100,000	102,000	104,040	106,121	108,243	110,949	113,723	116,566	119,480	122,467
Internal cost recovery -	820,146	836,549	853,280	870,346	887,752	909,946	932,695	956,012	979,913	1,004,410
Total Operating Revenues										
Operating Expenses										
Sick Leave	1,317,585	1,350,525	1,384,288	1,418,895	1,454,367	1,490,726	1,527,995	1,527,995	1,527,995	1,527,995
Salaries	32,940	33,763	34,607	35,472	36,359	37,268	38,200	38,200	38,200	38,200
Long Service Leave	125,171	128,300	131,507	134,795	138,165	141,619	145,159	145,159	145,159	145,159
Superannuation	64,924	66,547	68,211	69,916	71,664	73,456	75,292	75,292	75,292	75,292
Workers Compensation	54,000	55,080	56,182	57,305	58,451	59,913	61,410	62,946	64,519	66,132
Vehicle Expenses	48,960	49,939	50,938	51,957	52,996	54,321	55,679	57,071	58,498	59,960
Defined Benefits top up	0	0	0	0	0	0	0	0	0	0
Training Courses	1,785	1,821	1,857	1,894	1,932	1,980	2,030	2,081	2,133	2,186
Seminars & Conferences	153,000	156,060	159,181	162,365	165,612	169,752	173,996	178,346	182,805	187,375
Consultants	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Advertising	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Bank Charges	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Postage	51,000	52,020	53,060	54,122	55,204	56,584	57,999	59,449	60,935	62,458
Printing & Stationery	1,561	1,592	1,624	1,656	1,689	1,731	1,775	1,819	1,865	1,911
Subscriptions & Memberships	3,774	3,849	3,926	4,005	4,085	4,187	4,292	4,399	4,509	4,622
Office Expenses	28,560	29,131	29,714	30,308	30,914	31,687	32,479	33,291	34,124	34,977
Valuation Fees - for rating	72,828	74,285	75,770	77,286	78,831	80,802	82,822	84,893	87,015	89,190
Audit Fees										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Bad & Doubtful Debts	2,500	2,550	2,601	2,653	2,706	2,774	2,843	2,914	2,987	3,062
Legal Expenses Rates Recovery	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Legal Expenses	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Insurance - Fidelity Guarantee	6,936	7,075	7,216	7,361	7,508	7,695	7,888	8,085	8,287	8,494
Insurance - Casual Hirers	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Insurance - Public Liability	90,780	92,596	94,448	96,336	98,263	100,720	103,238	105,819	108,464	111,176
Telephones inc Data Connectivity	45,900	46,818	47,754	48,709	49,684	50,926	52,199	53,504	54,841	56,212
Commissions	306	312	318	325	331	340	348	357	366	375
Staff Uniforms	1,836	1,873	1,910	1,948	1,987	2,037	2,088	2,140	2,194	2,248
Audit Fees - Internal Audit	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Storage of Old Records	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Sale of Land	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Vandalism and Stolen Items	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Christmas Party Contribution	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Building Maintenance & Repair	61,200	62,424	63,672	64,946	66,245	67,901	69,598	71,338	73,122	74,950
Furniture Equipment Maintenance	2,448	2,497	2,547	2,598	2,650	2,716	2,784	2,854	2,925	2,998
Office Equipment Maintenance	204	208	212	216	221	226	232	238	244	250
Lease - Copiers	12,400	12,485	12,734	12,989	13,249	13,580	13,970	14,268	14,624	14,990
Travelling Costs	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Depreciation - Corporate Support	672	672	685	699	713	731	749	768	787	807
Depreciation - Corporate Support	25,723	26,237	26,762	27,297	27,843	28,539	29,253	29,984	30,734	31,502
Depreciation - Corporate Furniture	8,670	8,843	9,020	9,201	9,385	9,619	9,860	10,106	10,359	10,618
Depreciation - Corporate Support	1,152	1,152	1,175	1,199	1,223	1,253	1,284	1,317	1,349	1,383
Depreciation - Office Building	41,817	42,653	43,506	44,377	45,264	46,396	47,556	48,744	49,963	51,212
Total Services Operating Expenses	2,404,930	2,460,696	2,517,806	2,576,255	2,636,075	2,701,977	2,769,527	2,794,099	2,819,285	2,845,101
INFORMATION TECHNOLOGY										
Operating Expenses										
Sick Leave ICT	0	0	0	0	0	0	0	0	0	0
Salaries ICT	147,575	150,527	154,290	158,147	162,101	166,153	170,307	170,307	170,307	170,307
Long Service Leave ICT	3,689	3,763	3,857	3,954	4,053	4,154	4,258	4,258	4,258	4,258
Superannuation ICT	14,020	14,300	14,658	15,024	15,400	15,785	16,179	16,179	16,179	16,179
Workers Compensation	6,641	6,774	6,943	7,117	7,295	7,477	7,664	7,664	7,664	7,664
Contract Support	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Software Licence and Maintenance	64,000	65,280	66,586	67,917	69,276	71,008	72,783	74,602	76,467	78,379
Consumables	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Cyclical Replacement	25,000	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016
Upgrades	0	100,000	0	45,000	0	0	45,000	0	0	0
Website Support	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Total Operating Expenses	295,925	401,343	308,247	360,311	322,538	330,602	383,867	342,378	345,977	349,667
ENGINEERING - ADMINISTRATION										
Operating Revenues										
Inspection Shed Rent	16,830	17,167	17,510	17,860	18,217	18,673	19,140	19,618	20,109	20,611

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Internal cost recovery	147,900	150,858	153,875	156,953	160,092	164,094	168,196	172,401	176,711	181,129
Leaseback Revenue	11,600	11,832	12,069	12,310	12,556	12,870	13,192	13,522	13,860	14,206
Total Operating Revenues	176,330	179,857	183,454	187,123	190,865	195,637	200,528	205,541	210,680	215,947
Operating Expenses										
Sick Leave										
Salaries	608,208	623,413	638,999	654,973	671,348	688,132	705,335	705,335	705,335	705,335
Long Service Leave	15,205	15,585	15,975	16,374	16,784	17,203	17,633	17,633	17,633	17,633
Superannuation	57,780	59,224	60,705	62,222	63,778	65,372	67,007	67,007	67,007	67,007
Workers Compensation	29,969	30,719	31,487	32,274	33,081	33,908	34,755	34,755	34,755	34,755
RMS Admin Salaries	125,000	128,125	131,328	134,611	137,977	141,426	144,962	144,962	144,962	144,962
RMS Long Service Leave	3,125	3,203	3,283	3,365	3,449	3,536	3,624	3,624	3,624	3,624
RMS Superannuation	11,875	12,172	12,476	12,788	13,108	13,435	13,771	13,771	13,771	13,771
Workers Compensation	6,159	6,313	6,471	6,633	6,799	6,969	7,143	7,143	7,143	7,143
Vehicle Expenses	54,000	55,080	56,182	57,305	58,451	59,613	61,410	62,946	64,519	66,132
Subscriptions	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Consultant	20,000	20,400	20,808	21,224	21,649	22,190	22,745	23,313	23,896	24,493
Printing & Stationery	5,610	5,722	5,837	5,953	6,072	6,224	6,380	6,539	6,703	6,870
Engineering Office Expenses	510	520	531	541	552	566	580	594	609	625
Engineers Equip M & R	714	728	743	758	773	792	812	832	853	874
Cobar Depot M & R	80,000	81,600	83,232	84,897	86,595	88,759	90,978	93,253	95,584	97,974
Euabalong Depot M & R	10,710	10,924	11,143	11,366	11,593	11,883	12,180	12,484	12,796	13,116
Telephone and Data Connectivity	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Advertising	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Asbestos clean up	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	1,048,246	1,073,497	1,099,361	1,125,852	1,152,985	1,181,810	1,211,355	1,216,783	1,222,347	1,228,050
WORKFORCE OPERATIONS										
Operating Revenues										
On Cost on Plant										
OHS Incentive Bonus										
Employee On costs	2,326,066	2,384,218	2,443,823	2,504,919	2,567,542	2,631,731	2,697,524	2,764,962	2,834,086	2,904,938
Total Operating Revenues	2,326,066	2,384,218	2,443,823	2,504,919	2,567,542	2,631,731	2,697,524	2,764,962	2,834,086	2,904,938
Operating Expenses										
Time in Lieu - Indoors	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489	12,801
Annual Leave - Outdoor Staff	129,150	132,379	135,688	139,080	142,557	146,121	149,774	153,519	157,357	161,291
Long Service Leave - Outdoor	76,875	78,797	80,767	82,786	84,856	86,977	89,151	91,380	93,665	96,006
Sick Leave - Outdoor Staff	90,000	92,250	94,556	96,920	99,343	101,827	104,372	106,982	109,656	112,398
Public Holidays - Outdoor	87,125	89,303	91,536	93,824	96,170	98,574	101,038	103,564	106,153	108,807
Superannuation Payments	220,000	225,500	231,138	236,916	242,839	248,910	255,133	261,511	268,049	274,750
Allowances	100,000	102,500	105,063	107,689	110,381	113,141	115,969	118,869	121,840	124,886
Union Delegate	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218	1,249	1,280
Workers Comp Premiums	200,000	205,000	210,125	215,378	220,763	226,282	231,939	237,737	243,681	249,773
Medical Consultations	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	7,140	7,283	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744
Clothing -PPE	51,000	52,020	53,060	54,122	55,204	56,584	57,999	59,449	60,935	62,458
Fringe Benefit Tax	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247
Safety Expenses	6,120	6,242	6,367	6,495	6,624	6,790	6,960	7,134	7,312	7,495
Asbestos Safety	5,125	5,253	5,384	5,519	5,657	5,798	5,943	6,092	6,244	6,400
Unproductive Inc Wet Weather	35,875	36,772	37,691	38,633	39,599	40,589	41,604	42,644	43,710	44,803
Supervision	0	0	0	0	0	0	0	0	0	0
Time in Lieu - Outdoors	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	1,023,515	1,048,711	1,074,529	1,100,985	1,128,094	1,156,296	1,185,204	1,214,834	1,245,205	1,276,335
PLANT OPERATIONS										
Operating Revenues										
Plant Income	2,550,000	2,601,000	2,653,020	2,706,080	2,760,202	2,829,207	2,899,937	2,972,436	3,046,747	3,122,915
Fuel Reimbursements	16,320	16,646	16,979	17,319	17,665	18,107	18,560	19,024	19,499	19,987
Grant - Diesel Fuel	96,900	98,938	100,815	102,831	104,888	107,510	110,198	112,953	115,776	118,671
Total Operating Revenues	2,663,220	2,716,484	2,770,814	2,826,230	2,882,755	2,954,824	3,028,694	3,104,412	3,182,022	3,261,573
Operating Expenses										
Plant Running Expenses	2,244,000	2,288,880	2,334,658	2,381,351	2,428,978	2,489,702	2,551,945	2,615,743	2,681,137	2,748,165
Registration and Insurance	280,500	286,110	291,832	297,669	303,622	311,213	318,993	326,968	335,142	343,521
Depreciation										
Total Operating Expenses	2,524,500	2,574,990	2,626,490	2,679,020	2,732,600	2,800,915	2,870,938	2,942,711	3,016,279	3,091,686
WORKSHOP OPERATIONS										
Operating Revenues										
Workshop On cost Recovered	489,968	489,328	497,854	506,551	515,422	525,277	535,350	545,644	556,168	566,922
Total Operating Revenues	489,968	489,328	497,854	506,551	515,422	525,277	535,350	545,644	556,168	566,922
Operating Expenses										
Sick Leave	0	0	0	0	0	0	0	0	0	0
Salaries Workshop	230,000	234,600	239,292	244,078	248,959	253,939	259,017	264,198	269,482	274,871
Long Service Leave - Workshop	5,750	5,865	5,982	6,102	6,224	6,348	6,475	6,605	6,737	6,872
Apprentice Travel & Training	10,410	10,618	10,831	11,047	11,268	11,550	11,839	12,135	12,438	12,749
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Superannuation	21,850	22,287	22,733	23,187	23,651	24,124	24,607	25,099	25,601	26,113
Workers Compensation	11,333	11,560	11,791	12,027	12,267	12,513	12,763	13,018	13,279	13,544
Building M & R	25,000	25,500	26,010	26,530	27,061	27,603	28,154	28,714	29,282	30,617
Telephones inc Data Connectivity	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467	31,229
Loose Tools and Workshop										
Consumables	70,125	71,528	72,958	74,417	75,906	77,803	79,748	81,742	83,786	85,880
Depreciation	72,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
Total Operating Expenses	489,968	489,328	497,854	506,551	515,422	525,277	535,350	545,644	556,168	566,922
STORES OPERATIONS										
Operating Revenues										
Stores Recovery	77,400	79,335	81,318	83,351	85,435	87,571	89,760	92,004	94,304	96,662

COBAR SHIRE COUNCIL
Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Revenues	77,400	79,335	81,318	83,351	85,435	87,571	89,760	92,004	94,304	96,662
<u>Operating Expenses</u>										
Sick Leave	0	0	0	0	0	0	0	0	0	0
Salaries	66,000	67,320	68,666	70,040	71,441	72,869	74,327	75,813	77,330	78,876
Long Service Leave	1,650	1,683	1,717	1,751	1,786	1,822	1,858	1,895	1,933	1,972
Superannuation	6,270	6,395	6,523	6,654	6,787	6,923	7,061	7,202	7,346	7,493
Workers Compensation	2,970	3,029	3,090	3,152	3,215	3,279	3,345	3,412	3,480	3,549
Telephones	510	520	531	541	552	566	580	594	609	625
Total Operating Expenses	77,400	78,948	80,527	82,137	83,780	85,459	87,171	88,917	90,698	92,515
ADMINISTRATION										
Total Operating Revenues	6,553,131	6,685,771	6,830,544	6,978,520	7,129,772	7,304,986	7,484,551	7,668,575	7,857,172	8,050,452
Total Operating Expenses	7,864,484	8,127,514	8,204,814	8,431,111	8,571,495	8,782,336	9,043,410	9,145,366	9,295,959	9,450,276
SURPLUS / (DEFICIT)	-1,311,353	-1,441,743	-1,374,270	-1,452,591	-1,441,723	-1,477,350	-1,558,859	-1,476,791	-1,438,787	-1,399,824
PUBLIC ORDER & SAFETY										
<u>Operating Expenses</u>										
Fire and Rescue NSW	26,782	27,318	27,864	28,421	28,990	29,714	30,457	31,219	31,999	32,799
Total Operating Expenses	26,782	27,318	27,864	28,421	28,990	29,714	30,457	31,219	31,999	32,799
RURAL FIRE SERVICES										
<u>Operating Revenues</u>										
M and R	126,480	129,010	131,590	134,222	136,906	140,329	143,837	147,433	151,119	154,897
Hazard Reduction	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Total Operating Revenues	141,480	144,310	147,196	150,140	153,143	156,971	160,895	164,918	169,041	173,267
<u>Operating Expenses</u>										
M and R	16,320	16,646	16,979	17,319	17,665	18,107	18,560	19,024	19,499	19,987
Council Subsidy	130,560	133,171	135,835	138,551	141,322	144,855	148,477	152,189	155,993	159,893
Depreciation	14,336	14,623	14,915	15,213	15,518	15,906	16,303	16,711	17,129	17,557
Total Operating Expenses	161,216	164,440	167,729	171,084	174,505	178,868	183,340	187,923	192,621	197,437
RANGER SERVICES										
<u>Operating Revenues</u>										
Fines & Costs	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990
Impounding Fees	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Registration - Lifetime	13,260	13,525	13,796	14,072	14,353	14,712	15,080	15,457	15,843	16,239
Total Operating Revenues	28,560	29,131	29,714	30,308	30,914	31,687	32,479	33,291	34,124	34,977
<u>Operating Expenses</u>										
Sick Leave	83,292	85,374	87,509	89,696	91,939	94,237	96,593	96,593	96,593	96,593
Salaries	2,082	2,134	2,188	2,242	2,298	2,356	2,415	2,415	2,415	2,415
Long Service Leave										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Superannuation	7,913	8,111	8,313	8,521	8,734	8,953	9,176	9,176	9,176	9,176
Workers Compensation	3,748	3,842	3,938	4,036	4,137	4,241	4,347	4,347	4,347	4,347
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Lifetime Registrations	13,260	13,525	13,796	14,072	14,353	14,712	15,080	15,457	15,843	16,239
Ranger Services Other Expenses	714	728	743	758	773	792	812	832	853	874
Impounding Expenses	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Depreciation	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Operating Expenses	137,559	140,676	143,866	147,133	150,479	154,091	157,793	158,774	159,780	160,812
EMERGENCY MANAGEMENT										
Operating Expenses										
SES (Cobar) - Contribution	7,356	7,503	7,653	7,806	7,962	8,161	8,365	8,575	8,789	9,009
SES Euabalong	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
SES (Cobar)	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Depreciation	36,442	36,442	36,442	36,442	36,442	36,442	36,442	36,442	36,442	36,442
Total Operating Expenses	47,878	48,107	48,340	48,578	48,821	49,130	49,447	49,772	50,106	50,447
PUBLIC ORDER AND SAFETY SUMMARY										
Total Operating Revenues	170,040	173,441	176,910	180,448	184,057	188,658	193,375	198,209	203,164	208,243
Total Operating Expenses	373,435	380,540	387,799	395,216	402,794	411,803	421,037	427,689	434,507	441,495
SURPLUS / (DEFICIT)	-203,395	-207,099	-210,890	-214,769	-218,738	-223,145	-227,663	-229,480	-231,342	-233,252
PUBLIC HEALTH ADMIN & INSPECTIONS										
Operating Revenues										
Shop Inspections	2,346	2,393	2,441	2,490	2,539	2,603	2,668	2,735	2,803	2,873
Food Shop Administration	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
Leaseback Revenue	5,800	5,916	6,034	6,155	6,278	6,435	6,596	6,761	6,930	7,103
Health Other Income	2,856	2,913	2,971	3,031	3,091	3,169	3,248	3,329	3,412	3,498
Internal Cost Recovery	97,888	100,335	102,843	105,414	108,049	110,751	113,519	116,357	119,266	122,248
Total Operating Revenues	119,090	121,961	124,902	127,914	130,999	134,274	137,631	141,072	144,599	148,214
Operating Expenses										
Sick Leave	255,680	262,072	268,624	275,339	282,223	289,278	296,510	303,923	311,521	319,309
Salaries	6,392	6,552	6,716	6,883	7,056	7,232	7,413	7,598	7,788	7,983
Long Service Leave	36,000	36,720	37,454	38,203	38,968	39,942	40,940	41,964	43,013	44,088
Vehicle Expenses	24,290	24,897	25,519	26,157	26,811	27,481	28,168	28,873	29,595	30,334
Superannuation	11,506	11,793	12,088	12,390	12,700	13,018	13,343	13,677	14,018	14,369
Workers Compensation	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Subscriptions & Memberships	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Telephone		520	531	541	552	566	580	594	609	625
Office Expenses	510									

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Advertising	714	728	743	758	773	792	812	832	853	874
Depreciation	442	442	442	442	442	442	442	442	442	442
Total Operating Expenses	339,103	347,366	355,831	364,503	373,388	382,712	392,269	402,064	412,105	408,347
PUBLIC HEALTH SUMMARY										
Total Operating Revenues	119,090	121,961	124,902	127,914	130,999	134,274	137,631	141,072	144,599	148,214
Total Operating Expenses	339,103	347,366	355,831	364,503	373,388	382,712	392,269	402,064	412,105	408,347
SURPLUS / (DEFICIT)	-220,014	-225,405	-230,929	-236,589	-242,389	-248,438	-254,638	-260,993	-267,506	-260,133
ENVIRONMENTAL NOXIOUS WEEDS										
Operating Revenues										
Noxious Weeds Grant	50,247	51,252	52,277	53,323	54,389	55,749	57,142	58,571	60,035	61,536
Burn off Permits			0	0	0	0	0	0	0	0
Noxious Weeds Certificates			0	0	0	0	0	0	0	0
Total Operating Revenues	50,247	51,252	52,277	53,323	54,389	55,749	57,142	58,571	60,035	61,536
Operating Expenses										
Sick Leave										
Salaries	86,125	88,278	90,485	92,747	95,066	97,443	99,879	102,376	104,935	107,558
Long Service Leave	2,153	2,207	2,262	2,319	2,377	2,436	2,497	2,559	2,623	2,689
Superannuation	8,182	8,386	8,596	8,811	9,031	9,257	9,488	9,726	9,969	10,218
Workers Compensation	4,244	3,973	4,072	4,174	4,278	4,385	4,495	4,607	4,722	4,802
Advertising	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Miscellaneous expenses	2,652	2,705	2,759	2,814	2,871	2,942	3,016	3,091	3,169	3,248
Spraying costs chemicals	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
Green Belt & Common	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247
Telephone	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Subscriptions & Memberships	306	312	318	325	331	340	348	357	366	375
Depreciation	450	459	469	478	488	500	512	525	538	552
Total Operating Expenses	138,742	141,643	144,990	148,417	151,926	155,724	159,617	163,607	167,698	171,352
DOMESTIC WASTE										
Operating Revenues										
Annual Charges										
Domestic Waste Annual Charge	630,529	646,292	662,449	679,010	695,986	713,385	731,220	749,500	768,238	787,444
Pensioner Abandonments	-18,475	-18,937	-19,410	-19,895	-20,393	-20,902	-21,425	-21,961	-22,510	-23,072
Disposal Charges and Scrap Metal	85,000	86,700	88,434	90,203	92,007	94,307	96,665	99,081	101,558	104,097
Trade Waste Charges	96,900	98,838	100,815	102,831	104,888	107,510	110,198	112,953	115,776	118,671
Interest	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total Operating Revenues	813,954	832,893	852,288	872,149	892,488	914,300	936,557	959,574	983,063	1,007,140

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Operating Expenses										
Management										
Sick Leave	33,333	34,000	34,680	35,374	36,081	36,983	37,908	38,855	39,827	40,822
Administration Charges	97,888	100,335	102,843	105,414	108,049	110,751	113,519	116,357	119,266	122,248
Public Health Charges	55,000	56,375	57,784	59,229	60,710	62,227	63,783	65,378	67,012	68,687
Governance Charges	5,000	5,100	5,228	5,358	5,492	5,629	5,770	5,914	6,062	6,214
Advertising	3,000	3,060	3,137	3,215	3,295	3,378	3,462	3,549	3,637	3,728
Louth Road										
Plant Expenses										
Plant Running	60,000	61,200	62,730	64,298	65,906	67,553	69,242	70,973	72,748	74,566
Other Expenses										
Disposal Abandoned Vehicles	1,500	1,530	1,568	1,607	1,648	1,689	1,731	1,774	1,819	1,864
Trade Waste Wages / Collections	71,400	72,828	74,285	75,770	77,286	79,218	81,198	83,228	85,309	87,442
Domestic Waste Wages / Collections	147,900	150,858	153,875	156,953	160,092	164,094	168,196	172,401	176,711	181,129
Depreciation	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Depots										
Cobar Tip	88,780	90,556	92,367	94,214	96,098	98,501	100,963	103,487	106,075	108,726
Village Tips	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Total Operating Expenses	606,401	619,053	632,332	645,905	659,779	675,974	692,573	709,587	727,027	744,903
ENVIRONMENTAL SUMMARY										
Total Operating revenue	864,201	884,145	904,565	925,471	946,876	970,048	993,800	1,018,145	1,043,098	1,068,676
Total Operating Expenses	745,143	760,696	777,323	794,323	811,705	831,698	852,190	873,195	894,725	916,255
WASTE SURPLUS/(DEFICIT)	119,058	123,449	127,242	131,149	135,172	138,351	141,610	144,950	148,374	152,421
COMMUNITY SERVICES AND EDUCATION										
COMMUNITY FACILITIES										
Operating Revenues										
VPA - Community	32,640	33,293	33,959	34,638	35,331	36,214	37,119	38,047	38,998	39,973
Developer Contributions	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Section 94 - estimated dev cost	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
Total Operating Revenues	46,920	47,858	48,816	49,792	50,788	52,057	53,359	54,693	56,060	57,462
LILLIANE BRADY VILLAGE NURSING HOME & HOSTEL										
Operating Revenues										
Grant - Hostel - 0366	1,343,226	1,370,090	1,397,492	1,425,442	1,453,951	1,490,300	1,527,557	1,565,746	1,604,890	1,645,012
Grant - Nursing Home -2699	976,589	996,121	1,016,043	1,036,364	1,057,091	1,083,518	1,110,606	1,138,372	1,166,831	1,196,002
Hostel Fees	195,942	199,861	203,858	207,935	212,094	217,396	222,831	228,402	234,112	239,965
Accommodation Bond Draw Down	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Hostel Daily Accommodation Charge	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Nursing Home Accommodation Charge	53,754	54,829	55,926	57,044	58,185	59,640	61,131	62,659	64,225	65,831
Nursing Home Fees	449,453	458,442	467,611	476,963	486,502	498,665	511,131	523,910	537,007	550,433
Respite Care Fees	18,360	18,727	19,102	19,484	19,873	20,370	20,880	21,402	21,937	22,485
Incremental Revenue - new beds	0	100,000	200,000	300,000	400,000	410,000	420,250	430,756	441,525	452,563
Donations	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Capital Grants and Contributions	2,900	2,958	3,017	3,078	3,139	3,218	3,298	3,380	3,465	3,552
Leaseback Revenue	3,092,243	3,254,088	3,417,170	3,581,513	3,747,144	3,840,822	3,936,843	4,035,264	4,136,145	4,239,549
Total Operating Revenues										
	1,504,069	1,541,670	1,580,212	1,619,717	1,660,210	1,701,716	1,744,258	1,787,865	1,832,562	1,878,376
	45,900	46,818	47,754	48,709	49,684	50,926	52,199	53,504	54,841	56,212
	142,887	146,459	150,120	153,873	157,720	161,663	165,705	169,847	174,093	178,446
	67,683	69,375	71,110	72,887	74,709	76,577	78,492	80,454	82,465	84,527
	1,734	1,769	1,804	1,840	1,877	1,924	1,972	2,021	2,072	2,124
	44,880	45,778	46,693	47,627	48,580	49,794	51,039	52,315	53,623	54,963
	31,620	32,252	32,897	33,555	34,227	35,082	35,959	36,858	37,780	38,724
	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
	0	0	0	0	0	0	0	0	0	0
	7,854	8,011	8,171	8,335	8,501	8,714	8,932	9,155	9,384	9,619
	4,284	4,370	4,457	4,546	4,637	4,753	4,872	4,994	5,119	5,246
	14,382	14,670	14,963	15,262	15,568	15,957	16,356	16,765	17,184	17,613
	306	312	318	325	331	340	348	357	366	375
	102	104	106	108	110	113	116	119	122	125
	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
	1,122	1,144	1,167	1,191	1,214	1,245	1,276	1,308	1,341	1,374
	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
	8,364	8,531	8,702	8,876	9,053	9,280	9,512	9,750	9,993	10,243
	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
	306	312	318	325	331	340	348	357	366	375
	18,972	19,351	19,738	20,133	20,536	21,049	21,576	22,115	22,668	23,234
	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
	27,675	28,228	28,793	29,369	29,956	30,705	31,472	32,259	33,066	33,892
	30,090	30,692	31,306	31,932	32,570	33,385	34,219	35,075	35,952	36,850
	11,526	11,757	11,992	12,231	12,476	12,788	13,108	13,435	13,771	14,116
	18,500	18,870	19,247	19,632	20,025	20,526	21,039	21,565	22,104	22,656
	200	204	208	212	216	222	227	233	239	245
	45,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
		100,000	200,000	300,000	400,000	410,000	420,250	430,756	441,525	452,563
Total Operating Expenses										
	2,065,889	2,329,880	2,480,065	2,631,473	2,784,135	2,849,739	2,916,982	2,985,907	3,056,554	3,128,968

NURSING HOME

Operating Expenses

Sick Leave										
Salaries - Administration										
Vehicle Expenses										
Superannuation										
Workers Compensation										
Advertising										
Building Maintenance										
Food Supplies										
Internet										
Linen & Bedding										
Laundry Costs										
Medical Supplies										
Personal Items										
Pharmaceuticals										
Postage										
Printing & Stationery										
Recreation Aids										
Subscriptions										
Sundries										
Plant & Equipment Maintenance										
Furniture & Fittings Maintenance										
Gardens & Grounds Maintenance										
Telephone										
Administration charges										
Training & Conferences										
Cleaning Materials										
Public Liability Premium										
Staff Immunisations										
Depreciation										
Incremental Costs - new beds										

COBAR SHIRE COUNCIL

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
HOSTEL										
Operating Expenses	557,819	571,764	586,058	600,710	615,727	631,120	646,898	663,071	679,648	696,639
Salaries and on costs	52,993	54,318	55,676	57,067	58,494	59,956	61,455	62,992	64,567	66,181
Superannuation	25,102	25,729	26,373	27,032	27,708	28,400	29,110	29,838	30,584	31,349
Workers Compensation	750	765	780	796	812	832	853	874	896	919
Advertising	16,728	17,063	17,404	17,752	18,107	18,560	19,024	19,499	19,987	20,486
Building Maintenance	33,456	34,125	34,808	35,504	36,214	37,119	38,047	38,998	39,973	40,973
Food Supplies	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
Internet	1,836	1,873	1,910	1,948	1,987	2,037	2,088	2,140	2,194	2,248
Laundry Costs	7,956	8,115	8,277	8,443	8,612	8,827	9,048	9,274	9,506	9,743
Medical Supplies	306	312	318	325	331	340	348	357	366	375
Personal Items	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Pharmaceuticals	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
Podiatry Costs	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Printing & Stationery	4,182	4,266	4,351	4,438	4,527	4,640	4,756	4,875	4,997	5,122
Recreation Aids	1,326	1,353	1,380	1,407	1,435	1,471	1,508	1,546	1,584	1,624
Subscriptions	13,566	13,837	14,114	14,396	14,684	15,051	15,428	15,813	16,209	16,614
Sundries	306	312	318	325	331	340	348	357	366	375
Plant & Equipment Maintenance	16,626	16,959	17,298	17,644	17,997	18,446	18,908	19,380	19,865	20,361
Furniture & Fittings Maintenance	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Gardens & Grounds Maintenance	18,054	18,415	18,783	19,159	19,542	20,031	20,532	21,045	21,571	22,110
Telephone	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867
Public Liability	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Training & Conferences	57,500	58,650	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419
Cleaning Materials	510	520	531	541	552	566	580	594	609	625
Internal Administration	204	208	212	216	221	226	232	238	244	250
Audit Fees	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Immunications										
Depreciation										
Total Operating Expenses	864,129	883,951	904,249	925,035	946,320	969,178	992,607	1,016,622	1,041,238	1,066,469

LILLIANNE BRADY VILLAGE SUMMARY										
Total Operating Revenues	3,092,243	3,254,088	3,417,170	3,581,513	3,747,144	3,840,822	3,936,843	4,035,264	4,136,145	4,239,549
Total Operating Expenses	2,930,018	3,213,831	3,384,314	3,556,508	3,730,455	3,818,916	3,909,589	4,002,529	4,097,792	4,195,437
SURPLUS / (DEFICIT)	162,225	40,257	32,856	25,005	16,689	21,906	27,254	32,735	38,353	44,112
CHILDRENS SERVICES										
CCS IHC	700,000	714,000	728,280	742,846	757,703	776,645	796,061	815,963	836,362	857,271
PPF IHC	310,000	316,200	322,524	328,974	335,554	343,943	352,541	361,355	370,389	379,649
CCS FDC	400,000	408,000	416,160	424,483	432,973	443,797	454,892	466,264	477,921	489,869
PPF FDC	110,000	112,200	114,444	116,733	119,068	122,044	125,095	128,223	131,428	134,714

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Educator Levy	20,000	20,400	20,808	21,224	21,649	22,100	22,745	23,313	23,896	24,493
Stationery sales	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Leaseback Revenue	2,860	2,917	2,976	3,035	3,096	3,173	3,252	3,334	3,417	3,503
Total Operating Revenues	1,544,860	1,575,757	1,607,272	1,639,418	1,672,206	1,714,011	1,756,862	1,800,783	1,845,803	1,891,948
Operating Expenses	0	0	0	0	0	0	0	0	0	0
Sick Leave	225,596	231,236	237,017	242,942	249,016	255,241	261,622	268,163	274,867	281,738
Superannuation	21,432	21,967	22,517	23,080	23,656	24,248	24,854	25,475	26,112	26,765
Workers Compensation	11,116	11,394	11,679	11,971	12,270	12,577	12,891	13,214	13,544	13,883
Long Service Leave	5,640	5,781	5,925	6,074	6,225	6,381	6,541	6,704	6,872	7,043
Vehicle Expenses	42,000	42,840	43,697	44,571	45,462	46,379	47,314	48,268	49,239	50,132
CCS IHC	700,000	714,000	728,280	742,846	757,703	772,845	796,061	815,963	836,362	857,271
CCS FDC	400,000	408,000	416,160	424,483	432,973	441,632	450,462	459,463	468,634	478,075
Travelling Costs	45,000	45,900	46,818	47,754	48,709	49,687	50,686	51,705	52,744	53,803
Training & Conferences	5,000	5,100	5,202	5,306	5,412	5,519	5,628	5,738	5,848	5,959
Advertising	1,000	1,020	1,040	1,061	1,082	1,103	1,124	1,145	1,166	1,187
Buildings M & R	12,000	12,240	12,485	12,734	12,989	13,244	13,500	13,757	14,014	14,272
Equipment Expenses	20,000	20,400	20,808	21,224	21,649	22,074	22,500	22,926	23,352	23,778
Electricity	5,000	5,100	5,202	5,306	5,412	5,519	5,628	5,738	5,848	5,959
Postage, Printing & Stationery	4,000	4,080	4,162	4,245	4,330	4,416	4,503	4,591	4,680	4,770
Administration Cost	30,600	31,212	31,836	32,473	33,122	33,783	34,456	35,141	35,837	36,544
Computer Agreement	3,000	3,060	3,121	3,184	3,247	3,312	3,377	3,443	3,509	3,576
Subscriptions & Membership	10,000	10,200	10,404	10,612	10,824	11,039	11,257	11,477	11,698	11,921
Telephone	3,000	3,060	3,121	3,184	3,247	3,312	3,377	3,443	3,509	3,576
Office Expenses	1,000	1,020	1,040	1,061	1,082	1,103	1,124	1,145	1,166	1,187
Total Operating Expenses	1,545,384	1,577,610	1,610,514	1,644,110	1,678,413	1,720,373	1,763,383	1,807,467	1,852,654	1,898,970
IN HOME CHILD CARE										
Operating Revenues	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	0	0	0	0	0	0	0	0	0	0
AFTER SCHOOL CARE										
Operating Revenues	0	0	0	0	0	0	0	0	0	0
Operational Subsidy	115,000	117,300	119,646	122,039	124,480	127,592	130,781	134,051	137,402	140,837
After School Care - Fees	0	0	0	0	0	0	0	0	0	0
Child Care Benefit	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	115,000	117,300	119,646	122,039	124,480	127,592	130,781	134,051	137,402	140,837
Operating Expenses	0	0	0	0	0	0	0	0	0	0

COBAR SHIRE COUNCIL

Cobar Shire Council - All Funds 2020-2029

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Capital Grants and Contributions	300,000									
Total Operating Revenues	437,635	137,532	140,282	143,088	145,950	149,598	153,338	157,172	161,101	165,129
Operating Expenses										
Cleaning Wages	32,800	33,620	34,461	35,322	36,205	37,110	38,038	38,989	39,964	40,963
Cleaning Long Service Leave	820	841	862	883	905	928	951	975	999	1,024
Cleaning Superannuation	3,116	3,194	3,274	3,356	3,439	3,525	3,614	3,704	3,797	3,891
Cleaning Workers Compensation	1,526	1,565	1,604	1,644	1,685	1,727	1,770	1,814	1,860	1,906
Sick Leave										
Salaries	175,104	179,481	183,968	188,568	193,282	198,114	203,067	208,143	213,347	218,681
Long Service Leave	4,378	4,487	4,599	4,714	4,832	4,953	5,077	5,204	5,334	5,467
Superannuation	16,635	17,051	17,477	17,914	18,362	18,821	19,291	19,774	20,268	20,775
Workers Compensation	8,149	8,353	8,561	8,775	8,995	9,220	9,450	9,686	9,929	10,177
Advertising	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Equipment - Games Room	1,836	1,873	1,910	1,948	1,987	2,037	2,088	2,140	2,194	2,248
Internet Access	204	208	212	216	221	226	232	238	244	250
Kiosk & Shop Expenses	23,460	23,929	24,408	24,896	25,394	26,029	26,679	27,346	28,030	28,731
Sundry Administration Expenses	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Youth Week - Activities	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Youth Centre M & R	96,900	98,838	100,815	102,831	104,888	107,510	110,198	112,953	115,776	118,671
Telephone	1,224	1,248	1,273	1,299	1,325	1,358	1,392	1,427	1,462	1,499
Youth Council Expenditure	4,284	4,370	4,457	4,546	4,637	4,753	4,872	4,994	5,119	5,246
Youth Council Contribution	4,590	4,682	4,775	4,871	4,968	5,093	5,220	5,350	5,484	5,621
Cleaning Materials	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Indoor Sports Expenses	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Depreciation	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000	59,000
Total Operating Expenses	445,756	454,703	463,860	473,232	482,822	493,418	504,278	515,410	526,820	538,516
TELEVISION SERVICES										
Operating Revenues										
Cobar - Television	0	0	0	0	0	0	0	0	0	0
Total Operating Income	0	0	0	0	0	0	0	0	0	0
Operating Expenses										
Cobar - Television	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Total Operating Expenses	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
OTHER COMMUNITY SERVICES										
Operating Revenues										
Miners Memorial Public Donations										
Miners Memorial Grant										
Miscellaneous Grants	2,500	2,550	2,601	2,653	2,706	2,774	2,843	2,914	2,987	3,062

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	703,879	715,947	728,281	740,887	753,771	768,865	784,337	800,195	816,451	833,113
SURPLUS / (DEFICIT)	-338,260	-343,015	-347,891	-352,889	-358,013	-363,214	-368,544	-374,007	-379,609	-385,350
RECREATION & CULTURE										
PUBLIC LIBRARIES										
Operating Revenues	6,520	6,650	6,783	6,919	7,057	7,234	7,415	7,600	7,790	7,985
Library Fees & Fines	555	566	577	589	601	616	631	647	663	680
Photocopier Sales	27,779	28,334	28,901	29,479	30,069	30,820	31,591	32,381	33,190	34,020
Grant - Library	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Grant-Local Priority Projects	416	424	433	442	450	462	473	485	497	510
Sale of Books	1,248	1,273	1,299	1,325	1,351	1,385	1,420	1,455	1,492	1,529
Library Activities	612	624	637	649	662	679	696	713	731	749
Community Rooms Hire										
Total Operating Revenues	47,130	47,873	48,630	49,403	50,191	51,196	52,225	53,281	54,363	55,472
Operating Expenses	248,050	254,251	260,608	267,123	273,801	280,646	287,662	294,854	302,225	309,780
Sick Leave	6,201	6,356	6,515	6,678	6,845	7,016	7,192	7,371	7,556	7,745
Salaries	23,565	24,154	24,758	25,377	26,011	26,661	27,328	28,011	28,711	29,429
Superannuation	12,223	12,528	12,841	13,162	13,492	13,829	14,175	14,529	14,892	15,264
Workers Compensation	1,530	1,561	1,592	1,624	1,656	1,698	1,740	1,783	1,828	1,874
Advertising	1,224	1,248	1,273	1,299	1,325	1,358	1,392	1,427	1,462	1,499
Internet Service	2,358	2,405	2,454	2,503	2,553	2,616	2,682	2,749	2,818	2,888
Books Maintenance	33,293	33,959	34,638	35,331	36,037	36,938	37,862	38,808	39,778	40,773
Building Maintenance	18,450	18,819	19,195	19,579	19,971	20,470	20,982	21,506	22,044	22,595
ITC Costs	1,526	1,556	1,588	1,619	1,652	1,693	1,735	1,779	1,823	1,869
Purchase of Periodicals	2,081	2,122	2,165	2,208	2,252	2,309	2,366	2,426	2,486	2,548
Postage	1,387	1,415	1,443	1,472	1,502	1,539	1,578	1,617	1,657	1,699
Printing & Stationery	694	707	722	736	751	770	789	809	829	849
Village Libraries Expenses	2,142	2,185	2,229	2,273	2,319	2,377	2,436	2,497	2,559	2,623
Subscriptions	832	849	866	883	901	923	947	970	994	1,019
Sundry Expenses/Office expenses	0	0	0	0	0	0	0	0	0	0
Photocopier Service	2,220	2,264	2,309	2,355	2,402	2,463	2,524	2,587	2,652	2,718
Telephone	2,220	2,264	2,309	2,355	2,402	2,463	2,524	2,587	2,652	2,718
Library Activities	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
Depreciation										
Total Operating Expenses	443,994	452,644	461,504	470,577	479,871	489,767	499,912	510,309	520,967	531,891
REGIONAL MUSEUM										
Operating Revenues	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Tour Income	39,780	40,576	41,387	42,215	43,059	44,136	45,239	46,370	47,529	48,717
Admission Fees	46,920	47,858	48,816	49,792	50,788	52,057	53,359	54,693	56,060	57,462
Kiosk / Shop Sales										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Capital Grants and Contributions	0	0	10,000,000	0	0	0	0	0	0	0
Total Operating Revenues	89,760	91,555	10,093,386	95,254	97,159	99,588	102,078	104,630	107,245	109,927
Operating Expenses										
Salaries	246,000	252,150	258,454	264,915	271,538	278,326	285,285	292,417	299,727	307,220
Sick Leave	0	0	0	0	0	0	0	0	0	0
Long Service Leave	6,150	6,304	6,461	6,623	6,788	6,958	7,132	7,310	7,493	7,681
Training	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Volunteers Amenities	0	0	0	0	0	0	0	0	0	0
Superannuation	23,370	23,954	24,553	25,167	25,796	26,441	27,102	27,780	28,474	29,186
Workers Compensation	12,122	12,425	12,735	13,054	13,380	13,715	14,057	14,409	14,769	15,138
Advertising	6,120	6,242	6,367	6,495	6,624	6,790	6,960	7,134	7,312	7,495
Building M & R	35,700	36,414	37,142	37,885	38,643	39,609	40,599	41,614	42,654	43,721
Grounds M & R	35,700	36,414	37,142	37,885	38,643	39,609	40,599	41,614	42,654	43,721
Internet Access	510	520	531	541	552	566	580	594	609	625
Kiosk/Shop Cost of Goods	23,460	23,929	24,408	24,896	25,394	26,029	26,679	27,346	28,030	28,731
Postage	510	520	531	541	552	566	580	594	609	625
Printing & Stationery	2,448	2,497	2,547	2,598	2,650	2,716	2,784	2,854	2,925	2,998
Telephone	816	832	849	866	883	905	928	951	975	999
Exhibitions & Equipment	592	603	616	628	640	656	673	690	707	725
Coach Tour Expenses	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Depreciation	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000
Total Operating Expenses	432,557	441,927	451,519	461,341	471,396	482,281	493,438	504,874	516,596	528,611
PUBLIC HALLS										
Operating Revenues										
Capital Grants and Contributions	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
Operating Expenses										
Euabalong Community Centre	6,520	6,650	6,783	6,919	7,057	7,234	7,415	7,600	7,790	7,985
Mt Hope Hall	5,410	5,518	5,629	5,741	5,856	6,002	6,153	6,306	6,464	6,626
Nymagee Hall and Facilities	10,543	10,754	10,969	11,188	11,412	11,697	11,990	12,289	12,596	12,911
Scout Hall	3,468	3,537	3,608	3,680	3,754	3,848	3,944	4,043	4,144	4,247
Other Halls - Pre School	694	707	722	736	751	770	789	809	829	849
Depreciation	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000
Total Operating Expenses	108,634	109,167	109,710	110,264	110,830	111,551	112,289	113,047	113,825	114,621
PERFORMING ARTS										
Operating Expenses										
CASP	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867
Outback Arts Contribution	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867
Total Operating Expenses	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867

COBAR SHIRE COUNCIL
Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<u>SWIMMING POOL</u>										
Operating Revenues										
Admissions	28,560	29,131	29,714	30,308	30,914	31,687	32,479	33,291	34,124	34,977
Season Tickets	61,200	62,424	63,672	64,946	66,245	67,901	69,598	71,338	73,122	74,950
Recovery from Insurance	0	0	0	0	0	0	0	0	0	0
Capital Grants and Contributions	0	0	2,500,000	0	0	0	0	0	0	0
Total Operating Revenues	89,760	91,555	2,593,386	95,254	97,159	99,588	102,078	104,630	107,245	109,927
Operating Expenses										
Electricity	53,550	54,621	55,713	56,828	57,964	59,413	60,899	62,421	63,982	65,581
Contract	216,240	222,000	226,000	231,000	235,500	241,388	247,422	253,608	259,948	266,447
Maintenance	51,000	52,020	53,060	54,122	55,204	56,584	57,999	59,449	60,935	62,458
Water Costs	37,500	38,250	39,015	39,795	40,591	41,606	42,646	43,712	44,805	45,925
Water Slide M & R	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Chemicals	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Telephone	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Lawns and Surrounds Maintenance	14,280	14,566	14,857	15,154	15,457	15,844	16,240	16,646	17,062	17,488
Plant & Equipment Maintenance	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Rates & Insurance	22,440	22,889	23,347	23,814	24,290	24,897	25,519	26,157	26,811	27,482
Depreciation	121,000	121,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000
Total Operating Expenses	542,020	551,876	570,053	579,314	588,160	599,589	611,304	623,312	635,620	648,235
HERITAGE WORKS										
Operating Revenues										
Grant - Heritage Activation	0	0	0	0	0	0	0	0	0	0
Grant - Heritage Works	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
Operating Expenses										
Heritage Advisor	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	0	0	0	0	0	0	0	0	0	0
PARKS, GARDENS & RESERVES										
Operating Revenues										
Leases and Licenses	3,876	3,954	4,033	4,113	4,196	4,300	4,408	4,518	4,631	4,747
Crown Lands Grant	13,056	13,317	13,583	13,855	14,132	14,486	14,848	15,219	15,599	15,989
Ward Oval Fees Inc lights	570,000	100,000	100,000	100,000	0	0	2,500,000	0	0	0
Capital Grants and Contributions	586,932	117,271	117,616	117,968	18,328	18,786	2,519,256	19,737	20,230	20,736
Total Operating Revenues	1,156,864	1,252,542	1,252,232	1,252,966	2,846,524	2,823,572	5,437,504	2,537,764	2,646,460	2,646,460
Operating Expenses										
Acacia Park	12,240	12,485	12,734	12,989	13,249	13,580	13,920	14,268	14,624	14,990

COBAR SHIRE COUNCIL

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Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Apex Park	23,460	23,929	24,408	24,896	25,394	26,029	26,679	27,346	28,030	28,731
Dalton Park	35,000	35,700	36,414	37,142	37,885	38,832	39,803	40,798	41,818	42,864
Dalton Park Horse Sports Complex	22,440	22,889	23,347	23,814	24,290	24,897	25,519	26,157	26,811	27,482
Drummond Park	67,320	68,666	70,040	71,441	72,869	74,691	76,558	78,472	80,434	82,445
Great Heritage Park	22,440	22,889	23,347	23,814	24,290	24,897	25,519	26,157	26,811	27,482
Lions Park	13,260	13,525	13,796	14,072	14,353	14,712	15,080	15,457	15,843	16,239
Muliga Place Park	5,610	5,722	5,837	5,953	6,072	6,224	6,380	6,539	6,703	6,870
Newey	35,000	35,700	36,414	37,142	37,885	38,832	39,803	40,798	41,818	42,864
Bathurst Street Reserve	15,300	15,606	15,918	16,236	16,561	16,975	17,400	17,835	18,280	18,737
Ward Oval	137,700	140,454	143,263	146,128	149,051	152,777	156,597	160,512	164,524	168,637
Euabalong Park	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
Euabalong Sports Ground	9,690	9,884	10,081	10,283	10,489	10,751	11,020	11,295	11,578	11,867
Euabalong West Park	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
Nymagee Park	4,590	4,682	4,775	4,871	4,968	5,093	5,220	5,350	5,484	5,621
Jandra Estate Park	2,346	2,393	2,441	2,490	2,539	2,603	2,668	2,735	2,803	2,873
Madden St	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Wilga Cres	2,550	2,550	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Euabalong Racecourse Complex	4,590	4,682	4,775	4,871	4,968	5,093	5,220	5,350	5,484	5,621
Mount Hope Racecourse	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Morelli Park	1,428	1,457	1,486	1,515	1,546	1,584	1,624	1,665	1,706	1,749
Graffiti Removal	510	520	531	541	552	566	580	594	609	625
Old Reservoir	1,224	1,248	1,273	1,299	1,325	1,358	1,392	1,427	1,462	1,499
Skate Park	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Admin Building Garden	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Tilpa Weir	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Tom Knight (Water)	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467	31,229
Crown Lands Project	0	0	0	0	0	0	0	0	0	0
Little Tassie	7,650	7,803	7,959	8,118	8,281	8,488	8,700	8,917	9,140	9,369
Depreciation	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000
Total Operating Expenses	715,086	724,588	734,279	744,165	754,248	767,105	780,282	793,789	807,634	821,825

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
RECREATION & CULTURE SUMMARY										
Total Operating Revenues	813,582	348,254	12,853,019	357,879	262,837	269,158	2,775,637	282,277	289,084	296,062
Total Operating Expenses	2,251,982	2,290,085	2,337,147	2,375,945	2,414,994	2,461,044	2,508,245	2,556,627	2,606,219	2,657,051
SURPLUS / (DEFICIT)	-1,438,400	-1,941,831	10,515,871	-2,018,066	-2,152,158	-2,191,887	267,391	-2,274,350	-2,317,135	-2,360,989
MINING MANUFACTURING & CONSTRUCTION										
SUNDRY APPROVALS										
Operating Revenues	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Building Industry L S Levy										
Gravel Pit Restorations										
Total Operating Revenues	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<u>Operating Expenses</u>	24,250	24,735	25,230	25,734	26,249	26,905	27,578	28,267	28,974	29,698
Long Service Levy										
Other Construction Expenses										
Total Operating Expenses	24,250	24,735	25,230	25,734	26,249	26,905	27,578	28,267	28,974	29,698
<u>LANDFILL RESTORATION</u>										
<u>Operating Expenses</u>	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
Landfill- Provisions										
Total Operating Expenses	3,570	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372
<u>MINING MANUFACTURING & CONSTRUCTION SUMMARY</u>										
Total Operating Revenues	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Total Operating Expenses	27,820	28,376	28,944	29,523	30,113	30,866	31,638	32,429	33,239	34,070
SURPLUS / (DEFICIT)	-2,820	-2,876	-2,934	-2,993	-3,052	-3,129	-3,207	-3,287	-3,369	-3,454
<u>TRANSPORT & COMMUNICATION ANCILLARY SERVICES</u>										
<u>Operating Revenues</u>	37,740	38,495	39,265	40,050	40,851	41,872	42,919	43,992	45,092	46,219
Grant - Street Lighting										
Truckwash Revenue	50,000	51,000	52,275	53,582	54,921	56,294	57,702	57,702	57,702	57,702
Capital grant	150,000									
Operating grant										
Total Operating Revenues	237,740	89,495	91,540	93,632	95,772	98,167	100,621	101,694	102,794	103,921
<u>Operating Expenses</u>	52,313	53,359	54,426	55,514	56,625	58,040	59,491	60,979	62,503	64,066
Paved Footpaths	87,933	89,692	91,486	93,316	95,182	97,561	100,001	102,501	105,063	107,690
Unpaved Footpaths	56,441	57,570	58,721	59,896	61,094	62,621	64,187	65,791	67,436	69,122
Kerb & Guttering	175,063	178,564	182,135	185,778	189,493	194,231	199,086	204,064	209,165	214,394
Street Lighting	11,529	11,759	11,995	12,235	12,479	12,791	13,111	13,439	13,775	14,119
Street Furniture	13,135	13,397	13,665	13,939	14,217	14,573	14,937	15,311	15,693	16,086
Storm water	216,839	221,176	225,599	230,111	234,713	240,581	246,596	252,761	259,080	265,557
Street Trees - General	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Graffiti Removal	88,051	89,812	91,608	93,440	95,309	97,692	100,134	102,637	105,203	107,834
Street Cleaning	47,538	48,488	49,458	50,447	51,456	52,743	54,061	55,413	56,798	58,218
Marshall Street Gardens	50,000	51,000	52,275	53,582	54,921	56,294	57,702	57,702	57,702	57,702
Truckwash	3,111	3,174	3,237	3,302	3,368	3,452	3,538	3,627	3,718	3,810
Broomfield Street	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Rural Addressing										

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Bike Path	2,572	2,623	2,676	2,729	2,784	2,853	2,925	2,998	3,073	3,149
Active Transport	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	810,524	826,734	843,524	860,656	878,137	900,090	922,593	944,215	966,378	989,094
COUNCIL ROADS & STREETS										
<u>Operating Revenues</u>										
Fixing Country Roads										
Grant - Roads to Recovery	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
Grant - Federal Local Roads	1,704,706	1,663,128	1,696,391	1,730,318	1,764,925	1,809,048	1,854,274	1,900,631	1,948,147	1,996,850
Capital Grants and Contributions	2,000,000									
VPA	61,200	62,424	63,672	64,946	66,245	67,901	69,598	71,338	73,122	74,950
Flood Damage	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	4,515,906	2,475,552	2,510,063	2,545,264	2,581,170	2,626,949	2,673,873	2,721,969	2,771,269	2,821,800
<u>Operating Expenses</u>										
COBAR STREETS										
Asbestos Remediation										
Urban Streets - Unsealed	510	520	531	541	552	566	580	594	609	625
Urban Streets - Sealed	72,250	73,695	75,169	76,673	78,206	80,161	82,165	84,219	86,325	88,483
Street Signs Replacement	13,416	13,685	13,958	14,237	14,522	14,885	15,257	15,639	16,030	16,431
Street Signs Maintenance	4,013	4,094	4,176	4,259	4,344	4,453	4,564	4,678	4,795	4,915
Bicycle Path Lerida Road	607	619	632	644	657	674	690	708	725	744
Bus Shelters	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Christmas Decoration Installation	837	854	871	888	906	929	952	976	1,000	1,025
Tree Program	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
NYMAGEE STREETS										
Urban Streets - Unsealed	350	357	364	371	379	388	398	408	418	429
Urban Streets - Sealed	0	0	0	0	0	0	0	0	0	0
Street Signs Maintenance	1,069	1,090	1,112	1,134	1,157	1,186	1,215	1,246	1,277	1,309
EJABALONG STREETS										
Urban Streets - Unsealed	24,115	24,598	25,090	25,591	26,103	26,756	27,425	28,110	28,813	29,533
Urban Streets - Sealed	29,358	29,945	30,544	31,155	31,778	32,572	33,386	34,221	35,077	35,953
Street Signs Maintenance	140	142	145	148	151	155	159	163	167	171
EJABALONG WEST STREETS										
Urban Streets - Unsealed	9,125	9,307	9,494	9,683	9,877	10,124	10,377	10,637	10,902	11,175
Urban Streets - Sealed	8,072	8,234	8,398	8,566	8,738	8,956	9,180	9,410	9,645	9,886
Street Signs Maintenance	0	0	0	0	0	0	0	0	0	0

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
<u>MOUNT HOPE STREETS</u>										
Urban Streets - Unsealed	880	898	916	934	953	976	1,001	1,026	1,051	1,078
Urban Streets - Sealed	1,182	1,206	1,230	1,255	1,280	1,312	1,345	1,378	1,413	1,448
Street Signs Maintenance	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Depreciation	545,000	545,000	545,000	545,000	545,000	545,000	545,000	545,000	545,000	545,000
Total Operating Expenses	755,342	770,448	785,857	801,574	817,606	838,046	858,997	880,472	902,484	925,046
<u>SHIRE RURAL ROADS</u>										
Flood Damage	0	0	0	0	0	0	0	0	0	0
All Shire Roads	1,325,470	1,351,979	1,379,019	1,406,599	1,434,731	1,470,600	1,507,365	1,545,049	1,583,675	1,623,267
Depreciation	3,308,152	3,374,315	3,441,801	3,510,637	3,580,850	3,670,371	3,762,131	3,856,184	3,952,589	4,051,403
Total Operating Expenses	4,633,622	4,726,294	4,820,820	4,917,237	5,015,582	5,140,971	5,269,495	5,401,233	5,536,264	5,674,670
<u>STATE ROADS</u>										
Operating Revenues	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
State Roads Contract - RMCC	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
Total Operating Revenues	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
Operating Expenses	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
State Roads Contract - RMCC	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
Total Operating Expenses	873,936	891,415	909,243	927,428	945,976	969,626	993,866	1,018,713	1,044,181	1,070,286
<u>REGIONAL ROADS</u>										
Operating Revenues	1,569,658	1,601,051	1,633,072	1,665,733	1,699,048	1,741,524	1,785,062	1,829,689	1,875,431	1,922,317
Regional Road Block Grant	58,262	59,428	60,616	61,829	63,065	64,642	66,258	67,914	69,612	71,352
Regional Road Traffic Contribution	146,880	149,818	152,814	155,870	158,988	162,962	167,036	171,212	175,493	179,880
Flood Damage	0	0	0	0	0	0	0	0	0	0
Grants (Repair Program)	400,000	0	400,000	0	400,000	0	400,000	0	400,000	0
Total Operating Revenues	2,174,800	1,810,296	2,246,502	1,883,432	2,321,101	1,969,128	2,418,356	2,068,815	2,520,536	2,173,549
Operating Expenses	1,374,800	1,810,296	1,446,502	1,883,432	1,521,101	1,969,128	1,618,356	2,068,815	1,720,536	2,173,549
All Regional Roads Expenditure	0	0	0	0	0	0	0	0	0	0
Flood Damage	1,374,800	1,810,296	1,446,502	1,883,432	1,521,101	1,969,128	1,618,356	2,068,815	1,720,536	2,173,549
Total Regional Roads Expenses	1,374,800	1,810,296	1,446,502	1,883,432	1,521,101	1,969,128	1,618,356	2,068,815	1,720,536	2,173,549
<u>AERODROMES</u>										
Operating Revenues	62,730	63,985	65,264	66,570	67,901	69,598	71,338	73,122	74,950	76,824
Aerodrome Landing Fees	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Rentals	306	312	318	325	331	340	348	357	366	375
Refuelling Fees										

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Capital Grants and Contributions	0	0	1,500,000	0	0	0	0	0	0	0
Total Operating Revenues	65,586	66,898	1,568,236	69,600	70,992	72,767	74,586	76,451	78,362	80,321
Operating Expenses										
Commission paid to AVDATA	5,814	5,990	6,049	6,170	6,293	6,451	6,612	6,777	6,947	7,120
Roads & Car park M & R	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Electrical Repairs	3,366	3,433	3,502	3,572	3,643	3,735	3,828	3,924	4,022	4,122
General Maintenance	78,540	80,111	81,713	83,347	85,014	87,140	89,318	91,551	93,840	96,186
Terminal Building M & R	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123
Movement Area Maintenance - Airside	5,508	5,618	5,731	5,845	5,962	6,111	6,264	6,420	6,581	6,745
Licence Requirement	7,140	7,283	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744
Fencing & Security	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Control of Vegetation	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247
Telephone	510	520	531	541	552	566	580	594	609	625
Insurance Airport Operations	3,366	3,433	3,502	3,572	3,643	3,735	3,828	3,924	4,022	4,122
Nymagee Aerodrome - Maint	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Mt Hope Aerodrome - Maint	1,632	1,665	1,698	1,732	1,767	1,811	1,856	1,902	1,950	1,999
Euabalong Aerodrome - Maint	2,040	2,081	2,122	2,165	2,208	2,263	2,320	2,378	2,437	2,498
Depreciation	65,000	65,000	65,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Total Operating Expenses	194,546	197,137	199,780	207,475	210,225	213,750	217,324	221,007	224,782	228,651

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
TRANSPORT & COMMUNICATIONS										
SUMMARY										
Total Operating Revenues	7,867,968	5,333,655	7,325,583	5,519,356	6,015,011	5,736,637	6,261,303	5,987,643	6,517,141	6,249,877
Total Operating Expenses	8,642,769	9,222,325	9,005,726	9,597,802	9,388,626	10,031,592	9,880,632	10,534,455	10,394,624	11,061,297
SURPLUS / (DEFICIT)	-774,801	-3,888,670	-1,680,143	-4,078,446	-3,373,615	-4,294,955	-3,619,329	-4,546,812	-3,877,482	-4,811,420
ECONOMIC AFFAIRS										
CARAVAN PARKS										
Operating Revenues	135,252	137,957	140,716	143,531	146,401	150,061	153,813	157,658	161,599	165,639
Caravan Park Lease	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Euabalong Caravan Park	136,272	138,997	141,777	144,613	147,505	151,193	154,973	158,847	162,818	166,889
Operating Expenses										
Cobar Caravan Park R&M	5,100	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246
Euabalong Caravan Park Maint	7,140	7,283	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744
Depreciation	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000
Total Operating Expenses	43,240	43,485	43,734	43,989	44,249	44,580	44,920	45,268	45,624	45,990
PRIVATE WORKS										
Operating Revenues	2,500,000	2,550,000	3,500,000	3,570,000	3,641,400	3,732,435	3,825,746	3,921,390	4,019,424	4,119,910
RMS										

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	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
CWB	500,000	510,000	520,200	530,604	541,216	554,746	568,615	582,831	597,401	612,336
S 67 etc	200,000	204,000	208,080	212,242	216,486	221,899	227,446	233,132	238,961	244,935
Total Operating Revenues	3,200,000	3,264,000	4,228,280	4,312,846	4,399,103	4,509,080	4,621,807	4,737,352	4,855,786	4,977,181
Operating Expenses										
Cost of private works	2,755,000	3,065,100	3,980,452	4,060,061	4,141,262	4,244,794	4,350,914	4,459,687	4,571,179	4,685,458
Total Operating Expenses	2,755,000	3,065,100	3,980,452	4,060,061	4,141,262	4,244,794	4,350,914	4,459,687	4,571,179	4,685,458
Operating Expenses										
Rates on Vacant Land for Sale	17,459	17,895	18,343	18,801	19,271	19,753	20,247	20,753	21,272	21,804
Total Operating Expenses	17,459	17,895	18,343	18,801	19,271	19,753	20,247	20,753	21,272	21,804
TOURISM										
Operating Revenues										
Celebrations & Festivals	7,423	7,571	7,722	7,877	8,034	8,235	8,441	8,652	8,868	9,090
Advertising	4,173	4,256	4,341	4,428	4,517	4,630	4,745	4,864	4,986	5,110
Leaseback Revenue	0	0	0	0	0	0	0	0	0	0
Event Revenue	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617
Grant - Festivals	60,000	0	0	0	0	0	0	0	0	0
Grant - Capital										
Total Operating Revenues	96,595	37,327	38,074	38,835	39,632	40,602	41,617	42,658	43,724	44,817
Operating Expenses										
Sick Leave	85,000	87,125	89,303	91,536	93,824	96,170	98,574	101,038	103,564	106,153
Salaries	2,125	2,178	2,233	2,288	2,346	2,404	2,464	2,526	2,589	2,654
Long Service Leave	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Vehicle Expenses	8,670	8,843	9,020	9,201	9,385	9,619	9,860	10,106	10,359	10,618
Travel Costs	8,237	8,401	8,569	8,741	8,915	9,138	9,367	9,601	9,841	10,087
Superannuation	3,825	3,921	4,019	4,119	4,222	4,328	4,436	4,547	4,660	4,777
Workers Compensation	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Advertising	95,000	70,000	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542
Events	1,894	1,932	1,971	2,010	2,050	2,102	2,154	2,208	2,263	2,320
Office Equipment M & R	5,202	5,306	5,412	5,520	5,631	5,772	5,916	6,064	6,215	6,371
Signage	510	520	531	541	552	566	580	594	609	625
Postage	6,018	6,138	6,261	6,386	6,514	6,677	6,844	7,015	7,190	7,370
Subscriptions	1,632	1,665	1,698	1,732	1,767	1,811	1,856	1,902	1,950	1,999
Telephone										
Total Operating Expenses	251,113	229,690	183,350	187,494	191,734	196,527	201,440	206,476	211,638	216,929
ECONOMIC DEVELOPMENT										
Operating Revenues										
Leaseback Revenue	0	0	0	0	0	0	0	0	0	0
Develop Service Delivery Model	0	0	0	0	0	0	0	0	0	0

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0
Operating Expenses										
Sick Leave	0	0	0	0	0	0	0	0	0	0
Salaries	110,000	112,750	115,569	118,458	121,419	124,455	127,566	130,755	134,024	137,375
Long Service Leave	2,750	2,819	2,889	2,961	3,035	3,111	3,189	3,269	3,351	3,434
Superannuation	10,450	10,711	10,979	11,254	11,535	11,823	12,119	12,422	12,732	13,051
Workers Compensation	4,950	5,074	5,201	5,331	5,464	5,600	5,740	5,884	6,031	6,182
Vehicle Expenses	18,000	18,360	18,727	19,102	19,484	19,971	20,470	20,982	21,506	22,044
Advertising	1,020	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249
Telephone	510	520	531	541	552	566	580	594	609	625
Business Awards	1,040	1,061	1,082	1,104	1,126	1,154	1,183	1,213	1,243	1,274
Total Operating Expenses	148,720	152,336	156,039	159,833	163,720	167,813	172,008	176,308	180,716	185,234
OTHER INCOME										
Interest Income	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Loss / Gain on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
Total Other Income	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Operating Expenses										
Interest on Loans	58,125	44,745	30,509	15,361	1,706	0	0	0	0	0
Total Interest Paid	58,125	44,745	30,509	15,361	1,706	0	0	0	0	0
ECONOMIC AFFAIRS SUMMARY										
Total Operating Revenues	3,682,867	3,690,325	4,658,131	4,746,294	4,836,220	4,950,875	5,068,397	5,188,857	5,312,328	5,438,887
Total Operating Expenses	3,273,657	3,553,251	4,412,427	4,485,540	4,561,942	4,673,467	4,789,529	4,908,492	5,030,429	5,155,415
SURPLUS / (DEFICIT)	409,210	137,074	245,704	260,753	274,277	277,408	278,868	280,365	281,899	283,471
GENERAL PURPOSE REVENUES										
OPERATING REVENUES										
Rates	1,184,251	1,213,857	1,244,204	1,275,309	1,307,192	1,339,871	1,373,368	1,407,702	1,442,895	1,478,967
Residential	697,176	714,605	732,471	750,782	769,552	788,791	808,510	828,723	849,441	870,677
Farmland	1,735,921	1,779,319	1,823,802	1,869,397	1,916,132	1,964,035	2,013,136	2,063,465	2,115,051	2,167,927
Mining	417,215	427,645	438,337	449,295	460,527	472,040	483,841	495,938	508,336	521,044
Commercial	-49,368	-50,602	-51,867	-53,164	-54,493	-55,855	-57,252	-58,683	-60,150	-61,654
Pensioner Abandonments	11,600	11,600	11,600	11,600	11,600	11,600	11,600	11,600	11,600	11,600
Extra Charges	39,500	39,500	41,870	44,382	47,045	48,221	49,427	50,662	51,929	53,227
Legal Costs Rate Recovery										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Grants										
Financial Assist Grant	3,924,403	3,828,686	3,905,260	3,983,365	4,063,032	4,164,608	4,268,723	4,375,441	4,484,827	4,596,948
Capital Grants - Projects	0	0	0	0	0	0	0	0	0	0
	7,960,698	7,964,611	8,145,675	8,330,966	8,520,587	8,733,312	8,951,354	9,174,848	9,403,929	9,638,738

Total Operating Revenues

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
GENERAL PURPOSE REVENUES SUMMARY										
Total Operating Revenues	7,960,698	7,964,611	8,145,675	8,330,966	8,520,587	8,733,312	8,951,354	9,174,848	9,403,929	9,638,738
SURPLUS / (DEFICIT)										
TOTAL REVENUE	33,829,764	30,908,224	46,938,357	33,301,125	34,378,210	34,798,594	38,539,460	36,499,874	37,781,771	38,285,683
TOTAL EXPENSES	30,441,770	31,933,826	32,943,493	34,162,745	34,502,712	35,786,838	36,248,652	37,408,237	37,832,901	39,063,553
TOTAL SURPLUS / DEFICIT	3,387,994	-1,025,602	13,994,864	-861,620	-124,503	-988,243	2,290,807	-908,363	-51,130	-777,870

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check total

Summary of General Fund

GOVERNANCE	-909,224	-970,677	-948,492	-968,735	-989,414	-1,059,149	-1,039,503	-1,065,491	-1,092,128	-1,119,431
CORPORATE SUPPORT	-1,311,353	-1,441,743	-1,374,270	-1,452,591	-1,441,723	-1,477,350	-1,558,859	-1,476,791	-1,438,787	-1,399,824
PUBLIC ORDER & SAFETY	-203,395	-207,099	-210,890	-214,769	-218,738	-223,145	-227,663	-229,480	-231,342	-233,252
PUBLIC HEALTH	-220,014	-225,405	-230,929	-236,589	-242,389	-248,438	-254,638	-260,993	-267,506	-260,133
ENVIRONMENT	119,058	123,449	127,242	131,149	135,172	139,351	141,610	144,950	148,374	152,421
COMMUNITY SERVICES & EDUCATION	97,295	-229,418	-244,080	-259,412	-275,437	-276,048	-276,674	-277,316	-277,974	-278,648
HOUSING AND COMMUNITY AMENITIES	-338,260	-343,015	-347,891	-352,889	-358,013	-363,214	-368,544	-374,007	-379,609	-385,350
RECREATION AND CULTURE	-1,438,400	-1,941,831	10,515,871	-2,018,066	-2,152,158	-2,191,887	267,391	-2,274,350	-2,317,135	-2,360,989
MINING & MANUFACTURING	-2,820	-2,876	-2,934	-2,993	-3,052	-3,129	-3,207	-3,287	-3,369	-3,454
TRANSPORT & COMMUNICATION	-774,801	-3,888,670	-1,680,143	-4,078,446	-3,373,615	-4,294,955	-3,619,329	-4,546,812	-3,877,482	-4,811,420
ECONOMIC AFFAIRS	409,210	137,074	245,704	260,753	274,277	277,408	278,868	280,365	281,899	283,471
GENERAL PURPOSE REVENUES	7,960,698	7,964,611	8,145,675	8,330,966	8,520,587	8,733,312	8,951,354	9,174,848	9,403,929	9,638,738
OTHER INCOME										
INTEREST PAID										
PROJECT RECOVERY										
GAIN OR LOSS ON DISPOSAL										
Total General Fund	3,387,994	-1,025,602	13,994,864	-861,620	-124,503	-988,243	2,290,807	-908,363	-51,130	-777,870

less: Capital Income and Contributions

	3,430,000	110,000	14,510,000	110,000	410,000	10,000	2,910,000	10,000	410,000	10,000
Operating Surplus / Deficit	-42,006	-1,135,602	-515,136	-971,620	-534,503	-998,243	-619,193	-918,363	-463,130	-787,870

check total

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget

WATER FUND

Operating Revenue

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Rates										
Water Access Charge	687,001	704,176	721,781	739,825	758,321	777,279	796,711	816,629	837,044	857,971
Pensioner Abandonments - Cobar	-21,432	-21,968	-22,517	-23,080	-23,657	-24,249	-24,855	-25,476	-26,113	-26,766
Nymagee Water Rates	25,215	25,845	26,491	27,154	27,833	28,528	29,242	29,973	30,722	31,490
Pensioner Abandonments - Nymagee	0	0	0	0	0	0	0	0	0	0
Euabalong Water	45,703	46,845	48,016	49,217	50,447	51,708	53,001	54,326	55,684	57,076
Pensioner Abandonments - Euabalong	-989	-1,014	-1,039	-1,065	-1,092	-1,119	-1,147	-1,176	-1,205	-1,235
Euabalong West Water	28,061	28,762	29,481	30,218	30,974	31,748	32,542	33,355	34,189	35,044
Pensioner Abandonments - Euabalong	-450	-461	-473	-484	-497	-509	-522	-535	-548	-562
Mount Hope Water rates	6,618	6,783	6,953	7,127	7,305	7,488	7,675	7,867	8,063	8,265
User Charges										
Water Usage	1,951,667	2,050,470	2,000,459	2,101,732	2,050,470	2,154,275	2,101,732	2,208,132	2,154,275	2,263,335
Sales - Standpipe Etc.	112,970	115,794	118,689	121,656	124,698	127,815	131,011	134,286	137,643	141,084
House Connections	20,540	21,054	21,580	22,119	22,672	23,239	23,820	24,416	25,026	25,652
Interest										
Interest	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Cobar Water Pensioner Rate Subsidy										
Nymagee Water PRS	11,516	11,804	12,099	12,401	12,711	13,029	13,355	13,689	14,031	14,382
Euabalong Water PRS	198	203	208	213	219	224	230	236	242	248
Euabalong West Water PRS	543	557	571	585	600	615	630	646	662	678
Sec 64 Contributions	284	292	299	306	314	322	330	338	347	355
Capital grants and contributions	30,600	31,212	31,856	32,473	33,122	33,950	34,799	35,669	36,561	37,475
Drought grant - Mt Hope	3,600,000	0	0	0	500,000	500,000	0	0	0	0
Drought grant - Nymagee										
Total Operating Revenues	6,543,045	3,065,355	3,039,434	3,165,398	3,639,440	3,769,344	3,243,553	3,377,374	3,351,623	3,489,492

Administration Cost

Administration Charges	33,333	34,000	34,680	35,374	36,081	36,983	37,908	38,855	39,827	40,822
Licenses and Permits	62,000	63,240	63,240	64,505	64,505	66,117	66,117	67,770	67,770	69,465
Advertising	4,590	4,682	4,822	4,967	5,116	5,269	5,427	5,590	5,758	5,928
Strategic Business Plan / Consultants	85,000	85,000	85,000	85,700	86,414	87,142	87,885	88,643	89,416	90,201
Engineering Charges	73,950	75,429	76,938	78,476	80,046	82,047	84,098	86,201	88,356	90,565
Governance Charges	55,000	56,375	57,784	59,229	60,710	62,227	63,783	65,378	67,012	68,687
Subscriptions and Memberships	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
OWUA	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
administration costs	333,873	339,126	293,272	299,475	304,520	311,977	317,964	325,750	332,035	339,206
Operating Expenses										
Filtration Plant										
Wages - Filtration Plant	210,000	215,250	220,631	226,147	231,801	237,596	243,536	249,624	255,865	262,261
Maintenance - Filtration Plant	150,000	153,000	156,060	159,181	162,365	166,424	170,585	174,849	179,220	183,701
Chemicals	142,800	145,656	148,569	151,541	154,571	158,436	162,396	166,456	170,618	174,883
Raw Water	993,485	990,830	1,014,117	1,076,428	1,101,818	1,167,247	1,194,869	1,263,571	1,293,562	1,365,702
Telephone	1,224	1,248	1,273	1,299	1,325	1,358	1,392	1,427	1,462	1,499
Electricity	80,000	81,600	83,232	84,897	86,595	88,759	90,978	93,253	95,584	97,974
Transitional Costs	30,000									
Graffiti Removal	1,224	1,248	1,273	1,299	1,325	1,358	1,392	1,427	1,462	1,499
Minor consumer costs	6,000	6,120	6,242	6,367	6,495	6,627	6,763	6,904	7,050	7,198
Vehicle Expenses	9,180	9,364	9,551	9,742	9,937	10,185	10,440	10,701	10,968	11,242
Filtration plant	1,561,913	1,604,316	1,640,949	1,716,901	1,756,231	1,838,020	1,882,411	1,968,302	2,015,911	2,106,110
Water Mains										
Maintenance & Repairs	306,000	312,120	318,362	324,730	331,224	337,849	346,295	354,952	363,826	372,922
Meters M & R	25,500	26,010	26,530	27,061	27,602	28,154	28,858	29,579	30,319	31,077
Meter Reading	30,000	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561
Air Scouring	25,000	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467
Depreciation	500,000	520,000	540,000	540,000	540,000	540,000	540,000	540,000	540,000	540,000
water mains	886,500	914,230	942,115	950,157	958,360	966,727	977,395	988,330	999,539	1,011,027
Nymagee Water										
Energy Costs	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Reservoir M & R	25,500	26,010	26,530	27,061	27,602	28,292	28,999	29,724	30,467	31,229
Pump Stations M & R	8,160	8,323	8,490	8,659	8,833	9,053	9,280	9,512	9,750	9,993
Gilgunnia Bore Site Works	2,550	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123
Nymagee Water	40,290	41,096	41,918	42,756	43,611	44,701	45,819	46,964	48,139	49,342
Eualalong Water										
Reservoirs M & R	20,400	20,910	21,433	21,969	22,518	23,081	23,658	24,249	24,855	25,477
Water carting	300	15,683	16,075	16,476	16,888	17,311	17,743	18,187	18,642	19,108
Meter Reading	408	418	429	439	450	462	473	485	497	510
Meters M & R	25,500	26,138	26,791	27,461	28,147	28,851	29,572	30,311	31,069	31,846
Licences & permits	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995
Energy Costs	12,000	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986
Eualalong Water	62,608	79,548	81,537	83,575	85,665	87,806	90,001	92,252	94,558	96,922
Eualalong West Water										
Mains M & R	19,380	19,768	20,163	20,566	20,978	21,502	22,040	22,591	23,155	23,734
Licence Permit	3,060	3,121	3,184	3,247	3,312	3,395	3,480	3,567	3,656	3,747
Reservoir M & R	20,400	20,808	21,224	21,649	22,082	22,634	23,199	23,779	24,374	24,983
Eualalong West Water	42,840	43,697	44,571	45,462	46,371	47,531	48,719	49,937	51,185	52,465
Mount Hope Water										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Reservoirs M & R	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Water carting	0	0	0	0	0	0	0	0	0	0
Energy Costs	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Meters M & R	4,080	4,162	4,245	4,330	4,416	4,527	4,640	4,756	4,875	4,997
Mount Hope Water	23,160	23,623	24,096	24,578	25,069	25,696	26,338	26,997	27,672	28,363
Total Operating Expenses	2,951,184	3,045,636	3,068,457	3,162,904	3,219,827	3,322,458	3,388,648	3,498,532	3,569,038	3,683,435
Revenue	6,543,045	3,065,355	3,039,434	3,165,398	3,639,440	3,769,344	3,243,553	3,377,374	3,351,623	3,489,492
Expenses	2,951,184	3,045,636	3,068,457	3,162,904	3,219,827	3,322,458	3,388,648	3,498,532	3,569,038	3,683,435
WATER SURPLUS/(DEFICIT)	3,591,861	19,719	-29,023	2,494	419,613	446,887	-145,095	-121,158	-217,415	-193,944
<i>less Capital Grants and Contributions</i>	3,600,000	0	0	0	500,000	500,000	0	0	0	0
<i>less Write off of old WTP</i>										
Operating Result	-8,139	19,719	-29,023	2,494	-80,387	-53,113	-145,095	-321,158	-217,415	-193,944
COBAR SEWER										
Operating Revenues										
Rates										
Cobar Sewerage Charges	870,998	921,787	937,412	992,073	1,008,890	1,067,718	1,034,112	1,094,411	1,059,965	1,121,772
Pensioner Abandonment's	-19,298	-20,644	-19,781	-21,160	-20,275	-21,689	-20,782	-22,231	-21,302	-22,787
Interest										
Interest on Investments	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Section 64 Contributions	51,350	52,377	53,425	54,493	55,583	56,972	58,397	59,857	61,353	62,887
Pensioners Rebate	10,578	11,191	10,843	11,471	11,114	11,757	11,391	12,051	11,676	12,353
Other Income										
Effluent Reuse Income	18,075	18,401	18,527	18,861	18,990	19,332	19,465	19,816	19,952	20,311
Septic Disposal	4,519	5,228	4,632	5,358	4,748	5,492	4,866	5,629	4,988	5,770
Capital Contributions	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sewer Connection Fee	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449
Total Operating Revenues	1,968,222	2,020,379	1,037,138	1,093,218	1,111,214	1,171,803	1,139,724	1,201,865	1,169,021	1,232,755
Operating Expenses										
Management										
Administration Charges	33,333	34,000	34,680	35,374	36,081	36,983	37,908	38,855	39,827	40,822
Engineering Charges	73,950	75,429	76,938	78,476	80,046	82,047	84,098	86,201	88,356	90,565
Governance Charges	55,000	56,375	57,784	59,229	60,710	62,227	63,783	65,378	67,012	68,687
Licences & Permits	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
OWUA	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370
Telephone	612	624	637	649	662	679	696	713	731	749

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Vehicle expenses	9,180	9,364	9,551	9,742	9,937	10,185	10,440	10,701	10,968	11,242
Condition Assessment	80,000									
Strategic Business Plan / Consultants	85,000	85,000	35,000							
Compliance Assessment	40,000									
Ward Oval	107,100	109,242	111,427	113,655	115,928	118,827	121,797	124,842	127,963	131,162
Belagoy St	21,948	22,387	22,835	23,291	23,757	24,351	24,960	25,584	26,223	26,879
Nullamutt St	30,600	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475
North Cobar	20,037	20,438	20,846	21,263	21,689	22,231	22,787	23,356	23,940	24,539
Energy Costs	54,753	55,848	56,965	58,104	59,266	60,748	62,266	63,823	65,419	67,054
Pumping Stations	60,000	61,200	62,424	63,672	64,946	66,570	68,234	69,940	71,688	73,480
<u>Treatment Plant</u>										
Chemicals	10,200	10,404	10,612	10,824	11,041	11,317	11,600	11,890	12,187	12,492
De sludging	60,000	61,200	30,000	30,600	31,212	31,992	32,792	33,612	34,452	35,314
Treatment Works M & R	150,000	153,000	156,060	159,181	162,365	166,424	170,585	174,849	179,220	183,701
<u>Effluent Water</u>										
Effluent Reuse	22,930	23,389	23,856	24,334	24,820	25,441	26,077	26,729	27,397	28,082
Effluent Reuse - Ins Liability	11,271	11,496	11,726	11,961	12,200	12,505	12,818	13,138	13,467	13,803
<u>Mains</u>										
Mains M & R	30,000	30,600	31,212	31,836	32,473	33,285	34,117	34,970	35,844	36,740
Root Eradication	30,000	30,000	32,000	34,000	36,000	38,000	40,000	42,000	44,000	46,000
Pest Control - Man Holes	10,000	50,000	55,000	55,000	10,600	10,865	67,500	11,200	11,480	11,767
<u>Other Expenses</u>										
Depreciation	370,000	370,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000
Total Operating Expenses	1,361,114	1,326,911	1,273,607	1,226,408	1,232,132	1,218,586	1,331,914	1,260,824	1,320,845	1,305,416
Revenue	1,968,222	2,020,379	1,037,138	1,093,218	1,111,214	1,171,803	1,139,724	1,201,865	1,169,021	1,232,755
Expenses	1,361,114	1,326,911	1,273,607	1,226,408	1,232,132	1,218,586	1,331,914	1,260,824	1,320,845	1,305,416
SEWER SURPLUS/(DEFICIT)	607,108	693,468	-236,469	-133,190	-120,919	-46,783	-192,190	-58,959	-151,823	-72,661
<i>less: Capital Grants and Contributions</i>	1,000,000	1,000,000	0	0	0	0	0	0	0	0
Operating Result	-392,892	-306,532	-236,469	-133,190	-120,919	-46,783	-192,190	-58,959	-151,823	-72,661
ALL FUNDS COMBINED	7,586,963	-312,415	13,729,372	-992,315	174,191	-588,139	1,953,522	-1,088,481	-420,369	-1,044,474
<i>less: Capital Grants and Contributions</i>	8,030,000	1,110,000	14,510,000	110,000	910,000	510,000	2,910,000	10,000	410,000	10,000
Operating Result	-443,037	-1,422,415	-780,628	-1,102,315	-735,809	-1,098,139	-956,478	-1,098,481	-830,369	-1,054,474

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Budget	550,000	-1,422,415	-780,628	-1,102,315	-735,809	-1,098,139	-956,478	-1,098,481	-830,369	-1,054,474
<i>less write off old wrp</i>										
To accumulated surplus	-993,037									

Depreciation 6,746,039 6,939,186 7,047,712 7,122,609 7,193,903 7,284,804 7,377,977 7,473,480 7,571,374 7,671,714

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY - OPTIMISTIC
 2019-2020 to 2028-2029

General Fund	2020/2021			2021/2022			2022/2023			2023/2024		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	172,545	1,143,223	-970,677	176,842	1,125,334	-948,492	181,245	1,149,980	-968,735	185,759	1,175,173	-989,414
Corporate Support	6,685,771	8,127,514	-1,441,743	6,830,544	8,204,814	-1,374,270	6,978,520	8,431,111	-1,452,591	7,129,772	8,571,495	-1,442,723
Public Order & Safety	173,441	380,540	-207,099	176,910	387,799	-210,890	180,448	395,216	-214,769	184,057	402,794	-218,737
Public Health	121,961	347,366	-225,405	124,902	355,831	-230,929	127,914	364,503	-236,589	130,999	373,388	-242,389
Community Services & Education	5,135,085	5,364,504	-229,418	5,335,787	5,579,867	-244,080	5,538,503	5,797,914	-259,412	5,743,273	6,018,710	-275,437
Environment	884,145	760,696	123,449	904,565	777,323	127,242	925,471	794,323	131,149	946,876	811,705	135,171
Housing & Community Amenities	372,931	715,947	-343,015	380,390	728,281	-347,891	387,998	740,887	-352,889	395,758	753,771	-357,993
Recreation & Culture	348,254	2,290,085	-1,941,831	12,853,019	2,337,147	10,515,871	357,879	2,375,945	-2,018,066	262,837	2,414,994	-2,152,157
Mining & Manufacture	25,500	28,376	-2,876	26,010	28,944	-2,934	26,530	29,523	-2,993	27,061	30,113	-3,052
Transport & Communication	5,333,655	9,222,325	-3,888,670	7,325,583	9,005,726	-1,680,143	5,519,356	9,597,802	-4,078,446	6,015,011	9,388,626	-3,373,615
Economic Affairs	3,690,325	3,553,251	137,074	4,658,131	4,412,427	245,704	4,746,294	4,485,540	260,753	4,836,220	4,561,942	274,278
General Purpose Revenues	8,964,611		8,964,611	9,145,675		9,145,675	9,330,966		9,330,966	9,520,587		9,520,587
TOTAL GENERAL FUND OPERATIONS	31,908,224	31,933,826	-25,602	47,938,357	32,943,493	14,994,864	34,301,125	34,162,745	138,380	35,378,210	34,502,712	875,498
<i>check total</i>			<i>-25,602</i>			<i>14,994,864</i>			<i>138,380</i>			<i>875,498</i>
Other Funds												
Water	3,065,355	3,045,636	19,719	3,039,434	3,068,457	-29,023	3,165,398	3,162,904	2,494	3,639,440	3,219,827	419,613
Sewer	2,020,379	1,326,911	693,468	1,037,138	1,273,607	-236,469	1,093,218	1,226,408	-133,190	1,111,214	1,232,132	-120,918
TOTAL OTHER FUNDS	5,085,734	4,372,547	713,187	4,076,572	4,342,064	-265,492	4,258,616	4,389,312	-130,696	4,750,654	4,451,960	298,694
Write off of old filtration plant												
Write off of old reticulation system - tba												
To accumulated surplus	36,993,958	36,306,373	687,585	52,014,929	37,285,557	14,729,372	38,559,741	38,552,057	7,685	40,128,863	38,954,672	1,174,191
<i>less Capital Grants and Contributions</i>												
General Fund			110,000			14,510,000			110,000			110,000
Water Fund			0			0			0			0
Sewer Fund			1,000,000			0			0			0
Total Capital Grants and Concs			1,110,000			14,510,000			110,000			110,000
Operating Surplus / Deficit before Capital Grant			-422,415			219,372			7,685			-102,315

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - SUMMARY -OPTIMISTIC
 2019-2020 to 2028-2029

General Fund	2027/2028		2028/2029		
	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	1,297,171	-1,092,128	210,169	1,329,600	-1,119,431
Corporate Support	9,295,959	-1,438,787	8,050,452	9,450,276	-1,399,824
Public Order & Safety	434,507	-231,342	208,243	441,495	-233,252
Public Health	412,105	-267,506	148,214	408,347	-260,133
Community Services & Education	6,617,472	-277,974	6,497,986	6,776,634	-278,648
Environment	894,725	148,374	1,068,676	916,255	152,421
Housing & Community Amenities	816,451	-379,609	447,764	833,113	-385,350
Recreation & Culture	2,606,219	-2,317,135	296,062	2,657,051	-2,360,989
Mining & Manufacture	33,239	-3,369	30,617	34,070	-3,454
Transport & Communication	10,394,624	-3,877,482	6,249,877	11,061,297	-4,811,420
Economic Affairs	5,030,429	281,899	5,438,887	5,155,415	283,471
General Purpose Revenues		10,403,929	10,638,738		10,638,738
TOTAL GENERAL FUND OPERATIONS	37,832,901	948,870	39,285,683	39,063,553	222,130
<i>check total</i>	0	0			0
Other Funds		0			0
Water	3,569,088	-217,415	3,489,492	3,683,435	-193,944
Sewer	1,320,845	-151,823	1,232,755	1,305,416	-72,661
TOTAL OTHER FUNDS	4,889,883	-369,239	4,722,247	4,988,851	-266,604
Write off of old filtration plant					
Write off of old reticulation system - tba					
To accumulated surplus	42,722,784	579,631	44,007,930	44,052,404	-44,474
<i>less Capital Grants and Contributions</i>					
General Fund		410,000			0
Water Fund		0			0
Sewer Fund		0			0
Total Capital Grants and Conts		410,000			0
Operating Surplus / Deficit before Capital Grant		169,631			-44,474

COBAR SHIRE COUNCIL
 TEN YEAR FINANCIAL PLAN - PESSEMIISTIC
 2019-2020 to 2028-2029

General Fund	2019/2020			2020/2021			2021/2022			2022/2023		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	168,410	1,077,634	-909,224	172,545	1,143,223	-970,677	176,842	1,125,334	-948,492	181,245	1,149,980	-968,735
Corporate Support	6,553,131	7,864,484	-1,311,353	6,685,771	8,127,514	-1,441,743	6,830,544	8,204,814	-1,374,270	6,978,520	8,431,111	-1,452,591
Public Order & Safety	170,040	373,435	-203,395	173,441	380,540	-207,099	176,910	387,799	-210,890	180,448	395,216	-214,768
Public Health	119,090	339,103	-220,014	121,961	347,366	-225,405	124,902	355,831	-230,929	127,914	364,503	-236,589
Community Services & Education	5,239,158	5,141,864	97,295	5,135,085	5,364,504	-229,418	5,335,787	5,579,867	-244,080	5,538,503	5,797,914	-259,411
Environment	864,201	745,143	119,058	884,145	760,696	123,449	904,565	777,323	127,242	925,471	794,323	131,148
Housing & Community Amenities	365,619	703,879	-338,260	372,931	715,947	-343,015	380,390	728,281	-347,891	387,998	740,887	-352,889
Recreation & Culture	813,582	2,251,982	-1,438,400	348,254	2,290,085	-1,941,831	12,853,019	2,337,147	10,515,871	357,879	2,375,945	-2,018,066
Mining & Manufacture	25,000	27,820	-2,820	25,500	28,376	-2,876	26,010	28,944	-2,934	26,530	29,523	-2,993
Transport & Communication	7,117,968	8,642,769	-1,524,801	4,583,655	8,472,325	-3,888,670	6,575,583	8,255,726	-1,680,143	4,769,356	8,847,802	-4,078,446
Economic Affairs	3,682,867	3,273,657	409,210	3,690,325	3,553,251	137,074	4,658,131	4,412,427	245,704	4,746,294	4,485,540	260,754
General Purpose Revenues	7,960,698	7,960,698	7,960,698	7,964,611	7,964,611	7,964,611	8,145,675	8,330,966	8,145,675	8,330,966	8,330,966	8,330,966
TOTAL GENERAL FUND OPERATIONS	33,079,764	30,441,770	2,637,994	30,158,224	31,183,826	-1,025,602	46,188,357	32,193,493	13,994,864	32,551,125	33,412,745	-317,881
<i>check total</i>			<i>2,637,994</i>			<i>-1,025,602</i>			<i>13,994,864</i>			<i>-317,881</i>
Other Funds												
Water	6,243,045	2,801,184	3,441,861	2,765,355	2,895,636	-130,281	2,739,434	2,918,457	-179,023	2,865,398	3,012,904	-147,506
Sewer	1,968,222	1,361,114	607,108	2,020,379	1,326,911	693,468	1,037,138	1,273,607	-236,469	1,093,218	1,226,408	-133,190
TOTAL OTHER FUNDS	8,211,267	4,162,298	4,048,969	4,785,734	4,222,547	563,187	3,776,572	4,192,064	-415,492	3,958,616	4,239,312	-280,696
Write off of old filtration plant												
Write off of old reticulation system - tba												
To accumulated surplus	41,291,031	34,604,068	6,506,963	34,943,958	35,406,373	-462,415	49,964,929	36,385,557	13,579,372	36,509,741	37,652,057	-1,142,686
<i>less Capital Grants and Contributions</i>												
General Fund			3,430,000			110,000						14,510,000
Water Fund			3,600,000			0						0
Sewer Fund			1,000,000			1,000,000						0
Total Capital Grants and Conts			8,030,000			1,110,000						14,510,000
Operating Surplus / Deficit before Capital Grant			-1,523,037			-1,572,415						-930,628

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - PESSEMISTIC

2019-2020 to 2028-2029

General Fund	2026/2027		2027/2028		2028/2029			
	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	1,265,532	-1,065,491	205,043	1,297,171	-1,092,128	210,169	1,329,600	-1,119,431
Corporate Support	9,145,366	-1,476,791	7,857,172	9,295,959	-1,438,787	8,050,452	9,450,276	-1,399,824
Public Order & Safety	427,689	-229,480	203,164	434,507	-231,342	208,243	441,495	-233,252
Public Health	402,064	-260,993	144,599	412,105	-267,506	148,214	408,347	-260,133
Community Services & Education	6,462,193	-277,316	6,339,499	6,617,472	-277,974	6,497,986	6,776,634	-278,648
Environment	873,195	144,950	1,043,098	894,725	148,374	1,068,676	916,255	152,421
Housing & Community Amenities	800,195	-374,007	436,843	816,451	-379,609	447,764	833,113	-385,350
Recreation & Culture	2,556,627	-2,274,350	289,084	2,606,219	-2,317,135	296,062	2,657,051	-2,360,989
Mining & Manufacture	32,429	-3,287	29,870	33,239	-3,369	30,617	34,070	-3,454
Transport & Communication	9,784,455	-4,546,812	5,767,141	9,644,624	-3,877,482	5,499,877	10,311,297	-4,811,420
Economic Affairs	4,908,492	280,365	5,312,328	5,030,429	281,899	5,438,887	5,155,415	283,471
General Purpose Revenues	9,174,848	9,174,848	9,403,929	9,403,929	9,403,929	9,638,738	9,638,738	9,638,738
TOTAL GENERAL FUND OPERATIONS	36,658,237	-908,363	37,031,771	37,082,901	-51,130	37,535,683	38,313,553	-777,870
<i>check total</i>	0	0	0	0	0	0	0	0
Other Funds	0	0	0	0	0	0	0	0
Water	3,498,532	-121,158	3,351,623	3,569,038	-217,415	3,489,492	3,683,435	-193,944
Sewer	1,260,824	-58,959	1,169,021	1,320,845	-151,823	1,232,755	1,305,416	-72,661
TOTAL OTHER FUNDS	4,759,356	-180,118	4,520,644	4,889,883	-369,239	4,722,247	4,988,851	-266,604
Write off of old filtration plant								
Write off of old reticulation system - tba								
To accumulated surplus								
less Capital Grants and Contributions								
General Fund	41,417,593	-1,088,481	41,552,415	41,972,784	-420,369	42,257,930	43,302,404	-1,044,474
Water Fund		10,000			410,000			0
Sewer Fund		0			0			0
Total Capital Grants and Concs		10,000			410,000			0
Operating Surplus / Deficit before Capital Grant		-1,098,481			-830,369			-1,044,474

Annual Operational Plan

Fees & Charges



**COBAR SHIRE
COUNCIL**
outback nsw

2019/2020

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Administration Fees

	2017/2018	2018/2019	2019/2020	GST
GOVERNMENT INFORMATION PUBLIC ACCESS ACT				
GIPA Processing Charge	\$30.00	\$30.00	\$30.00	Non Taxable.
PROVISION OF DOCUMENTS				
Council's Community Strategic Plan	\$6.50	\$6.50	\$6.50	Incl. GST
Council's Annual Operational Plan	\$16.00	\$16.00	\$16.00	Incl. GST
Council's Delivery Program	\$16.00	\$16.00	\$16.00	Incl. GST
Council's Annual Operating Plan	\$16.00	\$16.00	\$16.00	Incl. GST
Council's Resource Strategy	\$30.00	\$30.00	\$16.00	Incl. GST
Reprint Rates Notice	\$7.00	\$7.00	\$8.00	Incl. GST
Subpoenas - Research, per Hour	\$145.00	\$150.00	\$150.00	Incl. GST
Subpoenas - Summons, per Hour	\$145.00	\$150.00	\$150.00	Incl. GST
Hire of Council Chambers, ½ Day (or part thereof)	\$180.00	\$185.00	\$200.00	Incl. GST
Hire of Council Chambers, Full Day	\$360.00	\$380.00	\$400.00	Incl. GST
Training Room Hire per Hr		\$22.00	\$25.00	Incl. GST
Euabalong Community Hall and Racecourse Hall (Cleaning Bond \$300.00)			Day \$100 ½ Day \$50 Hr \$20.00	Incl. GST
Library Arcade Room Hire per Hr		\$22.00	\$25.00	Incl. GST

Airport Usage Fees

	2017/2018	2018/2019	2019/2020	GST
PASSENGER FEES				
RPT (per arriving and/or departing Passenger)	\$17.00	By Negotiation	By Negotiation	Incl. GST
Charter Aircrafts (per arriving and/or departing Passenger)	\$17.00	No charge	\$17.00	
LANDING FEES				
Regular Passenger Transport (RPT) aircrafts	No Charge	No Charge	No Charge	
Air Ambulance such as RFDS	No Charge	No Charge	No Charge	
Ultralight Recreational Aircraft (< 800kg)	No Charge	No Charge	No Charge	
Pavement Concession per application	\$130.00	\$135.00	\$140.00	Incl. GST
Landing Fee Resident Aircraft, per Annum	\$270.00	\$280.00	\$200.00	Incl. GST
Landing Fees – Aircraft up to 1,700kg MTOW (per 1000kg prorata)	\$9.00	\$9.50	\$10.00	Incl. GST
Landing Fees – Aircraft over 1,700 kg MTOW (per 1000kg prorata)	\$18.00	\$19.00	\$20.00	Incl. GST
MISCELLANEOUS FEES				
Hire Car Rental Space, per Month	\$35.00	\$36.00	\$40.00	Incl. GST
Hire Car Rental Space, per Year	\$340.00	\$355.00	\$400.00	Incl. GST
Hangar Space Lease, Single (up to 15 metre frontage) per Month	\$68.00	\$70.00	\$75.00	Incl. GST
Hangar Space Lease, Single (> 15 metre frontage) per Month	Negotiable with Council	Negotiable with Council	Negotiable with Council	Incl. GST
Refuelling Callouts - 4pm to 7am	\$100.00	\$100.00	\$100.00	Incl. GST
PARKING FEES - ALL AIRCRAFT OTHER THAN RPT/CHARTER				
Non-Commercial locally based aircraft (aircraft considered by Council to be permanently based at Cobar Regional Airport) up to 1,700 kg MTOW annual charge	\$415.00	\$435.00	\$300.00	Incl. GST
Commercial locally based aircraft (aircraft considered by Council to be permanently based at Cobar Regional Airport) up to 1,700 kg MTOW annual charge	\$830.00	\$870.00	\$900.00	Incl. GST
Casual – All aircraft parked more than 7 days in a calendar month, per night	\$17.00	\$18.00	\$20.00	Incl. GST
Casual – All aircraft parked less than 7 days in a calendar month per night	No Charge	No Charge	No Charge	

Caravan Park (Euabalong)

	2017/2018	2018/2019	2019/2020	GST
Parking per night	\$13.00	\$14.00	\$15.00	Incl. GST
Parking per week	\$60.00	\$65.00	\$65.00	Incl. GST

Cemetery Fees

	2017/2018	2018/2019	2019/2020	GST
Interment stillborn child	\$144.00	\$150.00	\$155.00	Incl. GST
Interment of infant in children's section – under 6 months of age	\$144.00	\$150.00	\$155.00	Incl. GST
Interment of infant in children's section – over 6 months of age	\$242.00	\$255.00	\$260.00	Incl. GST
Reservation of burial plot (Reservation only applies to current year)	\$504.00	\$530.00	\$545.00	Incl. GST
Interment without Concrete Surrounds (Reservation fee previously paid)	\$1,130.00	\$1,185.00	\$1,220.00	Incl. GST
Interment without Concrete Surrounds (includes purchase of burial plot) and permission to erect monument.	\$1,440.00	\$1,510.00	\$1,560.00	Incl. GST
Re-Open Grave	\$705.00	\$740.00	\$760.00	Incl. GST
Administration Fee - Burial on Private Land	\$130.00	\$135.00	\$140.00	Incl. GST
Administration Costs for Inspections etc.	\$106.00	\$110.00	\$113.00	Incl. GST

Certificates

	2017/2018	2018/2019	2019/2020	GST
Section 603 Certificate Rates and Charges Owing	\$80.00	\$80.00	\$85.00	Non Taxable.
Section 10.7 Cert. (EP&A Act)	\$53.00	\$53.00	\$53.00	Non Taxable.
Section 10.7 Certificate (5)	\$80.00	\$80.00	\$80.00	Non Taxable.
Copy of Section 10.7 Certificate		\$20.00	\$20.00	Incl. GST
Certificate of Outstanding Notices - S.9.3-9.37 (EP&A Act)	\$55.00	\$55.00	\$60.00	Non Taxable.
Certificate of Outstanding Notices - S.735A (LG Act)	\$55.00	\$55.00	\$60.00	Non Taxable.
Copy of Outstanding Notices			\$20.00	
Building Certificate	As per Environmental Planning & Assessment Regulation (2000)			Non Taxable.
Copy of Building Certificate			\$13.00	
Certificate of Compliance S.58H (Companion Animals Act)	\$150.00	\$150.00	\$150.00	Non Taxable.
Registration of Annual Fire Safety Statements	\$36.00	\$37.00	\$40.00	Non Taxable.

Stock Control

	2017/2018	2018/2019	2019/2020	GST
IMPOUNDING SUSTENANCE CHARGE				
Horses & Cattle, per day per animal	\$55.00	\$58.00	\$60.00	Non Taxable.
Sheep & Goats, per day per animal	\$17.00	\$18.00	\$20.00	Non Taxable.
Pigs, per day per animal	\$27.00	\$28.00	\$30.00	Non Taxable.
DAMAGE CHARGES				
Cow, horse, or large animal	\$55.00	\$58.00	\$60.00	Non Taxable.
Sheep, goats	\$17.00	\$18.00	\$20.00	Non Taxable.
Driving fees, per animal per kilometre	\$3.00	\$3.20	\$3.50	Non Taxable.
DETERRENT FEES				
Horses, cattle	\$65.00	\$68.00	\$70.00	Non Taxable.
Sheep, pigs	\$26.00	\$27.00	\$30.00	Non Taxable.
Advertising	\$30.00	\$32.00	\$35.00	Non Taxable.

Companion Animals

	2017/2018	2018/2019	2019/2020	GST
Impounding Fees: Release Fee (1 st)	\$56.00	\$59.00	\$60.00	Non Taxable.
Impounding Fees - Second and Subsequent Occurrences	\$66.00	\$70.00	\$75.00	Non Taxable.
Sustenance Fee per day (Pound Maintenance Fee)	\$46.00	\$48.00	\$50.00	Non Taxable.
Registration Fees - Non De-sexed Animal	\$201.00	\$207.00	\$210.00	Non Taxable.
Registration Fees - De-sexed Animal (Vet Certificate Provided)	\$53.00	\$57.00	\$58.00	Non Taxable.
Registration Fees - De-sexed Animal Owned by Pensioner (Card Required)	\$23.00	\$24.00	\$25.00	Non Taxable.
Registration Fees - Registered Breeder (Registration Papers Required)	\$55.00	\$57.00	\$58.00	Non Taxable.
Cat Trap Hire	Nil	Nil	Nil	
Microchip (Dogs & Cats), per chip	\$48.00	\$50.00	\$55.00	Incl. GST
Microchip (Litters), per chip	\$22.00	\$23.00	\$25.00	Incl. GST
Microchip (Bulk Events), per chip	\$22.00	\$23.00	\$25.00	Incl. GST
Other Penalties as per the Companion Animals Act				

Development Approvals

	2017/2018	2018/2019	2019/2020	GST
DA's, Modification Applications and Review of Determination Applications	As per the Environment Planning & Assessment Regulations 2001	As per the Environment Planning & Assessment Regulations 2001	As per the Environment Planning & Assessment Regulations 2001	Non Taxable.
Title/Plan Searches			\$20.00	Incl. GST
FOOTPATH INSTALLATIONS				
Roads Act Approval	\$270.00	\$276.00	\$280.00	Non Taxable.
SECTION 68 APPROVAL FOR MANUFACTURED HOME				
As per Construction Certificate Fees	Refer to CC Fees	Refer to CC Fees	Refer to CC Fees	Non Taxable.
SUBDIVISION				
Subdivision Certificate (linen release)	\$90.00	\$92.00	\$95.00	Incl. GST

Development Approvals

	2017/2018	2018/2019	2019/2020	GST
CONSTRUCTION CERTIFICATES				
Component fee	\$115.00	\$115.00	\$120.00	Incl. GST
Plus: Cost up to \$5,000	\$6.00/k	\$6.00/k	\$6.00/k	Incl. GST
Exceeding \$5,000 and up to \$100,000	\$4.50/k	\$4.50/k	\$4.50/k	Incl. GST
Exceeding \$100,000 and up to \$250,000	\$3.50/k	\$3.50/k	\$3.50/k	Incl. GST
Exceeding \$250,000	\$1.50/k	\$1.50/k	\$1.50/k	Incl. GST
Modify Construction Certificate	* 50% of original fee or \$645.00 (whichever is the lesser)	* 50% of original fee or \$645.00 (whichever is the lesser)	* 50% of original fee or \$660.00 (whichever is the lesser)	Incl. GST
COMPLYING DEVELOPMENT				
Component fee	\$115.00	\$115.00	\$120.00	Incl. GST
Plus: Cost up to \$5,000	\$6.00/k	\$6.00/k	\$6.00/k	Incl. GST
Exceeding \$5,000 and up to \$100,000	\$4.50/k	\$4.50/k	\$4.50/k	Incl. GST
Exceeding \$100,000 and up to \$250,000	\$3.50/k	\$3.50/k	\$3.50/k	Incl. GST
Exceeding \$250,000	\$1.50/k	\$1.50/k	\$1.50/k	Incl. GST
COMPLIANCE INSPECTIONS				
Critical Stage Inspection	\$120.00	\$125.00	\$130.00	Incl. GST
Plumbing and Drainage Inspection	\$120.00	\$125.00	\$130.00	Incl. GST
Occupation Certificate	\$120.00	\$125.00	\$130.00	Incl. GST
Development Compliance Inspections (per hour or part thereof)			\$250.00	Incl. GST
Public Health Improvement Notice/Prohibition Order Fee – To occupier of premises of regulated system	\$530.00	\$530.00	\$560.00	Non Taxable.
Public Health Improvement Notice/Prohibition Order Fee – In all other cases, other than occupier of premises of regulated system			\$270.00	Non Taxable.
Reinspection of premises subject of Prohibition Order	\$250 per hour (or part thereof)	\$250 per hour (or part thereof)	\$250 per hour (or part thereof)	Non Taxable.
Solid Fuel Heater Proposal	\$120.00	\$120.00	\$120.00	Non Taxable.

Development Approvals

COMPLIANCE INSPECTIONS				
Environmental Offences Service Fee	Refer to Clause 99 of Protection of the Environment Operations (Gen) Regulation	Refer to Clause 99 of Protection of the Environment Operations (Gen) Regulation	\$550.00	Non Taxable.
Registration of Skin Penetration Procedures - (Clause 31 – Public Health Regulation)	\$100.00	\$100.00	\$100.00	Non Taxable.
Inspection of Skin Penetration Activities	\$115.00	\$115.00	\$130.00	Non Taxable.
Registration of Water Cooling Systems to Commercial Premises – (Clause 11 – PH Regs)	\$100.00	\$100.00	\$115.00	Non Taxable.
Inspection of Water Cooling Systems to Commercial Premises	\$115.00	\$120.00	\$130.00	Non Taxable.
Registration of Public Swimming Pool – (Clause 19 – Public Health Regulation)	\$100.00	\$100.00	\$100.00	Non Taxable.
Inspection of Public Swimming Pool- Public Health	\$115.00	\$120.00	\$130.00	Non Taxable.
Compliance Certificate- Dangerous or Restricted Dog Enclosure – (Clause 25 – C A Regs)	\$150.00	\$150.00	As per Clause 25 Companion Animals Regs 2018	Non Taxable.
Caravan Park Application	\$200.00	\$210.00	\$240.00	Non Taxable.
Miscellaneous Applications & Assessments	\$220.00	\$230.00	\$240.00	Non Taxable.
Long Service Levy (Estimated cost greater than \$25K)	0.35% of construction value	0.35% of construction value	0.35% of construction value	Incl. GST
Compliance Certificate: Reinspection /Inspection Advice	\$115.00	\$115.00	\$130.00	Incl. GST
EXEMPT DEVELOPMENT				
Registration of Exempt Development	\$125.00	\$130.00	\$135.00	Incl. GST

Development Approvals

SUNDRY DEVELOPMENT				
Onsite Consultation	\$125.00	\$135.00	\$135.00	Incl. GST
Specifications	Cost plus 10%			Incl. GST
Archive Search (Including Application Extracts)	\$75.00	\$82.00	\$85.00	Incl. GST
Copying Charge for Registers and other Records (Cl.268 of EP&A Reg) per hour or part there of	\$30.00	\$30.00	\$30.00	Non Taxable.
Swimming Pool Inspections – First Inspection	\$150.00	\$150.00	\$150.00	Non Taxable.
Swimming Pool Inspection – One subsequent re-inspection	\$100.00	\$100.00	\$100.00	Non Taxable.
Planning Proposals	Cost plus 20%	Cost plus 20%	Cost plus 20%	Incl. GST
PRIVATE CERTIFICATION CERTIFICATE				
Registration of Private Certification Certificate	\$36.00	\$36.00	\$36.00	Non Taxable.
Inspection of Private Certificate work by Council Officers (or part thereof) excluding travel	\$220.00	\$230.00	\$250.00	Incl. GST
SUBDIVISION APPLICATION FEES				
Construction Certificate per Lot	\$90.00	\$95.00	\$100.00	Incl. GST
Subdivision Certificate	\$115.00	\$120.00	\$130.00	Incl. GST
ADVERTISING DEVELOPMENT				
Advertising of Consents (Post Consent)	\$25.00	\$27.00	\$30.00	Incl. GST
Advertising of Applications	\$115.00	\$120.00	\$125.00	Incl. GST

Developer Contribution Charges

	2017/2018	2018/2019	2019/2020	GST
CONTRIBUTION TO WORKS				
Local Government Act (Section 217 NSW Roads Act)				
Contribution by adjoining landowners in respect of construction of new footpath paving and kerbing and guttering for main frontage	½ cost	½ cost	½ cost	Non Taxable.
Contribution by adjoining landowners in respect of construction of new footpath paving and kerbing and guttering for side frontage	½ cost	½ cost	½ cost	Non Taxable.