GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2021

General Purpose Financial Statements

for the year ended 30 June 2021

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Overview

Cobar Shire Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

Linsley Street Cobar, NSW 2835

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

principles applying to the exercise of functions generally by Council, principles to be applied when making decisions, principles of community participation, principles of sound financial management, and principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2. Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.cobar.nsw.gov.au.

General Purpose Financial Statements

for the year ended 30 June 2021

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across NSW are required to present a set of audited financial statements to their Council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2021.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

- 1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
- 2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

General Purpose Financial Statements

for the year ended 30 June 2021

Understanding Council's Financial Statements (continued)

Council is required to forward an audited set of financial statements to the Office of Local Government.

Key Events of 2020-2021 COVID-19

The global health crisis from the COVID-19 virus has not had a material impact on Council's operations which is reflected in the financial statements.

General Purpose Financial Statements

for the year ended 30 June 2021

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the *Local Government Act* 1993 (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- the Local Government Act 1993 and the regulations made thereunder,
- · the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- · present fairly the Council's operating result and financial position for the year
- · accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 23 September 2021.

Peter Abbott

Mayor

23 September 2021

Jarrod Marsden

Deputy Mayor

23 September 2021

Peter Vlatko

General Manager

23 September 2021

Kym Miller

Responsible Accounting Officer

23 September 2021

Income Statement

for the year ended 30 June 2021

Original unaudited budget			Actual	Actua
2021	\$ '000	Notes	2021	2020
	,			2020
	Income from continuing operations			
6,427	Rates and annual charges	B2-1	6,488	6,173
23,786	User charges and fees	B2-2	18,561	13,669
1,000	Other revenue	B2-3	7,305	2,039
9,338	Grants and contributions provided for operating purposes	B2-4	10,390	10,146
18,761	Grants and contributions provided for capital purposes	B2-4	12,672	5,653
205	Interest and investment income		132	355
59,517	Total income from continuing operations		55,548	38,035
	Expenses from continuing operations			
12,500	Employee benefits and on-costs	B3-1	14,047	13,117
19,774	Materials and services	B3-2	21,000	11,248
63	Borrowing costs		61	83
6,858	Depreciation, amortisation and impairment for non-financial assets	B3-3	6,881	6,837
_	Other expenses	B3-4	342	2,734
_	Net losses from the disposal of assets	B4-1	1,478	96
39,195	Total expenses from continuing operations		43,809	34,115
20,322	Operating result from continuing operations		11,739	3,920
20,322	Net operating result for the year attributable to Co	uncil	11,739	3,920

The above Income Statement should be read in conjunction with the accompanying notes.

Statement of Comprehensive Income

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Net operating result for the year – from Income Statement		11,739	3,920
Other comprehensive income: Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-5	3,686	313
Other comprehensive income – joint ventures and associates	-	41	
Total items which will not be reclassified subsequently to the operating result		3,727	313
Total other comprehensive income for the year	-	3,727	313
Total comprehensive income for the year attributable to			
Council		15,466	4,233

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2021

\$ '000	Notes	2021	2020
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	12,926	7,746
Investments	C1-2	16,000	15,000
Receivables	C1-4	2,132	4,473
Inventories		1,916	1,280
Total current assets		32,974	28,499
Non-current assets			
Receivables	C1-4	297	308
Infrastructure, property, plant and equipment	C1-5	351,754	334,822
Right of use assets		93	93
Investments accounted for using the equity method	D2-1	703	662
Total non-current assets		352,847	335,885
Total assets		385,821	364,384
LIABILITIES			
Current liabilities			
Payables	C2-1	3,319	2,018
Contract liabilities	C2-2	6,932	2,073
Lease liabilities		46	28
Borrowings		289	219
Employee benefit provisions	C2-3	2,334	2,257
Provisions	C2-4	35	35
Total current liabilities		12,955	6,630
Non-current liabilities			
Lease liabilities		58	72
Borrowings		309	601
Employee benefit provisions	C2-3	55	103
Provisions	C2-4	59	59
Total non-current liabilities		481	835
Total liabilities		13,436	7,465
Net assets		372,385	356,919
EQUITY			
Accumulated surplus	C3-1	126,686	114,906
IPPE revaluation reserve	C3-1	245,699	242,013
Total equity		372,385	356,919
rotal oquity		312,303	350,818

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2021

		as at 30/06/21			as at 30/06/20		
			IPPE			IPPE	
		Accumulated	revaluation	Total	Accumulated	revaluation	Total
\$ '000	lotes	surplus	reserve	equity	surplus	reserve	equity
Opening balance at 1 July		114,906	242,013	356,919	112,309	255,731	368,040
Correction of prior period errors		_	_	_	_	(14,031)	(14,031)
Changes due to AASB 1058 and AASB 15 adoption		_	_	_	(1,323)	_	(1,323)
Restated opening balance		114,906	242,013	356,919	110,986	241,700	352,686
Net operating result for the year		11,739	_	11,739	3,920	_	3,920
Net operating result for the period		11,739	_	11,739	3,920	_	3,920
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	21-5	_	3,686	3,686	_	313	313
Joint ventures and associates		41	_	41	_	_	_
Other comprehensive income		41	3,686	3,727		313	313
Total comprehensive income		11,780	3,686	15,466	3,920	313	4,233
Closing balance at 30 June		126,686	245,699	372,385	114,906	242,013	356,919

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2021

Original unaudited budget			Actual	Actual
2021	\$ '000	Notes	2021	2020
	Cash flows from operating activities			
	Receipts:			
6,800	Rates and annual charges		6,368	6,207
21,786	User charges and fees		20,304	13,886
205	Investment and interest revenue received		278	554
28,599	Grants and contributions		27,374	17,650
_	Bonds, deposits and retention amounts received		55	_
1,000	Other revenues		11,705	1,621
	Payments:			
(12,500)	Employee benefits and on-costs		(13,925)	(13,023)
(15,442)	Materials and services		(24,095)	(14,364)
(63)	Borrowing costs		(61)	(83)
26,053	Net cash flows from operating activities	G1-1	28,003	12,448
	Cash flows from investing activities			
	Receipts:			
19,000	Redemption of term deposits		32,000	42,895
750	Sale of infrastructure, property, plant and equipment		(1,478)	360
	Payments:			
(25,210)	Acquisition of term deposits		(33,000)	(44,895)
(26,840)	Purchase of infrastructure, property, plant and equipment		(20,084)	(13,374)
(32,300)	Net cash flows from investing activities		(22,562)	(15,014)
	Cash flows from financing activities Payments:			
_	Repayment of borrowings		(222)	(210)
_	Principal component of lease payments		(39)	(24)
	Net cash flows from financing activities		(261)	(234)
	3		(201)	(201)
(6,247)	Net change in cash and cash equivalents		5,180	(2,800)
18,000	Cash and cash equivalents at beginning of year		7,746	10,546
11,753	Cash and cash equivalents at end of year	C1-1	12,926	7,746
,				, 10
_	plus: Investments on hand at end of year	C1-2	16,000	15,000
11,753	Total cash, cash equivalents and investments		28,926	22,746
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The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 23 September 2021. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993* (Act) and *Local Government (General) Regulation 2005* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting.

Council is a not for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- i. estimated fair values of infrastructure, property, plant and equipment refer Note C1-5
- ii. estimated tip remediation provisions refer Note C3-5
- iii. employee benefit provisions refer Note C3-4.

Significant judgements in applying the Council's accounting policies

- i. Impairment of receivables refer Note C1-4.
- ii. Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 Revenue from Contracts with Customers and / or AASB 1058 Income of Not-for-Profit Entities refer to Notes B2-2 B2-4

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and other assets received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

The consolidated fund has been included in the Council's financial statements.

Cash and other asse	ets of the following	entities have beer	n included as par	art of the Conso	lidated Fund:

☐General Purpose Operations
□Cobar Water Supply
☐ Cobar Sewerage Service

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A1-1 Basis of preparation (continued)

The Trust Fund

In accordance with the provisions of Section 411 of the Local Government Act 1993 (NSW) (as amended), a separate and distinct Trust Fund is maintained to account for all money and other assets received by the Council in trust which must be applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and other assets subject to Council's control have been included in these reports.

The following Trust monies and other assets are held by Council but are not considered to be under the control of Council and therefore are excluded from these financial statements:

☐ Monies held in trust by the Lilliane Brady Village for their residents

A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority, are presented as operating cash flows.

New accounting standards and interpretations issued not yet effective

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2021 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates. Council's assessment of these new standards and interpretations (where they have been deemed as having a material impact on Council's future financial performance, financial positon and cash flows) are set out below:

AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current

AASB 2020-6 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Noncurrent – Deferral of Effective Date

This Standard amends AASB 101 Presentation of Financial Statements to clarify requirements for the presentation of liabilities in the statement of financial position as current or non-current.

For example the amendments clarify that a liability is classified as non-current if an entity has the right at the end of the reporting period to defer settlement of the liability for at least 12 months after the reporting period. The meaning of settlement of a liability is also clarified.

Council does not expect any material impact from the above amendments and to its classification of liabilities as current or non-current.

This standard has an effective date for the 30 June 2024 reporting period.

AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvements 2018 -2020 and Other Amendments

This Standard amends a number of standards as follows:

- AASB 1 to simplify the application of AASB 1 by a subsidiary that becomes a first-time adopter after its parent in relation to the measurement of cumulative translation differences,
- AASB 3 to update a reference to the Conceptual Framework for Financial Reporting without changing the accounting requirements for business combinations,

A1-1 Basis of preparation (continued)

- AASB 9 to clarify the fees an entity includes when assessing whether the terms of a new or modified financial liability
 are substantially different from the terms of the original financial liability,
- AASB 116 to require an entity to recognise the sales proceeds from selling items produced while preparing property,
 plant and equipment for its intended use and the related cost in profit or loss, instead of deducting the amounts received
 from the cost of the asset,
- · AASB 137 to specify the costs that an entity includes when assessing whether a contract will be loss-making and
- AASB 141 to remove the requirement to exclude cash flows from taxation when measuring fair value, thereby aligning
 the fair value measurement requirements in AASB 141 with those in other Australian Accounting Standards.

Council does not expect any material impact from the above amendments.

This standard has an effective date for the 30 June 2023 reporting period.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from the first time at 30 June 2021.

Council has considered the services that are operated on behalf of Council and assessed no arrangements are within scope under AASB 1059.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

	Incom	ie	Expens	ses	Operating I	result	Grants and con	ntributions	Resta Carrying amou	
\$ '000	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Functions or activities										
Governance	191	12	747	873	(556)	(861)	_	_	_	_
Corporate support	4,909	5,404	2,066	2,380	2,843	3,024	_	_	27,213	24,111
Public order & safety	1,035	1,730	790	694	245	1,036	_	126	2,269	2,159
Public health	22	70	255	376	(233)	(306)	891	50	_	_
Environment	317	876	288	282	29	594	_	_	_	_
Community services & education	13,254	6,146	7,716	6,701	5,538	(555)	2,482	383	10,229	9,731
Housing & community amenities	1,663	323	2,601	694	(938)	(371)	_	_	6,995	6,655
Recreation & culture	2,499	204	1,330	1,825	1,169	(1,621)	_	127	19,103	18,175
Mining & Manufacture	8	14	8	8	_	6	_	_	_	_
Transport & communication	18,144	10,645	17,857	12,629	287	(1,984)	9,957	3,705	273,404	260,516
Economic affairs	_	_	3	36	(3)	(36)	_	_	_	_
General purpose revenues	5,194	6,103	_	_	5,194	6,103	5,194	6,103	_	_
Water	6,298	5,471	9,094	3,562	(2,796)	1,909	3,496	2,972	30,185	27,977
Sewer	1,973	1,037	1,054	984	919	53	1,042	132	15,391	14,397
Other	_	_	_	_	_	_	_	2,201	329	_
Joint Arrangements	41	_	_	3,071	41	(3,071)	_	_	703	663
Total functions and activities	55,548	38,035	43,809	34,115	11,739	3,920	23,062	15,799	385,821	364,384

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

Governance

Includes costs relating to Council's role as a component of democratic government, including elections, members' fees and expenses, subscriptions to local authority associations, meetings of Council and policymaking

Corporate support

Includes corporate support and other support services, engineering works, and any Council policy compliance.

Public order & safety

Includes Council's fire protection, emergency services, enforcement of regulations and animal control.

Public health

Includes immunisation, food control, health centres etc.

Environment

Includes noxious plants and insect/vermin control; other environmental protection; solid waste management, including domestic waste; other waste management; other sanitation; and garbage, street cleaning, drainage and stormwater management.

Community services & education

Includes administration and education; social protection (welfare); migrant, Aboriginal and other community services and administration (excluding accommodation – as it is covered under 'housing and community amenities'); youth services; aged and disabled persons services; children's' services, including family day care; child care; and other family and children services.

Housing & community amenities

Includes public cemeteries; public conveniences; street lighting; town planning; other community amenities, including housing development and accommodation for families and children, aged persons, disabled persons, migrants and Indigenous persons.

Recreation & culture

Includes public libraries; museums; art galleries; community centres and halls, including public halls and performing arts venues; sporting grounds and venues; swimming pools; parks; gardens; lakes; and other sporting, recreational and cultural services.

Mining & Manufacture

Includes building control, quarries and pits and mineral resources.

Transport & communication

Urban local, urban regional, includes sealed and unsealed roads, bridges, footpaths, parking areas, and aerodromes.

Economic affairs

Includes camping areas and caravan parks; tourism and area promotion; industrial development promotion; sale yards and markets; real estate development; commercial nurseries; and other business undertakings.

General Purpose revenues

Includes Councils Financial Assistance Grant.

Water

Includes Councils water filtration operations and potable and raw water supply.

Sewer

Includes Councils sewer treatment operations and effluent supply.

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B1-2 Components of functions or activities (continued)

Joint Arrangements

Includes interest in Far North West Joint Organisation.

B2 Sources of income

B2-1 Rates and annual charges

\$ '000	2021	2020
Ordinary rates		
Residential	1,177	1,089
Farmland	727	695
Mining	1,789	1,736
Business	458	427
Less: pensioner rebates (mandatory)	(47)	(45)
Rates levied to ratepayers	4,104	3,902
Pensioner rate subsidies received	36	35
Total ordinary rates	4,140	3,937
Special rates		
Water supplies	805	787
Sewerage services	916	856
Less: pensioner rebates (mandatory)	(29)	(37)
Rates levied to ratepayers	1,692	1,606
Pensioner rate subsidies received:		
– Water	12	12
- Sewerage	10	10
Total special rates	1,714	1,628
Annual charges (pursuant to s.496, s.496A, s.496B, s.501 & s.611)		
Domestic waste management services	652	625
Less: pensioner rebates (mandatory)	(18)	(17)
Annual charges levied	634	608
Total annual charges	634	608
Total rates and annual charges	6,488	6,173

Council has used 2020 year valuations provided by the NSW Valuer General in calculating its rates.

Accounting policy

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area that are not subsidised by the NSW Government.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

B2-2 User charges and fees

\$ '000	Timing	2021	2020
Specific user charges			
(per s.502 - specific 'actual use' charges)			
Water supply services	2	1.973	1.644
Sewerage services	2	8	13
Waste management services (non-domestic)	2	322	160
Total specific user charges	_	2.303	1.817

Other user charges and fees

(i) Fees and charges - statutory and regulatory functions (per s.608)

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B2-2 User charges and fees (continued)

\$ '000	Timing	2021	2020
Inspection services	2	5	2
Planning and building regulation	2	108	72
Private works – section 67	2	552	382
Other	2	81	70
Cobar Water Board service fee	2	203	226
Total fees and charges – statutory/regulatory		949	752
(ii) Fees and charges – other (incl. general user charges (per s.608))			
Aerodrome	2	66	95
Aged care	2	3,052	3,008
Caravan park	2	132	95
Child care	2	3,657	2,799
RMS charges (state roads not controlled by Council)	1	6,966	3,962
Rent and hire of non-investment property	2	353	339
Other	2	1,083	802
Total fees and charges – other		15,309	11,100
Total user charges and fees	_	18,561	13,669
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		6,966	_
User charges and fees recognised at a point in time (2)		11,595	13,669
Total user charges and fees	_	18,561	13,669

Accounting policy

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival. There is no material obligation for Council in relation to refunds or returns.

B2-3 Other revenue

\$ '000	Timing	2021	2020
Contribution revenue	2	6,685	1,533
Fines	2	4	4
Legal fees recovery – rates and charges (extra charges)	2	1	23
Commissions and agency fees	2	163	159
Diesel rebate	2	83	95
Reimbursements	2	1	17
Other	2	368	208
Total other revenue	_	7,305	2,039
Timing of revenue recognition for other revenue			
Other revenue recognised over time (1)		_	_
Other revenue recognised at a point in time (2)		7,305	2,039
Total other revenue	_	7,305	2,039

Accounting policy for other revenue

Where the revenue is earned the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

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B2-3 Other revenue (continued)

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

\$ '000	Timing	Operating 2021	Operating 2020	Capital 2021	Capital 2020
General purpose grants and non-developer					
contributions (untied)					
General purpose (untied)					
Current year allocation					
Financial assistance – general component	2	2,074	2,074	_	_
Financial assistance – local roads component	2	889	889	_	_
Payment in advance - future year allocation					
Financial assistance – general component	2	2,222	942	_	_
Financial assistance – local roads component	2	952	2,198	_	_
Amount recognised as income during current					
year		6,137	6,103	_	_
Special purpose grants and non-developer					
contributions (tied) Cash contributions					
Previously specific grants:					
Pensioners' rates subsidies:					
Water supplies		0.4	00	0.404	0.004
• •	1	24	88	3,464	2,884
Sewerage services Childrens services	1	470	_	1,032	132
	2	176	_	_	_
Community services	2	93	67	_	_
Library NSW rural fire services	2	72	82	_	_
Recreation and culture	2	103	126	-	-
Street lighting	2	33	8	2,777	119
Transport	2	120	40 2 555	2 602	_
Other specific grants	1	3,503	3,555 77	3,693	5
Previously contributions:	1	111	11	1,535	2,239
Total special purpose grants and					
non-developer contributions (tied)		4,235	4,043	12,501	5,379
non developer continuations (tisal)		4,200		12,001	0,010
Total grants and non-developer					
contributions		10,372	10,146	12,501	5,379
Comprising:					
 Commonwealth funding 		6,137	6,103	2,427	1,000
 State funding 		4,235	2,116	10,074	4,379
Other funding			1,927		
		10,372	10,146_	12,501	5,379
Developer contributions					
Developer contributions					
S 7.12 – fixed development consent levies	0		_	76	274
S 64 – sewerage service contributions	2	10	_	70	214
Total contributions	2			474	27/
Total Continuations		18_		171	274
Total grants and contributions		10,390	10,146	12,672	5,653
5					

Timing of revenue recognition for grants and contributions

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B2-4 Grants and contributions (continued)

\$ '000	Timing	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Grants and contributions recognised over time (1) Grants and contributions recognised at a point in time		2,027	-	9,724	-
(2)		8,363	10,146	2,948	5,653
Total grants and contributions		10,390	10,146	12,672	5,653

Accounting policy

Grants and contributions - enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include completion of services etc.. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B3 Costs of providing services

B3-1 Employee benefits and on-costs

\$ '000	2021	2020
Salaries and wages	11,077	10,604
Employee leave entitlements (ELE)	1,127	923
Superannuation	938	919
Superannuation – defined benefit plans	72	69
Workers' compensation insurance	582	506
Other	422	391
Total employee costs	14,218	13,412
Less: capitalised costs	(171)	(295)
Total employee costs expensed	14,047	13,117
Number of 'full-time equivalent' employees (FTE) at year end	140	135
Number of 'full-time equivalent' employees (FTE) at year end (incl. vacancies)	157	157

Accounting policy

Employee benefit expenses are recorded when the service has been provided by the employee.

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2021	2020
Raw materials and consumables		28,713	13,375
Contractor and consultancy costs		267	433
Information technology		45	14
Printing and copy services		83	83
Roadworks (pavement stabilisation)		855	498
Roadworks (spray sealing)		2,146	2,489
Swimming pool		227	224
Audit Fees	F2-1	75	74
Previously other expenses:			
Councillor and Mayoral fees and associated expenses	F1-2	160	174
Fire control expenses		103	123
Insurance		226	214
Street lighting		77	127
Telephone and communications		110	117
Child care		2,479	1,793
Other expenses		429	427
Licenses		59	56
Legal expenses:			
 Legal expenses: debt recovery 		1	8
Legal expenses: other		19	30
Other		40	40
Total materials and services		36,114	20,299
Less: capitalised costs		(15,114)	(9,051)
Total materials and services		21,000	11,248
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B3-2 Materials and services (continued)

Accounting policy

Expenses are recorded on an accruals basis as the Council receives the goods or services.

B3-3 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2021	2020
Depreciation and amortisation			
Plant and equipment		939	937
Office equipment		37	55
Furniture and fittings		10	13
Land improvements (depreciable)		116	109
Rural Fire Service – Vested Assets		185	172
Infrastructure:	C1-5		
– Buildings – non-specialised		189	183
– Buildings – specialised		569	542
- Other structures		39	30
- Roads		3,461	3,412
- Stormwater drainage		80	80
 Water supply network 		664	771
 Sewerage network 		255	253
 Other open space/recreational assets 		261	247
Right of use assets		43	31
Other assets:			
– Library books		32	1
- Other		1	1
Total depreciation and amortisation costs		6,881	6,837
Total depreciation, amortisation and impairment for			
non-financial assets		6,881	6,837

Accounting policy

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-4 Other expenses

\$ '000	Notes	2021	2020
3 000	110162	2021	2020

Impairment of receivables

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B3-4 Other expenses (continued)

\$ '000	Notes	2021	2020
Other		(16)	(585)
Total impairment of receivables	C1-4	(16)	(585)
Net share of interests in joint ventures and associates using the equity	method		
Associates		_	3,071
Total net share of interests in joint ventures and associates			
using the equity method	D2-1		3,071
Other			
Contributions/levies to other levels of government			
- Emergency services levy (includes FRNSW, SES, and RFS levies)		11	11
– NSW Fire Brigade levy		30	28
– NSW Rural Fire Service levy		298	209
Donations, contributions and assistance to other organisations (Section 356)		19	_
Total other expenses		342	2,734

Accounting policy

Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

Impairment expenses are recognised when identified.

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

\$ '000	Notes	2021	2020
Gain (or loss) on disposal of property (excl. investment	property)		
Proceeds from disposal – property		_	(49)
Less: carrying amount of property assets sold/written off			
Gain (or loss) on disposal	_		(49)
Gain (or loss) on disposal of plant and equipment	C1-5		
Proceeds from disposal – plant and equipment		36	(47)
Less: carrying amount of plant and equipment assets sold/written off			
Gain (or loss) on disposal		36	(47)
Gain (or loss) on disposal of infrastructure	C1-5		
Proceeds from disposal – infrastructure	_	(1,514)	
Gain (or loss) on disposal	_	(1,514)	
Net gain (or loss) on disposal of assets	_	(1,478)	(96)

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 26/06/2020 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: F = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2021	2021	2021		
	Budget	Actual	Variance		
REVENUES					
User charges and fees The variance includes revenue that has been treated	23,786 as a contract liability	18,561 under AASB 15	(5,225) 5 in 2020/2021.	(22)%	U
Other revenues The variance includes asset contribution revenue for the variance includes asset contribution.	1,000 the Lilliane Brady VII	7,305	6,305 ral Fire Service	631%	F
	·				
Operating grants and contributions The variance includes revenue that has been treated	9,338 as a contract liability	10,390 under AASB 15	1,052 5 in 2020/2021.	11%	F

EXPENSES

Employee benefits and on-costs

12,500

14,047

(1,547)

(12)% U

Employee benefits and on-cost variance is influenced by an increase in workers compensation premiums, and additional wages due to a \$1.7m additional allocation of flood repair work and appointments being made ahead of plan.

STATEMENT OF CASH FLOWS

Cash flows from investing activities (3)

(32,300)

(22,521)

9,779

(30)%

The variance is due to grant revenue being received in 2020/2021 and not yet expended as planned. Various projects have been extended.

C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

\$ '000	2021	2020
Cash and cash equivalents		
Cash on hand and at bank	(74)	(57)
Cash-equivalent assets		
- Deposits at call	13,000	7,803
Total cash and cash equivalents	12,926	7,746
Reconciliation of cash and cash equivalents		
Total cash and cash equivalents per Statement of Financial Position	12,926	7,746
Balance as per the Statement of Cash Flows	12,926	7,746

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C1-2 Financial investments

	2021	2021	2020	2020
\$ '000	Current	Non-current	Current	Non-current
Debt securities at amortised cost				
Long term deposits	16,000		15,000	
Total	16,000		15,000	
Total financial investments	16,000		15,000	
Total cash assets, cash equivalents and investments	28,926		22,746	

Accounting policy

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories - those measured at:

- amortised cost
- fair value through profit or loss (FVTPL)
- · fair value through other comprehensive income equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Assets measured at amortised cost are financial assets where:

· the business model is to hold assets to collect contractual cash flows, and

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C1-2 Financial investments (continued)

 the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

C1-3 Restricted cash, cash equivalents and investments

	2021	2020
\$ '000	Current	Current
Total cash, cash equivalents and investments	28,926	22,746
attributable to:		
External restrictions	15,588	12,669
Internal restrictions	7,921	8,586
Unrestricted	5,417	1,491
	28,926	22,746
\$ '000	2021	2020
Details of restrictions		
External restrictions – included in liabilities		
Specific purpose unexpended grants – general fund	8,058	2,073
External restrictions – included in liabilities	8,058	2,073
External restrictions		
External restrictions included in cash, cash equivalents and investments above comprise:		
Developer contributions – general	1,105	932
Developer contributions – water fund	61	53
Developer contributions – sewer fund	151	141
Specific purpose unexpended grants (recognised as revenue) – general fund	-	2,026
Water fund	1,192	2,900
Sewer fund	2,231	2,696
Other	35	35
Domestic waste management	2,755	1,813
Total external restrictions	15,588	12,669
Internal restrictions		
Council has internally restricted cash, cash equivalents and investments as follows:		
Plant and vehicle replacement	1,749	1,210
Recreational Assets	146	155
Employees leave entitlement	478	459
Depot upgrade Financial assistance grant – advance for 20/21	791	814
Financial assistance grant – advance for 20/2 i Road works – shire roads	3,174	3,140
Building Improvements	144	871 1 681
Operating Projects	1,299 11	1,681 67
operating i rejecte	11	189

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C1-3 Restricted cash, cash equivalents and investments (continued)

Total internal restrictions	7,921	8,586
Total restrictions	23,509	21,255

Internal restrictions over cash, cash equivalents and investments are those assets restricted only by a resolution of the elected Council.

C1-4 Receivables

	2021	2021	2020	2020
\$ '000	Current	Non-current	Current	Non-current
Purpose				
Rates and annual charges	415	364	335	327
Interest and extra charges	_	_	45	71
User charges and fees	514	_	953	_
Private works	585	_	_	_
Accrued revenues				
 Interest on investments 	21	_	51	_
 User Fees and Charges - Transport for NSW 	603	_	2,486	_
 User Fees and Charges - Aged Care 	_	_	203	_
– Regional Roads Block Grant			400	_
Total	2,138	364	4,473	398
Less: provision of impairment				
Rates and annual charges	(6)	(67)	_	(90)
Total provision for impairment –				
receivables	(6)	(67)	<u> </u>	(90)
Total net receivables	2,132	297	4,473	308
\$ '000			2021	2020
Movement in provision for impairment of re	ceivables			
Balance at the beginning of the year (calculated in a		AASB 139)	90	675
+ new provisions recognised during the year			(16)	(585)

Accounting policy

Balance at the end of the year

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presentation that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

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C1-4 Receivables (continued)

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

None of the receivables that have been written off are subject to enforcement activity.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

C1-5 Infrastructure, property, plant and equipment

By aggregated asset class		At 1 July 2020			Asse	t movements duri		At 30 June 2021				
\$ '000	Restated Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals 1	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Revaluation increments to equity (ARR)	Restated Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
Capital work in progress	6,144	_	6,144	_	13,804	(32)	_	(11,716)	_	8,200	_	8,200
Plant and equipment	18,096	(11,344)	6,752	_	2,067	(227)	(1,124)	_	_	18,713	(11,245)	7,468
Office equipment	1,576	(1,430)	146	_	58	` <u>-</u>	(37)	_	_	1,634	(1,467)	167
Furniture and fittings	258	(138)	120	_	40	_	(10)	_	_	298	(148)	150
Land:		(/					(-)				(- /	
- Operational land	3,930	_	3,930	_	_	_	_	_	_	3,930	_	3,930
- Community land	2,871	_	2,871	_	_	_	_	_	77	2,948	_	2,948
Land improvements – depreciable	5,337	(1,631)	3,706	23	432	_	(116)	_	(23)	5,790	(1,768)	4,022
Infrastructure:		, ,					, ,		` ,	•	(, ,	•
 Buildings – non-specialised 	9,109	(4,291)	4,818	407	646	_	(189)	_	308	9,482	(3,492)	5,990
- Buildings - specialised	33,478	(16,040)	17,438	2,526	7,337	_	(569)	_	(420)	43,541	(17,229)	26,312
- Other structures	1,493	(648)	845	_	2	_	(39)	_	(56)	1,442	(690)	752
- Roads	295,638	(50,361)	245,277	1,862	1,972	_	(3,461)	435	_	299,911	(53,826)	246,085
 Stormwater drainage 	8,022	(3,046)	4,976	_	_	_	(80)	_	_	8,022	(3,126)	4,896
- Water supply network	40,690	(18,786)	21,904	2,178	_	(1,514)	(664)	(435)	22	38,885	(17,394)	21,491
 Sewerage network 	20,157	(8,988)	11,169	82	44	_	(255)	_	3,527	21,668	(7,101)	14,567
- Other open space/recreational												
assets	7,833	(3,170)	4,663	24	30	_	(261)	-	251	8,399	(3,692)	4,707
Other assets:												
 Library books 	750	(719)	31	-	39	-	(32)	-	-	788	(750)	38
- Other	55	(23)	32				(1)			55	(24)	31
Total infrastructure, property, plant and equipment	455,437	(120,615)	334,822	7,102	26,471	(1,773)	(6,838)	(11,716)	3,686	473,706	(121,952)	351,754

⁽¹⁾ Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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C1-5 Infrastructure, property, plant and equipment (continued)

By aggregated asset class		At 1 July 2019				Asset	movements duri	ng the reporting	g period				At 30 June 2020	
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals 1	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
Capital work in progress	13,283	_	13,283	_	7,867	(164)	_	(14,842)	_	_	_	6,144	_	6,144
Plant and equipment	16,843	(11,655)	5,188	_	3,105	(432)	(1,109)	_	_	_	_	18,096	(11,344)	6,752
Office equipment	1,541	(1,376)	165	_	36	_	(55)	_	_	_	_	1,576	(1,430)	146
Furniture and fittings	225	(124)	101	_	32	_	(13)	_	_	_	_	258	(138)	120
Land:		, ,					, ,						, ,	
- Operational land	3,833	_	3,833	_	173	(38)	_	_	(38)	_	_	3,930	_	3,930
- Community land	2,829	_	2,829	_	41	_	_	_	_	_	1	2,871	_	2,871
Land improvements – depreciable	5,044	(1,522)	3,522	_	293	_	(109)	_	_	_	_	5,337	(1,631)	3,706
Infrastructure:		,					, ,						,	
 Buildings – non-specialised 	9,187	(4,323)	4,864	50	100	(13)	(183)	_	_	_	_	9,109	(4,291)	4,818
 Buildings – specialised 	32,663	(15,499)	17,164	26	790	_	(542)	_	_	_	_	33,478	(16,040)	17,438
- Other structures	1,171	(618)	553	_	322	_	(30)	_	_	_	_	1,493	(648)	845
- Roads	291,802	(46,949)	244,853	3,836	-	_	(3,412)	_	_	_	_	295,638	(50,361)	245,277
 Stormwater drainage 	8,022	(2,966)	5,056	_	-	_	(80)	_	_	_	_	8,022	(3,046)	4,976
 Water supply network 	28,959	(17,839)	11,120	34	11,314	_	(771)	_	_	(176)	383	40,690	(18,786)	21,904
 Sewerage network 	19,935	(8,650)	11,285	32	_	_	(253)	_	_	(85)	190	20,157	(8,988)	11,169
- Other open space/recreational assets	7,455	(2,923)	4,532	_	378	_	(247)	_	_	_	_	7,833	(3,170)	4,663
Other assets:		. ,					. ,						,	
 Library books 	719	(718)	1	_	31	-	(1)	_	-	_	_	750	(719)	31
- Other	55	(22)	33		_	_	(1)	_	_	_		55	(23)	32
Total infrastructure, property, plant and equipment	443,566	(115,184)	328,382	3,978	24,482	(647)	(6,806)	(14,842)	(38)	(261)	574	455,437	(120,615)	334,822

⁽¹⁾ Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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C1-5 Infrastructure, property, plant and equipment (continued)

Accounting policy

Infrastructure, property, plant and equipment are held at fair value. Independent comprehensive valuations are performed at least every five years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Industry (DoI) – Water unless revalued.

Increases in the carrying amounts arising on revaluation are credited to the revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

When infrastructure, property, plant and equipment are acquired by Council for nil or nominal consideration, the assets are initially recognised at their fair value at acquisition date.

Land is not depreciated. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that the Council will obtain ownership at the end of the lease term. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Years	Other equipment	Years
5 to 10		5 to 15
10 to 20		10 to 20
4	,	
5 to 8	Buildings	
5 to 8	S .	50 to 100
5 to 15	3	20 to 40
	ŭ	
	Stormwater assets	
80 to 100	Drains	80 to 100
20 to 40	Culverts	50 to 80
70 to 80	Flood control structures	80 to 100
25 to 75		
15 to 20		
	Other infrastructure assets	
20		20
		50
	· .	20
	•	20
		20
	Other influence details	20
	5 to 10 10 to 20 4 5 to 8 5 to 8 5 to 15 80 to 100 20 to 40 70 to 80 25 to 75	5 to 10 Playground equipment 10 to 20 Benches, seats etc. 4 5 to 8 Buildings 5 to 8 Buildings: masonry 5 to 15 Buildings: other Stormwater assets 80 to 100 Drains 20 to 40 Culverts 70 to 80 Flood control structures 25 to 75 15 to 20 Other infrastructure assets Bulk earthworks 50 Swimming pools 100 Other open space/recreational assets 50 Other infrastructure

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

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C1-5 Infrastructure, property, plant and equipment (continued)

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed".

These Rural Fire Service assets are recognised as assets of the Council in these financial statements.

C2 Liabilities of Council

C2-1 Payables

	2021	2021	2020	2020
\$ '000	Current	Non-current	Current	Non-current
Payables				
Goods and services – operating expenditure Accrued expenses:	1,636	-	1,268	_
 Salaries and wages 	351	_	258	_
 Other expenditure accruals 	1,241	_	452	_
Security bonds, deposits and retentions	55	_	_	_
ATO – net GST payable/(receivable)	(149)	_	(131)	_
Prepaid rates	185	_	171	_
Total payables	3,319	_	2,018	_
Total payables	3,319		2,018	_

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

These amounts represent liabilities for goods and services provided to the Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C2-2 Contract Liabilities

		2021	2020
\$ '000	Notes	Current	Current
Grants and contributions received in advance:			
Fixing Local Roads - Pulpulla Road & Wilga Downs Road	(i)	3,415	_
Resources for Region - Reticulation & Storm Water Upgrades	(i)	1,435	_
Other unexpended capital grants (to construct Council controlled assets)	(i)	1,535	2,073
Total grants received in advance		6,385	2,073
User fees and charges received in advance:			
Upfront fees – Transport for NSW	(iii)	547	_
Total user fees and charges received in advance		547	_
Total contract liabilities	_	6,932	2,073

Notes

Council has received funding to construct assets including roads, water assets, sporting facilities, and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

Significant changes in contract liabilities

Council have received a significant amount of grant funding in advance in the 20/21 financial year. The funds are expected to be spent over the next 12 months, revenue will be recognised in the 21/22 financial year.

Accounting policy

Contract liabilities are recorded when consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

C2-3 Employee benefit provisions

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C2-3 Employee benefit provisions (continued)

	2021	2021	2020	2020
\$ '000	Current	Non-current	Current	Non-current
Annual leave	1,004	_	993	_
Long service leave	1,296	55	1,189	103
Time in lieu	34	_	75	_
Total employee benefit provisions	2,334	55	2,257	103

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2021	2020
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	2,000	1,800
	2,000	1,800

Accounting policy

Employee benefit provisions are presented as current liabilities in the Statement of Financial Position if Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur and therefore all annual leave and vested long service leave (or that which vests within 12 months) is presented as current.

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

C2-4 Provisions

2021	2021	2020	2020
Current	Non-Current	Current	Non-Current
35	_	35	_
35	_	35	_
_	59	_	59
_	59	_	59
35	59	35	59
	35 35 -	Current Non-Current 35 - 35 - - 59 - 59	Current Non-Current Current 35 - 35 35 - 35 - 59 - - 59 -

C2-4 Provisions (continued)

Nature and purpose of provisions

Asset remediation

Council undertook comprehensive assessment by independent valuer (Morrison Low) with a provision balance of \$6,297,977 in 2019/20 financial year. Substantial fire to landfill site happened in June 2020 will require the key assumptions to be revisited including timeframes, costs and type/nature of cells. due to the fact that the provision cannot be reliably measured, therefore a revised value has not been recorded.

Accounting policy

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

C3 Reserves

C3-1 Nature and purpose of reserves

Infrastructure, property, plant and equipment revaluation reserve
The infrastructure, property, plant and equipment (IPPE) revaluation reserve is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

D Council structure

D1 Results by fund

General fund refers to all Council activities other than water and sewer. All amounts disclosed in this note are gross i.e. inclusive of internal charges and recoveries made between the funds. Assets and liabilities shown in the water and sewer columns are restricted for use for these activities.

D1-1 Income Statement by fund

\$ '000	General 2021	Water 2021	Sewer 2021
Income from continuing operations			
Rates and annual charges	5,463	98	927
User charges and fees	15,876	2,677	8
Interest and investment revenue	114	12	6
Other revenues	7,305	_	_
Grants and contributions provided for operating purposes	10,358	32	_
Grants and contributions provided for capital purposes	8,161	3,479	1,032
Total income from continuing operations	47,277	6,298	1,973
Expenses from continuing operations			
Employee benefits and on-costs	13,536	341	171
Materials and services	13,796	6,576	628
Borrowing costs	61	_	_
Depreciation, amortisation and impairment of non-financial assets	5,962	664	255
Other expenses	342	_	_
Net losses from the disposal of assets	(36)	1,513	
Total expenses from continuing operations	33,661	9,094	1,054
Operating result from continuing operations	13,616	(2,796)	919
Net operating result for the year	13,616	(2,796)	919
Net operating result attributable to each council fund	13,616	(2,796)	919
Net operating result for the year before grants and contributions provided for capital purposes	5,455	(6,275)	(113)
D1-2 Statement of Financial Position by fund			
ASSETS			
Current assets Cash and cash equivalents	9,291	1,253	2,382
Investments	16,000	1,255	2,502
Receivables	1,178	817	137
Inventories	1,916	_	-
Total current assets	28,385	2,070	2,519
Non-current assets			
Receivables	297	_	_
Infrastructure, property, plant and equipment	311,917	23,432	16,405
Investments accounted for using the equity method	703		-
Right of use assets	93	_	_
Total non-current assets	313,010	23,432	16,405
TOTAL ASSETS	341,395		18,924
			.5,527

LIABILITIES

continued on next page ... Page 40 of 64

D1-2 Statement of Financial Position by fund (continued)

\$ '000	General 2021	Water 2021	Sewer 2021
Current liabilities			
Payables	2,616	604	99
Contract liabilities	6,932	_	_
Lease liabilities	46	_	_
Borrowings	289	_	_
Employee benefit provision	2,334	_	_
Provisions	35		
Total current liabilities	12,252	604	99
Non-current liabilities			
Lease liabilities	58	_	_
Borrowings	309	_	_
Employee benefit provision	55	_	_
Provisions	59		
Total non-current liabilities	481	_	_
TOTAL LIABILITIES	12,733	604	99
Net assets	328,662	24,898	18,825
EQUITY			
Accumulated surplus	97,872	24,027	4,787
Revaluation reserves	230,790	871	14,038
Council equity interest	328,662	24,898	18,825
Total equity	328,662	24,898	18,825

D2 Interests in other entities

	Council's share of net assets		
\$ '000	2021	2020	
Council's share of net assets			
Net share of interests in joint ventures and associates using the equity method – assets			
Far North West Joint Organisation	703	662	
Total net share of interests in joint ventures and associates using the			
equity method – assets	703	662	
Total Council's share of net assets	703	662	

Interest in Joint Arrangements

The following information is provided for associates that are individually material to the Council. Included are the amounts as per the individual associates' financial statements, adjusted for fair-value adjustments at acquisition date and differences in accounting policies, rather than the Council's share.

Council is a member of the Far North West Joint Organisation of Councils (FNWJO). Details of Council's membership and participation is as follows:

Legal Status of Joint Organisation

The FNWJO is a separately constituted entity pursuant to Part 7 (Sections 4000O to 400ZH) of the Local Government Act (NSW) 1993, as amended, and the Local Government {General} Regulation 2008. The charter of the FNWJO can be found here: https://www.farnorthwestjo.nsw.gov.au/

The FNWJO was formed in July 2018 and has the same year end date as the Council.

What the Joint Organisation does

The principal purpose of the FNWJO is to establish strategic regional priorities and to provide regional leadership to the geographical area for which it serves, and to identify and take up opportunities for intergovernmental cooperation on matters relating to the joint organisation area.

Joint Organisation Participants

The percentage of ownership interest held is equivalent to the percentage voting rights for all associates as follows:

FNWJO comprises the Councils of Shires Cobar, Bourke and Walgett in north western NSW. The Board of the FNWJO comprises of 3 voting members being the mayors of the three member Councils, and non-voting members being the General Managers of the Shires of Cobar, Bourke and Walgett, as well as 3 appointed members from the State Government and Cabinet (non-voting). Greg Lamont was appointed as the Executive Officer of the Board (non-voting) in 2020-21.

Councils powers of control or influence over the Joint Organisation

Cobar Shire Council, as a member of the FNWJO, has one third voting right in respect to the decisions of the Board.

Councils financial obligation to the Joint Organisation

In accordance with the Charter each member of the FNWJO contributes annual fees towards the operation of the joint organisation. In 2020-21 the contribution made by Cobar Shire Council was \$30,661.

Councils liability obligations in relation to the Joint Organisation

Members of the FNWJO are indemnified from liability for functions and duties carried out or omitted honestly, in good faith and with due care and diligence.

D2-1 Interest in Joint Arrangements (continued)

Liability for operational losses or winding up of the FNWJO

All grant funding received and distributed through the FNWJO will have a 5% administration fee that will remain with the JO. the FNWJO signed a contract to provide an Air Service to the towns of Cobar, Bourke, Lightning Ridge and Walgett. The contract is Commercial-in-confidence and has a clause that safeguard Councils for any long term liability which is contained within the termination clause. The air service will be supported by funding provided to the FNWJO from the State Government.

There are no liability issues identified for Council in the short to medium term.

Far North West Joint Organisation

Equity Method	2021 \$'000	2020 \$'000
Summarised Statement of Financial Position Cash and cash equivalents Investments Prepayments Accrued Revenue Total Assets	3,031 4,000 - - 7,073	2,333 6,000 285 28 8,646
Total Liabilities	4,963	6,657
Net assets Summarised Statement of Income and other Comprehensive Income	2,110	1,989
Total Revenue and other income Total Expenditure Profit/(loss) from continuing operations Other Comprehensive Income Total Comprehensive Income	1,808 1,684 124 - 124	2,094 3,309 (1,215) - (1,215)
Summarised Statement of Cash Flows Cash flows from operating activities Cash flows from investing activities Net Increase/(Decrease) in cash and cash equivalents	1,302 2,000 698	4,102 (7,996) (3,894)
Reconciliation of carrying amount of interest in associate to summarised financial information for associates accounted for using the equity method		
Cobar Shire Council's share of 33.33% of Net Assets	703	662

Accounting policy

Interests in associates are accounted for using the equity method where the investment is initially recognised at cost and the carrying amount is increased or decreased to recognise the Council's share of the profit or loss and other comprehensive income of the investee after the date of acquisition.

If Council's share of losses of an associate equals or exceeds its interest in the associate, Council discontinues recognising its share of further losses.

Council's share in the associates gains or losses arising from transactions between itself and its associate are eliminated.

Adjustments are made to the associates accounting policies where they are different from those of the Council for the purposes of the consolidated financial statements.

E Risks and accounting uncertainties

E1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

	Carrying value	Carrying value	Fair value	Fair value
\$ '000	2021	2020	2021	2020
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	12,926	7,746	12,926	7,746
Receivables	2,429	4,781	2,428	4,781
Investments				
Term deposits	16,000	15,000	16,000	15,000
Total financial assets	31,355	27,527	31,354	27,527
Financial liabilities				
Payables	3,319	2,018	3,319	2,038
Loans/advances	598	820	598	820
Total financial liabilities	3,917	2,838	3,917	2,858

Fair value is determined as follows:

- Cash and cash equivalents, receivables, payables are estimated to be the carrying value that approximates market
 value.
- Borrowings and measure at amortised cost investments are based upon estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) at fair value through profit and loss or (ii) at fair value through other comprehensive income are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and it's staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- Price risk the risk that the capital value of Investments may fluctuate due to changes in market prices, whether
 there changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors
 affecting similar instruments traded in a market.
- Interest rate risk the risk that movements in interest rates could affect returns and income.
- Liquidity risk the risk that Council will not be able to pay its debts as and when they fall due.

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E1-1 Risks relating to financial instruments held (continued)

• Credit risk – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

(a) Market risk – interest rate and price risk

\$ '000	2021	2020

The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.

Impact of a 1% movement in interest rates

- Equity / Income Statement

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(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables - rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

\$ '000	Not yet overdue	< 1 year overdue	1 - 2 years overdue	2 - 5 years overdue	> 5 years overdue	Total
2021 Gross carrying amount	415	159	90	56	59	779
2020 Gross carrying amount	_	334	229	50	49	662

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

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E1-1 Risks relating to financial instruments held (continued)

\$ '000	Not yet overdue	0 - 30 days overdue	31 - 60 days overdue	61 - 90 days overdue	> 91 days overdue	Total
2021						
Gross carrying amount	1,339	56	111	198	19	1,723
Expected loss rate (%)	0.39%	0.39%	0.39%	0.39%	0.39%	0.39%
ECL provision	5	-	-	1	-	6
2020						
Gross carrying amount	3,566	(89)	130	151	451	4,209
Expected loss rate (%)	0.63%	0.63%	0.63%	0.63%	0.63%	0.63%
ECL provision	22	(1)	1	1	3	26

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

	Weighted average	Subject	,	payable in:		Actual	
\$ '000	interest to no	to no maturity	≤ 1 Year	1 - 5 Years	> 5 Years	Total cash outflows	carrying values
2021							
Trade/other payables	0.00%	55	3,079	_	_	3,134	3,134
Loans and advances	6.22%		289	309	_	598	598
Total financial liabilities		55	3,368	309		3,732	3,732
2020							
Trade/other payables	0.00%	_	1,867	_	_	1,867	1,847
Loans and advances	6.22%	_	219	601	_	820	820
Total financial liabilities		_	2,086	601	_	2,687	2,667

Loan agreement breaches

Detail here any breaches to loan agreements which have occurred during the reporting year.

E2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

			Fair value n	neasureme	ent hierarchy	,		
	Dat	e of latest valuation	Level 2 Sig			Significant bservable inputs	To	otal
\$ '000	Notes 2021	2020	2021	2020	2021	2020	2021	2020
Recurring fair value meas	urements							
Infrastructure, property, plant and equipment	C1-5							
Operational land	30/6/2018	30/6/2018	3,930	3,930	_	_	3,930	3,930
Community land	30/06/2021	30/6/2016	2,948	2,871	_	_	2,948	2,871
Land improvements – depreciable	30/6/2021	30/6/2019	_	_	4.022	3,706	4,022	3.706
Non-specialised buildings	30/6/2021	30/6/2019	_	_	5,990	4,818	5.990	4,818
Specialised buildings	30/6/2021	30/6/2019	_	_	26,299	17,438	26,299	17.438
Other structures	30/6/2021	30/6/2016	_	_	752	845	752	845
Roads	30/6/2019	30/6/2019	_	_	245,650	245,277	245,650	245,277
Stormwater drainage	30/6/2018	30/6/2018	_	_	4,896	4,976	4,896	4,976
Water supply network	30/6/2021	30/6/2020	_	_	21,162	21,904	21,162	21,904
Sewerage network	30/6/2021	30/6/2020	_	_	14,567	11,169	14,567	11,169
Library books	30/6/2018	30/6/2018	_	_	38	31	38	31
Other assets	N/A	N/A	_	_	31	32	31	32
Recreational Assets	30/6/2021	N/A	_		4,707	4,663	4,707	4,663
Total infrastructure, property, plant and								
equipment			6,878	6,801	328,114	314,859	334,992	321,660

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Infrastructure, property, plant and equipment (IPPE)

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Level 2 inputs

Operational and Community land

Operational Land was valued by Australis Asset Advisory Group as at 30th June 2018 using both a cost and market approach.

Community Land was valued by Australis Asset Advisory Group as at 30th June 2021 using both a cost and market approach.

Level 3 inputs

E2-1 Fair value measurement (continued)

Buildings - specialised and non-specialised

Non Specialised & Specialised Buildings were valued by Australis Asset Advisory Group as at 30th June 2021 using both a cost and market approach.

An independent valuation is conducted every five years.

Land improvements

Land improvements are valued at current replacement cost.

Other structures

Other Structures were valued by Australis Asset Advisory Group as at 30th June 2021 using the cost approach.

Infrastructure roads, bridges and footpaths

Valuation of roads was undertaken by Morrison Low as at 30 June 2019, based on the current replacement cost of the road assets within Council's network.

Stormwater, water and sewer infrastructure assets

Water Supply and Sewerage Network assets were valued by Australis Asset Advisory Group as at 30th June 2021 at Current Replacement Cost and utilising an incremental greenfield approach, which is applied in compliance with AASB13 and AASB116. Under this approach, costs associated with service replacements, demolition and other brownfield costs such as adjacent asset reinstatement are stripped out to generate a fair value.

Stormwater assets were valued by Morrison Low as at 30th June 2018, at Current Replacement Cost Assets within this class comprise pit, drains, pipes and culverts.

Open spaces/recreational assets

Open Spaces/Recreational Assets were valued by Australis Asset Advisory Group as at 30th June 2021 using both a cost and market approach.

There were no changes in valuation techniques from prior years.

Fair value measurements using significant unobservable inputs (level 3)

Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

	Valuation technique/s	Unobservable inputs
Infrastructure, property, plant	and equipment	
Non-Specialsed Buildings	Cost/Market	Gross replacement cost Asset condition Remaining useful life
Specialised Buildings	Cost/Market	Gross replacement cost Asset condition Remaining useful life
Other Structures	Cost	Gross replacement cost Asset condition Remaining useful life
Roads, Bridges and Footpaths	Cost	Gross replacement cost Asset condition Remaining useful life
Stormwater Drainage	Cost	Gross replacement cost Asset condition Remaining useful life
Water Supply	Cost	Gross replacement cost Asset condition Remaining useful life
Sewerage Network	Cost	Gross replacement cost Asset condition Remaining useful life
Library Books	Cost	Gross replacement cost Remaining useful life
Recreational Assets	Cost	Gross replacement cost Asset condition Remaining useful life

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E2-1 Fair value measurement (continued)

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

E3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are::

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members*
Division C	2.5% salaries
Division D	1.64 times member contributions

^{*} For 180 Point Members, Employers are required to contribute 7% of salaries to these members' accumulation accounts, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$40.0 million for 1 July 2020 to 30 June 2021, apportioned according to each employer's share of the accrued liabilities as at 30 June 2020. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2021 was \$72,000.

continued on next page ... Page 50 of 64

E3-1 Contingencies (continued)

The amount of additional contributions included in the total employer contribution advised above is \$xx. Council's expected contribution to the plan for the next annual reporting period is \$77,000.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2021 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	1,695.2	
Past Service Liabilities	1,773.2	95.6%
Vested Benefits	1,757.5	96.5%

^{*} excluding member accounts and reserves in both assets and liabilities.

The share of this deficit that is broadly attributed to Council is estimated to be in the order of \$xx as at 30 June 2021.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	5.75% per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5% per annum

^{*} Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30/6 this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

F People and relationships

F1 Related party disclosures

F1-1 Key management personnel (KMP)

Key management personnel (KMP) of the Council are those persons having the authority and responsibility for planning, directing and controlling the activities of the Council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2021	2020
Compensation:		
Short-term benefits incl. superannuation	749	853
Total	749	853

F1-2 Councillor and Mayoral fees and associated expenses

\$ '000	2021	2020
The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:		
Mayoral fee	27	27
Councillors' fees	114	127
Other Councillors' expenses (including Mayor)	19	20
Total	160	174

F1-3 Other related parties

\$ '000	Transactions during the year	Outstanding balances including commitments
2021 Far North West Joint Organisation	23,467	-

F2 Other relationships

F2-1 Audit fees

\$ '000	2021	2020
During the year, the following fees were incurred for services provided by the auditor of Council. Auditors of the Council - NSW Auditor-General:		
Audit and review of financial statements	75	74
Total Auditor-General remuneration	75	74

G Other matters

G1-1 Statement of Cash Flows information

Reconciliation of net operating result to cash provided from operating activities

\$ '000	2021	2020
Net operating result from Income Statement	11,739	3,920
Adjust for non-cash items:	•	·
Depreciation and amortisation	6,881	6,837
Net losses/(gains) on disposal of assets	1,478	96
Adoption of AASB 15/1058	_	(1,323)
Share of net (profits)/losses of associates/joint ventures using the equity method	-	3,071
+/- Movement in operating assets and liabilities and other cash items:		
Decrease/(increase) in receivables	2,369	(356)
Increase/(decrease) in provision for impairment of receivables	(17)	(585)
Decrease/(increase) in inventories	(636)	(184)
Increase/(decrease) in payables	368	(1,071)
Increase/(decrease) in other accrued expenses payable	882	99
Increase/(decrease) in other liabilities	51	(209)
Increase/(decrease) in contract liabilities	4,859	2,073
Increase/(decrease) in provision for employee benefits	29	45
Increase/(decrease) in other provisions	_	35
Net cash provided from/(used in) operating activities		
from the Statement of Cash Flows	28,003	12,448

G2-1 Events occurring after the reporting date

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

G3 Statement of developer contributions as at 30 June 2021

G3-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2020	Contributions received during the year - Cash	Interest and investment income earned	Amounts expended	Held as restricted asset at 30 June 2021	Cumulative balance of internal borrowings (to)/from
Open space	10	_	_	_	10	_
Community facilities	171	_	_	_	171	_
S94 contributions 2012	680	75	1	_	756	_
S7.11 contributions – under a plan	861	75	1	_	937	_
Total S7.11 and S7.12 revenue under plans	861	75	1	_	937	_
S64 contributions	71	95	_	3	169	_
S7.4 planning agreements	194	17	_	_	211	_
Total contributions	1,126	187	1	3	1,317	_

Under the Environmental Planning and Assessment Act 1979, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

G4 Statement of performance measures

G4-1 Statement of performance measures - consolidated results

	Amounts	Indicator	Prior p	Benchmark		
\$ '000	2021	2021	2020	2019		
1. Operating performance ratio						
Total continuing operating revenue excluding capital grants and contributions less operating expenses 1,2	529	1.23%	2.62%	1.98%	>0.00%	
Total continuing operating revenue excluding capital grants and contributions ¹	42,876					
2. Own source operating revenue ratio						
Total continuing operating revenue excluding all grants and contributions ¹	32,486	58.48%	58.46%	56.23%	>60.00%	
Total continuing operating revenue ¹	55,548					
3. Unrestricted current ratio	40.400					
Current liabilities less specific purpose liabilities	16,432 2,194	7.49x	6.99x	5.51x	>1.50x	
4. Debt service cover ratio						
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹ Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	7,471 322	23.20x	24.51x	21.55x	>2.00x	
5. Rates and annual charges outstanding						
percentage Rates and annual charges outstanding	706	0.000/	10.050/	10.100/	40.000/	
Rates and annual charges collectable	7,184	9.83%	10.05%	10.12%	<10.00%	
6. Cash expense cover ratio						
Current year's cash and cash equivalents plus all term deposits	28,926	9.05	9.85	9.55	>3.00	
Monthly payments from cash flow of operating and financing activities	3,195	mths	mths	mths	mths	

⁽¹⁾ Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

⁽²⁾ Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

G4-2 Statement of performance measures by fund

\$ '000	General Indicators ³ 2021 2020		Water Indicators 2021 2020		Sewer Indicators 2021 2020		Benchmark
Operating performance ratio Total continuing operating revenue excluding capital grants and contributions less operating expenses 1,2 Total continuing operating revenue excluding capital grants and contributions 1	17.68%	6.59%	(222.60)	(37.69)%	(12.01)%	(8.73)%	>0.00%
2. Own source operating revenue ratio Total continuing operating revenue excluding capital grants and contributions Total continuing operating revenue 1	60.83%	59.73%	44.25%	45.68%	47.69%	87.27%	>60.00%
3. Unrestricted current ratio Current assets less all external restrictions Current liabilities less specific purpose liabilities	7.49x	6.99x	3.43x	12.32x	25.44x	173.71x	>1.50x
4. Debt service cover ratio Operating result before capital excluding interest and depreciation/impairment/amortisation Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	40.19x	24.60x	∞ 0	∞	∞	∞	>2.00x
5. Rates and annual charges outstanding percentage Rates and annual charges outstanding Rates and annual charges collectable	11.46%	12.06%	0.00%	0.00%	0.00%	0.00%	<10.00%
6. Cash expense cover ratio Current year's cash and cash equivalents plus all term deposits Monthly payments from cash flow of operating and financing activities	7.92 mths	7.34 mths	∞	∞	∞	∞	>3.00 mths

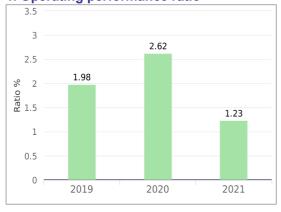
^{(1) - (2)} Refer to Notes at Note G6-1 above.

⁽³⁾ General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

H Additional Council disclosures (unaudited)

H1-1 Statement of performance measures – consolidated results (graphs)





Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2020/21 result

2020/21 ratio 1.23%

The ratio is considered satisfactory. It has been achieved with a satisfactory cash position and other ratios.

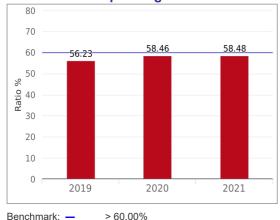
Benchmark: - > 0.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

2. Own source operating revenue ratio



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2020/21 result

2020/21 ratio 58.48%

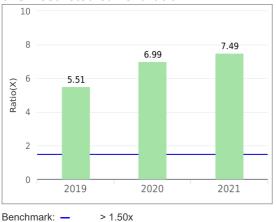
Council has almost achieved the benchmark and has no concern at being marginally under.

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

3. Unrestricted current ratio



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2020/21 result

2020/21 ratio 7.49x

Council has a conservative investment and borrowing policy. Provided a satisfactory operating performance is achieved its liquidity should be ensured.

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

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H1-1 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio



Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2020/21 result

2020/21 ratio 23.20x

Council has conservative borrowing/debt policy which combined with a conservative investment policy to ensure a favourable debt service cover ratio.

Benchmark: - > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

5. Rates and annual charges outstanding percentage



Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2020/21 result

2020/21 ratio 9.83%

Council consider the result to be satisfactory, in previous years Council has been marginally more than the benchmark.

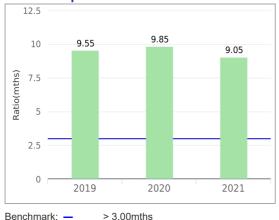
Benchmark: - < 10.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

6. Cash expense cover ratio



Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2020/21 result

2020/21 ratio 9.05 mths

Council maintains strong control over its recurrent expenditure and as per previous ratios maintains a high liquidity level.

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

Cobar Shire Council

General Purpose Financial Statements

for the year ended 30 June 2021

Independent Auditor's Report

Please uplift Council's Audit Report PDF (opinion) for inclusion in the GPFS report (via the Home screen).

Cobar Shire Council

General Purpose Financial Statements

for the year ended 30 June 2021

Independent Auditor's Report

Please uplift Council's Audit Report PDF (commentary) for inclusion in the GPFS report (via the Home screen).



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements Cobar Shire Council

To the Councillors of the Cobar Shire Council

Opinion

I have audited the accompanying financial statements of Cobar Shire Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2021, the Statement of Financial Position as at 30 June 2021, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the Local Government Act 1993, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2021, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2021 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

Unaib Jeoffrey

Delegate of the Auditor-General for New South Wales

29 October 2021

SYDNEY