

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2016/2017

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**COBAR SHIRE COUNCIL
OPERATING STATEMENT BUDGET
BUDGET ASSUMPTIONS**

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Wages increase by	2.80%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
Price indexation other than wages	2.00%	2.00%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in Block Grant	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate increase - pegged amount	1.80%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Variation increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plant costs increase by	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
SRV Amount on Roads separated	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
FAGS redistribution in NSW	2.5%	2.5%	0%							
FAGS Indexation	0.00%	0.00%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Total FAGS Growth	2.50%	2.50%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
LBV wage increase	2.80%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
Increase in unit cost of water	1.80%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in sewerage rates	1.80%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in domestic waste charges	1.80%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in trade waste charges	1.80%	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on earnings	2.70%	2.70%	3.00%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%
Roads wages as percentage of total roads costs	37%	37%	37%	37%	37%	37%	37%	37%	37%	37%
Growth in assessments	0	0	0	0	0	0	0	0	0	0
Debtors and creditors remain constant										
Rates debtors overdue remain constant at year end										
Rates Burden remains the same										
Light Vehicles - flat charge of \$18k per annum indexed	\$18,000	\$18,360	\$18,727	\$19,289	\$19,868	\$20,464	\$21,078	\$21,710	\$22,361	\$23,032
R2R - As advised then indexed once each five years	\$1,758,452	\$1,523,484	\$761,742	\$776,977	\$770,536	\$770,536	\$770,536	\$770,536	\$793,652	\$793,652
FINANCIAL ASSISTANCE GRANTS										
General Purpose Component	\$3,539,742	\$3,628,236	\$3,700,800	\$3,811,824	\$3,926,179	\$4,043,965	\$4,165,284	\$4,290,242	\$4,418,949	\$4,551,518
Local Roads Component	\$1,646,562	\$1,687,726	\$1,721,481	\$1,773,125	\$1,826,319	\$1,881,108	\$1,937,542	\$1,995,668	\$2,055,538	\$2,117,204
	\$5,186,304	\$5,315,962	\$5,422,281	\$5,584,949	\$5,752,498	\$5,925,073	\$6,102,825	\$6,285,910	\$6,474,487	\$6,668,722

Water volume for public parks etc remains as per 2014-2015
Gym retained at current levels
95% Occupancy at LBV

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2016-2017 to 2025-2026

	2016/2017			2017/2018		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund						
Governance	133,136	859,063	-725,927	135,741	842,429	-706,688
Corporate Support	6,498,053	8,349,239	-1,851,186	6,343,176	8,153,261	-1,810,085
Public Order & Safety	179,120	490,018	-310,897	182,703	499,327	-316,625
Public Health	199,100	437,000	-237,900	203,315	448,272	-244,957
Community Services & Education	4,824,165	4,837,137	-12,973	4,935,815	4,951,506	-15,691
Housing & Community Amenities	305,918	664,522	-358,604	312,037	676,926	-364,889
Recreation & Culture	276,389	2,209,052	-1,932,663	281,917	2,240,783	-1,958,867
Mining & Manufacture	41,039	43,150	-2,111	41,860	44,013	-2,153
Transport & Communication	8,294,929	8,859,639	-564,710	6,303,924	8,762,333	-2,458,409
Economic Affairs	4,060,858	3,663,025	397,833	4,139,536	3,737,204	402,331
Interest Expense		93,627	-93,627		82,519	-82,519
Other Income			0			0
General Purpose Revenues	7,309,899		7,309,899	7,473,796		7,473,796
TOTAL GENERAL FUND OPERATIONS	32,122,607	30,505,471	1,617,136	30,353,818	30,438,574	-84,755
Water	2,661,633	2,623,062	38,571	7,714,106	2,755,598	4,958,508
Sewer	769,730	773,931	-4,200	784,225	782,009	2,216
Domestic Waste	821,320	735,321	85,998	837,506	748,588	88,918
TOTAL OTHER FUNDS	4,252,683	4,132,314	120,369	9,335,837	4,286,195	5,049,642
GRAND TOTAL	36,375,290	34,637,785	1,737,506	39,689,655	34,724,769	4,964,886
<i>less Capital Grants and Contributions</i>						
General Fund			2,261,844			412,081
Water Fund			0			5,000,000
Sewer Fund			0			0
Waste Fund			0			0
<i>Total Capital Grants and Conts</i>			2,261,844			5,412,081
Operating surplus/ deficit after capital			-524,338			-447,195
Write off of old filtration plant						
To accumulated surplus			-524,338			-447,195
Ratio of Capex/ Dep			117.26%			149.94%
Depreciation			6,753,153			6,842,153
SUMMARY OF CASH FLOW						
Opening Balance			7,500,000			7,844,351
From operations			1,737,506			4,964,886
add back depreciation			6,753,153			6,842,153
Principal Repayments			227,631			242,152
New Borrowings						
Capital spend			7,918,676			10,259,167
Years Movement			344,351			1,305,721
Closing Balance			7,844,351			9,150,072

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2016-2017 to 2025-2026

	2018/2019			2019/2020		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund						
Governance	138,399	861,246	-722,847	141,113	869,382	-728,270
Corporate Support	6,485,118	8,292,419	-1,807,302	6,558,152	8,393,496	-1,835,344
Public Order & Safety	186,357	508,842	-322,485	191,948	522,128	-330,180
Public Health	207,621	459,839	-252,218	213,850	472,743	-258,893
Community Services & Education	5,032,358	5,067,501	-35,143	2,158,911	2,257,028	-98,117
Housing & Community Amenities	318,277	689,621	-371,344	327,826	706,095	-378,270
Recreation & Culture	287,555	2,277,078	-1,989,523	296,182	2,326,457	-2,030,275
Mining & Manufacture	42,697	44,893	-2,196	43,978	46,240	-2,262
Transport & Communication	5,231,129	9,067,000	-3,835,871	5,780,390	9,025,021	-3,244,631
Economic Affairs	4,219,787	3,818,088	401,699	4,376,950	3,922,705	454,245
Interest Expense		70,700	-70,700		58,125	-58,125
Other Income		0	0		0	0
General Purpose Revenues	7,661,580		7,661,580	7,891,427		7,891,427
TOTAL GENERAL FUND OPERATIONS	29,810,877	31,157,228	-1,346,350	27,980,726	28,599,420	-618,694
Water	11,794,389	2,804,136	8,990,252	2,877,080	2,874,851	2,230
Sewer	805,877	810,249	-4,373	828,613	822,857	5,756
Domestic Waste	889,338	762,120	127,219	884,758	782,823	101,935
TOTAL OTHER FUNDS	13,489,603	4,376,506	9,113,098	4,590,452	4,480,531	109,921
GRAND TOTAL	43,300,481	35,533,733	7,766,748	32,571,178	33,079,951	-508,774
<i>less Capital Grants and Contributions</i>						
General Fund			12,322			412,692
Water Fund			9,000,000			0
Sewer Fund			0			0
Waste Fund			0			0
<i>Total Capital Grants and Conts</i>			9,012,322			412,692
Operating surplus/ deficit after capital			-1,245,575			-921,466
Write off of old filtration plant			500,000			
To accumulated surplus			-1,745,575			-921,466
Ratio of Capex/ Dep			188.28%			66.83%
Depreciation			6,866,153			6,798,153
SUMMARY OF CASH FLOW						
Opening Balance			9,150,072			10,613,414
From operations			7,766,748			-508,774
add back depreciation			6,866,153			6,798,153
Principal Repayments			241,981			209,049
New Borrowings						
Capital spend			12,927,578			4,543,413
Years Movement			1,463,342			1,536,917
Closing Balance			10,613,414			12,150,331

COBAR SHIRE COUNCIL

TEN YEAR FINANCIAL PLAN - SUMMARY

2016-2017 to 2025-2026

	2020/2021			2021/2022		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund						
Governance	143,881	931,684	-787,803	146,990	917,670	-770,680
Corporate Support	6,745,225	8,606,099	-1,860,874	6,937,717	8,824,827	-1,887,109
Public Order & Safety	197,706	535,806	-338,100	203,637	549,888	-346,250
Public Health	220,265	486,010	-265,745	226,873	499,649	-272,776
Community Services & Education	2,220,419	2,321,657	-101,239	2,283,771	2,388,189	-104,418
Housing & Community Amenities	337,660	723,049	-385,389	347,790	740,496	-392,706
Recreation & Culture	305,067	2,377,285	-2,072,218	314,219	2,429,606	-2,115,387
Mining & Manufacture	45,298	47,627	-2,330	46,657	49,056	-2,399
Transport & Communication	5,514,495	10,204,581	-4,690,086	6,056,732	10,167,970	-4,111,238
Economic Affairs	4,501,285	4,040,539	460,746	4,628,107	4,151,685	476,422
Interest Expense		44,745	-44,745		30,509	-30,509
Other Income		0	0		0	0
General Purpose Revenues	8,128,170		8,128,170	8,372,015		8,372,015
TOTAL GENERAL FUND OPERATIONS	28,359,471	30,319,084	-1,959,612	29,564,509	30,749,545	-1,185,035
Water	2,962,253	2,947,668	14,584	3,049,980	3,022,652	27,329
Sewer	852,031	835,843	16,189	876,152	849,218	26,934
Domestic Waste	910,941	804,148	106,793	937,909	826,112	111,797
TOTAL OTHER FUNDS	4,725,225	4,587,659	137,566	4,864,042	4,697,982	166,060
GRAND TOTAL	33,084,696	34,906,742	-1,822,046	34,428,551	35,447,526	-1,018,975
<i>less Capital Grants and Contributions</i>						
General Fund			13,073			413,465
Water Fund			0			0
Sewer Fund			0			0
Waste Fund			0			0
Total Capital Grants and Contri			13,073			413,465
Operating surplus/ deficit after capital			-1,835,119			-1,432,440
Write off of old filtration plant						
To accumulated surplus			-1,835,119			-1,432,440
Ratio of Capex/ Dep			48.65%			55.12%
Depreciation			7,786,153			7,791,153
SUMMARY OF CASH FLOW						
Opening Balance			12,150,331			14,104,283
From operations			-1,822,046			-1,018,975
add back depreciation			7,786,153			7,791,153
Principal Repayments			222,429			236,665
New Borrowings						
Capital spend			3,787,726			4,294,754
Years Movement			1,953,952			2,240,759
Closing Balance			14,104,283			16,345,042

COBAR SHIRE COUNCIL

TEN YEAR FINANCIAL PLAN - SUMMARY

2016-2017 to 2025-2026

	2022/2023			2023/2024		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund						
Governance	149,870	942,861	-792,991	152,808	968,776	-815,968
Corporate Support	7,135,785	9,049,854	-1,914,069	7,339,591	9,281,364	-1,941,773
Public Order & Safety	209,746	564,385	-354,639	216,039	579,310	-363,271
Public Health	233,679	513,672	-279,993	240,690	528,089	-287,400
Community Services & Education	2,349,024	2,456,678	-107,654	2,416,235	2,527,183	-110,948
Housing & Community Amenities	358,224	758,450	-400,226	368,971	776,926	-407,956
Recreation & Culture	323,646	2,483,464	-2,159,818	333,355	2,538,903	-2,205,548
Mining & Manufacture	48,056	50,528	-2,471	49,498	52,043	-2,546
Transport & Communication	5,803,234	10,536,110	-4,732,875	6,354,129	10,509,144	-4,155,014
Economic Affairs	4,758,670	4,276,241	482,429	4,893,083	4,394,307	498,776
Interest Expense		15,361	-15,361		1,706	-1,706
Other Income		0	0		0	0
General Purpose Revenues	8,623,176		8,623,176	8,881,871		8,881,871
TOTAL GENERAL FUND OPERATIONS	29,993,110	31,647,604	-1,654,493	31,246,269	32,157,752	-911,483
Water	3,140,340	3,099,865	40,474	3,233,410	3,179,376	54,034
Sewer	900,997	862,994	38,002	926,587	877,184	49,402
Domestic Waste	965,687	848,736	116,951	1,024,297	872,038	152,259
TOTAL OTHER FUNDS	5,007,023	4,811,596	195,428	5,184,294	4,928,598	255,696
GRAND TOTAL	35,000,134	36,459,199	-1,459,066	36,430,563	37,086,350	-655,787
<i>less Capital Grants and Contributions</i>						
General Fund			13,869			414,285
Water Fund			0			0
Sewer Fund			0			0
Waste Fund			0			0
Total Capital Grants and Conts			13,869			414,285
Operating surplus/ deficit after capital			-1,472,935			-1,070,072
Write off of old filtration plant						
To accumulated surplus			-1,472,935			-1,070,072
Ratio of Capex/ Dep			54.17%			119.06%
Depreciation			7,796,153			7,801,153
SUMMARY OF CASH FLOW						
Opening Balance			16,345,042			18,207,039
From operations			-1,459,066			-655,787
add back depreciation			7,796,153			7,801,153
Principal Repayments			251,813			108,757
New Borrowings						
Capital spend			4,223,278			9,287,807
Years Movement			1,861,997			-2,251,199
Closing Balance			18,207,039			15,955,840

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN - SUMMARY
2016-2017 to 2025-2026

	2024/2025			2025/2026		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
General Fund						
Governance	155,805	1,037,785	-881,981	158,861	1,022,862	-864,001
Corporate Support	7,549,301	9,519,543	-1,970,242	7,765,088	9,764,584	-1,999,496
Public Order & Safety	222,520	594,676	-372,156	229,195	610,495	-381,300
Public Health	247,910	542,911	-295,001	255,348	558,150	-302,803
Community Services & Education	2,485,462	2,599,764	-114,301	2,556,766	2,674,480	-117,714
Housing & Community Amenities	380,040	795,940	-415,901	391,441	815,508	-424,067
Recreation & Culture	343,356	2,595,970	-2,252,615	353,656	2,654,714	-2,301,057
Mining & Manufacture	50,983	53,605	-2,622	52,512	55,213	-2,701
Transport & Communication	6,132,666	11,867,219	-5,734,553	6,692,348	11,831,217	-5,138,869
Economic Affairs	5,031,460	4,525,987	505,473	5,173,921	4,656,389	517,532
Interest Expense		1,706	-1,706		0	0
Other Income		0	0		0	0
General Purpose Revenues	9,148,327	9,148,327	9,148,327	9,422,777	9,422,777	9,422,777
TOTAL GENERAL FUND OPERATIONS	31,747,830	34,135,107	-2,387,277	33,051,913	34,643,611	-1,591,697
Water	3,329,272	3,261,251	68,021	3,428,010	3,345,563	82,448
Sewer	952,944	891,800	61,145	980,093	906,854	73,239
Domestic Waste	1,023,766	896,039	127,727	1,054,119	920,760	133,359
TOTAL OTHER FUNDS	5,305,983	5,049,090	256,892	5,462,222	5,173,176	289,046
GRAND TOTAL	37,053,813	39,184,197	-2,130,384	38,514,136	39,816,787	-1,302,652
<i>less Capital Grants and Contributions</i>						
General Fund		14,714	14,714			415,155
Water Fund		0	0			0
Sewer Fund		0	0			0
Waste Fund		0	0			0
Total Capital Grants and Concs		14,714	14,714			415,155
Operating surplus/ deficit after capital		-2,145,098	-2,145,098			-1,717,807
Write off of old filtration plant						
To accumulated surplus			-2,145,098			-1,717,807
Ratio of Capex/ Dep			103.38%			50.73%
Depreciation			8,786,153			8,786,153
SUMMARY OF CASH FLOW						
Opening Balance			15,955,840			13,528,236
From operations			-2,130,384			-1,302,652
add back depreciation			8,786,153			8,786,153
Principal Repayments			0			0
New Borrowings			9,083,373			4,457,126
Capital spend			-2,427,604			3,026,375
Years Movement			13,528,236			16,554,610
Closing Balance						

**COBAR SHIRE COUNCIL
2016-2017 to 2019-2020 CASH AND OPERATING SURPLUS BY FUND - SUMMARY OVER FOUR YEARS**

Year	General	Water	Sewer	Waste	Total
2016-2017	1,617,136	38,571	-4,200	85,998	1,737,506
2017-2018	-84,755	4,958,508	2,216	88,918	4,964,886
2018-2019	-1,346,350	8,990,252	-4,373	127,219	7,766,748
2019-2020	-618,694	2,230	5,756	101,935	-508,774

Cash Generated	General	Water	Sewer	Waste	Total
2016-2017	61,387	-11,334	136,300	157,998	344,351
2017-2018	1,020,872	-14,196	138,126	160,918	1,305,721
2018-2019	1,107,673	9,595	146,855	199,219	1,463,342
2019-2020	1,203,759	9,403	149,821	173,935	1,536,917

**COBAR SHIRE COUNCIL
2016-2017 to 2019-2020 CASH AND OPERATING SURPLUS BY FUND OVER FOUR YEARS**

2016-2017

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total	General	Water	Sewer	Waste	Total
Operating	1,617,136	38,571	-4,200	85,998	1,737,506	1,617,136	38,571	-4,200	85,998	1,737,506
add back Dep	5,971,153	340,000	370,000	72,000	6,753,153	2,261,844	0	0	0	2,261,844
add back Non cash Capital	0				0					
Expenditure	7,299,271	389,905	229,500	0	7,918,676					
Plant Sales	0				0					
New Borrowings					0					
Debt Repaid	227,631				227,631					
Cash Generated	61,387	-11,334	136,300	157,998	344,351	-644,708	38,571	-4,200	85,998	-524,338

2017-2018

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total	General	Water	Sewer	Waste	Total
Operating	-84,755	4,958,508	2,216	88,918	4,964,886	-84,755	4,958,508	2,216	88,918	4,964,886
add back Dep	5,975,153	425,000	370,000	72,000	6,842,153	412,081	5,000,000			5,412,081
add back Non cash Capital	0				0					
Expenditure	4,627,373	5,397,703	234,090	0	10,259,167					
Plant Sales	0				0					
New Borrowings					0					
Debt Repaid	242,152				242,152					
Cash Generated	1,020,872	-14,196	138,126	160,918	1,305,721	-496,836	-41,492	2,216	88,918	-447,195

**COBAR SHIRE COUNCIL
2016-2017 to 2019-2020 CASH AND OPERATING SURPLUS BY FUND OVER FOUR YEARS**

2018-2019

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total	General	Water	Sewer	Waste	Total
Operating	-1,346,350	8,990,252	-4,373	127,219	7,766,748	-1,346,350	8,990,252	-4,373	127,219	7,766,748
<u>add back Dep</u>	5,979,153	425,000	390,000	72,000	6,866,153	12,322	9,000,000	0	0	9,012,322
<u>add back Non cash Capital</u>	3,283,149	9,405,657	238,772	0	12,927,578					
Expenditure	0				0					
Plant Sales					0					
New Borrowings					0					
Debt Repaid	241,981				241,981					
							500,000			500,000
Cash Generated	1,107,673	9,595	146,855	199,219	1,463,342	-1,358,673	-509,748	-4,373	127,219	-1,745,575

2019-2020

Operating Surplus/ Deficit before Capital Grants and Contributions

	General	Water	Sewer	Waste	Total	General	Water	Sewer	Waste	Total
Operating	-618,694	2,230	5,756	101,935	-508,774	-618,694	2,230	5,756	101,935	-508,774
<u>add back Dep</u>	5,911,153	425,000	390,000	72,000	6,798,153	412,692	0	0	0	412,692
<u>add back Non cash Capital</u>	3,879,651	417,827	245,935	0	4,543,413					
Expenditure	0				0					
Plant Sales					0					
New Borrowings					0					
Debt Repaid	209,049				209,049					
Cash Generated	1,203,759	9,403	149,821	173,935	1,536,917	-1,031,386	2,230	5,756	101,935	-921,466

COBAR SHIRE COUNCIL

**CAPITAL EXPENDITURE
COBAR SHIRE COUNCIL**

**TEN YEAR CAPITAL EXPENDITURE FORECAST
2016-20167to 2025-2026**

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
GENERAL FUND										
PLANT AS PER ROLLING SCHEDULE										
All Plant -changeover	1,200,000	1,200,000	1,270,000	1,250,000	1,180,000	1,080,000	1,080,000	1,000,000	1,370,000	1,080,000
TOTAL PLANT	1,200,000	1,200,000	1,270,000	1,250,000	1,180,000	1,080,000	1,080,000	1,000,000	1,370,000	1,080,000
INFRASTRUCTURE										
SHIRE ROADS										
Gravel Resheeting	102,000	104,040	106,121	109,304	112,584	115,961	119,440	123,023	126,714	130,515
Reseals	102,000	104,040	106,121	109,304	112,584	115,961	119,440	123,023	126,714	130,515
ROADS TO RECOVERY										
Gravel Resheeting / Construction	1,758,452	1,523,484	761,742	751,742	774,294	774,294	774,294	774,294	774,294	797,523
SRV	376,000	376,000	376,000	376,000	376,000	376,000	376,000	376,000	376,000	376,000
REGIONAL ROADS										
Repair Program - inc Block Grant Capital Contribution		800,000		800,000		800,000		800,000		800,000
Reseals	200,000		200,000		200,000		200,000		200,000	
Grain Road(FCR)	2,000,000									
Wilga Rd(FCR)	800,000									
Bypass							500,000	5,000,000	5,000,000	
PARKS & GARDENS										
General Parks Upgrade	50,000	50,000								
Drummond Park Upgrade	100,000									
Skate Park - surface		5,000			5,000			5,000		
Increase Raw Water Network to Parks	50,000	50,000	50,000	50,000						
VPA Capital Works Nymagee	16,300	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Newey Staged Upgrade	20,000	20,000	20,000	20,000	20,000					
TOTAL INFRASTRUCTURE	5,574,752	3,064,564	1,651,984	2,248,351	1,632,461	2,214,216	2,121,174	7,233,340	6,635,722	2,266,553

COBAR SHIRE COUNCIL

CAPITAL EXPENDITURE

COBAR SHIRE COUNCIL

TEN YEAR CAPITAL EXPENDITURE FORECAST

2016-2016to 2025-2026

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
<u>ECONOMIC DEVELOPMENT</u>										
Grant Contributions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Christmas Decorations	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000.00	5,000	5,000
Digital Display @ Museum	15,000									
<u>ADMINISTRATION</u>										
IT Recurrent	40,800	41,616	42,448	43,722	45,033	46,384	47,776	49,209	50,686	52,206
IT Projects	80,000	80,000	80,000	80,000						
Equipment for Youthie	5,000	5,100	5,202	5,358	5,519					
<u>LIBRARIES</u>										
Library Books Etc	29,580	30,172	30,775	31,698	32,649	33,629	34,638	35,677	36,747	37,849
Special Project	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>BUILDINGS and OTHER</u>										
Depot Security Upgrade	45,000									
Airport - Security	15,000									
Up grade Various Buildings	89,139	90,922	92,740	95,522	98,388	101,340	104,380	107,511	110,736	112,951
Youthie Kitchen	70,000									
Upgrade Youthie	20,000									
TOTAL OTHER	524,519	362,809	361,165	371,300	291,589	296,353	296,793	307,397	308,169	318,007
TOTAL CAPITAL GENERAL FUND	7,299,271	4,627,373	3,283,149	3,879,651	3,104,051	3,590,569	3,497,967	8,540,737	8,313,891	3,664,560

COBAR SHIRE COUNCIL

CAPITAL EXPENDITURE

COBAR SHIRE COUNCIL

TEN YEAR CAPITAL EXPENDITURE FORECAST

2016-2017 to 2025-2026

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
WATER FUND										
Reservoir upgrades		190,000	700,000							
Water Mains,										
Hydrants, Valves, Mains	389,905	397,703	405,657	417,827	430,362	443,273	456,571	470,268	484,376	498,907
Upgrade		5,000,000	9,000,000							
Filtration Plant - R4R										
TOTAL CAPITAL WATER FUND	389,905	5,397,703	9,405,657	417,827	430,362	443,273	456,571	470,268	484,376	498,907
SEWERAGE SERVICES										
Cobar Sewerage Upgrade - R4R										
Sewerage Works	229,500	234,090	238,772	245,935	253,313	260,912	268,740	276,802	285,106	293,659
Improvements										
TOTAL CAPITAL SEWER FUND	229,500	234,090	238,772	245,935	253,313	260,912	268,740	276,802	285,106	293,659
DOMESTIC WASTE FUND										
TOTAL CAPITAL WASTE FUND	0	0	0	0	0	0	0	0	0	0
TOTAL CAPITAL ALL FUNDS	7,918,676	10,259,167	12,927,578	4,543,413	3,787,726	4,294,754	4,223,278	9,287,807	9,083,373	4,457,126

COBAR SHIRE COUNCIL

CAPITAL EXPENDITURE

COBAR SHIRE COUNCIL

TEN YEAR CAPITAL EXPENDITURE FORECAST

2016-2017 to 2025-2026

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Breakdown by Fund and Type										
Plant	1,200,000	1,200,000	1,270,000	1,260,000	1,180,000	1,080,000	1,080,000	1,000,000	1,370,000	1,080,000
Infrastructure	5,574,752	3,064,564	1,651,984	2,248,351	1,632,461	2,214,216	2,121,174	7,233,340	6,635,722	2,266,553
Other	524,519	362,809	361,165	371,300	291,589	296,353	296,793	307,397	308,169	318,007
Total General Fund	7,299,271	4,627,373	3,283,149	3,879,651	3,104,051	3,590,569	3,497,967	8,540,737	8,313,891	3,664,560
Water Fund	389,905	5,397,703	9,405,657	417,827	430,362	443,273	456,571	470,268	484,376	498,907
Sewer Fund	229,500	234,090	238,772	245,935	253,313	260,912	268,740	276,802	285,106	293,659
Waste Fund	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	7,918,676	10,259,167	12,927,578	4,543,413	3,787,726	4,294,754	4,223,278	9,287,807	9,083,373	4,457,126
Infrastructure Renewal	4,433,296	3,912,805	3,380,829	3,188,422	3,349,245	3,058,213	3,277,900	3,028,329	3,619,520	3,183,618
Water Renewal	389,905	5,397,703	9,405,657	417,827	430,362	443,273	456,571	470,268	484,376	498,907
Sewer Renewal	229,500	234,090	238,772	245,935	253,313	260,912	268,740	276,802	285,106	293,659
Total Renewal	5,052,701	9,544,598	13,025,258	3,852,184	4,032,920	3,762,398	4,003,211	3,775,399	4,389,002	3,976,184

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Operating Revenue	2,860	2,860	2,860	2,860	2,860	3,146	3,146	3,146	3,146	3,146
Leaseback Revenue	276	281	287	296	305	314	323	333	343	353
Council Chambers Hire	130,000	132,600	135,252	137,957	140,716	143,531	146,401	149,329	152,316	155,362
Internal Cost Recovery	133,136	135,741	138,399	141,113	143,881	146,990	149,870	152,808	155,805	158,861
Total Operating Revenues										
Operating Expenses	398,079	409,026	420,274	431,832	443,707	455,909	468,447	481,329	494,566	508,166
Salaries including on costs	35,000	0	0	0	38,500	0	0	0	42,350	46,064
Election Costs	36,000	36,720	37,454	38,578	39,735	40,927	42,155	43,420	44,723	46,064
Vehicle Expenses	28,437	29,005	29,585	30,473	31,387	32,329	33,299	34,298	35,327	36,386
Subscriptions & Membership	7,997	8,157	8,320	8,570	8,827	9,092	9,364	9,645	9,935	10,233
WD Subscriptions	25,017	25,518	26,028	26,809	27,613	28,442	29,295	30,174	31,079	32,011
Mayoral Allowance	137,482	140,231	143,036	147,327	151,747	156,299	160,988	165,818	170,792	175,916
Councillor Allowances	18,861	19,238	19,623	20,211	20,818	21,442	22,086	22,748	23,431	24,134
Councillor Travel & Sustenance	11,092	11,314	11,540	11,886	12,243	12,610	12,988	13,378	13,779	14,193
Delegate Expenses	3,427	3,496	3,566	3,673	3,783	3,896	4,013	4,134	4,258	4,385
Civic Expenses	1,257	1,282	1,307	1,347	1,387	1,429	1,472	1,516	1,561	1,608
Telephone	24,294	24,780	25,276	26,034	26,815	27,619	28,448	29,301	30,180	31,086
Insurance Professional Ind	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Section 356 Donations	6,283	6,409	6,537	6,733	6,935	7,143	7,358	7,579	7,806	8,040
Training & Conferences	10,200	10,404	10,612	10,930	11,258	11,596	11,944	12,302	12,671	13,052
OROC Consultancy re shared services	1,142	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Advertising	1,371	1,398	1,426	1,469	1,513	1,559	1,605	1,653	1,703	1,754
Subscription - Various	21,547	21,978	22,417	23,090	23,782	24,496	25,231	25,988	26,767	27,570
Printing & Stationery	2,090	2,132	2,174	2,240	2,307	2,376	2,447	2,521	2,596	2,674
Insurance Personal Accident	170	174	177	182	188	194	199	205	211	218
Subscription to Aus Roads	11,424	11,653	11,886	12,243	12,610	12,988	13,378	13,779	14,193	14,618
OROC Executive Officer	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
FFTF Expenses	6,273	6,398	6,526	6,722	6,924	7,132	7,346	7,566	7,793	8,027
Delegate Expenses - Staff	8,004	8,164	8,327	8,577	8,834	9,100	9,372	9,654	9,943	10,242
Subs to Mine Related Councils	8,615	8,787	8,963	9,232	9,509	9,794	10,088	10,391	10,702	11,023
Integrated Planning & Reporting	859,063	842,429	861,246	869,382	931,684	917,670	942,861	968,776	1,037,785	1,022,862
Total Operating Expenses										

GOVERNANCE SUMMARY

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Revenues	133,136	135,741	138,399	141,113	143,881	146,990	149,870	152,808	155,805	158,861
Total Operating Expenses	859,063	842,429	861,246	869,382	931,684	917,670	942,861	968,776	1,037,785	1,022,862
SURPLUS (DEFICIT)	-725,927	-706,688	-722,847	-728,270	-787,803	-770,680	-792,991	-815,968	-881,981	-864,001
CORPORATE SUPPORT										
ADMINISTRATION										
Operating Revenue	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Section 603 Certificates	5,000	5,100	5,202	5,358	5,519	5,684	5,855	6,031	6,211	6,398
Sundry income	5,720	5,834	5,951	6,130	6,314	6,503	6,698	6,899	7,106	7,319
Leaseback Revenue	14,000	14,280	14,566	15,003	15,453	15,916	16,394	16,886	17,392	17,914
Insurance rebates	28,000	28,560	29,131	30,005	30,905	31,832	32,787	33,771	34,784	35,828
Risk Rebates	5,560	5,671	5,785	5,958	6,137	6,321	6,511	6,706	6,907	7,114
Fuel Reimbursements	160,000	163,200	166,464	169,793	173,189	176,653	180,186	183,790	187,466	191,215
Water Board - Reimburse	153,000	156,060	159,181	163,957	168,875	173,942	179,160	184,535	190,071	195,773
RMS Agency	59,228	60,412	61,620	63,469	65,373	67,334	69,354	71,435	73,578	75,785
Rent and Admin to Children's Services	104,550	106,641	108,774							
Administration Fee to LBV	88,000	89,760	91,555	94,302	97,131	100,045	103,046	106,138	109,322	112,601
Internal cost recovery - water/sewer/waste										
Total Operating Revenues	632,058	644,519	657,229	662,974	677,896	693,231	708,991	725,189	741,837	758,947
Operating Expenses										
Salaries and on costs	1,060,272	1,089,429	1,119,389	1,150,172	1,181,802	1,214,301	1,247,695	1,282,006	1,317,261	1,353,486
Defined Benefits top up	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Project Support	100,000	102,750	105,576							
Vehicle Expenses	36,000	36,720	37,454	38,578	39,735	40,927	42,155	43,420	44,723	46,064
Training Courses	8,141	8,304	8,470	8,724	8,986	9,255	9,533	9,819	10,114	10,417
Seminars & Conferences	3,489	3,559	3,630	3,739	3,851	3,967	4,086	4,208	4,334	4,464
Consultants - health monitoring	16,320	16,646	16,979	17,489	18,013	18,554	19,110	19,684	20,274	20,882
Advertising	10,495	10,705	10,919	11,246	11,584	11,931	12,289	12,658	13,038	13,429
Bank Charges	20,109	20,512	20,922	21,549	22,196	22,862	23,548	24,254	24,982	25,731
Postage	16,771	17,107	17,449	17,972	18,511	19,067	19,639	20,228	20,835	21,460
Printing & Stationery	47,362	48,309	49,275	50,753	52,276	53,844	55,460	57,123	58,837	60,602
Subscriptions & Memberships	4,284	4,369	4,457	4,591	4,728	4,870	5,016	5,167	5,322	5,481
Corp Support Other Expenses	9,278	9,463	9,653	9,942	10,240	10,548	10,864	11,190	11,526	11,871
Valuation Fees - for rating	30,152	30,755	31,370	32,311	33,281	34,279	35,308	36,367	37,458	38,582
Asset Management Fees	20,400	20,808	21,224	21,861	22,517	23,192	23,888	24,605	25,343	26,103
Audit Fees	48,246	49,211	50,195	51,701	53,252	54,850	56,495	58,190	59,936	61,734
Bad & Doubtful Debts	5,100	5,202	5,306	5,465	5,629	5,798	5,972	6,151	6,336	6,526

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Salaries and on costs	729,980	660,054	678,205	696,856	716,020	735,710	755,942	776,731	798,091	820,038
Training	34,384	35,072	35,773	36,847	37,952	39,091	40,263	41,471	42,715	43,997
Vehicle Expenses	42,866	43,723	44,597	45,935	47,313	48,733	50,195	51,700	53,251	54,849
Seminars & Conferences	5,768	5,883	6,001	6,181	6,366	6,557	6,754	6,956	7,165	7,380
Subs. - Roads Directorate	2,773	2,828	2,885	2,972	3,061	3,152	3,247	3,344	3,445	3,548
Printing & Stationery	4,963	5,063	5,164	5,319	5,478	5,643	5,812	5,986	6,166	6,351
Engineering Office Expenses	4,529	4,620	4,712	4,854	4,999	5,149	5,304	5,463	5,627	5,796
Engineers Equip M & R	4,215	4,299	4,385	4,517	4,652	4,792	4,936	5,084	5,236	5,393
Cobar Depot M & R	73,185	74,649	76,142	78,426	80,779	83,202	85,698	88,269	90,917	93,645
Euabalong Depot M & R	24,047	24,527	25,018	25,769	26,542	27,338	28,158	29,003	29,873	30,769
Rent Subsidies	30,614	31,227	31,851	32,807	33,791	34,805	35,849	36,924	38,032	39,173
Telephone	13,338	13,605	13,877	14,293	14,722	15,164	15,619	16,087	16,570	17,067
Advertising	1,712	1,746	1,781	1,835	1,890	1,947	2,005	2,065	2,127	2,191
Depreciation	4,081	4,081	4,081	4,081	4,081	4,081	4,081	4,081	4,081	4,081
Total Operating Expenses	976,455	911,377	934,473	960,689	987,645	1,015,362	1,043,862	1,073,165	1,103,296	1,134,277
Operating Revenues	1,697,088	1,743,758	1,791,711	1,840,984	1,891,611	1,943,630	1,997,080	2,051,999	2,108,429	2,166,411
Employee On costs										
Total Operating Revenues	1,697,088	1,743,758	1,791,711	1,840,984	1,891,611	1,943,630	1,997,080	2,051,999	2,108,429	2,166,411
Operating Expenses	170,000	174,675	179,479	184,414	189,486	194,696	200,051	205,552	211,205	217,013
Annual Leave - Outdoor Staff										
Long Service Leave - Outdoor	60,000	61,650	63,345	65,087	66,877	68,716	70,606	72,548	74,543	76,593
Sick Leave - Outdoor Staff	150,000	154,125	158,363	162,718	167,193	171,791	176,515	181,369	186,357	191,482
Public Holidays - Outdoor	124,000	127,410	130,914	134,514	138,213	142,014	145,919	149,932	154,055	158,292
Superannuation Payments	287,728	295,640	303,771	312,124	320,708	329,527	338,589	347,900	357,468	367,298
Allowances	174,760	179,566	184,504	189,578	194,791	200,148	205,652	211,307	217,118	223,089
Workers Comp Insurance	227,098	233,343	239,760	246,354	253,128	260,089	267,242	274,591	282,142	289,901
Supervision	70,000	71,925	73,903	75,935	78,023	80,169	82,374	84,639	86,967	89,358
Safety Expenses	11,752	11,988	12,227	12,594	12,972	13,361	13,762	14,175	14,600	15,038
Medical Consultations	9,095	9,277	9,463	9,747	10,039	10,340	10,650	10,970	11,299	11,638
Clothing	22,183	22,627	23,080	23,772	24,485	25,220	25,976	26,756	27,558	28,385
Fringe Benefit Tax	51,656	52,689	53,743	55,355	57,016	58,726	60,488	62,303	64,172	66,097
Recruitment Costs	22,183	22,627	23,080	23,772	24,485	25,220	25,976	26,756	27,558	28,385
Training - Traffic Control	26,620	27,153	27,696	28,526	29,382	30,264	31,172	32,107	33,070	34,062
Training	110,280	112,486	114,736	118,178	121,723	125,375	129,136	133,010	137,000	141,110
Asbestos Safety	538	549	560	577	594	612	630	649	669	689

WORKFORCE OPERATIONS

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Employees health and well being	26,138	27,193	28,009	28,850	29,715	30,606	31,525	32,470	33,445	
Induction training	22,183	23,080	23,772	24,485	25,220	25,976	26,756	27,558	28,385	
Total Operating Expenses	1,566,216	1,607,017	1,648,895	1,695,027	1,742,451	1,791,204	1,841,322	1,892,844	1,945,810	2,000,259
PLANT OPERATIONS										
Operating Revenues										
Plant Income	3,232,959	2,998,144	3,058,107	3,149,850	3,244,346	3,341,676	3,441,926	3,545,184	3,651,540	3,761,086
Grant - Diesel Fuel	74,314	75,801	77,317	79,636	82,025	84,486	87,021	89,631	92,320	95,090
Total Operating Revenues	3,307,274	3,073,945	3,135,424	3,229,486	3,326,371	3,426,162	3,528,947	3,634,815	3,743,860	3,856,176
Operating Expenses										
Plant Running Expenses	2,046,653	1,787,586	1,823,338	1,878,038	1,934,379	1,992,410	2,052,183	2,113,748	2,177,161	2,242,475
Registration and Insurance	236,910	241,649	246,481	253,876	261,492	269,337	277,417	285,740	294,312	303,141
Depreciation	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000	780,000
Total Operating Expenses	3,063,563	2,809,235	2,849,819	2,911,914	2,975,871	3,041,747	3,109,600	3,179,488	3,251,472	3,325,617
WORKSHOP OPERATIONS										
Operating Revenues										
Workshop On cost Recovered	553,201	565,704	578,530	593,047	607,972	623,319	639,098	655,323	672,005	689,157
Total Operating Revenues	553,201	565,704	578,530	593,047	607,972	623,319	639,098	655,323	672,005	689,157
Operating Expenses										
Salaries and on costs	359,800	369,695	379,861	390,307	401,041	412,069	423,401	435,045	447,009	459,301
Apprentice Travel & Training	20,000	20,400	20,808	21,432	22,075	22,737	23,420	24,122	24,846	25,591
Vehicle Expenses	18,000	18,360	18,727	19,289	19,868	20,464	21,078	21,710	22,361	23,032
Building M & R	19,965	20,364	20,772	21,395	22,037	22,698	23,379	24,080	24,802	25,547
Telephone	2,283	2,329	2,375	2,446	2,520	2,595	2,673	2,753	2,836	2,921
Workshop Small Tools etc.	70,153	71,556	72,987	75,177	77,432	79,755	82,148	84,612	87,151	89,765
Depreciation	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
Total Operating Expenses	553,201	565,704	578,530	593,047	607,972	623,319	639,098	655,323	672,005	689,157
STORES OPERATIONS										
Operating Revenues										
Stores Recovery	92,789	95,294	97,867	100,575	103,357	106,217	109,155	112,175	115,278	118,468
Total Operating Revenues	92,789	95,294	97,867	100,575	103,357	106,217	109,155	112,175	115,278	118,468
Operating Expenses										
Salaries and on costs	86,612	88,994	91,441	93,956	96,540	99,195	101,922	104,725	107,605	110,564
Telephones	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
OROC Procurement	5,034	5,135	5,237	5,395	5,556	5,723	5,895	6,072	6,254	6,441
Total Operating Expenses	97,789	95,294	97,867	100,575	103,357	106,217	109,155	112,175	115,278	118,468

CORPORATE SUPPORT SUMMARY

Total Operating Revenues	6,498,053	6,343,176	6,485,118	6,558,152	6,745,225	6,937,717	7,135,785	7,339,591	7,549,301	7,765,088
Total Operating Expenses	8,349,239	8,153,261	8,292,419	8,393,496	8,606,099	8,824,827	9,049,854	9,281,364	9,519,543	9,764,584
SURPLUS / (DEFICIT)	-1,851,186	-1,810,085	-1,807,302	-1,835,344	-1,860,874	-1,887,109	-1,914,069	-1,941,773	-1,970,242	-1,999,496

PUBLIC ORDER & SAFETY

NSW FIRE BRIGADE

Operating Expenses										
Fire and Rescue NSW	22,826	23,282	23,748	24,460	25,194	25,950	26,728	27,530	28,356	29,207
Total Operating Expenses	22,826	23,282	23,748	24,460	25,194	25,950	26,728	27,530	28,356	29,207

RURAL FIRE SERVICES

Operating Revenues										
Capital Recovery										
VASS Subsidy	30,600	31,212	31,836	32,791	33,775	34,788	35,832	36,907	38,014	39,155
M and R	120,000	122,400	124,848	128,593	132,451	136,425	140,518	144,733	149,075	153,547
Total Operating Revenues	150,600	153,612	156,684	161,385	166,226	171,213	176,349	181,640	187,089	192,702

Operating Expenses

M and R	120,000	122,400	124,848	128,593	132,451	136,425	140,518	144,733	149,075	153,547
Council Subsidy (11.7%)	145,000	147,900	150,858	155,384	160,045	164,847	169,792	174,886	180,132	185,536
Depreciation	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Total Operating Expenses	310,000	315,300	320,706	328,977	337,496	346,271	355,310	364,619	374,207	384,084

COMPANION ANIMALS

Operating Revenues										
Fines & Costs	10,455	10,664	10,877	11,204	11,540	11,886	12,243	12,610	12,988	13,378
Impounding Fees	5,141	5,244	5,349	5,509	5,674	5,845	6,020	6,201	6,387	6,578
Registration - Lifetime	11,424	11,653	11,886	12,243	12,610	12,988	13,378	13,779	14,193	14,618
Total Operating Revenues	27,020	27,561	28,112	28,955	29,824	30,719	31,640	32,590	33,567	34,574

Operating Expenses

Salaries and on costs	83,867	86,173	88,543	90,978	93,480	96,050	98,692	101,406	104,194	107,060
Vehicle Expenses	18,000	18,360	18,727	19,289	19,868	20,464	21,078	21,710	22,361	23,032
Training	2,290	2,336	2,383	2,454	2,528	2,604	2,682	2,763	2,845	2,931
Lifetime Registrations	6,871	7,009	7,149	7,363	7,584	7,812	8,046	8,288	8,536	8,792

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Amusement Devices	171	175	178	184	189	195	201	207	213	219
Food Shop Administration	16,153	16,476	16,806	17,310	17,829	18,364	18,915	19,482	20,067	20,669
Leaseback Revenue	5,050	5,151	5,254	5,411	5,574	5,741	5,913	6,090	6,273	6,461
Health Other Income	571	583	594	612	630	649	669	689	710	731
Internal cost recovery	125,000	127,500	130,050	133,952	137,970	142,109	146,372	150,764	155,287	159,945
Total Operating Revenues	152,330	155,376	158,484	163,238	168,135	173,179	178,375	183,726	189,238	194,915
Operating Expenses										
Salaries and on costs	263,653	270,904	278,354	286,008	293,874	301,955	310,259	318,791	327,558	336,566
Vehicle Expenses	39,376	40,163	40,966	42,195	43,461	44,765	46,108	47,491	48,916	50,383
Training & Conferences	5,546	5,657	5,770	5,943	6,121	6,305	6,494	6,689	6,890	7,096
Subscriptions & Memberships	1,142	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Telephone	3,427	3,496	3,566	3,673	3,783	3,896	4,013	4,134	4,258	4,385
Sundry Expenses	2,285	2,331	2,377	2,449	2,522	2,598	2,676	2,756	2,839	2,924
Advertising	2,285	2,331	2,377	2,449	2,522	2,598	2,676	2,756	2,839	2,924
Total Operating Expenses	317,714	326,046	334,599	343,941	353,544	363,416	373,563	383,994	394,717	405,740
Other Operating Expenses										
NOXIOUS WEEDS										
Operating Revenues	46,660	47,826	49,022	50,493	52,007	53,568	55,175	56,830	58,535	60,291
Noxious Weeds Grant	0	0	0	0	0	0	0	0	0	0
Project Grant	111	113	115	119	122	126	130	134	138	142
Permits to Burn Off										
Total Operating Revenues	46,771	47,939	49,137	50,612	52,130	53,694	55,305	56,964	58,673	60,433
Operating Expenses										
Salaries and on costs	73,932	75,965	78,054	80,200	82,406	84,672	87,000	89,393	91,851	94,377
Training & Conferences	5,750	5,865	5,983	6,162	6,347	6,537	6,733	6,935	7,143	7,358
Advertising	1,046	1,066	1,088	1,120	1,154	1,189	1,224	1,261	1,299	1,338
Miscellaneous expenses	7,319	7,465	7,614	7,843	8,078	8,320	8,570	8,827	9,092	9,364
Spraying costs chemicals	7,319	7,465	7,614	7,843	8,078	8,320	8,570	8,827	9,092	9,364
Postage, Printing & Stationery	1,046	1,066	1,088	1,120	1,154	1,189	1,224	1,261	1,299	1,338
Green Belt & Common	2,091	2,133	2,175	2,241	2,308	2,377	2,449	2,522	2,598	2,676
Telephone	1,187	1,211	1,235	1,272	1,310	1,349	1,390	1,431	1,474	1,519
Vehicle Expenses	18,819	19,195	19,579	20,167	20,772	21,395	22,037	22,698	23,379	24,080
Subscriptions & Memberships	779	794	810	835	860	886	912	939	968	997
Project										
Total Operating Expenses	119,286	122,226	125,240	128,802	132,466	136,234	140,109	144,095	148,194	152,410

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<u>PUBLIC HEALTH SUMMARY</u>										
Total Operating Revenues	199,100	203,315	207,621	213,850	220,265	226,873	233,679	240,690	247,910	255,348
Total Operating Expenses	437,000	448,272	459,839	472,743	486,010	499,649	513,672	528,089	542,911	558,150
SURPLUS / (DEFICIT)	-237,900	-244,957	-252,218	-258,893	-265,745	-272,776	-279,993	-287,400	-295,001	-302,803
<u>COMMUNITY SERVICES AND EDUCATION</u>										
<u>COMMUNITY FACILITIES</u>										
Operating Revenues										
VPA - Roads	63,700	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
VPA - Community	16,300	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Developer Contributions - new dwelling	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Section 94 - estimated dev cost	5,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Operating Revenues	89,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000
<u>LILLIANE BRADY VILLAGE</u>										
<u>NURSING HOME & HOSTEL</u>										
Operating Revenues										
Grant - Hostel	822,561	839,012	855,793							
Grant - Nursing Home	1,181,448	1,205,077	1,229,178							
Hostel Fees	274,187	279,671	285,264							
Accommodation Bond	28,303	28,869	29,446							
Accommodation Charges	71,198	72,622	74,074							
Accommodation Charges	22,440	22,889	23,347							
Nursing Home Fees	384,497	392,187	400,030							
Donations										
Respite Care Fees	32,611	33,264	33,929							
Leaseback Revenue	2,019	2,059	2,100							
Total Operating Revenues	2,819,264	2,875,649	2,933,162	0	0	0	0	0	0	0
<u>NURSING HOME</u>										
Operating Expenses										
Salaries and on costs	1,530,851	1,572,949	1,616,205	0	0	0	0	0	0	0
Vehicle Expenses	41,820	42,656	43,510	0	0	0	0	0	0	0
Advertising	2,285	2,331	2,377	0	0	0	0	0	0	0
Building Maintenance	61,523	62,754	64,009	0	0	0	0	0	0	0
Food Supplies	39,986	40,785	41,601	0	0	0	0	0	0	0
Internet	1,363	1,390	1,418	0	0	0	0	0	0	0
Linen & Bedding	2,856	2,913	2,972	0	0	0	0	0	0	0

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Laundry Costs	11,293	11,519	11,749	0	0	0	0	0	0	0
Medical Supplies	7,752	7,907	8,065	0	0	0	0	0	0	0
Personal Items	14,362	14,649	14,942	0	0	0	0	0	0	0
Pharmaceuticals	5,141	5,244	5,349	0	0	0	0	0	0	0
Postage	228	233	238	0	0	0	0	0	0	0
Printing & Stationery	2,285	2,331	2,377	0	0	0	0	0	0	0
Recreation Aids	2,285	2,331	2,377	0	0	0	0	0	0	0
Subscriptions	4,896	4,994	5,094	0	0	0	0	0	0	0
Sundries	342	349	356	0	0	0	0	0	0	0
Plant & Equipment Maintenance	32,843	33,500	34,170	0	0	0	0	0	0	0
Furniture & Fittings Maintenance	3,427	3,496	3,566	0	0	0	0	0	0	0
Gardens & Grounds Maintenance	20,564	20,975	21,395	0	0	0	0	0	0	0
Telephone	1,714	1,748	1,783	0	0	0	0	0	0	0
Training & Conferences	19,422	19,810	20,206	0	0	0	0	0	0	0
Cleaning Materials	6,855	6,992	7,132	0	0	0	0	0	0	0
Internal Administration	52,275	53,321	54,387	0	0	0	0	0	0	0
IT Costs	4,080	4,162	4,245	0	0	0	0	0	0	0
Audit Fees	3,427	3,496	3,566	0	0	0	0	0	0	0
Public Liability	14,829	15,126	15,428	0	0	0	0	0	0	0
Depreciation	44,000	44,000	44,000	0	0	0	0	0	0	0
Total Operating Expenses	1,932,704	1,981,959	2,032,516	0	0	0	0	0	0	0
HOSTEL										
Operating Expenses										
Salaries and on costs	513,347	527,464	541,970	0	0	0	0	0	0	0
Advertising	228	233	238	0	0	0	0	0	0	0
Building Maintenance	39,986	40,785	41,601	0	0	0	0	0	0	0
Food Supplies	39,986	40,785	41,601	0	0	0	0	0	0	0
Internet	571	583	594	0	0	0	0	0	0	0
Linen & Bedding	2,285	2,331	2,377	0	0	0	0	0	0	0
Laundry Costs	5,712	5,826	5,943	0	0	0	0	0	0	0
Medical Supplies	3,427	3,496	3,566	0	0	0	0	0	0	0
Personal Items	5,977	6,097	6,219	0	0	0	0	0	0	0
Pharmaceuticals	5,977	6,097	6,219	0	0	0	0	0	0	0
Printing & Stationery	1,714	1,748	1,783	0	0	0	0	0	0	0
Recreation Aids	685	699	713	0	0	0	0	0	0	0
Subscriptions	4,896	4,994	5,094	0	0	0	0	0	0	0

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Sundries	558	569	580	0	0	0	0	0	0	0
Plant & Equipment Maintenance	33,737	34,411	35,099	0	0	0	0	0	0	0
Furniture & Fittings Maintenance	3,427	3,496	3,566	0	0	0	0	0	0	0
Gardens & Grounds Maintenance	20,564	20,975	21,395	0	0	0	0	0	0	0
Telephone	1,714	1,748	1,783	0	0	0	0	0	0	0
Professional Indemnity	14,829	15,126	15,428	0	0	0	0	0	0	0
Training & Conferences	11,424	11,653	11,886	0	0	0	0	0	0	0
Cleaning Materials	6,855	6,992	7,132	0	0	0	0	0	0	0
Internal Administration	52,275	53,321	54,387	0	0	0	0	0	0	0
Audit Fees	3,427	3,496	3,566	0	0	0	0	0	0	0
Depreciation	28,000	28,000	28,000	0	0	0	0	0	0	0
Total Operating Expenses	801,602	820,925	840,739	0	0	0	0	0	0	0

LILLIANNE BRADY VILLAGE SUMMARY										
Total Operating Revenues	2,819,264	2,875,649	2,933,162	0	0	0	0	0	0	0
Total Operating Expenses	2,734,306	2,802,884	2,873,255	0	0	0	0	0	0	0
SURPLUS / (DEFICIT)	84,958	72,765	59,908	0	0	0	0	0	0	0
FAMILY DAY CARE CENTRE										
Operating Revenues										
Administration Levy	41,820	42,656	43,510	44,815	46,159	47,544	48,970	50,439	51,953	53,511
Leaseback Revenue	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665
Child Care Benefit	300,000	306,000	312,120	321,484	331,128	341,062	351,294	361,833	372,688	383,868
Grant - Operational	90,000	91,800	93,636	96,445	99,338	102,319	105,388	108,550	111,806	115,160
Sundry Sales	2,000	2,040	2,081	2,143	2,208	2,274	2,342	2,412	2,485	2,559
Total Operating Revenues	436,485	445,161	454,011	467,552	481,498	495,863	510,659	525,899	541,596	557,764

Operating Expenses										
Salaries including on costs	94,885	97,495	100,176	102,931	105,761	108,670	111,658	114,729	117,884	121,126
Child Care Benefit	300,000	306,000	312,120	321,484	331,128	341,062	351,294	361,833	372,688	383,868
Training & Conferences	5,228	5,332	5,439	5,602	5,770	5,943	6,121	6,305	6,494	6,689
Advertising	1,046	1,066	1,088	1,120	1,154	1,189	1,224	1,261	1,299	1,338
Buildings M & R	22,305	22,751	23,206	23,903	24,620	25,358	26,119	26,903	27,710	28,541
Equipment Expenses	9,435	9,624	9,816	10,111	10,414	10,726	11,048	11,380	11,721	12,073
Audit Fees	0	0	0	0	0	0	0	0	0	0
Postage, Printing & Stationery	6,197	6,320	6,447	6,640	6,839	7,045	7,256	7,474	7,698	7,929
Office Expenses	1,020	1,040	1,061	1,093	1,126	1,160	1,194	1,230	1,267	1,305

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Computer Agreement	1,150	1,173	1,197	1,232	1,269	1,307	1,347	1,387	1,429	1,472
Subscriptions & Member Telephone	1,046	1,066	1,088	1,120	1,154	1,189	1,224	1,261	1,299	1,338
Telephone	3,137	3,199	3,263	3,361	3,462	3,566	3,673	3,783	3,896	4,013
Total Operating Expenses	445,447	455,068	464,900	478,597	492,698	507,214	522,159	537,545	553,384	569,691
IN HOME CHILD CARE										
Operating Revenues										
Registration Fees	2,091	2,133	2,175	2,241	2,308	2,377	2,449	2,522	2,598	2,676
In Home Carer Levy	10,000	10,200	10,404	10,716	11,038	11,369	11,710	12,061	12,423	12,796
Administration Levy	25,000	25,500	26,010	26,790	27,594	28,422	29,274	30,153	31,057	31,989
Child Care Benefit	917,500	935,850	954,567	983,204	1,012,700	1,043,081	1,074,374	1,106,605	1,139,803	1,173,997
NSW In Home Reimbursement	2,091	2,133	2,175	2,241	2,308	2,377	2,449	2,522	2,598	2,676
Regional Travel assistance Grant	5,384	5,492	5,602	5,770	5,943	6,121	6,305	6,494	6,689	6,890
Operational Subsidy FDC	280,000	285,600	291,312	300,051	309,053	318,324	327,874	337,710	347,842	358,277
Total Operating Revenues	1,242,066	1,266,908	1,292,246	1,331,013	1,370,944	1,412,072	1,454,434	1,498,067	1,543,009	1,589,299
Operating Expenses										
Salaries including on costs	130,000	133,575	137,248	141,023	144,901	148,886	152,980	157,187	161,509	165,951
Child Care Benefit	917,500	935,850	954,567	983,204	1,012,700	1,043,081	1,074,374	1,106,605	1,139,803	1,173,997
Vehicle Expenses	41,565	42,396	43,244	44,542	45,878	47,254	48,672	50,132	51,636	53,185
Training & Conferences	4,307	4,394	4,481	4,616	4,754	4,897	5,044	5,195	5,351	5,512
Advertising	1,615	1,648	1,681	1,731	1,783	1,836	1,891	1,948	2,007	2,067
Equipment Expenses	20,250	20,655	21,068	21,700	22,351	23,022	23,712	24,424	25,156	25,911
Postage	2,614	2,666	2,719	2,801	2,885	2,972	3,061	3,152	3,247	3,344
Printing & Stationery	0	0	0	0	0	0	0	0	0	0
Membership	1,077	1,098	1,120	1,154	1,189	1,224	1,261	1,299	1,338	1,378
Electricity	4,000	4,080	4,162	4,286	4,415	4,547	4,684	4,824	4,969	5,118
Telephone	2,285	2,331	2,377	2,449	2,522	2,598	2,676	2,756	2,839	2,924
Rental	21,537	21,968	22,407	23,080	23,772	24,485	25,220	25,976	26,756	27,558
Administration	36,529	38,444	39,213	40,389	41,601	42,849	44,135	45,459	46,822	48,227
Carers Equipment	1,142	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Home Visits - In Home	10,000	10,200	10,404	10,716	11,038	11,369	11,710	12,061	12,423	12,796
Travelling Costs/child care Euabalong & Murrin Bridge	4,307	4,394	4,481	4,616	4,754	4,897	5,044	5,195	5,351	5,512
Total Operating Expenses	1,198,729	1,224,864	1,250,363	1,287,530	1,325,804	1,365,216	1,405,800	1,447,591	1,490,626	1,534,941
AFTER SCHOOL CARE										

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Operating Revenues										
Operational Subsidy	22,000	22,440	22,889	23,575	24,283	25,011	25,762	26,534	27,330	28,150
Fees	70,000	71,400	72,828	75,013	77,263	79,581	81,969	84,428	86,960	89,569
Total Operating Revenues	92,000	93,840	95,717	98,588	101,546	104,592	107,730	110,962	114,291	117,720
Operating Expenses										
Salaries including on costs	60,000	61,650	63,345	65,087	66,877	68,716	70,606	72,548	74,543	76,593
Advertising	538	549	560	577	594	612	630	649	669	689
Rental	7,841	7,998	8,158	8,403	8,655	8,915	9,182	9,457	9,741	10,033
Equipment Expenses	18,000	18,360	18,727	19,289	19,868	20,464	21,078	21,710	22,361	23,032
Telephone	523	533	544	560	577	594	612	630	649	669
Admin/Software Support	500	510	520	536	552	568	585	603	621	640
Total Operational Expenses	87,402	89,600	91,855	94,452	97,123	99,869	102,694	105,598	108,585	111,656

FITNESS CENTRE & YOUTH SERVICES

Operating Revenues										
Equipment Hire	2,464	2,514	2,564	2,641	2,720	2,802	2,886	2,972	3,061	3,153
Games Room Fees	1,032	1,052	1,073	1,106	1,139	1,173	1,208	1,244	1,282	1,320
Gymnasium Fees	34,183	34,866	35,564	36,631	37,729	38,861	40,027	41,228	42,465	43,739
Indoor Sports Centre Fees	13,259	13,524	13,795	14,209	14,635	15,074	15,526	15,992	16,472	16,966
Sauna Fees	1,081	1,102	1,124	1,158	1,193	1,229	1,266	1,304	1,343	1,383
Squash Court Hire	13,672	13,945	14,224	14,651	15,090	15,543	16,009	16,489	16,984	17,494
Stadium Hire	16,689	17,022	17,363	17,884	18,420	18,973	19,542	20,128	20,732	21,354
Tennis Court Hire	55	56	57	59	61	62	64	66	68	70
Chocolate Machine Commission	1,539	1,570	1,601	1,649	1,699	1,750	1,802	1,856	1,912	1,969
Lease Cobar Mobile Children's Services	2,718	2,773	2,828	2,913	3,000	3,090	3,183	3,279	3,377	3,478
Kiosk / Shop Sales	32,260	32,905	33,563	34,570	35,607	36,675	37,776	38,909	40,076	41,279
Telephone Income	77	78	80	82	84	87	90	92	95	98
Grant - Life Skills	17,822	18,179	18,542	19,098	19,671	20,262	20,869	21,495	22,140	22,805
Capital Grant	0	0	0	0	0	0	0	0	0	0
Youth Council Income	3,500	3,570	3,641	3,751	3,863	3,979	4,098	4,221	4,348	4,478
Total Operating Revenues	140,349	143,156	146,019	150,400	154,912	159,559	164,346	169,276	174,355	179,585

Operating Expenses

Salaries including on costs	163,767	168,271	172,898	177,653	182,538	187,558	192,716	198,016	203,461	209,056
Cleaning Wages	46,000	47,265	48,565	49,900	51,273	52,683	54,131	55,620	57,150	58,721
Advertising	553	564	575	593	610	629	647	667	687	708

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Rental - Medical Centre	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues										
Operating Expenses										
Building M & R										
Depreciation										
Total Operating Expenses										
COMMUNITY SERVICES & EDUCATION										
SUMMARY										
Total Operating Revenues	4,824,165	4,935,815	5,032,358	2,158,911	2,220,419	2,283,771	2,349,024	2,416,235	2,485,462	2,556,766
Total Operating Expenses	4,837,137	4,951,506	5,067,501	2,257,028	2,321,657	2,388,189	2,456,678	2,527,183	2,599,764	2,674,480
SURPLUS / (DEFICIT)	-12,973	-15,691	-35,143	-98,117	-101,239	-104,418	-107,654	-110,948	-114,301	-117,714
HOUSING & COMMUNITY AMENITIES										
HOUSING										
Operating Revenues										
Housing Rental - Staff	68,368	69,735	71,130	73,263	75,461	77,725	80,057	82,459	84,932	87,480
Rent of Commercial Premises	102,000	104,040	106,121	109,304	112,584	115,961	119,440	123,023	126,714	130,515
Total Operating Revenues	170,368	173,775	177,250	182,568	188,045	193,686	199,497	205,482	211,646	217,996
Operating Expenses										
Housing										
Depreciation	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000
Repairs and Maintenance	146,418	149,346	152,333	156,903	161,610	166,459	171,452	176,596	181,894	187,351
Total Operating Expenses	260,418	263,346	266,333	270,903	275,610	280,459	285,452	290,596	295,894	301,351
ENVIRONMENTAL & PLANNING										
Operating Revenues										
Complying Develop Applications	3,231	3,295	3,361	3,462	3,566	3,673	3,783	3,896	4,013	4,134
Construction Certificates	26,922	27,460	28,009	28,850	29,715	30,606	31,525	32,470	33,445	34,448
Local Development Application	43,075	43,936	44,815	46,159	47,544	48,970	50,439	51,953	53,511	55,117
LBA Plan Reform Levy	6,855	6,992	7,132	7,346	7,566	7,793	8,027	8,267	8,516	8,771
Section 149 Certificates	20,564	20,975	21,395	22,037	22,698	23,379	24,080	24,802	25,547	26,313
Building Certificates	1,142	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Outstanding Orders	1,142	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Section 68 Approvals	6,461	6,590	6,722	6,924	7,132	7,346	7,566	7,793	8,027	8,267
Section 96 LDA Modifications	1,046	1,066	1,088	1,120	1,154	1,189	1,224	1,261	1,299	1,338

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Project Grants	2,154	2,197	2,241	2,308	2,377	2,449	2,522	2,598	2,676	2,756
Occupation Certificate										
Total Operating Revenues	112,591	114,843	117,140	120,654	124,273	128,002	131,842	135,797	139,871	144,067
Operating Expenses										
Salaries including on costs	207,692	213,404	219,272	225,302	231,498	237,864	244,405	251,126	258,032	265,128
Training & Travelling	2,856	2,913	2,971	3,060	3,152	3,247	3,344	3,444	3,548	3,654
Flood Study										
Subscriptions	1,713	1,748	1,783	1,836	1,891	1,948	2,006	2,066	2,128	2,192
E Planning project	96	98	100	103	106	109	112	116	119	123
Advertising -Euab & Cobar Tidy Towns										
Total Operating Expenses	212,357	218,162	224,126	230,301	236,647	243,168	249,868	256,753	263,828	271,097
PUBLIC CEMETERIES										
Operating Revenues										
Cemetery fees	22,960	23,419	23,887	24,604	25,342	26,102	26,885	27,692	28,523	29,379
Total Operating Revenues	22,960	23,419	23,887	24,604	25,342	26,102	26,885	27,692	28,523	29,379
Operating Expenses										
Cobar - Maintenance	39,866	40,663	41,476	42,721	44,002	45,322	46,682	48,082	49,525	51,011
Cobar - Grave Digging	39,038	39,819	40,616	41,834	43,089	44,382	45,713	47,085	48,497	49,952
Village - Maintenance	11,535	11,766	12,001	12,361	12,732	13,114	13,508	13,913	14,330	14,760
Depreciation	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200
Total Operating Expenses	98,640	100,448	102,293	105,116	108,024	111,018	114,103	117,280	120,552	123,923
PUBLIC CONVENIENCES										
Operating Expenses										
Graffiti Removal Public Toilets	12,673	12,927	13,185	13,581	13,988	14,408	14,840	15,285	15,744	16,216
Toilet - Drummond Park	27,729	28,284	28,850	29,715	30,606	31,525	32,470	33,445	34,448	35,481
Toilet - Ward Oval	8,873	9,051	9,232	9,509	9,794	10,088	10,391	10,702	11,023	11,354
Toilets - Cemetery	9,983	10,182	10,386	10,697	11,018	11,349	11,689	12,040	12,401	12,773
Toilets - Marshall Street	9,983	10,182	10,386	10,697	11,018	11,349	11,689	12,040	12,401	12,773
Toilets - Newey Rec Area	14,419	14,708	15,002	15,452	15,915	16,393	16,885	17,391	17,913	18,450
Toilets - Lions Park	2,218	2,263	2,308	2,377	2,449	2,522	2,598	2,676	2,756	2,839
Toilets - Euabalong West	7,229	7,373	7,521	7,746	7,979	8,218	8,465	8,719	8,980	9,250
Total Operating Expenses	93,107	94,970	96,869	99,775	102,768	105,851	109,027	112,298	115,667	119,137

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	393,024	400,787	408,752	417,715	426,931	436,406	446,149	456,165	466,464	477,053
REGIONAL MUSEUM										
Operating Revenues										
Admission Fees	53,564	54,636	55,728	57,400	59,122	60,896	62,723	64,604	66,543	68,539
Commission on Tours	3,328	3,394	3,462	3,566	3,673	3,783	3,896	4,013	4,134	4,258
Kiosk / Shop Sales	86,761	88,496	90,266	92,974	95,763	98,636	101,595	104,643	107,782	111,016
Total Operating Revenues	143,653	146,526	149,456	153,940	158,558	163,315	168,214	173,261	178,459	183,812
Operating Expenses										
Salaries including on costs	206,319	211,993	217,823	223,813	229,968	236,292	242,790	249,466	256,327	263,376
Training	571	583	594	612	630	649	669	689	710	731
Volunteers Amenities	286	291	297	306	315	325	334	344	355	365
Advertising	4,570	4,661	4,754	4,897	5,044	5,195	5,351	5,512	5,677	5,847
Building M & R	56,466	57,596	58,748	60,510	62,325	64,195	66,121	68,105	70,148	72,252
Grounds M & R	7,898	8,056	8,217	8,463	8,717	8,979	9,248	9,525	9,811	10,106
Internet Access	800	816	832	857	883	909	936	965	993	1,023
Kiosk/Shop Cost of Goods	68,547	69,918	71,316	73,456	75,659	77,929	80,267	82,675	85,155	87,710
Postage	228	233	238	245	252	260	268	276	284	292
Printing & Stationery	5,712	5,826	5,943	6,121	6,305	6,494	6,689	6,890	7,096	7,309
Telephone	1,714	1,748	1,783	1,836	1,891	1,948	2,007	2,067	2,129	2,193
Exhibitions & Equipment	2,856	2,913	2,972	3,061	3,152	3,247	3,344	3,445	3,548	3,655
Depreciation	34,000	34,000	34,000	34,000	34,000	34,000	34,000	34,000	34,000	34,000
Total Operating Expenses	389,967	398,634	407,516	418,177	429,143	440,422	452,024	463,958	476,233	488,859
PUBLIC HALLS										
Operating Revenues										
Nymagee Hall - Shower Income	102	104	106	109	113	116	119	123	127	131
Total Operating Revenues	102	104	106	109	113	116	119	123	127	131
Operating Expenses										
Euabalong Community Centre	5,581	5,693	5,807	5,981	6,161	6,345	6,536	6,732	6,934	7,142
Mt Hope Hall	4,701	4,795	4,890	5,037	5,188	5,344	5,504	5,669	5,839	6,015
Nymagee Hall	3,428	3,496	3,566	3,673	3,783	3,897	4,014	4,134	4,258	4,386
Scout Hall	2,285	2,331	2,377	2,449	2,522	2,598	2,676	2,756	2,839	2,924
Other Halls - Pre School	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Depreciation	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000
Total Operating Expenses	99,137	99,480	99,830	100,364	100,915	101,483	102,067	102,669	103,289	103,928

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
PERFORMING ARTS										
<u>Operating Expenses</u>										
Outback Arts Contribution	9,374	9,561	9,753	10,045	10,347	10,657	10,977	11,306	11,645	11,995
Total Operating Expenses	9,374	9,561	9,753	10,045	10,347	10,657	10,977	11,306	11,645	11,995
SWIMMING POOL										
<u>Operating Revenues</u>										
Admissions	20,000	20,400	20,808	21,432	22,075	22,737	23,420	24,122	24,846	25,591
Season Tickets	58,000	59,160	60,343	62,153	64,018	65,939	67,917	69,954	72,053	74,215
Total Operating Revenues	78,000	79,560	81,151	83,586	86,093	88,676	91,336	94,076	96,899	99,806
Operating Expenses										
Electricity	51,878	52,916	53,974	55,593	57,261	58,979	60,748	62,571	64,448	66,381
Contract	192,000	192,000	195,840	201,715	207,767	214,000	220,420	227,032	233,843	240,858
Maintenance	30,600	31,212	31,836	32,791	33,775	34,788	35,832	36,907	38,014	39,155
Water Costs	46,538	47,468	48,418	49,870	51,366	52,907	54,494	56,129	57,813	59,548
Water Slide M & R	1,046	1,066	1,088	1,120	1,154	1,189	1,224	1,261	1,299	1,338
Chemicals	34,384	35,072	35,773	36,847	37,952	39,091	40,263	41,471	42,715	43,997
Telephone	577	588	600	618	637	656	675	696	717	738
Plant & Equipment Maintenance	7,000	7,140	7,282	7,501	7,726	7,958	8,196	8,442	8,696	8,956
Rates & Insurance	22,369	22,816	23,272	23,971	24,690	25,430	26,193	26,979	27,788	28,622
Depreciation	147,000	147,000	147,000	147,000	147,000	147,000	147,000	147,000	147,000	147,000
Total Operating Expenses	533,391	537,278	545,084	557,026	569,327	581,997	595,047	608,488	622,333	636,593
PARKS, GARDENS & RESERVES										
<u>Operating Revenues</u>										
Ward Oval Fees	12,185	12,429	12,677	13,058	13,449	13,853	14,268	14,696	15,137	15,591
Dalton Park Complex Leases	3,515	3,585	3,657	3,767	3,880	3,996	4,116	4,239	4,367	4,498
Other Leases	775	791	807	831	856	881	908	935	963	992
Total Operating Revenues	16,475	16,805	17,141	17,655	18,184	18,730	19,292	19,871	20,467	21,081
Operating Expenses										
Acacia Park	8,901	9,079	9,261	9,538	9,825	10,119	10,423	10,736	11,058	11,389
Apex Park	11,869	12,107	12,349	12,719	13,101	13,494	13,899	14,316	14,745	15,188
Dalton Park	35,781	36,497	37,227	38,344	39,494	40,679	41,899	43,156	44,451	45,784

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Dalton Park Horse Sports Complex	23,739	24,213	24,698	25,439	26,202	26,988	27,798	28,631	29,490	30,375
Drummond Park	97,326	99,273	101,258	104,296	107,425	110,647	113,967	117,386	120,907	124,535
Skate Park	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Great Heritage Park	34,297	34,983	35,683	36,753	37,856	38,992	40,161	41,366	42,607	43,885
Lions Park	10,385	10,593	10,805	11,129	11,463	11,807	12,161	12,526	12,901	13,289
Mulga Place Park	6,675	6,809	6,945	7,154	7,368	7,589	7,817	8,051	8,293	8,542
Newey/Little Tassie Park	44,509	45,399	46,307	47,697	49,127	50,601	52,119	53,683	55,293	56,952
Bathurst Street Reserve	9,569	9,761	9,956	10,254	10,562	10,879	11,205	11,541	11,888	12,244
Ward Oval	193,594	197,466	201,416	207,458	213,682	220,092	226,695	233,496	240,501	247,716
Euabalong Park	9,644	9,837	10,033	10,334	10,644	10,964	11,293	11,631	11,980	12,340
Euabalong Sports Ground	10,385	10,593	10,805	11,129	11,463	11,807	12,161	12,526	12,901	13,289
Euabalong West Park	4,451	4,540	4,631	4,770	4,913	5,060	5,212	5,369	5,530	5,696
Nymagee Park	12,611	12,863	13,120	13,514	13,919	14,337	14,767	15,210	15,666	16,136
Jandra Estate Park	3,708	3,783	3,858	3,974	4,093	4,216	4,343	4,473	4,607	4,745
Madden St	2,967	3,026	3,087	3,179	3,275	3,373	3,474	3,579	3,686	3,796
Wilga Cres	6,675	6,809	6,945	7,154	7,368	7,589	7,817	8,051	8,293	8,542
Euabalong Racecourse Complex	6,675	6,809	6,945	7,154	7,368	7,589	7,817	8,051	8,293	8,542
Mount Hope Racecourse	6,675	6,809	6,945	7,154	7,368	7,589	7,817	8,051	8,293	8,542
Old Reservoir	2,224	2,269	2,314	2,384	2,455	2,529	2,605	2,683	2,763	2,846
Morelli Park	1,496	1,525	1,556	1,603	1,651	1,700	1,751	1,804	1,858	1,914
Depreciation	239,000	239,000	239,000	239,000	239,000	239,000	239,000	239,000	239,000	239,000
Total Operating Expenses	784,160	795,043	806,144	823,128	840,622	858,641	877,200	896,316	916,006	936,286

RECREATION & CULTURAL AMENITIES

SUMMARY	
Total Operating Revenues	333,355
Total Operating Expenses	2,538,903
SURPLUS / (DEFICIT)	-2,205,548

MINING MANUFACTURING & CONSTRUCTION

SUNDRY APPROVALS

Operating Revenues	49,498
Building Industry L S Levy	50,983
Total Operating Revenues	50,983
Operating Expenses	48,260
Long Service Levy	49,708
Total Operating Expenses	49,708

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	40,013	40,814	41,630	42,879	44,165	45,490	46,855	48,260	49,708	51,200
GRAVEL PITS RESTORATION										
Operating Expenses										
Gravel Pits - Provisions	3,137	3,199	3,263	3,361	3,462	3,566	3,673	3,783	3,896	4,013
Total Operating Expenses	3,137	3,199	3,263	3,361	3,462	3,566	3,673	3,783	3,896	4,013
MINING MANUFACTURING & CONSTRUCTION										
SUMMARY										
Total Operating Revenues	41,039	41,860	42,697	43,978	45,298	46,657	48,056	49,498	50,983	52,512
Total Operating Expenses	43,150	44,013	44,893	46,240	47,627	49,056	50,528	52,043	53,605	55,213
SURPLUS / (DEFICIT)	-2,111	-2,153	-2,196	-2,262	-2,330	-2,399	-2,471	-2,546	-2,622	-2,701
TRANSPORT & COMMUNICATION										
ANCILLARY SERVICES										
Operating Revenues										
Grant - Street Lighting	32,166	32,809	33,465	34,469	35,504	36,569	37,666	38,796	39,960	40,759
Truckwash Revenue										
Total Operating Revenues	32,166	32,809	33,465	34,469	35,504	36,569	37,666	38,796	39,960	40,759
Operating Expenses										
Paved Footpaths	105,291	107,396	109,544	112,831	116,216	119,702	123,293	126,992	130,802	134,726
Unpaved Footpaths	103,379	105,447	107,556	110,782	114,106	117,529	121,055	124,686	128,427	132,280
Kerb & Guttering	42,583	43,435	44,303	45,632	47,001	48,411	49,864	51,360	52,900	54,487
Street Lighting	117,572	119,924	122,322	125,992	129,771	133,665	137,675	141,805	146,059	150,441
Street Furniture	5,546	5,657	5,770	5,943	6,121	6,305	6,494	6,689	6,890	7,096
Storm water	29,948	30,547	31,157	32,092	33,055	34,047	35,068	36,120	37,204	38,320
Street Trees - General	135,577	138,289	141,055	145,286	149,645	154,134	158,758	163,521	168,427	173,479
Graffiti Removal Ancillary Services/Roads	2,218	2,263	2,308	2,377	2,449	2,522	2,598	2,676	2,756	2,839
Street Cleaning	134,884	137,581	140,333	144,543	148,879	153,346	157,946	162,685	167,565	172,592
Marshall Street Gardens	27,729	28,284	28,850	29,715	30,606	31,525	32,470	33,445	34,448	35,481
Broomfield Street	5,100	5,202	5,306	5,465	5,629	5,798	5,972	6,151	6,336	6,526
Truck Wash	3,060	3,121	3,184	3,279	3,378	3,479	3,583	3,691	3,801	3,915

COBAR SHIRE COUNCIL

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Bike Path	1,020	1,040	1,061	1,093	1,126	1,160	1,194	1,230	1,267	1,305
Rural Addressing	3,060	3,121	3,184	3,279	3,378	3,479	3,583	3,691	3,801	3,915
Total Operating Expenses	716,967	731,306	745,932	768,310	791,360	815,100	839,553	864,740	890,682	917,403
COUNCIL ROADS & STREETS										
Operating Revenues										
Grant - Federal Local Roads	1,646,562	1,687,726	1,721,481	1,773,125	1,826,319	1,881,108	1,937,542	1,995,668	2,055,538	2,117,204
Fixing Country Roads	2,250,000									
Grant - Roads to Recovery	1,758,452	1,523,484	761,742	776,977	770,536	770,536	770,536	770,536	793,652	793,652
Total Operating Revenues	5,655,014	3,211,210	2,483,223	2,550,102	2,596,855	2,651,644	2,708,078	2,766,204	2,849,190	2,910,856
Operating Expenses										
COBAR STREETS										
Town Streets Numbering										
Urban Streets - Unsealed	9,317	9,503	9,693	9,984	10,284	10,592	10,910	11,237	11,574	11,922
Urban Streets - Sealed	88,734	90,508	92,319	95,088	97,941	100,879	103,905	107,022	110,233	113,540
Street Signs	28,621	29,194	29,777	30,671	31,591	32,539	33,515	34,520	35,556	36,623
Bicycle Paths/Street Signs Replacement	7,229	7,373	7,521	7,746	7,979	8,218	8,465	8,719	8,980	9,250
Bicycle Path Lerida Road	1,109	1,131	1,154	1,188	1,224	1,260	1,298	1,337	1,377	1,419
Christmas Decoration Installation	2,773	2,828	2,885	2,972	3,061	3,152	3,247	3,344	3,445	3,548
NYMAGEE STREETS										
Urban Streets - Unsealed	2,219	2,263	2,308	2,377	2,449	2,522	2,598	2,676	2,756	2,839
Urban Streets - Sealed	7,764	7,919	8,078	8,320	8,570	8,827	9,092	9,364	9,645	9,935
Street Signs Maintenance	1,109	1,131	1,154	1,189	1,224	1,261	1,299	1,338	1,378	1,419
EUABALONG STREETS										
Urban Streets - Unsealed	26,233	26,758	27,293	28,112	28,955	29,824	30,719	31,640	32,590	33,567
Urban Streets - Sealed	20,550	20,961	21,380	22,022	22,682	23,363	24,064	24,785	25,529	26,295
Street Signs Maintenance	1,109	1,131	1,154	1,189	1,224	1,261	1,299	1,338	1,378	1,419
EUABALONG WEST STREETS										
Urban Streets - Unsealed	6,656	6,789	6,924	7,132	7,346	7,566	7,793	8,027	8,268	8,516
Urban Streets - Sealed	13,310	13,576	13,848	14,263	14,691	15,132	15,586	16,053	16,535	17,031

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Aerodrome Terminal Fees	3,015	3,076	3,137	3,231	3,328	3,428	3,531	3,637	3,746	3,858
Aerodrome Landing Fees	100,000	102,000	104,040	107,161	110,376	113,687	117,098	120,611	124,229	127,956
R4R Capital	4,000	4,080	5,500	5,610	8,222	8,386	8,554	8,725	8,900	9,078
Refuelling Fees	107,015	109,156	112,677	116,002	121,976	125,502	129,183	132,973	136,875	140,892
Operating Expenses										
Commission paid to AVDATA	2,423	2,471	2,521	2,596	2,674	2,755	2,837	2,922	3,010	3,100
Roads & Car park M & R	2,285	2,331	2,377	2,449	2,522	2,598	2,676	2,756	2,839	2,924
Lighting & Flares	23,164	23,627	24,100	24,823	25,567	26,334	27,124	27,938	28,776	29,640
General Maintenance and ground svcs	78,413	79,981	81,580	84,028	86,549	89,145	91,819	94,574	97,411	100,334
Terminal Building M & R	26,546	27,077	27,619	28,447	29,301	30,180	31,085	32,018	32,978	33,968
Movement Area Maintenance - Airside	28,699	29,273	29,858	30,754	31,677	32,627	33,606	34,614	35,653	36,722
Licence Requirement	9,316	9,502	9,692	9,983	10,283	10,591	10,909	11,236	11,573	11,920
Fencing & Security	6,855	6,992	7,132	7,346	7,566	7,793	8,027	8,267	8,516	8,771
Control of Vegetation	7,309	7,456	7,605	7,833	8,068	8,310	8,559	8,816	9,080	9,353
Telephone	1,142	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Insurance Airport Operations	2,540	2,591	2,643	2,722	2,804	2,888	2,975	3,064	3,156	3,250
Nymagee Aerodrome - Maint	3,427	3,496	3,566	3,673	3,783	3,896	4,013	4,134	4,258	4,385
Mt Hope Aerodrome - Maint	5,000	5,001	5,002	5,003	5,004	5,005	5,006	5,007	5,008	5,009
Euabalong Aerodrome - Maint	3,428	3,496	3,566	3,673	3,783	3,897	4,014	4,134	4,258	4,386
Depreciation	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Total Operating Expenses	320,547	324,459	328,449	334,554	340,841	347,318	353,988	360,858	367,935	375,224

TRANSPORT & COMMUNICATIONS SUMMARY

Total Operating Revenues	8,294,929	6,303,924	5,231,129	5,780,390	5,514,495	6,056,732	5,803,234	6,354,129	6,132,666	6,692,348
Total Operating Expenses	8,859,639	8,762,333	9,067,000	9,025,021	10,204,581	10,167,970	10,536,110	10,509,144	11,867,219	11,831,217
SURPLUS / (DEFICIT)	-564,710	-2,458,409	-3,835,871	-3,244,631	-4,690,086	-4,111,238	-4,732,875	-4,155,014	-5,734,553	-5,138,869

ECONOMIC AFFAIRS

CARAVAN PARKS

Operating Revenues										
Caravan Park Lease	127,500	130,050	132,651	136,631	140,729	144,951	149,300	153,779	158,392	163,144
Euabalong Caravan Park	228	233	238	245	252	260	267	275	284	292
Total Operating Revenues	127,728	130,283	132,889	136,875	140,981	145,211	149,567	154,054	158,676	163,436

Operating Expenses

Cobar Caravan Park R&M	7,654	7,807	7,964	8,203	8,449	8,702	8,963	9,232	9,509	9,794
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COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Euabalong Caravan Park Maint	3,427	3,496	3,566	3,673	3,783	3,896	4,013	4,134	4,258	4,385
Depreciation	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000
Total Operating Expenses	40,082	40,303	40,529	40,875	41,232	41,599	41,976	42,366	42,767	43,180
PRIVATE WORKS										
Operating Revenues										
Private Works	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528
RMCC Ordered Works	3,500,000	3,570,000	3,641,400	3,750,642	3,863,161	3,979,056	4,098,428	4,221,381	4,348,022	4,478,463
Total Operating Revenues	3,800,000	3,876,000	3,953,520	4,069,004	4,187,891	4,310,280	4,436,277	4,565,986	4,699,520	4,836,990
Operating Expenses										
Cost of private works	3,230,000	3,294,600	3,360,492	3,458,654	3,559,707	3,663,738	3,770,835	3,881,088	3,994,592	4,111,442
Total Operating Expenses	3,230,000	3,294,600	3,360,492	3,458,654	3,559,707	3,663,738	3,770,835	3,881,088	3,994,592	4,111,442
Operating Expenses										
Rates on Vacant Land for Sale	16,537	16,868	17,374	17,895	18,432	18,985	19,555	20,141	20,745	21,368
Total Operating Expenses	16,537	16,868	17,374	17,895	18,432	18,985	19,555	20,141	20,745	21,368
TOURISM										
Operating Revenues										
Celebrations & Festivals	4,000	4,080	4,162	4,286	4,415	4,547	4,684	4,824	4,969	5,118
Contributions Income/Advertising Inc	2,154	2,197	2,241	2,308	2,377	2,449	2,522	2,598	2,676	2,756
Total Operating Revenues	6,154	6,277	6,402	6,594	6,792	6,996	7,206	7,422	7,645	7,874
Operating Expenses										
Salaries including on costs	125,115	128,556	132,091	135,723	139,456	143,291	147,231	151,280	155,440	159,715
Vehicle Expenses	18,000	18,360	18,727	19,289	19,868	20,464	21,078	21,710	22,361	23,032
Advertising	23,991	24,471	24,961	25,710	26,481	27,275	28,094	28,936	29,804	30,699
Festivals	15,077	15,378	15,686	16,156	16,641	17,140	17,654	18,184	18,730	19,291
Australia Day Celebrations	2,856	2,913	2,971	3,060	3,152	3,247	3,344	3,444	3,548	3,654
Office Equipment M & R	571	582	594	612	630	649	668	688	709	730
Signage	2,235	2,280	2,325	2,395	2,467	2,541	2,617	2,695	2,776	2,860
Postage	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Memberships	10,000	10,001	10,002	10,003	10,004	10,005	10,006	10,007	10,008	10,009
Telephone & Internet	4,774	4,869	4,966	5,115	5,269	5,427	5,590	5,757	5,930	6,108
Training & Conferences	431	439	448	462	475	490	504	520	535	551
Depreciation	650	650	650	650	650	650	650	650	650	650
Total Operating Expenses	204,841	209,665	214,610	220,400	226,354	232,477	238,774	245,251	251,912	258,762

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
SPECIAL PROJECTS										
Operating Revenues	1,976	1,976	1,976	1,976	3,120	3,120	3,120	3,120	3,120	3,120
Leaseback Revenue										
Total Operating Revenues	1,976	1,976	1,976	1,976	3,120	3,120	3,120	3,120	3,120	3,120
Operating Expenses	126,880	130,369	133,955	137,638	141,423	145,313	149,309	153,415	157,634	161,968
Salaries including on costs	18,000	18,360	18,727	19,289	19,868	20,464	21,078	21,710	22,361	23,032
Vehicle Expenses	2,773	2,828	2,885	2,972	3,061	3,152	3,247	3,344	3,445	3,548
Training & Conferences	1,664	1,697	1,731	1,783	1,836	1,891	1,948	2,007	2,067	2,129
Advertising	2,285	2,331	2,377	2,449	2,522	2,598	2,676	2,756	2,839	2,924
Printing & Stationery	685	699	713	735	757	779	803	827	852	877
Telephone	277	283	288	297	306	315	325	334	344	355
Business Awards	4,000	4,001	4,002	4,003	4,004	4,005	4,006	4,007	4,008	4,009
Grant Expenses										
Grant Top ups	10,000	10,200	10,404	10,716	11,038	11,369	11,710	12,061	12,423	12,796
REM Plan	5,000	5,000	10,000	5,000	10,000	5,000	10,000	5,000	10,000	10,000
Staff Development inc Sister City										
Total Operating Expenses	171,565	175,768	185,083	184,881	194,814	194,886	205,100	205,461	215,972	221,638
OTHER INCOME										
Interest Income	125,000	125,000	125,000	162,500	162,500	162,500	162,500	162,500	162,500	162,500
Project Fees										
Gain on Disposal of Assets										
Total Other Income	125,000	125,000	125,000	162,500	162,500	162,500	162,500	162,500	162,500	162,500
Operating Expenses	93,627	82,519	70,700	58,125	44,745	30,509	15,361	1,706	1,706	0
Interest on Loans										
Total Interest Paid	93,627	82,519	70,700	58,125	44,745	30,509	15,361	1,706	1,706	0
ECONOMIC AFFAIRS SUMMARY										
Total Operating Revenues	4,060,858	4,139,536	4,219,787	4,376,950	4,501,285	4,628,107	4,758,670	4,893,083	5,031,460	5,173,921
Total Operating Expenses	3,663,025	3,737,204	3,818,088	3,922,705	4,040,539	4,151,685	4,276,241	4,394,307	4,525,987	4,656,389
SURPLUS / (DEFICIT)	397,833	402,331	401,699	454,245	460,746	476,422	482,429	498,776	505,473	517,532

COBAR SHIRE COUNCIL

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
GENERAL PURPOSE REVENUES										
OPERATING REVENUES										
Rates										
Residential	1,142,762	1,165,617	1,200,586	1,236,603	1,273,701	1,311,912	1,351,270	1,391,808	1,433,562	1,476,569
Farmland	645,199	658,103	677,846	698,181	719,127	740,701	762,922	785,809	809,384	833,665
Mining	1,593,801	1,625,677	1,674,447	1,724,681	1,776,421	1,829,714	1,884,605	1,941,143	1,999,378	2,059,359
Commercial	381,524	389,154	400,829	412,854	425,240	437,997	451,137	464,671	478,611	492,969
Pensioner Abandonments	-54,506	-55,596	-57,264	-58,982	-60,752	-62,574	-64,452	-66,385	-68,377	-70,428
Extra Charges	6,398	6,526	6,722	6,924	7,132	7,346	7,566	7,793	8,027	8,267
Legal Costs Rate Recovery	14,425	14,713	15,008	15,458	15,922	16,399	16,891	17,398	17,920	18,457
Pensioner Rate Subsidy	40,554	41,365	42,606	43,884	45,201	46,557	47,953	49,392	50,874	52,400
Grants										
Financial Assist Grant	3,539,742	3,628,236	3,700,800	3,811,824	3,926,179	4,043,965	4,165,284	4,290,242	4,418,949	4,551,518
Capital Grants - Projects		0	0	0	0	0	0	0	0	0
Total Operating Revenues	7,309,899	7,473,796	7,661,580	7,891,427	8,128,170	8,372,015	8,623,176	8,881,871	9,148,327	9,422,777

GENERAL PURPOSE REVENUES SUMMARY										
Total Operating Revenues	7,309,899	7,473,796	7,661,580	7,891,427	8,128,170	8,372,015	8,623,176	8,881,871	9,148,327	9,422,777
SURPLUS / (DEFICIT)										
Total General Fund	1,617,136	-84,755	-1,346,350	-618,694	-1,959,612	-1,185,035	-1,654,493	-911,483	-2,387,277	-1,591,697

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Summary of General Fund										
GOVERNANCE	-725,927	-706,688	-722,847	-728,270	-787,803	-770,680	-792,991	-815,968	-881,981	-864,001
CORPORATE SUPPORT	-1,851,186	-1,810,085	-1,807,302	-1,835,344	-1,860,874	-1,887,109	-1,914,069	-1,941,773	-1,970,242	-1,999,496
PUBLIC ORDER & SAFETY	-310,897	-316,625	-322,485	-330,180	-338,100	-346,250	-354,639	-363,271	-372,156	-381,300
PUBLIC HEALTH	-237,900	-244,957	-252,218	-258,893	-265,745	-272,776	-279,993	-287,400	-295,001	-302,803
COMMUNITY SERVICES & EDUCATION	-12,973	-15,691	-35,143	-98,117	-101,239	-104,418	-107,654	-110,948	-114,301	-117,714
HOUSING AND COMMUNITY AMENITIES	-358,604	-364,889	-371,344	-378,270	-385,389	-392,706	-400,226	-407,956	-415,901	-424,067
RECREATION AND CULTURE	-1,932,663	-1,958,867	-1,989,523	-2,030,275	-2,072,218	-2,115,387	-2,159,818	-2,205,548	-2,252,615	-2,301,057
MINING & MANUFACTURING	-2,111	-2,153	-2,196	-2,262	-2,330	-2,399	-2,471	-2,546	-2,622	-2,701
TRANSPORT & COMMUNICATION	-564,710	-2,458,409	-3,835,871	-3,244,631	-4,690,086	-4,111,238	-4,732,875	-4,155,014	-5,734,553	-5,138,869
ECONOMIC AFFAIRS	397,833	402,331	401,699	454,245	460,746	476,422	482,429	498,776	505,473	517,532
GENERAL PURPOSE REVENUES	7,309,899	7,473,796	7,661,580	7,891,427	8,128,170	8,372,015	8,623,176	8,881,871	9,148,327	9,422,777

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
OTHER INCOME	-93,627	-82,519	-70,700	-58,125	-44,745	-30,509	-15,361	-1,706	-1,706	0
INTEREST PAID	0	0	0	0	0	0	0	0	0	0
PROJECT RECOVERY	0	0	0	0	0	0	0	0	0	0
GAIN OR LOSS ON DISPOSAL	0	0	0	0	0	0	0	0	0	0
Total General Fund	1,617,136	-84,755	-1,346,350	-618,694	-1,959,612	-1,185,035	-1,654,493	-911,483	-2,387,277	-1,591,697
<i>less: Capital Income and Contributions</i>	2,261,844	412,081	12,322	412,692	13,073	413,465	13,869	414,285	14,714	415,155
Operating Surplus	-644,708	-496,836	-1,358,673	-1,031,386	-1,972,685	-1,598,500	-1,668,362	-1,325,768	-2,401,991	-2,006,852

WATER FUND

Operating Revenue

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Rates	628,091	640,653	659,872	679,668	700,058	721,060	742,692	764,973	787,922	811,559
Water Access Charge	-22,528	-22,979	-23,668	-24,378	-25,109	-25,863	-26,638	-27,438	-28,261	-29,109
Pensioner Abandonments	25,594	26,106	26,889	27,696	28,526	29,382	30,264	31,172	32,107	33,070
Nymagee Water Rates	-597	-609	-628	-646	-666	-686	-706	-727	-749	-772
Pensioner Abandonments	38,391	39,158	40,333	41,543	42,790	44,073	45,395	46,757	48,160	49,605
Euabalong Water	-2,085	-2,127	-2,190	-2,256	-2,324	-2,393	-2,465	-2,539	-2,615	-2,694
Pensioner Abandonment's	24,527	25,018	25,768	26,542	27,338	28,158	29,003	29,873	30,769	31,692
Euabalong West Water	-597	-609	-628	-646	-666	-686	-706	-727	-749	-772
Pensioner Abandonment's	1,805,895	1,842,013	1,897,274	1,954,192	2,012,818	2,073,202	2,135,398	2,199,460	2,265,444	2,333,407
User Charges	106,156	108,279	111,528	114,873	118,320	121,869	125,525	129,291	133,170	137,165
Water Usage	4,502	4,592	4,730	4,872	5,018	5,169	5,324	5,483	5,648	5,817
Sales - Standpipe Etc.	362	369	380	391	403	415	428	441	454	467
House Connections	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000
Mount Hope Tank - Lease	0	0	0	0	0	0	0	0	0	0
Truck Wash Bay	0	0	0	0	0	0	0	0	0	0
Interest	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000
Interest	2,000	2,040	2,101	2,164	2,229	2,296	2,365	2,436	2,509	2,584
Section 64 Contributions	12,488	12,737	13,119	13,513	13,918	14,336	14,766	15,209	15,665	16,135
Cobar Water Pensioner Rate Subsidy (PRS)	331	338	348	358	369	380	391	403	415	428
Nymagee Water PRS	773	788	812	836	861	887	914	941	969	998
Euabalong Water PRS	331	338	348	358	369	380	391	403	415	428
Mount Hope Water PRS	0	0	0	0	0	0	0	0	0	0
Contribution by Cobar Water Board	0	0	0	0	0	0	0	0	0	0
Capital Contributions.	0	5,000,000	9,000,000	0	0	0	0	0	0	0
Total Operating Revenues	2,661,633	7,714,106	11,794,389	2,877,080	2,962,253	3,049,980	3,140,340	3,233,410	3,329,272	3,428,010

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Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Operating Expenses										
 Filtration Plant										
Administration Charges	65,000	66,300	67,626	69,655	71,744	73,897	76,114	78,397	80,749	83,171
Engineering Charges	100,000	102,000	104,040	107,161	110,376	113,687	117,098	120,611	124,229	127,956
Governance Charges	44,000	44,880	45,778	47,151	48,565	50,022	51,523	53,069	54,661	56,301
Wages & salaries	250,000	256,875	263,939	271,197	278,655	286,318	294,192	302,282	310,595	319,137
Vehicle Expenses	9,000	9,180	9,364	9,645	9,934	10,232	10,539	10,855	11,181	11,516
Filtration Plant Maintenance & Repair	176,358	179,885	183,483	188,987	194,657	200,497	206,512	212,707	219,088	225,661
Licences & Permits	1,592	1,624	1,657	1,706	1,758	1,810	1,865	1,920	1,978	2,037
Chemicals	182,459	186,108	189,830	195,525	201,391	207,432	213,655	220,065	226,667	233,467
Purchase of Raw Water	1,083,997	1,105,677	1,127,790	1,161,624	1,196,473	1,232,367	1,269,338	1,307,418	1,346,641	1,387,040
Telephone	4,570	4,661	4,755	4,897	5,044	5,195	5,351	5,512	5,677	5,847
Reservoirs M & R	9,140	9,323	9,509	9,794	10,088	10,391	10,702	11,024	11,354	11,695
LMWUA	23,946	24,424	24,913	25,660	26,430	27,223	28,040	28,881	29,747	30,640
Graffiti Removal	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Sub-Total	1,951,203	1,992,103	2,033,871	2,094,227	2,156,376	2,220,371	2,286,266	2,354,119	2,423,987	2,495,930
 Water Mains										
Maintenance & Repairs	199,030	203,011	207,071	213,283	219,682	226,272	233,061	240,052	247,254	254,672
Meters M & R	26,522	27,052	27,594	28,421	29,274	30,152	31,057	31,988	32,948	33,937
Meter Reading	28,562	29,133	29,716	30,607	31,526	32,471	33,446	34,449	35,482	36,547
Sub-Total	254,115	259,197	264,381	272,312	280,482	288,896	297,563	306,490	315,684	325,155
 Other Expenses										
Depreciation	340,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000
 Nymagee Water										
Energy Costs	6,100	6,222	6,347	6,537	6,733	6,935	7,143	7,358	7,579	7,806
Reservoir M & R	5,713	5,827	5,944	6,122	6,306	6,495	6,690	6,890	7,097	7,310
Transport water	7,997	8,157	8,320	8,569	8,827	9,091	9,364	9,645	9,934	10,232
Pump Stations M & R	19,810	20,206	20,610	21,229	21,866	22,521	23,197	23,893	24,610	25,348
Sub-Total	59,620	62,362	64,224	66,457	68,766	71,149	73,647	76,258	78,980	81,796
 Euabalong Water										
Reservoirs M & R	18,147	18,510	18,880	19,446	20,030	20,631	21,249	21,887	22,544	23,220
Meters M & R	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Mains M & R	11,424	11,653	11,886	12,243	12,610	12,988	13,378	13,779	14,193	14,618
Licences & permits	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Energy Costs	6,655	6,788	6,924	7,132	7,346	7,566	7,793	8,027	8,267	8,516
Sub-Total	38,511	39,282	40,067	41,269	42,507	43,783	45,096	46,449	47,842	49,278

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Euabalong West Water										
Mains M & R	17,137	17,480	17,830	18,364	18,915	19,483	20,067	20,669	21,289	21,928
Licence Permit	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Reservoir M & R	1,143	1,165	1,189	1,224	1,261	1,299	1,338	1,378	1,419	1,462
Sub-Total	19,422	19,811	20,207	20,813	21,438	22,081	22,743	23,425	24,128	24,852
Mount Hope Water										
Reservoirs M & R	11,313	11,539	11,770	12,123	12,487	12,861	13,247	13,644	14,054	14,475
Energy Costs	0	0	0	0	0	0	0	0	0	0
Sub-Total	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	2,623,062	2,755,598	2,804,136	2,874,851	2,947,668	3,022,652	3,099,865	3,179,376	3,261,251	3,345,563

Revenue	2,661,633	7,714,106	11,794,389	2,877,080	2,962,253	3,049,980	3,140,340	3,233,410	3,329,272	3,428,010
Expenses	2,623,062	2,755,598	2,804,136	2,874,851	2,947,668	3,022,652	3,099,865	3,179,376	3,261,251	3,345,563
WATER SURPLUS/(DEFICIT)	38,571	4,958,508	8,990,252	2,230	14,584	27,329	40,474	54,034	68,021	82,448
<i>less Capital Grants and Contributions</i>	0	5,000,000	9,000,000	0	0	0	0	0	0	0
Operating Result	38,571	-41,492	-9,748	2,230	14,584	27,329	40,474	54,034	68,021	82,448

COBAR SEWER

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Operating Revenues										
Rates										
Cobar Sewerage Charges	695,000	708,900	730,167	752,072	774,634	797,873	821,809	846,464	871,858	898,013
Pensioner Abandonment's	-21,000	-21,420	-22,063	-22,724	-23,406	-24,108	-24,832	-25,577	-26,344	-27,134
Interest										
Interest on Investments	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Section 64 Contributions	4,000	4,080	4,202	4,328	4,458	4,592	4,730	4,872	5,018	5,168
Pensioners Rebate	12,000	12,300	12,546	12,922	13,310	13,709	14,121	14,544	14,981	15,430
Other Income										
Effluent Reuse Income	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Liquid Trade Waste Charges	30,600	31,212	31,836	32,791	33,775	34,788	35,832	36,907	38,014	39,155
Capital Contributions	1,130	1,153	1,188	1,223	1,260	1,298	1,337	1,377	1,418	1,461
Sewer Connection Fee	769,730	784,225	805,877	828,613	852,031	876,152	900,997	926,587	952,944	980,093
Total Operating Revenues	769,730	784,225	805,877	828,613	852,031	876,152	900,997	926,587	952,944	980,093

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Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2017-2025

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Operating Revenues										
Annual Charges										
Domestic Waste Annual Charge	542,873	553,730	570,342	587,453	605,076	623,228	641,925	661,183	681,019	701,449
Pensioner Abandonments	-21,126	-21,548	-22,195	-22,861	-23,547	-24,253	-24,981	-25,730	-26,502	-27,297
Domestic Waste Annual Chg Villages	0	0	0	0	0	0	0	0	0	0
Regulatory Fees	0	0	0	0	0	0	0	0	0	0
Grant for Capital Upgrades	0	0	0	0	0	0	0	0	0	0
Plant Revenues										
Plant Income	165,564	168,875	172,253	177,420	182,743	188,225	193,872	199,688	205,679	211,849
Other Revenues										
Sale of Scrap Metal from Tip	122,009	124,449	126,938	130,746	134,668	138,709	142,870	147,156	151,571	156,118
Grant										
Interest										
Investments	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Total Operating Revenues	821,320	837,506	889,338	884,758	910,941	937,909	965,687	1,024,297	1,023,766	1,054,119
Operating Expenses										
Management										
Administration Charges	22,000	22,440	22,889	23,575	24,283	25,011	25,762	26,534	27,330	28,150
Public Health Charges	125,000	127,500	130,050	133,952	137,970	142,109	146,372	150,764	155,287	159,945
Governance Charges	32,500	33,150	33,813	34,827	35,872	36,948	38,057	39,199	40,374	41,586
Town Clean-Up	7,177	7,321	7,467	7,691	7,922	8,160	8,404	8,657	8,916	9,184
Advertising	2,285	2,331	2,377	2,449	2,522	2,598	2,676	2,756	2,839	2,924
Illegal Dumping Project										
Plant Expenses										
Plant Running	104,080	106,161	108,284	111,533	114,879	118,325	121,875	125,531	129,297	133,176
Other Expenses										
Disposal Abandoned Vehicles	1,173	1,197	1,220	1,257	1,295	1,334	1,374	1,415	1,457	1,501
Trade Waste Wages / Collections	68,007	69,367	70,754	72,877	75,063	77,315	79,634	82,023	84,484	87,019
Domestic Waste Wages / Collections	137,094	139,835	142,632	146,911	151,318	155,858	160,534	165,350	170,310	175,420
Depreciation	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000
Depots										
Cobar Tip	158,003	161,163	164,387	169,318	174,398	179,630	185,019	190,569	196,286	202,175
Village Tips	6,003	6,123	6,246	6,433	6,626	6,825	7,030	7,241	7,458	7,682

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	735,321	748,588	762,120	782,823	804,148	876,112	848,736	872,038	896,039	920,760
Total Operating revenue	821,320	837,506	889,338	884,758	910,941	937,909	965,687	1,024,297	1,023,766	1,054,119
Total Operating Expenses	735,321	748,588	762,120	782,823	804,148	876,112	848,736	872,038	896,039	920,760
WASTE SURPLUS/(DEFICIT)	85,998	88,918	127,219	101,935	106,793	111,797	116,951	152,259	127,727	133,359
<i>less: Capital Grants and Contributions</i>	0	0	0	0	0	0	0	0	0	0
Operating Surplus	85,998	88,918	127,219	101,935	106,793	111,797	116,951	152,259	127,727	133,359

ALL FUNDS COMBINED	1,737,506	4,964,886	7,766,748	-508,774	-1,822,046	-1,018,975	-1,459,066	-655,787	-2,130,384	-1,302,652
<i>less: Capital Grants and Contributions</i>	2,261,844	5,412,081	9,012,322	412,692	13,073	413,465	13,869	414,285	14,714	415,155
Operating Result	-524,338	-447,195	-1,245,575	-921,466	-1,835,119	-1,432,440	-1,472,935	-1,070,072	-2,145,098	-1,717,807
Depreciation	6,753,153	6,842,153	6,866,153	6,798,153	7,786,153	7,791,153	7,796,153	7,801,153	8,786,153	8,786,153

Depreciation by Fund

General	5,971,153	5,975,153	5,979,153	5,911,153	6,899,153	6,904,153	6,909,153	6,914,153	7,899,153	7,899,153
Water	340,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000
Sewer	370,000	370,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000
Waste	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000
Total	6,753,153	6,842,153	6,866,153	6,798,153	7,786,153	7,791,153	7,796,153	7,801,153	8,786,153	8,786,153

Capital Grants and Contributions

General	2,261,844	412,081	12,322	412,692	13,073	413,465	13,869	414,285	14,714	415,155
Water	0	5,000,000	9,000,000	0	0	0	0	0	0	0
Sewer	0	0	0	0	0	0	0	0	0	0
Waste	0	0	0	0	0	0	0	0	0	0
Total Capital Grants and Contributions	2,261,844	5,412,081	9,012,322	412,692	13,073	413,465	13,869	414,285	14,714	415,155

**COBAR SHIRE COUNCIL
YEAR ENDED 30.06.2017**

INTRA FUND ADMINISTRATION CHARGES

	Water Fund	Sewer Fund	Domestic Waste Fund	Total Intra costs	Total Intra revenue
Governance	44,000	22,000	32,500	98,500	130,000
Corporate	100,000	90,000	22,000	212,000	88,000
Engineering	65,000	32,500		97,500	190,000
Planning and Environment			125,000	125,000	125,000
Total intra Cost	209,000	144,500	179,500	533,000	533,000

**COBAR SHIRE COUNCIL
MAJOR PROJECTS CAPITAL GRANTS AND CONTRIBUTIONS**

Income	2016-2017	2017-2018	2018-2019
General Fund			
Fixing Country Roads	2,250,000		
Total General fund	2,250,000	0	0
Water Fund			
Filtration Plant	5,000,000	9,000,000	
	0	5,000,000	9,000,000
Sewer Fund			
Upgrade Industrial Area	0	0	0
Total	2,250,000	5,000,000	9,000,000
Expenditure			
General Fund			
Grain Road	2,000,000		
Wilga Downs Rd	800,000		
Total General fund	2,800,000	0	0
Water Fund			
Filtration Plant	5,000,000	9,000,000	
	0	5,000,000	9,000,000
Sewer Fund			
	0	0	0
Total	2,800,000	5,000,000	9,000,000

The balance of the funding on the Fixing Country Roads will be from R2R pool Sewerage Project yet to be costed but assumed to be cost neutral

**COBAR SHIRE COUNCIL
 LOAN REPAYMENT DETAILS
 2015-2016 to 2024-2025**

Liabilities	2016/2017		2017/2018		2018/2019		2019/2020	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Loan 2 (Old Orana loan)	\$ 173,547.37	\$ 93,626.87	\$ 184,655.11	\$ 82,519.13	\$ 196,473.79	\$ 70,700.45	\$ 209,048.92	\$ 58,125.32
2 x Tyre Rollers (leaseback)	\$ 54,083.78	\$ 8,492.94	\$ 57,497.09	\$ 5,079.63	\$ 45,507.04	\$ 1,425.50		
Bomag Tyre Roller Lease	\$ 34,896.21	\$ 3,869.79	\$ 36,911.97	\$ 1,854.03	\$ 16,619.40	\$ 150.13		
Totals	\$ 227,631.15	\$ 102,119.81	\$ 242,152.20	\$ 87,598.76	\$ 241,980.83	\$ 72,125.95	\$ 209,048.92	\$ 58,125.32
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Liabilities	2020/2021		2021/2022		2022/2023		2023/2024	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Loan 1 (Interest only)								
Loan 2 (Old Orana loan)	\$ 222,428.90	\$ 44,745.34	\$ 236,665.26	\$ 30,508.98	\$ 251,812.80	\$ 15,361.44	\$ 108,757.50	\$ 1,705.92
2 x Tyre Rollers (leaseback)								
Bomag Tyre Roller Lease								
Totals	\$ 222,428.90	\$ 44,745.34	\$ 236,665.26	\$ 30,508.98	\$ 251,812.80	\$ 15,361.44	\$ 108,757.50	\$ 1,705.92

**COBAR SHIRE COUNCIL
REGIONAL ROADS BLOCK GRANT
2015-2016 to 2024-2025**

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Total Revenue											
Annual - 3 components	1,644,000	1,676,880	1,710,418	1,744,626	1,796,965	1,850,874	1,906,400	1,963,592	2,022,500	2,083,175	2,145,670
Additional program	400,000		400,000		400,000		400,000		400,000		400,000
Total Grant received	2,044,000	1,676,880	2,110,418	1,744,626	2,196,965	1,850,874	2,306,400	1,963,592	2,422,500	2,083,175	2,545,670
Total Expenditure											
Operating Expenditure	1,244,000	1,476,880	1,310,418	1,544,626	1,396,965	1,650,874	1,506,400	1,763,592	1,622,500	1,883,175	1,745,670
Repair Program - Capital	800,000		800,000		800,000		800,000		800,000		800,000
Reseals - Capital		200,000		200,000		200,000		200,000		200,000	
Total Expenditure	2,044,000	1,676,880	2,110,418	1,744,626	2,196,965	1,850,874	2,306,400	1,963,592	2,422,500	2,083,175	2,545,670

forecast