

Annual Operational Plan

Budget



**COBAR SHIRE
COUNCIL**
outback nsw

2020/2021

**COBAR SHIRE COUNCIL
TABLE OF CONTENTS**

Budget Assumptions

Ten year financial plan in summary form - by cost centre

Ten year operating and cash summary from 2020/2021

Ten year capital forecast

Ten year detail operating budget in detail

Borrowing repayment schedule

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2020/2021			2021/2022			2022/2023			2023/2024		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	14,973,328	713,016	14,260,311	28,326,618	798,333	27,528,285	20,581,015	744,807	19,836,208	3,195,521	761,658	2,433,863
Corporate Support	6,009,486	9,083,014	-3,073,529	6,103,371	9,077,770	-2,974,398	6,237,278	9,203,792	-2,966,514	6,374,159	9,339,267	-2,965,108
Public Order & Safety	371,340	802,232	-430,892	283,907	846,494	-562,587	289,585	863,176	-573,591	295,377	880,203	-584,827
Public Health	127,206	356,299	-229,093	130,249	364,754	-234,505	133,365	373,650	-240,285	136,556	382,765	-246,208
Community Services & Education	5,081,580	5,447,235	-365,655	5,364,561	5,840,395	-475,835	5,858,812	6,058,848	-200,036	5,977,448	6,186,933	-209,485
Environment	919,187	767,631	151,556	888,315	784,445	103,870	957,905	801,259	156,646	927,967	818,443	109,524
Housing & Community Amenities	588,468	643,688	-55,220	394,237	674,277	-280,040	402,122	685,591	-283,469	410,165	697,155	-286,991
Recreation & Culture	111,873	2,182,609	-2,070,736	224,910	2,373,226	-2,148,316	231,868	2,410,772	-2,178,903	236,306	2,448,539	-2,212,234
Mining & Manufacture	110,000	52,141	57,859	51,000	53,184	-2,184	52,020	54,248	-2,228	53,060	55,333	-2,272
Transport & Communication	6,185,787	9,019,359	-2,833,572	6,178,378	9,043,644	-2,865,266	5,872,827	9,629,522	-3,756,695	6,369,170	9,405,983	-3,036,813
Economic Affairs	5,431,383	5,216,105	215,278	6,867,400	6,576,811	290,589	6,887,348	6,585,959	301,390	6,897,595	6,582,548	315,047
General Purpose Revenues	8,280,014		8,280,014	8,468,534		8,468,534	8,661,433		8,661,433	8,858,817		8,858,817
TOTAL GENERAL FUND OPERATIONS	48,189,650	34,283,330	13,906,320	63,281,481	36,433,332	26,848,149	56,165,578	37,411,623	18,753,955	39,732,141	37,558,829	2,173,312
<i>check total</i>			<i>13,906,320</i>			<i>26,848,149</i>			<i>18,753,955</i>			<i>2,173,312</i>
Other Funds												
Water	3,093,181	3,677,412	-584,230	3,537,336	3,907,475	-370,139	3,522,093	3,864,427	-342,334	4,108,969	4,014,331	94,638
Sewer	1,447,232	1,184,818	262,414	985,203	1,212,687	-227,484	1,027,729	1,200,683	-172,953	1,057,180	1,205,892	-148,712
TOTAL OTHER FUNDS	4,540,413	4,862,230	-321,816	4,522,539	5,120,162	-597,623	4,549,823	5,065,110	-515,287	5,166,149	5,220,223	-54,074
Write off of old filtration plant												
Write off of old reticulation system - tba												
To accumulated surplus	52,730,064	39,145,560	13,584,504	67,804,019	41,553,494	26,250,525	60,715,401	42,476,733	18,238,668	44,898,290	42,779,052	2,119,238
<i>less Capital Grants and Contributions</i>												
General Fund			13,811,000			28,560,000			20,410,000			3,420,000
Water Fund			0			0			0			500,000
Sewer Fund			500,000			0			0			0
Total Capital Grants and Contri			14,311,000			28,560,000			20,410,000			3,920,000
Operating Surplus / Deficit before Capital Grant			-726,496			-2,309,475			-2,171,332			-1,800,762
CASH IMPACT												
Ratio of Capex/ Dep			314.78%			444.94%			358.60%			94.90%
Depreciation			6,858,654			7,342,405			7,452,499			7,523,485
SUMMARY OF CASH FLOW												
Opening Balance			14,000,000			13,066,386			14,826,212			13,312,912
From operations			13,584,504			26,250,525			18,238,668			2,119,238
add back depreciation			6,858,654			7,342,405			7,452,499			7,523,485
Principal Repayments			286,772			413,604			479,968			342,915
Capital spend - net after trades and direct borrowing			21,590,000			32,669,500			26,724,500			7,139,500
Carried forwards components - capital			10,000,000			0			0			0
Carried forwards components - grant proceeds			9,250,000			0			0			0
Loans taken out			1,250,000			1,250,000			0			0
Years Movement			-933,614			1,759,826			-1,513,300			2,160,308
Closing Balance			13,066,386			14,826,212			13,312,912			15,473,220
average balance			<u>13,533,193</u>			<u>13,946,295</u>			<u>14,069,562</u>			<u>14,393,066</u>

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2024/2025			2025/2026			2026/2027			2027/2028		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
Governance	2,700,159	880,700	1,819,460	604,913	800,217	-195,304	209,786	820,222	-610,436	614,781	940,728	-325,947
Corporate Support	6,532,092	9,566,482	-3,034,391	6,693,944	9,844,356	-3,150,411	6,859,814	10,038,028	-3,178,214	7,029,801	10,242,331	-3,212,529
Public Order & Safety	302,761	901,297	-598,536	310,330	922,919	-612,589	318,088	945,081	-626,992	326,041	965,076	-639,036
Public Health	139,970	392,334	-252,364	143,470	402,142	-258,673	147,056	412,196	-265,139	150,733	422,501	-271,768
Community Services & Education	6,123,084	6,331,985	-208,901	6,272,361	6,480,078	-207,717	6,425,370	6,631,873	-206,503	6,582,205	6,787,464	-205,259
Environment	999,416	838,604	160,812	971,402	859,270	112,132	1,043,937	880,451	163,485	1,017,035	902,163	114,872
Housing & Community Amenities	420,419	710,622	-290,203	430,929	724,425	-293,496	441,702	738,573	-296,871	452,745	753,075	-300,330
Recreation & Culture	241,963	2,493,203	-2,251,240	247,762	2,538,983	-2,291,221	253,706	2,585,909	-2,332,202	259,799	2,634,007	-2,374,208
Mining & Manufacture	54,387	56,716	-2,329	55,747	58,134	-2,388	57,140	59,587	-2,447	58,569	61,077	-2,508
Transport & Communication	6,091,744	10,038,258	-3,946,514	6,617,383	9,876,339	-3,258,956	6,346,162	10,520,372	-4,174,210	6,877,001	10,369,347	-3,492,346
Economic Affairs	6,917,035	6,594,677	322,358	6,936,961	6,608,849	328,112	6,957,385	6,623,368	334,017	6,978,320	6,638,240	340,079
General Purpose Revenues	9,081,310	9,081,310	0	9,309,366	9,309,366	0	9,543,122	9,543,122	0	9,782,723	9,782,723	0
TOTAL GENERAL FUND OPERATIONS	39,604,341	38,804,878	799,463	38,594,567	39,115,712	-521,144	38,603,271	40,255,662	-1,652,391	40,129,752	40,716,009	-586,257
<i>check total</i>												
Other Funds												
Water	4,198,068	4,018,848	179,220	3,789,395	4,103,290	-313,896	3,883,004	4,188,840	-305,836	3,978,955	4,352,527	-373,572
Sewer	1,103,614	1,191,689	-88,075	1,082,955	1,304,345	-221,390	1,130,552	1,232,566	-102,014	1,109,379	1,291,880	-182,501
TOTAL OTHER FUNDS	5,301,682	5,210,537	91,144	4,872,349	5,407,635	-535,286	5,013,556	5,421,406	-407,850	5,088,333	5,644,407	-556,074
Write off of old filtration plant												
Write off of old reticulation system - tba												
To accumulated surplus	44,906,023	44,015,415	890,607	43,466,917	44,523,347	-1,056,430	43,616,827	45,677,067	-2,060,241	45,218,085	46,360,415	-1,142,330
<i>less Capital Grants and Contributions</i>												
General Fund			2,520,000			820,000			20,000			820,000
Water Fund			500,000			0			0			0
Sewer Fund			0			0			0			0
Total Capital Grants and Conts			3,020,000			820,000			20,000			820,000
Operating Surplus / Deficit before Capital Grant			-2,129,393			-1,876,430			-2,080,241			-1,962,330
CASH IMPACT												
Ratio of Capex/ Dep			85.95%			53.06%			45.11%			55.00%
Depreciation			7,613,992			7,706,762			7,801,852			7,899,321
SUMMARY OF CASH FLOW												
Opening Balance			15,473,220			17,193,001			19,507,190			21,476,168
From operations			890,607			-1,056,430			-2,060,241			-1,142,330
add back depreciation			7,613,992			7,706,762			7,801,852			7,899,321
Principal Repayments			240,319			246,643			253,133			259,793
Capital spend - net after trades and direct borrowing			6,544,500			4,089,500			3,519,500			4,344,500
Carried forwards components - capital			0			0			0			0
Carried forwards components - grant proceeds			0			0			0			0
Loans taken out			0			0			0			0
Years Movement			1,719,781			2,314,189			1,968,978			2,152,698
Closing Balance			17,193,001			19,507,190			21,476,168			23,628,865
average balance			16,333,110			18,350,095			20,491,679			22,552,517

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2028/2029 Expenditure	Surplus/Deficit
Governance	861,746	-641,846
Corporate Support	10,451,716	-3,247,708
Public Order & Safety	985,572	-651,380
Public Health	433,063	-278,562
Community Services & Education	6,946,944	-203,984
Environment	924,417	166,294
Housing & Community Amenities	767,939	-303,876
Recreation & Culture	2,683,308	-2,417,264
Mining & Manufacture	62,604	-2,571
Transport & Communication	10,979,997	-4,368,885
Economic Affairs	6,653,476	346,302
General Purpose Revenues	10,028,314	10,028,314
TOTAL GENERAL FUND OPERATIONS	41,750,782	-1,575,167
<i>check total</i>	0	0
Other Funds	0	0
Water	4,367,402	-250,099
Sewer	1,275,727	-117,559
TOTAL OTHER FUNDS	5,643,129	-407,657
Write off of old filtration plant		
Write off of old reticulation system - tba		
To accumulated surplus	47,393,911	-1,982,824
<i>less Capital Grants and Contributions</i>		
General Fund	0	0
Water Fund	0	0
Sewer Fund	0	0
Total Capital Grants and Conits	0	0
Operating Surplus / Deficit before Capital Grant		-1,982,824
CASH IMPACT		43.37%
Ratio of Capex/ Dep		7,999,226
Depreciation		
SUMMARY OF CASH FLOW		
Opening Balance	23,628,865	
From operations	-1,982,824	
add back depreciation	7,999,226	
Principal Repayments	266,628	
Capital spend - net after trades and direct borrowing	3,469,500	
Carried forwards components - capital	0	
Carried forwards components - grant proceeds	0	
Loans taken out	0	
Years Movement	2,280,274	
Closing Balance	25,909,139	
average balance	24,769,002	

COBAR SHIRE COUNCIL
TEN YEAR FINANCIAL PLAN

General Fund	2029/2030		Surplus/Deficit
	Revenue	Expenditure	
Governance	10,625,148	883,290	9,741,858
Corporate Support	7,382,539	10,663,512	-3,280,973
Public Order & Safety	342,546	1,006,581	-664,034
Public Health	158,364	443,890	-285,526
Community Services & Education	6,907,734	7,110,412	-202,678
Environment	1,114,980	947,228	167,752
Housing & Community Amenities	475,666	783,175	-307,509
Recreation & Culture	272,445	2,733,846	-2,461,401
Mining & Manufacture	61,534	64,169	-2,635
Transport & Communication	6,748,575	11,238,252	-4,489,677
Economic Affairs	7,021,772	6,669,085	352,687
General Purpose Revenues	10,280,045		10,280,045
TOTAL GENERAL FUND OPERATIONS	51,391,347	42,543,439	8,847,908
<i>check total</i>	0		0
Other Funds			0
Water	4,178,112	4,458,731	-280,619
Sewer	1,136,468	1,298,120	-161,652
			0
TOTAL OTHER FUNDS	5,314,580	5,756,852	-442,272
Write off of old filtration plant			
Write off of old reticulation system - tba			
To accumulated surplus	56,705,927	48,300,291	8,405,637
<i>less: Capital Grants and Contributions</i>			
General Fund			820,000
Water Fund			0
Sewer Fund			0
Total Capital Grants and Contri			820,000
Operating Surplus / Deficit before Capital Grant			7,585,637
CASH IMPACT			172.90%
Ratio of Capex/ Dep			8,101,637
Depreciation			
SUMMARY OF CASH FLOW			
Opening Balance		25,909,139	
From operations		8,405,637	
add back depreciation		8,101,637	
Principal Repayments		273,644	
Capital spend - net after trades and direct borrowing		14,007,500	
Carried forwards components - capital		0	
Carried forwards components - grant proceeds		0	
Loans taken out		0	
Years Movement		2,226,130	
Closing Balance		28,135,268	
average balance		27,022,204	

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
DROUGHT FUND 2 PROJECTS										
Bus shelter upgrade	120,000									
PA system for main street	60,000									
Dalton Park toilets	300,000									
Shade at Dalton Park BBQ	20,000									
CWA accessibility ramp	20,000									
Shade at deep end of pool	15,000									
Heritage display	40,000									
Footpath renewal	425,000									
Total	1,000,000	0	0	0	0	0	0	0	0	0
Recurring plant renewal	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
General Fund										
Grant contributions pool	200,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Swimming Pool										
Plant renewal	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Slide pool renewal			100,000							
Play area soft fall	32,000									
Lining renewal								280,000		
Amenities Block + Garden redesign			2,500,000							
Perimeter Fencing - Renewed					100,000					
Museum										
Major Upgrade continued	426,000									
Display renewals		7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
Tourism										
Signage	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Cobar Youth & Fitness Centre										
Outdoor Courts – Resurface and Lighting	80,000									
Youth centre equipment - gym replacement cycle		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Airport										
Gate renewal	20,000									
Generator		80,000								
Terminal upgrade					2,500,000					
Town Hall Cinema										
Historical Maintenance – General Patch – Staged										
Air conditioning										
Buildings										
Council Housing Renewal	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
New housing stock	700,000									
Other Building Renewal										
Parks and Gardens										
Playgrounds - Capital										
Ward Oval Irrigation Renewal			80,000							
CCTV			300,000							
IT										
IT Projects inc new software package	250,000									
Renew Computer Equipment Network	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	
Library										
Library Books	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Special Projects	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Lilliane Brady Village										
Bathrooms	150,000									
Ongoing Renewal	50,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Generator			100,000							
Bus	80,000									
Villages										
Nymagee:										
Nymagee CEP projects funded by VPA	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	
Euabalong:										
Sports ground - amenities complex		50,000								
Recreational										
Stockyards and stables at show grounds			200,000							
Newey										
Staged Development as per Management Plan	0	300,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Main Street Improvement										

COBAR SHIRE COUNCIL
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM

	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Design and Consult – Linkages Museum to Caravan Park and Shopping Precinct	100,000									
Christmas Decorations	5,000		5,000		5,000		5,000		5,000	
General Signage	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Bike Path Rejuvenation						50,000	50,000			
Improve Disability Access to Buildings(DIAP)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Pram ramps										
Transport Assets										
R2R Works	1,505,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000
Repair Program Works		800,000		800,000		800,000		800,000		800,000
Rural Roads Reseal	200,000		200,000		200,000		200,000		200,000	
Shire Roads Gravel Resheeting	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Reseals	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Heavy Vehicle Bypass										10,000,000
Footpaths		25,000	25,000	25,000	25,000	25,000	50,000	50,000	50,000	50,000
Footpaths - Other	220,000									
Eubalong Walking Trail	225,000									
Major project - grids and or culverts	1,250,000	1,250,000								
Wool Track	8,000,000	24,000,000	20,000,000							
Wilga Downs Road				2,600,000						
Pulpulla Road	2,500,000	2,500,000								
Subtotal	14,200,000	29,880,000	21,530,000	4,730,000	1,530,000	2,130,000	1,555,000	2,155,000	1,555,000	12,155,000
Total General Fund	19,700,000	31,969,500	26,424,500	6,339,500	5,744,500	3,789,500	3,219,500	4,044,500	3,169,500	13,707,500
Sewer Fund										
Baffling renewal	70,000									
Embankment repair	160,000									
New telemetry	20,000									
Pump Station Refurbishment	500,000									
Effluent compliance upgrade		400,000								
Total Sewer Fund	750,000	400,000	0	0	0	0	0	0	0	0
Water Fund										
Remedial work to pipework and pumps at Eubalong and Eubalong west	150,000									
Chlorine sensor	30,000									
Renew line between Peak and Two Million Tank	60,000									
Ongoing valve and main renewal	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Smart water meters				500,000	500,000					
Raw Water Network Expanded	150,000									
Total Water Fund	690,000	300,000	300,000	800,000	800,000	300,000	300,000	300,000	300,000	300,000
Total Capital Expenditure	21,140,000	32,669,500	26,724,500	7,139,500	6,544,500	4,089,500	3,519,500	4,344,500	3,469,500	14,007,500
Breakdown by Fund and Type										
Plant	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Transport	14,200,000	29,880,000	21,530,000	4,730,000	1,530,000	2,130,000	1,555,000	2,155,000	1,555,000	12,155,000
Other	4,300,000	889,500	3,694,500	409,500	3,014,500	459,500	464,500	689,500	414,500	352,500
Total General Fund	19,700,000	31,969,500	26,424,500	6,339,500	5,744,500	3,789,500	3,219,500	4,044,500	3,169,500	13,707,500
Water Fund	690,000	300,000	300,000	800,000	800,000	300,000	300,000	300,000	300,000	300,000
Sewer Fund	750,000	400,000	0	0	0	0	0	0	0	0
Total Capital Expenditure	21,140,000	32,669,500	26,724,500	7,139,500	6,544,500	4,089,500	3,519,500	4,344,500	3,469,500	14,007,500
Conditional on funding -General	15,061,000	29,410,000	20,410,000	3,010,000	2,510,000	410,000	10,000	410,000	10,000	10,410,000
Conditional on loan-General	1,250,000	1,250,000	0	0	0	0	0	0	0	0
Conditional on funding - Water	0	0	0	500,000	500,000	0	0	0	0	0
Conditional on funding - Sewer	500,000	0	0	0	0	0	0	0	0	0
Total	16,811,000	30,660,000	20,410,000	3,510,000	3,010,000	410,000	10,000	410,000	10,000	10,410,000
Self funded capex	4,329,000	2,009,500	6,314,500	3,629,500	3,534,500	3,679,500	3,509,500	3,934,500	3,459,500	3,597,500

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
GOVERNANCE											
Operating Revenue											
Internal Cost Recovery	165,000	168,713	172,930	177,254	181,685	186,227	190,883	195,655	200,546	205,560	210,699
Leaseback Revenue	2,900	3,015	3,075	3,137	3,200	3,280	3,362	3,446	3,532	3,620	3,710
Council Chambers Hire	600	600	612	624	637	653	669	686	703	720	738
Drought Relief Grants	242,000	1,000,000									
Drought Relief Donations	8,000										
Project grants and contributions	3,430,000	13,801,000	28,150,000	20,400,000	3,010,000	2,510,000	410,000	10,000	410,000	10,000	10,410,000
Total Operating Revenues	3,848,500	14,973,328	28,326,618	20,581,015	3,195,521	2,700,159	604,913	209,786	614,781	219,500	10,625,148
Operating Expenses											
Sick Leave Governance	3,000	0	0	0	0	0	0	0	0	0	0
Salaries Governance	327,000	318,000	325,950	334,099	342,451	351,012	359,788	368,783	378,002	387,452	397,138
Long Service Leave Governance	8,000	7,950	8,149	8,352	8,561	8,775	8,995	9,220	9,450	9,686	9,928
Vehicle Expenses Governance	18,000	18,000	18,360	18,727	19,102	19,579	20,069	20,570	21,085	21,612	22,152
Superannuation Governance	27,000	30,965	30,965	31,739	32,533	33,346	34,180	35,034	35,910	36,808	37,728
Workers Compensation Governance	14,000	16,061	16,428	16,839	17,260	17,691	18,133	18,587	19,051	19,528	20,016
Election Costs - net after subsidy	0	0	70,000	0	0	100,000	0	0	100,000	0	0
Subscriptions & Membership	66,000	67,320	68,666	70,040	71,441	73,227	75,057	76,934	78,857	80,828	82,849
Mayoral Allowance	26,000	26,520	27,050	27,591	28,143	28,847	29,568	30,307	31,065	31,841	32,638
Councillor Allowances	115,000	117,300	119,646	122,039	124,480	127,592	130,781	134,051	137,402	140,837	144,358
Councillor Travelling	11,000	11,220	11,444	11,673	11,907	12,204	12,510	12,822	13,143	13,471	13,808
Councillor Training	15,000	15,300	15,605	15,918	16,236	16,644	17,058	17,485	17,922	18,370	18,829
Delegate Expenses	10,000	10,200	10,404	10,612	10,824	11,041	11,272	11,517	11,774	12,042	12,321
Civic Expenses	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Telephone	4,000	0	0	0	0	0	0	0	0	0	0
Section 356 Donations	86,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Project Services	0	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Delegates Expenses - Staff	7,000	7,140	7,283	7,428	7,577	7,766	7,961	8,160	8,364	8,573	8,787
Drought Relief	19,000	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	758,000	713,016	798,333	744,807	761,658	880,700	800,217	820,222	940,728	861,746	883,290
GOVERNANCE SUMMARY											
Total Operating Revenues	3,848,500	14,973,328	28,326,618	20,581,015	3,195,521	2,700,159	604,913	209,786	614,781	219,500	10,625,148
Total Operating Expenses	758,000	713,016	798,333	744,807	761,658	880,700	800,217	820,222	940,728	861,746	883,290
SURPLUS (DEFICIT)	3,090,500	14,260,311	27,528,285	19,836,208	2,433,863	1,819,460	-195,304	-610,436	-325,947	-641,846	9,741,858
CORPORATE SUPPORT											
ADMINISTRATION											
Operating Revenue											
Section 603 Certificates	13,000	13,260	13,525	13,796	14,072	14,423	14,784	15,154	15,532	15,921	16,319
Sundry Income	23,000	23,460	23,929	24,408	24,896	25,518	26,156	26,810	27,480	28,167	28,872
Leaseback Revenue	4,000	3,015	3,075	3,137	3,200	3,280	3,362	3,446	3,532	3,620	3,710
Rent and Admin to Children's Services	31,000	31,620	32,252	32,897	33,555	34,394	35,254	36,135	37,039	37,965	38,914
Uniform Reimbursement	1,000	500	510	520	531	544	557	571	586	600	615
Water Board - Admin Fee	291,000	312,000	318,240	324,605	331,097	339,374	347,859	356,555	365,469	374,606	383,971
Services NSW Agency	150,000	150,000	150,000	153,000	156,060	159,962	163,951	168,060	172,261	176,568	180,982
Insurance and Risk Rebates	33,000	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Administration Fee to LBV	115,000	117,300	119,646	122,039	124,480	127,592	130,781	134,051	137,402	140,837	144,358
Internal cost recovery -	100,000	102,250	104,295	106,381	108,509	110,721	114,002	116,852	119,773	122,767	125,837
Total Operating Revenues	761,000	803,405	816,473	832,803	849,459	870,695	892,462	914,774	937,643	961,084	985,112
Operating Expenses											
Sick Leave	33,000	0	0	0	0	0	0	0	0	0	0
Salaries	1,300,000	1,342,416	1,375,976	1,410,376	1,445,635	1,481,776	1,518,820	1,556,791	1,595,711	1,635,604	1,676,494
Long Service Leave	9,000	33,560	34,399	35,259	36,141	37,044	37,971	38,920	39,890	40,890	41,912
Superannuation	106,000	130,718	133,986	137,335	140,769	144,288	147,895	151,593	155,382	159,267	163,249
Workers Compensation	59,000	67,801	69,495	71,234	73,015	74,840	76,711	78,629	80,594	82,609	84,674
Vehicle Expenses	54,000	36,000	36,720	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304
Defined Benefits top up	46,000	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
CV-19	20,000	0	0	0	0	0	0	0	0	0	0
Seminars & Conferences	1,500	0	0	0	0	0	0	0	0	0	0
Consultants	125,000	127,500	127,500	130,050	132,651	135,967	139,366	142,851	146,422	150,082	153,834
Advertising	11,000	11,220	11,444	11,673	11,907	12,204	12,510	12,822	13,143	13,471	13,808
Bank Charges	14,000	14,280	14,566	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Postage	11,000	11,220	11,444	11,673	11,907	12,204	12,510	12,822	13,143	13,471	13,808
Printing & Stationery	62,000	63,240	64,505	65,795	67,111	68,789	70,508	72,271	74,078	75,930	77,828
Subscriptions & Memberships	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Office Expenses	21,000	21,420	21,848	22,285	22,731	23,299	23,882	24,479	25,091	25,718	26,361
Valuation Fees - for rating	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617	31,382
Audit Fees	73,000	74,460	75,949	77,468	79,018	80,993	83,018	85,093	87,221	89,401	91,636
Bad & Doubtful Debts	-370,000	2,500	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077
Legal Expenses Rates Recovery	10,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Legal Expenses	40,000	40,000	40,800	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227
Insurance - Fidelity Guarantee	8,000	8,160	8,323	8,490	8,659	8,876	9,098	9,325	9,558	9,797	10,042
Insurance - Casual/Hiters	6,000	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Insurance - Public Liability	93,000	94,850	96,757	98,692	100,666	103,183	105,762	108,406	111,117	113,895	116,742
Insurance Professional Ind	26,000	26,520	27,050	27,591	28,143	28,847	29,568	30,307	31,065	31,841	32,638
Telephones Inc Data Connectivity	73,155	128,000	130,560	133,171	135,835	139,230	142,711	146,279	149,936	153,684	157,527
Commissions	400	408	416	424	433	444	455	466	478	490	502
Staff Uniforms	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Drug and Alcohol Testing	7,000	7,000	7,140	7,283	7,428	7,614	7,805	8,000	8,200	8,405	8,615
Employee Health and Wellbeing	45,000	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
Medical Consultations	8,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Recruitment Costs	55,000	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Recruitment Costs - Outdoor	17,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Safety Expenses	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Staff Uniforms	5,000	5,100	5,202	5,305	5,412	5,547	5,686	5,828	5,974	6,123	6,276
Training - Compliance	82,000	120,000	90,000	91,800	93,636	95,977	98,376	100,836	103,357	105,941	108,589
Training and Professional Development	35,000	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Audit Fees - Internal Audit	15,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Storage of Old Records	6,000	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Sale of Land	64,000	0	0	20,000	0	0	0	0	0	0	0
Vandalism and Stolen Items	15,000										

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Long Service Leave ICT	0	4,352	4,461	4,573	4,687	4,804	4,924	5,048	5,048	5,048	5,048
Superannuation ICT	9,000	16,953	16,953	17,377	17,811	18,256	18,713	19,181	19,181	19,181	19,181
Workers Compensation	6,000	8,793	8,994	9,219	9,449	9,685	9,928	10,176	10,176	10,176	10,176
Contract Support	11,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Software Licence and Maintenance	86,000	160,000	163,200	166,464	169,793	174,038	178,389	182,849	187,420	192,106	196,908
Consumables	45,000	35,000	35,700	36,414	37,142	38,071	39,023	39,998	40,998	42,023	43,074
Upgrades		50,000	50,000								
Upgrades	0	85,000	85,000	45,000			45,000				
Website Support	3,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Total Operating Expenses	298,000	596,196	563,158	482,766	447,592	458,781	515,251	482,007	488,150	494,446	500,899
ENGINEERING - ADMINISTRATION											
Operating Revenues											
Inspection Shed Rent	17,000	17,340	17,687	18,041	18,401	18,861	19,333	19,816	20,312	20,819	21,340
Internal cost recovery	148,000	151,330	154,357	157,444	160,593	164,607	168,723	172,941	177,264	181,696	186,238
Leaseback Revenue	15,000	21,105	21,527	21,958	22,397	22,957	23,531	24,119	24,722	25,340	25,973
Total Operating Revenues	180,000	189,775	193,571	197,442	201,391	206,426	211,586	216,876	222,298	227,855	233,552
Operating Expenses											
Sick Leave	4,000										
Salaries	450,000	886,000	908,150	930,854	954,125	977,978	1,002,428	1,027,488	1,027,488	1,027,488	1,027,488
Long Service Leave	15,000	22,150	22,704	23,271	23,853	24,449	25,061	25,687	25,687	25,687	25,687
Superannuation	45,000	86,274	86,274	88,431	90,642	92,908	95,231	97,611	97,611	97,611	97,611
Workers Compensation	35,000	44,749	45,771	46,915	48,088	49,290	50,522	51,785	51,785	51,785	51,785
RMS Admin Salaries inc oncosts	170,000	149,813	153,558	157,397	161,332	165,365	169,500	173,737	173,737	173,737	173,737
Vehicle Expenses	65,280	126,000	128,520	131,090	133,712	137,055	140,481	143,993	147,593	151,283	155,065
Subscriptions	0	0	0	0	0	0	0	0	0	0	0
Consultant	150,000	20,000	20,400	20,800	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Printing & Stationery	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Engineering Office Expenses	14,000	14,280	14,566	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Engineers Equip M & R	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Cobar Depot M & R	116,000	118,320	120,686	123,100	125,562	128,701	131,919	135,217	138,597	142,062	145,614
Evaabalong Depot M & R	15,000	15,300	15,606	15,918	16,236	16,642	17,058	17,485	17,922	18,370	18,829
Telephone and Data Connectivity	27,000	0	0	0	0	0	0	0	0	0	0
Advertising	0	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	1,110,280	1,486,966	1,520,397	1,556,887	1,594,259	1,634,115	1,674,968	1,716,843	1,725,356	1,734,082	1,743,026
WORKFORCE OPERATIONS											
Operating Revenues											
On Cost on Plant											
OHS Incentive Bonus											
Employee On costs	1,905,353	2,344,298	2,367,880	2,427,077	2,487,754	2,549,948	2,613,696	2,679,039	2,746,015	2,814,665	2,885,032
Total Operating Revenues	1,905,353	2,344,298	2,367,880	2,427,077	2,487,754	2,549,948	2,613,696	2,679,039	2,746,015	2,814,665	2,885,032
Operating Expenses											
Time in Lieu - Indoors	700	0	0	0	0	0	0	0	0	0	0
Time in Lieu - Outdoors	2,000	0	0	0	0	0	0	0	0	0	0
Annual Leave - Outdoor Staff	190,000	194,275	199,132	204,110	209,213	214,443	219,804	225,299	230,932	236,705	242,623
Long Service Leave - Outdoor	80,000	81,800	83,845	85,941	88,090	90,292	92,549	94,863	97,234	99,665	102,157
Sick Leave - Outdoor Staff	125,000	161,000	130,000	133,250	136,581	139,996	143,496	147,083	150,760	154,529	158,392
Public Holidays - Outdoor	130,000	143,000	146,575	150,239	153,995	157,845	161,791	165,836	169,982	174,232	178,587
Superannuation Payments	235,000	240,288	246,295	252,452	258,763	265,232	271,863	278,660	285,626	292,767	300,086
Allowances	167,000	170,758	94,294	96,651	99,067	101,544	104,082	106,685	109,352	112,085	114,886
Workers Comp Premiums	175,000	176,938	183,411	187,596	192,696	197,514	202,451	207,513	212,700	218,018	223,468
Induction Training	22,000	22,440	23,001	23,576	24,165	24,770	25,389	26,024	26,674	27,341	28,024
Traffic Control Training		20,000									
Medical Consultations	3,051	3,112	3,174	3,237	3,302	3,385	3,469	3,556	3,645	3,736	3,829
Clothing - PPE	19,000	19,380	19,768	20,163	20,566	21,080	21,607	22,148	22,704	23,269	23,850
Fringe Benefit Tax	30,000	30,600	31,212	31,836	32,473	33,285	34,117	34,970	35,844	36,740	37,659
Safety Expenses	0	0	0	0	0	0	0	0	0	0	0
Asbestos Safety	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Unproductive inc Wet Weather	10,000	10,225	10,481	10,743	11,011	11,286	11,569	11,858	12,154	12,458	12,770
Supervision	45,000	46,013	47,163	48,342	49,550	50,789	52,059	53,360	54,694	56,062	57,463
Union Delegate	3,500	3,579	3,668	3,760	3,854	3,950	4,049	4,150	4,254	4,360	4,469
Total Operating Expenses	1,237,751	1,329,485	1,226,179	1,256,542	1,287,658	1,319,849	1,352,846	1,386,667	1,421,333	1,456,867	1,490,487
PLANT OPERATIONS											
Operating Revenues											
Plant Income	2,251,000	2,296,020	2,341,940	2,388,779	2,436,555	2,497,469	2,559,905	2,623,903	2,689,501	2,756,738	2,825,657
Fuel Reimbursements	16,000	16,320	16,646	16,979	17,319	17,752	18,196	18,651	19,117	19,595	20,085
Grant - Diesel Fuel	90,000	91,800	93,636	95,509	97,419	99,854	102,351	104,909	107,532	110,221	112,976
Total Operating Revenues	2,357,000	2,404,140	2,452,223	2,501,267	2,551,293	2,615,075	2,680,452	2,747,463	2,816,150	2,886,553	2,958,717
Operating Expenses											
Plant Running Expenses	1,900,000	2,000,000	2,040,000	2,080,800	2,122,416	2,175,476	2,229,863	2,285,610	2,342,750	2,401,319	2,461,352
Registration and Insurance	270,000	275,400	280,908	286,526	292,257	299,563	307,052	314,728	322,597	330,662	338,928
Total Operating Expenses	2,170,000	2,275,400	2,320,908	2,367,326	2,414,673	2,475,040	2,536,915	2,600,338	2,665,347	2,731,981	2,800,280
WORKSHOP OPERATIONS											
Operating Revenues											
Workshop On cost Recovered	183,000	183,000	186,660	190,393	194,201	198,085	202,047	206,088	210,209	214,414	218,702
Total Operating Revenues	183,000	183,000	186,660	190,393	194,201	198,085	202,047	206,088	210,209	214,414	218,702
Operating Expenses											
Sick Leave	9,000	0	0	0	0	0	0	0	0	0	0
Salaries Workshop	120,000	122,700	125,154	127,657	130,210	132,814	135,471	138,180	140,944	143,763	146,638
Long Service Leave - Workshop	12,000	12,270	12,540	12,810	13,080	13,350	13,620	13,890	14,160	14,430	14,700
Apprentice Travel & Training	1,000	10,618	10,831	11,047	11,268	11,550	11,839	12,135	12,438	12,749	13,068
Vehicle Expenses	18,000	18,000	18,360	18,727	19,102	19,579	20,069	20,570	21,085	21,612	22,152
Superannuation	46,000	47,035	48,211	49,416	50,652	51,918	53,216	54,546	55,910	57,308	58,740
Workers Compensation	32,000	8,190	7,942	8,112	8,285	8,462	8,643	8,828	9,017	9,210	9,407
Building M & R	16,000	16,320	16,646	16,979	17,319	17,752	18,196	18,651	19,117	19,595	20,085
Telephones inc Data Connectivity	10,000	0	0	0	0	0	0	0	0	0	0
Loose Tools and Workshop											
Consumables	63,000	64,260	65,545	66,856	68,193	69,558	71,446	73,437	75,273	77,154	79,083
Depreciation	63,000	80,300	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
Total Operating Expenses	390,000	379,694	358,818	364,986	371,284	378,294	385,465	392,801	400,308	407,987	415,843
STORES OPERATIONS											
Operating Revenues											
Stores Recovery	83,000	84,868	85,565	88,296	90,062	91,863	93,701	95,575	97,486	99,436	101,425
Total Operating Revenues	83,000	84,868	85,565	88,296	90,062	91,863	93,701	95			

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
ADMINISTRATION											
Total Operating Revenues	5,469,353	6,009,486	6,103,371	6,237,278	6,374,159	6,532,092	6,693,944	6,859,814	7,029,801	7,204,008	7,382,539
Total Operating Expenses	7,700,337	9,083,014	9,077,770	9,203,792	9,339,267	9,566,482	9,844,356	10,038,028	10,242,331	10,451,716	10,663,512
SURPLUS / (DEFICIT)	-2,230,984	-3,073,529	-2,974,399	-2,966,514	-2,965,108	-3,034,391	-3,150,411	-3,178,214	-3,212,529	-3,247,708	-3,280,973
PUBLIC ORDER & SAFETY											
Operating Expenses											
Fire and Rescue NSW	30,000	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
Total Operating Expenses	30,000	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
RURAL FIRE SERVICES											
Operating Revenues											
Emergency Levy Grant	39,000	93,000	126,929	129,467	132,057	135,358	138,742	142,211	145,766	149,410	153,145
Appliances Grant	122,000	124,440	126,929	129,467	132,057	135,358	138,742	142,211	145,766	149,410	153,145
M and R	126,000	128,520	131,090	133,712	136,386	139,796	143,291	146,873	150,545	154,309	158,166
Hazard Reduction	8,000	6,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Total Operating Revenues	295,000	351,960	393,068	398,886	406,817	417,038	429,465	443,141	457,305	472,033	487,440
Operating Expenses											
M and R	132,000	128,520	131,090	133,712	136,386	139,796	143,291	146,873	150,545	154,309	158,166
Council Subsidy	208,647	297,000	302,940	308,999	315,179	323,058	331,135	339,413	347,898	356,596	365,511
Depreciation	107,000	196,778	200,714	204,728	208,822	214,043	219,394	224,879	230,501	236,263	242,170
Total Operating Expenses	447,647	622,298	634,744	647,439	660,388	676,897	693,820	711,165	728,944	747,168	765,847
RANGER SERVICES											
Operating Revenues											
Fines & Costs	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Impounding Fees	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123	6,276
Registration - Lifetime	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247	12,553
Total Operating Revenues	19,000	19,380	19,768	20,163	20,566	21,080	21,607	22,148	22,701	23,269	23,850
Operating Expenses											
Sick Leave	3,000										
Salaries	44,000	80,000	82,000	84,050	86,151	88,305	90,513	92,775	95,088	97,455	99,876
Long Service Leave	1,000	2,000	2,050	2,101	2,154	2,208	2,263	2,319	2,376	2,434	2,492
Superannuation	8,000	7,790	7,985	8,184	8,389	8,599	8,814	9,034	9,259	9,489	9,724
Workers Compensation	4,000	4,041	4,142	4,245	4,351	4,460	4,572	4,686	4,804	4,926	5,052
Vehicle Expenses	18,000	18,000	18,360	18,727	19,102	19,579	20,069	20,570	21,084	21,612	22,153
Lifetime Registrations	12,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247	12,553
Ranger Services Other Expenses	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Impounding Expenses	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Total Operating Expenses	92,000	127,131	130,142	133,226	136,383	139,793	143,288	146,870	150,545	154,309	158,166
EMERGENCY MANAGEMENT											
Operating Expenses											
SES (Cobar) - Contribution	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247	12,553
SES Euabalong	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
SES (Cobar)	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Depreciation	7,469	8,523	8,642	8,766	8,895	9,029	9,168	9,311	9,458	9,610	9,766
Total Operating Expenses	21,469	22,803	23,198	23,625	24,074	24,543	25,032	25,541	26,070	26,619	27,191
PUBLIC ORDER AND SAFETY SUMMARY											
Total Operating Revenues	314,000	371,340	283,907	289,585	295,377	302,761	310,330	318,088	326,041	334,192	342,546
Total Operating Expenses	591,116	802,232	846,494	863,176	880,203	901,297	922,919	945,081	965,076	985,572	1,006,581
SURPLUS / (DEFICIT)	-277,116	-430,892	-562,587	-573,591	-584,827	-598,536	-612,589	-626,992	-639,036	-651,380	-664,034
PUBLIC HEALTH ADMIN & INSPECTIONS											
Operating Revenues											
Shop Inspections	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Food Shop Administration	14,000	14,280	14,566	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Leaseback Revenue	6,000	6,030	6,151	6,274	6,399	6,559	6,723	6,891	7,063	7,240	7,421
Health Other Income	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Internal Cost Recovery	97,800	99,756	102,250	104,806	107,426	110,112	112,865	115,686	118,579	121,543	124,582
Total Operating Revenues	124,800	127,206	130,249	133,365	136,556	139,970	143,470	147,056	150,733	154,501	158,364
Operating Expenses											
Sick Leave	7,000	0									
Salaries	257,000	267,000	273,675	280,517	287,530	294,718	302,086	309,638	317,379	325,314	333,446
Long Service Leave	2,000	6,675	6,842	7,013	7,188	7,368	7,552	7,741	7,934	8,133	8,336
Vehicle Expenses	35,000	36,000	36,720	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304
Superannuation	25,000	25,999	25,999	26,649	27,315	27,998	28,698	29,416	30,151	30,905	31,677
Workers Compensation	13,000	13,485	13,793	14,138	14,492	14,854	15,225	15,606	15,996	16,396	16,806
Subscriptions & Memberships	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Telephone	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Office Expenses	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Advertising	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Depreciation	0	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	346,000	356,299	364,754	373,650	382,765	392,334	402,142	412,196	422,501	433,063	443,890
PUBLIC HEALTH SUMMARY											
Total Operating Revenues	124,800	127,206	130,249	133,365	136,556	139,970	143,470	147,056	150,733	154,501	158,364
Total Operating Expenses	346,000	356,299	364,754	373,650	382,765	392,334	402,142	412,196	422,501	433,063	443,890
SURPLUS / (DEFICIT)	-221,200	-229,093	-234,505	-240,285	-246,208	-252,364	-258,673	-265,139	-271,768	-278,562	-285,526
ENVIRONMENTAL NOXIOUS WEEDS											
Operating Revenues											
Noxious Weeds Grant	67,000	68,675	70,049	71,449	72,878	74,700	76,568	78,482	80,444	82,455	84,517
Total Operating Revenues	67,000	68,675	70,049	71,449	72,878	74,700	76,568	78,482	80,444	82,455	84,517
Operating Expenses											
Sick Leave	6,000	0									
Salaries	62,000	86,000	88,150	90,354	92,613	94,928	97,301	99,734	102,227	104,783	107,402
Long Service Leave	2,000	2,150	2,204	2,259	2,315	2,373	2,433	2,493	2,556	2,620	2,685
Superannuation	7,000	8,374	8,374	8,584	8,798	9,018	9,244	9,475	9,712	9,954	10,203
Workers Compensation	3,000	4,344	4,443	4,554	4,668	4,784	4,904	5,027	5,155	5,281	5,413
Advertising	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Miscellaneous expenses	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Spraying costs chemicals	13,000	13,260	13,525	13,796	14,072	14,423	14,784	15,154	15,532	15,919	16,319
Green Belt & Common	9,091	9,273	9,458	9,647	9,840	10,086	10,339	10,597	10,861	11,133	11,412
Telephone	0	0	0	0	0	0	0	0	0	0	0
Vehicle Expenses	18,000	22,000	22,440	22,889	23,347	23,930	24,528	25,142	25,770	26,415	27,075
Subscriptions & Memberships	300	306	312	318	325	333	341	350	358	367	377
Total Operating Expenses	124,391	149,787	153,068	156,645	160,307	164,314	168,422	172,633	176,949	181,372	185,907

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
DOMESTIC WASTE											
Operating Revenues											
Annual Charges											
Domestic Waste Annual Charge	630,000	646,380	662,540	679,103	696,081	713,483	731,320	749,603	768,343	787,551	807,240
Pensioner Abandonments	-17,000	-17,442	-17,878	-18,325	-18,783	-19,253	-19,734	-20,227	-20,733	-21,251	-21,783
Disposal Charges and Scrap Metal	50,000	100,000	50,000	100,000	50,000	100,000	50,000	100,000	50,000	100,000	100,000
Trade Waste Charges	99,000	101,574	103,605	105,678	107,791	110,486	113,248	116,079	118,981	121,956	125,005
Interest	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total Operating Revenues	782,000	850,512	818,267	886,456	855,089	924,716	894,834	965,455	936,591	1,008,256	1,030,463
Operating Expenses											
Management											
Administration Charges	33,333	34,083	34,765	35,460	36,170	37,074	38,001	38,951	39,924	40,922	41,946
Public Health Charges	97,800	99,756	102,250	104,806	107,426	110,112	112,865	115,686	118,579	121,543	124,582
Governance Charges	55,020	56,238	57,643	59,085	60,562	62,076	63,628	65,218	66,849	68,520	70,233
Advertising	909	5,100	5,228	5,358	5,492	5,629	5,770	5,914	6,062	6,214	6,369
Louth Road	104	3,060	3,137	3,215	3,295	3,378	3,462	3,549	3,637	3,728	3,822
Other Expenses											
Disposal Abandoned Vehicles	133	1,530	1,568	1,607	1,648	1,689	1,731	1,774	1,819	1,864	1,911
Trade Waste Wages / Collections	57,936	72,828	74,285	75,770	77,286	79,218	81,198	83,228	85,309	87,442	89,628
Domestic Waste Wages / Collections	157,880	150,858	153,875	156,953	160,092	164,094	168,196	172,401	176,711	181,129	185,657
Depreciation	12,000	11,424	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,001
Depots											
Cobar Tip	105,205	151,756	154,791	157,887	161,044	165,070	169,197	173,427	177,763	182,207	186,762
Village Tips	8,571	31,212	31,836	32,473	33,122	33,950	34,799	35,669	36,561	37,475	38,412
Total Operating Expenses	528,892	617,844	631,377	644,614	658,137	674,290	690,847	707,818	725,214	743,044	761,321
ENVIRONMENTAL SUMMARY											
Total Operating revenue	849,000	919,187	888,315	957,905	927,967	999,416	971,402	1,043,937	1,017,035	1,090,711	1,114,980
Total Operating Expenses	653,283	767,631	784,445	801,259	818,443	838,604	859,270	880,451	902,163	924,417	947,228
WASTE SURPLUS/(DEFICIT)	195,717	151,556	103,870	156,646	109,524	160,812	112,132	163,485	114,872	166,294	167,752
COMMUNITY SERVICES AND EDUCATION											
COMMUNITY FACILITIES											
Operating Revenues											
VPA - Community	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Total Operating Revenues	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
LILLIANE BRADY VILLAGE NURSING HOME & HOSTEL											
Operating Revenues											
Grant - Hostel - 0366	1,067,000	1,300,000	1,326,000	1,352,520	1,379,570	1,414,060	1,449,411	1,485,646	1,522,788	1,560,857	1,599,879
Grant - Nursing Home -2699	1,062,000	1,083,240	1,104,905	1,127,003	1,149,543	1,178,282	1,207,739	1,237,932	1,268,880	1,300,602	1,333,117
Hostel Fees	245,000	249,900	254,898	259,996	265,196	271,826	278,621	285,587	292,727	300,045	307,546
Accommodation Bond Draw Down	31,000	31,620	32,252	32,897	33,555	34,394	35,254	36,135	37,039	37,965	38,914
Hostel Daily Accommodation Charge	13,000	13,260	13,525	13,796	14,072	14,423	14,784	15,154	15,532	15,921	16,319
Nursing Home Accommodation Charge	88,000	89,760	91,555	93,386	95,254	97,165	100,076	102,978	105,871	108,756	111,631
Nursing Home Fees	210,000	45,000	45,900	46,818	47,754	48,948	50,172	51,426	52,712	54,030	55,380
Respite Care Fees	36,000	36,720	37,454	38,203	38,968	39,942	40,940	41,964	43,013	44,088	45,190
Incremental Revenue - new beds	0	400,000	500,000	900,000	922,500	945,563	969,202	993,432	1,018,267	1,043,724	1,069,817
Donations	0	0	0	0	0	0	0	0	0	0	0
Capital Grants and Contributions	0	0	0	0	0	0	0	0	0	0	0
Leaseback Revenue	3,000	3,015	3,075	3,137	3,200	3,280	3,362	3,446	3,532	3,620	3,710
Total Operating Revenues	2,755,000	3,252,515	3,409,565	3,867,757	3,949,612	4,048,352	4,149,561	4,253,300	4,359,632	4,468,623	4,580,339
Operating Expenses											
Sick Leave	38,959	39,738									
Salaries -	1,500,000	1,500,000	1,537,500	1,575,938	1,615,336	1,655,719	1,697,112	1,739,540	1,783,029	1,827,604	1,873,294
Vehicle Expenses	45,912	45,000	45,900	46,818	47,754	48,948	50,172	51,426	52,712	54,030	55,380
Superannuation	133,452	136,121	146,063	149,714	153,457	157,293	161,226	165,256	169,388	173,622	177,963
Workers Compensation	76,499	78,029	69,188	70,917	72,690	74,507	76,370	78,279	80,236	82,242	84,298
Advertising	0	0	0	0	0	0	0	0	0	0	0
Building Maintenance	90,576	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Food Supplies	50,479	51,488	52,518	53,568	54,640	56,006	57,406	58,841	60,312	61,820	63,365
Internet	3,015	3,075	3,136	3,199	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Linens & Bedding	943	962	981	1,000	1,020	1,046	1,072	1,099	1,126	1,154	1,183
Laundry Costs	9,577	9,769	9,964	10,164	10,367	10,626	10,892	11,164	11,443	11,729	12,022
Medical Supplies	3,564	3,635	3,708	3,782	3,858	3,954	4,053	4,154	4,258	4,365	4,474
Personal Items	15,019	15,319	15,625	15,938	16,257	16,663	17,080	17,507	17,944	18,393	18,853
Pharmaceuticals	355	362	369	376	384	394	403	413	424	434	445
Postage	80	82	83	85	87	89	91	93	96	98	100
Printing & Stationery	3,800	3,876	3,954	4,033	4,113	4,216	4,321	4,430	4,540	4,654	4,770
Recreation Aids	416	424	433	441	450	462	473	485	497	509	522
Subscriptions	3,957	4,036	4,117	4,200	4,284	4,391	4,500	4,613	4,728	4,846	4,968
Sundries	7,927	8,085	8,247	8,412	8,580	8,795	9,014	9,240	9,471	9,708	9,950
Plant & Equipment Maintenance	13,776	14,052	14,333	14,619	14,912	15,284	15,666	16,058	16,460	16,871	17,293
Furniture & Fittings Maintenance	1,231	1,255	1,280	1,306	1,332	1,365	1,400	1,435	1,470	1,507	1,545
Gardens & Grounds Maintenance	31,483	32,112	32,755	33,410	34,078	34,930	35,803	36,698	37,616	38,556	39,520
Telephone	1,255	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Administration charges	57,600	58,650	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419	72,179
Training & Conferences	33,592	34,264	34,949	35,648	36,361	37,270	38,202	39,157	40,136	41,139	42,168
Cleaning Materials	12,323	12,569	12,821	13,077	13,338	13,672	14,014	14,364	14,723	15,091	15,469
Public Liability Premium	23,197	23,661	24,135	24,617	25,110	25,737	26,381	27,040	27,716	28,409	29,119
Staff Immunisations	0	0	0	0	0	0	0	0	0	0	0
Depreciation	47,000	197,264	197,264	197,264	197,264	197,264	197,264	197,264	197,264	197,264	197,264
Incremental Costs - new beds	0	150,000	150,000	250,000	256,250	262,656	269,223	275,953	282,852	289,923	297,171
Total Operating Expenses	2,167,025	2,449,090	2,495,444	2,647,172	2,706,403	2,769,131	2,833,428	2,899,332	2,966,883	3,036,124	3,107,095
HOSTEL											
Operating Expenses											
Salaries and on costs	550,000	562,375	576,434	590,845	605,616	620,757	636,276	652,183	668,487	685,199	702,329
Superannuation	42,977	53,426	54,761	56,130	57,534	58,972	60,446	61,957	63,506	65,094	66,721
Workers Compensation	22,284	25,307	25,940	26,588	27,253	27,934	28,632	29,348	30,082	30,834	31,605
Advertising	0	0	0	0	0	0	0	0	0	0	0
Building Maintenance	57,920	59,078	60,260	61,465	62,694	64,262	65,868	67,515	69,203	70,933	72,706
Food Supplies	48,924	49,902	50,901	51,919	52,957	54,281	55,638	57,029	58,455	59,916	61,414
Internet	3,015	3,075	3,136	3,199	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Laundry Costs	8,220	8,384	8,552	8,723	8,898	9,120	9,348	9,582	9,821	10,067	10,318
Medical Supplies	3,515	3,585	3,657	3,730	3,804	3,899	3,997	4,097	4,199	4,304	4,412
Personal Items	9,276	9,462	9,651	9,844	10,041	10,292	10,549	10,813	11,083	11,360	11,644
Pharmaceuticals	355	362	369	376	384	394	403	413	424	434	445
Podiatry Costs											

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Recreation Aids	547	558	569	580	592	607	622	637	653	669	686
Subscriptions	3,957	4,036	4,117	4,200	4,284	4,391	4,500	4,613	4,728	4,846	4,968
Sundries	123	125	128	130	133	136	140	143	147	150	154
Plant & Equipment Maintenance	14,103	14,385	14,672	14,966	15,265	15,647	16,038	16,439	16,850	17,271	17,703
Furniture & Fittings Maintenance	653	666	680	693	707	725	743	762	781	800	820
Gardens & Grounds Maintenance	30,304	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Telephone	1,255	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Public Liability	23,197	23,661	24,135	24,617	25,110	25,737	26,381	27,040	27,716	28,409	29,119
Training & Conferences	18,048	18,409	18,777	19,153	19,536	20,024	20,525	21,038	21,564	22,103	22,655
Cleaning Materials	11,929	12,168	12,411	12,660	12,913	13,236	13,566	13,906	14,253	14,610	14,975
Internal Administration	35,007	58,650	59,823	61,019	62,240	63,796	65,391	67,026	68,701	70,419	72,179
Depreciation	47,120	47,120	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
Total Operating Expenses	952,121	1,009,516	1,016,849	1,039,832	1,063,356	1,089,140	1,115,569	1,142,658	1,170,424	1,198,885	1,228,057

LILLIANE BRADY VILLAGE SUMMARY											
Total Operating Revenues	2,755,000	3,252,515	3,409,565	3,867,757	3,949,612	4,048,352	4,149,561	4,253,300	4,359,632	4,468,623	4,580,339
Total Operating Expenses	3,119,147	3,458,606	3,512,293	3,687,003	3,769,759	3,858,271	3,948,996	4,041,990	4,137,309	4,235,009	4,335,152
SURPLUS / (DEFICIT)	-364,147	-206,091	-102,728	180,753	179,853	190,081	200,565	211,310	222,325	233,614	245,186

CHILDRENS SERVICES											
CCS IHC	1,300,000	0	0	0	0	0	0	0	0	0	0
PPF IHC	296,000	272,000	277,440	282,989	288,649	295,865	303,261	310,843	318,614	326,579	334,744
CCS FDC BH	746,000	1,000,000	1,020,000	1,040,400	1,061,208	1,087,738	1,114,932	1,142,805	1,171,375	1,200,659	1,230,676
CCS FDC BH	148,000	230,000	234,600	239,292	244,078	250,180	256,434	262,845	269,416	276,152	283,055
PPF FDC - COBAR	11,000	0	0	0	0	0	0	0	0	0	0
PPF FDC - BH	60,000	0	0	0	0	0	0	0	0	0	0
START UP CONT	0	0	0	0	0	0	0	0	0	0	0
LOUTH GRANT	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Educator Levy- Cobar	7,000	29,000	29,580	30,172	30,775	31,544	32,333	33,141	33,970	34,819	35,690
Educator Levy- Broken Hill	1,000	0	0	0	0	0	0	0	0	0	0
Stationery sales	3,000	0	0	0	0	0	0	0	0	0	0
Other Income	13,050	0	0	0	0	0	0	0	0	0	0
Leaseback Revenue	3,000	3,015	3,075	3,137	3,200	3,280	3,362	3,446	3,532	3,620	3,710
Total Operating Revenues	2,575,000	1,667,065	1,684,695	1,715,989	1,747,909	1,788,607	1,830,322	1,873,080	1,916,907	1,961,830	2,007,875

Operating Expenses											
Sick Leave	4,000	0	0	0	0	0	0	0	0	0	0
Salaries	211,000	250,000	236,250	249,223	255,953	262,852	269,423	276,159	283,063	290,139	297,393
Superannuation	20,000	32,300	22,444	23,676	24,316	24,971	25,595	26,235	26,891	27,563	28,252
Workers Compensation	11,000	15,232	11,641	12,280	12,612	12,952	13,276	13,608	13,948	14,297	14,654
Long Service Leave	0	8,500	5,906	6,231	6,399	6,571	6,736	6,904	7,077	7,253	7,435
Salaries BH	15,000	90,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Vehicle Expenses	47,000	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
CCS IHC	1,263,000	500,000	510,000	520,200	530,604	543,869	557,466	571,402	585,688	600,330	615,338
CCS FDC COBAR	673,000	500,000	510,000	520,200	530,604	543,869	557,466	571,402	585,688	600,330	615,338
CCS FDC BH	43,000	0	0	0	0	0	0	0	0	0	0
Travelling Costs	5,000	45,000	45,900	46,818	47,754	48,948	50,172	51,426	52,712	54,030	55,380
Training & Conferences	6,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Advertising	1,000	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Buildings M & R	20,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Equipment Expenses	13,000	40,000	40,800	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227
Electricity	0	6,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Postage, Printing & Stationery	6,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Computer Agreement	1,000	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Subscriptions & Membership	6,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Telephone	6,000	3,000	3,060	3,121	3,184	3,253	3,345	3,428	3,514	3,602	3,692
Rental and Admin	31,000	31,620	32,252	32,897	33,555	34,394	35,254	36,135	37,039	37,965	38,914
Rental Louth BH costs	300	10,000	87,748	87,103	86,445	88,606	90,821	93,092	95,419	97,805	100,250
Office Expenses	300	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Total Operating Expenses	2,382,300	1,639,652	1,642,282	1,681,971	1,714,852	1,757,808	1,801,253	1,845,785	1,891,429	1,938,216	1,986,170

AFTER SCHOOL CARE											
Operational Subsidy	0	0	0	0	0	0	0	0	0	0	0
After School Care - Fees	29,931	120,000	122,400	124,848	127,345	130,529	133,792	137,137	140,565	144,079	147,681
Child Care Benefit	77,035	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	106,966	120,000	122,400	124,848	127,345	130,529	133,792	137,137	140,565	144,079	147,681

Operating Expenses											
Sick Leave	104,000	105,000	107,625	110,316	113,074	115,900	118,798	121,768	124,812	127,932	131,131
Long Service Leave	85	2,625	2,691	2,758	2,827	2,898	2,970	3,044	3,120	3,198	3,278
Superannuation	7,776	10,224	10,224	10,480	10,742	11,011	11,286	11,569	11,857	12,154	12,457
Workers Compensation	4,952	5,303	5,892	6,040	6,191	6,346	6,504	6,667	6,833	7,004	7,179
Advertising	0	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Rental	1,733	6,200	6,324	6,450	6,579	6,744	6,913	7,085	7,263	7,444	7,630
Equipment Expenses	31,915	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Printing	0	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Telephone	284	0	0	0	0	0	0	0	0	0	0
Total Operational Expenses	150,745	146,353	150,096	153,731	157,453	161,389	165,424	169,560	173,799	178,144	182,597

CHILDRENS SERVICES SUMMARY											
Total Operating Revenues	2,681,965	1,787,065	1,807,095	1,840,837	1,875,254	1,919,135	1,964,114	2,010,217	2,057,472	2,105,909	2,155,556
Total Operating Expenses	2,533,045	1,786,005	1,792,378	1,835,702	1,872,305	1,919,197	1,966,672	2,015,344	2,065,228	2,116,359	2,168,768
SURPLUS / (DEFICIT)	148,920	1,060	14,717	5,135	2,949	-62	-2,564	-5,128	-7,756	-10,450	-13,211

FITNESS CENTRE & YOUTH SERVICES											
Equipment Hire	0	0	1,500	1,530	1,561	1,600	1,640	1,681	1,723	1,766	1,810
Games Room Fees	0	0	0	0	0	0	0	0	0	0	0
Gymnasium Fees	16,000	0	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164
Indoor Sports Centre Fees	15,000	0	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164
Sauna Fees	2,000	0	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Squash Court Hire	5,000	0	5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033
Stadium Hire	2,000	0	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Tennis Court Hire	0	0	100	102	104	107	109	112	115	118	121
Chocolate Machine Commission	0	0	100	102							

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Youth Council Income	4,000	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	118,000	0	105,700	107,814	109,970	112,720	115,538	118,426	121,387	124,421	127,532
Operating Expenses											
Cleaning Wages	29,000	0	40,000	41,000	42,025	43,076	44,153	45,256	46,388	47,547	48,736
Cleaning Long Service Leave	0	0	1,000	1,025	1,051	1,077	1,104	1,131	1,160	1,189	1,218
Cleaning Superannuation	1,000	0	3,895	3,992	4,092	4,194	4,299	4,407	4,517	4,630	4,746
Cleaning Workers Compensation	1,000	0	1,866	1,912	1,960	2,009	2,059	2,111	2,163	2,218	2,273
Sick Leave	6,000	0	0	0	0	0	0	0	0	0	0
Salaries	160,000	20,000	175,000	179,375	183,859	188,456	193,167	197,996	202,946	208,020	213,221
Long Service Leave	3,000	500	4,375	4,484	4,596	4,711	4,829	4,950	5,074	5,201	5,331
Superannuation	16,000	1,948	17,041	17,467	17,903	18,351	18,810	19,280	19,762	20,256	20,762
Workers Compensation	9,000	1,010	8,348	8,556	8,770	8,990	9,214	9,445	9,681	9,923	10,171
Advertising	0	0	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207
Equipment - Games Room	1,000	0	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Internet Access	0	0	250	255	260	267	273	280	287	294	302
Kiosk & Shop Expenses	25,000	0	16,250	16,575	16,907	17,329	17,762	18,206	18,662	19,128	19,606
Sundry Administration Expenses	0	0	0	0	0	0	0	0	0	0	0
Youth Week - Activities	8,000	0	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Youth Centre M & R	68,000	25,000	74,000	67,107	68,344	70,053	71,804	73,599	75,439	77,325	79,258
Telephone	6,000	0	6,000	6,120	6,242	6,368	6,500	6,637	6,779	6,925	7,076
Youth Council Contribution	0	0	4,500	4,590	4,682	4,779	4,879	4,982	5,088	5,197	5,309
Cleaning Materials	0	0	2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413
Start up expenditure	0	30,000	0	0	0	0	0	0	0	0	0
Indoor Sports Expenses	6,000	0	7,000	7,140	7,283	7,465	7,651	7,843	8,039	8,240	8,446
Depreciation	100,621	114,167	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000	159,000
Total Operating Expenses	446,621	192,625	525,524	525,739	534,258	543,639	553,255	563,111	573,214	583,570	594,185
TELEVISION SERVICES											
Operating Revenues											
Cobar - Television		0	0	0	0	0	0	0	0	0	0
Total Operating Income		0	0	0	0	0	0	0	0	0	0
Operating Expenses											
Cobar - Television	5,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Depreciation		917									
Total Operating Expenses	5,000	5,917	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
OTHER COMMUNITY SERVICES											
Operating Revenues											
Miners Memorial Public Donations											
Miners Memorial Grant											
Miscellaneous Grants	7,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Total Operating Revenues	7,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Operating Expenses											
Seniors Week	4,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Miscellaneous Grants	15,000	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	19,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
COMMUNITY SERVICES & EDUCATION											
SUMMARY											
Total Operating Revenues	5,593,965	5,081,580	5,364,561	5,858,812	5,977,448	6,123,084	6,272,361	6,425,370	6,582,205	6,742,960	6,907,734
Total Operating Expenses	6,122,813	5,447,235	5,840,395	6,058,848	6,186,933	6,331,985	6,480,078	6,631,873	6,787,464	6,946,944	7,110,412
SURPLUS / (DEFICIT)	-528,848	-365,655	-475,835	-200,036	-209,485	-208,901	-207,717	-206,503	-205,259	-203,984	-202,678
HOUSING & COMMUNITY AMENITIES											
HOUSING											
Operating Revenues											
Housing Rental - Staff	58,000	65,000	66,300	67,626	68,979	70,703	72,471	74,282	76,139	78,043	79,994
Commercial Properties Rental	131,000	135,000	137,700	140,454	143,263	146,845	150,516	154,279	158,136	162,089	166,141
Total Operating Revenues	189,000	200,000	204,000	208,080	212,242	217,548	222,986	228,561	234,275	240,132	246,135
Operating Expenses											
Properties											
Expenditure	100,000	75,000	80,000	81,600	83,232	85,313	87,446	89,632	91,873	94,169	96,524
Depreciation	94,667	125,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Operating Expenses	194,667	200,000	230,000	231,600	233,232	235,313	237,446	239,632	241,873	244,169	246,524
ENVIRONMENTAL & PLANNING											
Operating Revenues											
Develop Applications	0	0	0	0	0	0	0	0	0	0	0
Construction Certificates	13,000	13,260	13,525	13,796	14,072	14,423	14,784	15,154	15,532	15,921	16,319
Local Development Application	6,000	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
LDA Plan Reform Levy	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Section 149 Certificates	25,000	25,500	26,010	26,530	27,061	27,737	28,431	29,142	29,870	30,617	31,382
Building Certificates	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Outstanding Orders	0	0	0	0	0	0	0	0	0	0	0
Section 68 Approvals	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Section 96 LDA Modifications	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Occupation Certificate	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Advertising	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Swimming Pool Certificate	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Sec 94A Contributions	160,000	300,000	100,000	102,000	104,040	106,641	109,307	112,040	114,841	117,712	120,655
Total Operating Revenues	222,000	363,240	164,505	167,795	171,151	175,430	179,815	184,311	188,918	193,641	198,482
Operating Expenses											
Sick Leave	10,721	0	0	0	0	0	0	0	0	0	0
Salaries	163,493	167,172	171,351	175,635	180,026	184,527	189,140	193,868	198,715	203,683	208,775
Long Service Leave	5,333	4,179	4,284	4,391	4,501	4,613	4,728	4,847	4,968	5,092	5,219
Superannuation	15,751	16,278	16,278	16,685	17,102	17,530	17,968	18,417	18,878	19,350	19,834
Workers Compensation	14,609	818	7,711	7,904	8,101	8,304	8,511	8,724	8,942	9,166	9,395
Subscriptions	983	1,002	1,022	1,043	1,064	1,090	1,118	1,145	1,174	1,203	1,234
Total Operating Expenses	210,891	189,450	200,647	205,658	210,794	216,064	221,465	227,002	232,677	238,494	244,456
PUBLIC CEMETERIES											
Operating Revenues											
Cemetery Fees	24,733	25,228	25,733	26,247	26,772	27,441	28,127	28,831	29,551	30,290	31,047
Total Operating Revenues	24,733	25,228	25,733	26,247	26,772	27,441	28,127	28,831	29,551	30,290	31,048
Operating Expenses											
Cobar - Maintenance	61,000	62,220	63,464	64,734	66,028	67,679	69,371	71,105	72,883	74,705	76,573
Cobar - Grave Digging	76,000	77,520	79,070	80,652	82,265	84,321	86,430	88,590	90,805	93,075	95,402

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Village - Maintenance	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Depreciation	8,000	8,418	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500
Total Operating Expenses	149,000	152,238	155,196	158,130	161,123	164,939	168,849	172,858	176,967	181,179	185,496
PUBLIC CONVENIENCES											
Operating Expenses											
Graffiti Removal Public Toilets	0	0	0	0	0	0	0	0	0	0	0
Toilets - Euabalong	5,000	5,100	5,202	5,306	5,412	5,547	5,686	5,828	5,974	6,123	6,276
Toilets - Mt Hope	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Toilet - Drummond Park	31,000	31,620	32,252	32,897	33,555	34,394	35,254	36,135	37,039	37,965	38,914
Toilet - Ward Oval	14,000	14,280	14,566	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Toilet - Dalton Park	15,000	15,300									
Toilets - Cemetery	8,000	8,160	8,323	8,490	8,659	8,876	9,098	9,325	9,558	9,797	10,042
Toilets - Marshall Street	9,000	9,180	9,364	9,551	9,742	9,985	10,235	10,491	10,753	11,022	11,298
Toilets - Newey Rec Area	13,000	13,260	13,525	13,796	14,072	14,423	14,784	15,154	15,532	15,921	16,319
Toilets - Lions Park	0	0	0	0	0	0	0	0	0	0	0
Toilets - Euabalong West	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Total Operating Expenses	100,000	102,000	88,434	90,203	92,007	94,307	96,665	99,081	101,558	104,097	106,700
HOUSING & COMMUNITY AMENITIES											
SUMMARY											
Total Operating Revenues	435,733	588,468	394,237	402,122	410,165	420,419	430,929	441,702	452,745	464,064	475,666
Total Operating Expenses	654,557	643,688	674,277	685,591	697,155	710,622	724,425	738,573	753,075	767,939	783,175
SURPLUS / (DEFICIT)	-218,824	-55,220	-280,040	-283,469	-286,991	-290,203	-293,496	-296,871	-300,330	-303,876	-307,509
RECREATION & CULTURE											
PUBLIC LIBRARIES											
Operating Revenues											
Library Fees & Fines	4,000	6,650	6,783	6,919	7,057	7,234	7,415	7,600	7,790	7,985	8,184
Photocopier Sales	0	566	577	589	601	616	631	647	663	680	697
Grant - Library	62,000	28,334	28,901	29,479	30,069	30,820	31,591	32,381	33,190	34,020	34,870
Grant-Local Priority Projects	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Sale of Books	1,000	424	433	442	450	462	473	485	497	510	522
Library Activities	2,000	1,273	1,299	1,325	1,351	1,385	1,420	1,455	1,492	1,529	1,567
Community Rooms Hire	600	624	637	649	662	679	696	713	731	749	768
Total Operating Revenues	79,600	47,873	48,630	49,403	50,191	51,196	52,225	53,281	54,363	55,472	56,609
Operating Expenses											
Sick Leave	9,000	0									
Salaries	225,000	250,000	256,250	262,656	269,223	275,953	282,852	289,923	297,171	304,601	312,216
Long Service Leave	0	6,250	6,406	6,566	6,731	6,899	7,071	7,248	7,429	7,615	7,805
Superannuation	19,000	24,344	24,344	24,952	25,576	26,216	26,871	27,543	28,231	28,937	29,660
Workers Compensation	10,000	12,627	12,627	12,942	13,266	13,598	13,938	14,286	14,643	15,009	15,384
Advertising	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Internet Service	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Books Maintenance	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Building Maintenance	39,000	39,780	40,576	41,387	42,215	43,270	44,352	45,461	46,597	47,762	48,956
ITC Costs	19,000	19,380	19,768	20,163	20,566	21,080	21,607	22,148	22,707	23,289	23,850
Purchase of Periodicals	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Postage	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Printing & Stationery	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Village Libraries Expenses	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Subscriptions	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Sundry Expenses/Office expenses	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Telephone	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Library Activities	10,000	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247	12,553
Depreciation	45,000	57,131	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
Total Operating Expenses	399,000	443,171	478,303	487,687	497,297	507,629	518,220	529,075	540,202	551,607	563,298
REGIONAL MUSEUM											
Operating Revenues											
Tour Income	2,000	0	4,000	4,080	4,162	4,266	4,372	4,482	4,594	4,708	4,826
Admission Fees	31,000	0	40,000	40,800	41,616	42,656	43,723	44,816	45,936	47,085	48,262
Kiosk / Shop Sales	40,000	0	50,000	51,000	52,020	53,321	54,654	56,020	57,420	58,856	60,327
Total Operating Revenues	73,000	0	94,000	95,880	97,798	100,243	102,749	105,317	107,950	110,649	113,415
Operating Expenses											
Salaries	218,000	223,450	229,036	234,762	240,631	246,647	252,813	259,133	265,612	272,252	279,058
Sick Leave	5,000	0	0	0	0	0	0	0	0	0	0
Long Service Leave	0	5,586	5,726	5,869	6,016	6,166	6,320	6,478	6,640	6,806	6,976
Training	1,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Volunteers Amenities	0	0	0	0	0	0	0	0	0	0	0
Superannuation	19,000	21,758	22,302	22,860	23,431	24,017	24,618	25,233	25,864	26,511	27,173
Workers Compensation	8,000	11,286	11,568	11,857	12,154	12,457	12,769	13,088	13,415	13,751	14,094
Decanting and return	50,000	35,000									
Advertising	4,000	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Building M & R	43,000	10,000	35,000	35,700	36,414	37,324	38,257	39,214	40,194	41,199	42,229
Grounds M & R	13,000	10,000	25,000	25,500	26,010	26,660	27,327	28,010	28,710	29,428	30,164
Internet Access	1,000	0	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207
Kiosk/Shop Cost of Goods	19,000	0	32,500	33,150	33,813	34,658	35,525	36,413	37,323	38,256	39,213
Postage	0	0	500	510	520	533	547	560	574	589	603
Printing & Stationery	3,000	0	3,000	3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620
Telephone	1,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Exhibitions & Equipment	4,000	0	3,000	3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620
Coach Tour Expenses	1,000	0	3,000	3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620
Depreciation	42,000	41,724	136,000	136,000	136,000	136,000	136,000	136,000	136,000	136,000	136,000
Total Operating Expenses	432,000	369,804	518,852	527,853	537,066	547,093	557,370	567,905	578,702	589,770	601,115
PUBLIC HALLS											
Operating Revenues											
Capital Grants and Contributions											
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses											
Euabalong Community Centre	4,000	6,650	6,783	6,919	7,057	7,234	7,415	7,600	7,790	7,985	8,184
Mt Hope Hall	6,000	5,518	5,629	5,741	5,856	6,002	6,153	6,306	6,464	6,626	6,791
Nymagee Hall and Facilities	9,000	10,754	10,969	11,188	11,412	11,697	11,990	12,289	12,596	12,911	13,234
Scout Hall	1,000	3,537	3,608	3,680	3,754	3,848	3,944	4,043	4,144	4,247	4,353
Other Halls - Pre School	1,000	707	722	736	751	770	789	809	829	849	871
Depreciation	85,000	84,193	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000
Total Operating Expenses	106,000	111,360	109,710	110,264	110,830	111,551	112,289	113,047	113,825	114,621	115,438
PERFORMING ARTS											
Operating Expenses											
Outback Arts Contribution	10,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Total Operating Expenses	10,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	<	

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
SWIMMING POOL											
Operating Revenues											
Admissions		20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Season Tickets	46,000	40,000	40,800	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227
Recovery from Insurance	0	0	0	0	0	0	0	0	0	0	0
Grants	10,000	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	76,000	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Operating Expenses											
Electricity	55,000	56,100	57,222	58,366	59,534	61,022	62,548	64,111	65,714	67,357	69,041
Contract	223,000	227,460	226,000	231,000	235,500	241,388	247,422	253,608	259,948	266,447	273,108
Maintenance	70,000	71,400	72,828	74,285	75,770	77,665	79,606	81,596	83,636	85,727	87,870
Water Costs	26,000	26,520	27,050	27,591	28,143	28,847	29,568	30,307	31,065	31,841	32,638
Water Slide M & R	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Chemicals	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Telephone	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Plant & Equipment Maintenance	22,000	22,440	22,889	23,347	23,814	24,409	25,019	25,645	26,286	26,943	27,616
Funded programs	7,000										
Rates & Insurance	24,000	24,480	24,970	25,469	25,978	26,628	27,294	27,976	28,675	29,392	30,127
Depreciation	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,001
Total Operating Expenses	550,000	551,460	554,080	563,242	571,986	583,286	594,868	606,740	618,908	631,381	644,167
PARKS, GARDENS & RESERVES											
Operating Revenues											
Leases and Licenses	4,000	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Ward Oval Fees inc lights	9,000	0	17,000	20,000	20,400	20,910	21,433	21,969	22,518	23,081	23,658
Total Operating Revenues	13,000	4,000	21,080	24,162	24,645	25,261	25,892	26,540	27,203	27,883	28,580
Operating Expenses											
Acacia Park	5,000	13,000	13,260	13,525	13,796	14,141	14,494	14,856	15,228	15,609	15,999
Apex Park	5,000	24,000	24,480	24,970	25,469	26,106	26,758	27,427	28,113	28,816	29,536
Dalton Park	25,000	36,000	36,720	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304
Dalton Park Horse Sports Complex	18,000	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767
Drummond Park	90,000	90,000	91,800	93,636	95,509	97,896	100,344	102,852	105,424	108,059	110,761
Great Heritage Park	35,000	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767
Lions Park	3,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Mulgla Place Park	2,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Newey	12,000	36,000	36,720	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304
Bathurst Street Reserve	12,000	16,000	16,320	16,646	16,979	17,404	17,839	18,285	18,742	19,211	19,691
Ward Oval	136,000	75,000	76,500	78,030	79,591	81,580	83,620	85,710	87,853	90,049	92,301
Euabalong Park	22,000	11,000	11,220	11,444	11,673	11,965	12,264	12,571	12,885	13,207	13,537
Euabalong Sports Ground	30,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Euabalong West Park	6,000	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Nymagee Park	4,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Jandra Estate Park	1,000	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Madden St	0	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225
Wilga Cres	4,000	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Euabalong Racecourse Complex	10,000	6,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Mount Hope Racecourse	2,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Morelli Park	2,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Old Reservoir	3,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Skate Park	0	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Admin Building Garden	2,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461
Tilpa Weir	5,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Town Approaches	8,000	8,000	8,160	8,323	8,490	8,702	8,919	9,142	9,371	9,605	9,845
Crown Lands	2,000	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
Tom Knight (Water)	25,000	26,000	25,520	26,030	26,551	27,215	27,895	28,593	29,307	30,040	30,791
Crown Lands Project	100,000	0	0	0	0	0	0	0	0	0	0
Little Tassie	3,000	8,000	8,160	8,323	8,490	8,702	8,919	9,142	9,371	9,605	9,845
Depreciation	240,000	242,813	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,001
Total Operating Expenses	812,000	696,813	702,080	711,322	720,748	732,767	745,086	757,713	770,656	783,922	797,521
RECREATION & CULTURE SUMMARY											
Total Operating Revenues	241,600	111,873	224,910	231,868	236,306	241,963	247,762	253,706	259,799	266,044	272,445
Total Operating Expenses	2,309,000	2,182,609	2,373,226	2,410,772	2,448,539	2,493,203	2,538,983	2,585,909	2,634,007	2,683,308	2,733,846
SURPLUS / (DEFICIT)	-2,067,400	-2,070,736	-2,148,316	-2,178,903	-2,212,234	-2,251,240	-2,291,221	-2,332,202	-2,374,208	-2,417,264	-2,461,401
MINING MANUFACTURING & CONSTRUCTION SUNDRY APPROVALS											
Operating Revenues											
Building Industry L S Levy	50,000	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Gravel Pit Licencing	50,000	60,000	0	0	0	0	0	0	0	0	0
Total Operating Revenues	100,000	110,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Operating Expenses											
Long Service Levy	48,500	48,500	49,470	50,459	51,469	52,755	54,074	55,426	56,812	58,232	59,688
Other Construction Expenses	0	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	48,500	48,500	49,470	50,459	51,469	52,755	54,074	55,426	56,812	58,232	59,688
LANDFILL RESTORATION											
Operating Expenses											
Landfill- Provisions	3,500	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372	4,481
Total Operating Expenses	3,500	3,641	3,714	3,789	3,864	3,961	4,060	4,161	4,265	4,372	4,481
MINING MANUFACTURING & CONSTRUCTION SUMMARY											
Total Operating Revenues	100,000	110,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Total Operating Expenses	52,000	52,141	53,184	54,248	55,333	56,716	58,134	59,587	61,077	62,604	64,169
SURPLUS / (DEFICIT)	48,000	57,859	-2,184	-2,228	-2,272	-2,329	-2,388	-2,447	-2,508	-2,571	-2,635
TRANSPORT & COMMUNICATION ANCILLARY SERVICES											
Operating Revenues											
Grant - Street Lighting	38,000	38,760	39,535	40,326	41,132	42,161	43,215	44,295	45,402	46,538	47,701
Truckwash Revenue	0	40,000	41,000	42,025	43,076	44,153	45,256	46,388	47,548	48,736	49,953
Total Operating Revenues	38,000	78,760	80,535	82,351	84,208	86,313	88,471	90,683	91,950	93,274	94,089
Operating Expenses											
Paved Footpaths	62,000	63,240	64,505	65,795	67,111	68,789	70,508	72,271	74,078	75,930	77,828
Unpaved Footpaths	117,000	119,340	121,727	124,161	126,645	129,811	133,056	136,382	139,792	143,287	146,869
Kerb & Guttering	52,000	53,040	54,101	55,183	56,286	57,694	59,136	60,614	62,130	63,683	65,275

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Street Lighting	131,000	90,000	91,800	93,636	95,509	97,896	100,344	102,852	105,424	108,059	110,761
Street Furniture	15,000	15,300	15,606	15,918	16,236	16,542	17,058	17,485	17,922	18,370	18,829
Storm water	14,000	14,280	14,566	14,857	15,154	15,533	15,921	16,319	16,727	17,145	17,574
Street Trees - General	154,000	157,080	160,222	163,426	166,695	166,762	170,931	175,205	179,585	184,074	188,676
Graffiti Removal	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Street Cleaning	114,000	116,280	118,606	120,978	123,397	126,482	129,644	132,885	136,207	139,613	143,103
Marshall Street Gardens	24,000	24,480	24,970	25,469	25,978	26,628	27,294	27,976	28,675	29,392	30,127
Truckwash	2,000	2,040	41,000	42,025	43,076	44,153	45,256	46,388	46,388	46,388	46,388
Broomfield Street	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Rural Addressing	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Bike Path	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Total Operating Expenses	692,000	662,220	714,384	728,876	739,664	758,156	777,110	796,538	815,291	834,514	854,217
COUNCIL ROADS & STREETS											
Operating Revenues											
Grant - Roads to Recovery	1,505,000	1,505,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000	1,005,000
Grant - Federal Local Roads	1,769,909	1,769,909	1,805,307	1,841,413	1,878,242	1,925,198	1,973,328	2,022,661	2,073,227	2,125,058	2,178,184
VPA	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200	61,200
Total Operating Revenues	3,336,109	3,336,109	2,871,507	2,907,613	2,944,442	2,991,398	3,039,528	3,088,861	3,139,427	3,191,258	3,244,384
Operating Expenses											
COBAR STREETS											
Urban Streets - Sealed	60,000	61,200	113,015	115,276	117,581	120,521	123,534	126,622	129,788	88,483	88,484
Street Signs Replacement	6,000	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Street Signs Maintenance	7,000	7,140	7,283	7,428	7,577	7,766	7,961	8,160	8,364	8,573	8,787
Bicycle Path Lerida Road	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Bus Shelters	0	0	0	0	0	0	0	0	0	0	0
Christmas Decoration Installation	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Tree Program	0	0	0	0	0	0	0	0	0	0	0
NYMAGEE STREETS											
Urban Streets - Unsealed	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Urban Streets - Sealed	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Street Signs Maintenance	0	0	0	0	0	0	0	0	0	0	0
EUABALONG STREETS											
Urban Streets - Unsealed	21,000	21,420	21,848	22,285	22,731	23,299	23,882	24,479	25,091	25,718	26,361
Urban Streets - Sealed	33,000	33,660	34,333	35,020	35,720	36,613	37,529	38,467	39,428	40,414	41,425
Street Signs Maintenance	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
EUABALONG WEST STREETS											
Urban Streets - Unsealed	6,000	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
Urban Streets - Sealed	12,000	12,240	12,485	12,734	12,989	13,314	13,647	13,988	14,338	14,696	15,063
Street Signs Maintenance	0	0	0	0	0	0	0	0	0	0	0
MOUNT HOPE STREETS											
Urban Streets - Unsealed	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Urban Streets - Sealed	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511
Street Signs Maintenance	0	0	0	0	0	0	0	0	0	0	0
Depreciation	380,000	380,000	445,000	445,000	445,000	445,000	445,000	445,000	445,000	445,000	445,000
Total Operating Expenses	535,000	538,100	656,853	663,090	665,412	670,922	676,571	682,350	688,294	694,827	652,736
SHIRE RURAL ROADS											
Flood Damage	0	0	0	0	0	0	0	0	0	0	0
All Shire Roads	1,325,470	1,650,000	1,783,000	1,818,660	1,855,033	1,901,409	1,948,944	1,997,668	2,047,610	2,098,800	2,151,270
Depreciation	3,100,000	3,184,100	3,247,782	3,312,738	3,378,992	3,463,467	3,550,054	3,638,805	3,729,775	3,823,020	3,918,595
Total Operating Expenses	4,425,470	4,834,100	5,030,782	5,131,398	5,234,026	5,364,876	5,498,998	5,636,473	5,777,385	5,921,820	6,069,865
STATE ROADS											
Operating Revenues											
State Roads Contract - RMCC	874,000	891,480	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
Total Operating Revenues	874,000	891,480	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
Operating Expenses											
State Roads Contract - RMCC	874,000	891,480	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
Total Operating Expenses	874,000	891,480	909,310	927,496	946,046	969,697	993,939	1,018,788	1,044,257	1,070,364	1,097,123
REGIONAL ROADS											
Operating Revenues											
Regional Road Block Grant	1,583,000	1,614,660	1,646,953	1,679,892	1,713,490	1,756,327	1,800,236	1,845,241	1,891,372	1,938,657	1,987,123
Regional Road Traffic Contribution	60,000	61,200	62,424	63,672	64,946	66,570	68,234	69,940	71,688	73,480	75,317
Regional Road 3 x 3	134,000	136,680	139,414	142,202	145,046	148,672	152,389	156,199	160,104	164,106	168,209
Grants (Repair Program)	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Total Operating Revenues	2,177,000	1,812,540	2,248,791	1,885,767	2,323,482	1,971,569	2,420,858	2,071,380	2,523,164	2,176,243	2,230,649
Operating Expenses											
All Regional Roads Expenditure	1,377,000	1,812,540	1,448,791	1,885,767	1,523,482	1,971,569	1,620,858	2,071,380	1,723,164	2,176,243	2,230,649
Total Regional Roads Expenses	1,377,000	1,812,540	1,448,791	1,885,767	1,523,482	1,971,569	1,620,858	2,071,380	1,723,164	2,176,243	2,230,649
AERODROMES											
Operating Revenues											
Aerodrome Landing Fees	45,000	63,985	65,264	66,570	67,901	69,598	71,338	73,122	74,950	76,824	78,744
Rentals	3,000	2,601	2,653	2,706	2,760	2,829	2,900	2,972	3,047	3,123	3,201
Refuelling Fees	8,000	312	318	325	331	340	348	357	366	375	384
Total Operating Revenues	56,000	66,898	68,236	69,600	70,992	72,767	74,586	76,451	78,362	80,321	82,329
Operating Expenses											
Commission paid to AVDATA	7,000	7,140	7,283	7,428	7,577	7,766	7,961	8,160	8,364	8,573	8,787
Roads & Car park M & R	4,000	4,080	4,162	4,245	4,330	4,438	4,549	4,663	4,779	4,899	5,021
Electrical Repairs	6,000	6,120	6,242	6,367	6,495	6,657	6,823	6,994	7,169	7,348	7,532
General Maintenance	120,000	100,000	102,000	104,040	106,121	108,774	111,493	114,280	117,138	120,066	123,068
Terminal Building M & R	21,000	21,420	21,848	22,285	22,731	23,299	23,882	24,479	25,091	25,718	26,361
Movement Area Maintenance - Airside	35,000	35,700	36,414	37,142	37,885	38,832	39,803	40,798	41,818	42,864	43,935
Licence Requirement	15,000	15,300	15,606	15,918	16,236	16,542	17,058	17,485	17,922	18,370	18,829
Fencing & Security	8,000	8,160	8,323	8,490	8,659	8,876	9,098	9,325	9,558	9,797	10,042
Control of Vegetation	9,000	9,180	9,364	9,551	9,742	9,985	10,235	10,491	10,753	11,022	11,298
Telephone	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Master plan	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Nymagee Aerodrome - Maint	1,000	1,020	1,040	1,061	1,082	1,109	1,137	1,166	1,195	1,225	1,255
Mt Hope Aerodrome - Maint	3,000	3,060	3,121	3,184	3,247	3,328	3,412	3,497	3,584	3,674	3,766
Euabalong Aerodrome - Maint	2,000	2,040	2,081	2,122	2,165	2,219	2,274	2,331	2,390	2,449	2,511

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Depreciation	65,000	63,619	65,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Total Operating Expenses	300,000	280,919	283,525	292,895	297,353	303,037	308,863	314,835	320,955	327,229	333,661
TRANSPORT & COMMUNICATIONS SUMMARY											
Total Operating Revenues	6,481,109	6,185,787	6,178,378	5,872,827	6,369,170	6,091,744	6,617,383	6,346,162	6,877,001	6,611,112	6,748,575
Total Operating Expenses	8,203,470	9,019,359	9,043,644	9,629,522	9,405,983	10,038,258	9,876,339	10,520,372	10,369,347	10,979,997	11,238,252
SURPLUS / (DEFICIT)	-1,722,361	-2,833,572	-2,865,266	-3,756,695	-3,036,813	-3,946,514	-3,258,956	-4,174,210	-3,492,346	-4,368,885	-4,489,677
ECONOMIC AFFAIRS CARAVAN PARKS											
Operating Revenues											
Caravan Park Lease	93,000	70,000	140,000	142,800	145,656	149,297	153,030	156,856	160,777	164,796	168,916
Euabalong Caravan Park	2,000	1,040	1,061	1,082	1,104	1,132	1,160	1,189	1,219	1,249	1,280
Total Operating Revenues	95,000	71,040	141,061	143,882	146,760	150,429	154,190	158,045	161,996	166,046	170,197
Operating Expenses											
Cobar Caravan Park R&M	5,000	5,202	5,306	5,412	5,520	5,658	5,800	5,945	6,093	6,246	6,402
Euabalong Caravan Park Maint	11,000	7,283	7,428	7,577	7,729	7,922	8,120	8,323	8,531	8,744	8,963
Depreciation	31,000	30,739	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000	31,000
Total Operating Expenses	47,000	43,224	43,734	43,989	44,249	44,580	44,920	45,268	45,624	45,990	46,366
PRIVATE WORKS											
Operating Revenues											
RMS	3,500,000	4,500,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
CWB	500,000	510,000	520,200	530,604	541,216	554,746	568,615	582,831	597,401	612,336	627,645
S 67 etc	266,667	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Total Operating Revenues	4,266,667	5,060,000	6,571,200	6,582,624	6,594,276	6,609,133	6,624,362	6,639,971	6,655,970	6,672,369	6,689,179
Operating Expenses											
Cost of private works	3,998,333	4,817,500	6,253,350	6,264,417	6,275,705	6,290,098	6,304,850	6,319,972	6,335,471	6,351,358	6,367,642
Total Operating Expenses	3,998,333	4,817,500	6,253,350	6,264,417	6,275,705	6,290,098	6,304,850	6,319,972	6,335,471	6,351,358	6,367,642
Operating Expenses											
Rates on Vacant Land for Sale	13,000	13,328	13,662	14,003	14,353	14,712	15,080	15,457	15,843	16,239	16,645
Total Operating Expenses	13,000	13,328	13,662	14,003	14,353	14,712	15,080	15,457	15,843	16,239	16,645
TOURISM											
Operating Revenues											
Celebrations & Festivals	6,000	7,571	7,722	7,877	8,034	8,235	8,441	8,652	8,868	9,090	9,317
Advertising		4,256	4,341	4,428	4,517	4,630	4,745	4,864	4,986	5,110	5,238
Leaseback Revenue	0	3,015	3,075	3,137	3,200	3,280	3,362	3,446	3,532	3,620	3,710
Event Revenue		25,500	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131
Grant -Events	19,000	100,000	0	0	0	0	0	0	0	0	0
Total Operating Revenues	25,000	140,342	35,139	35,842	36,559	37,473	38,410	39,370	40,354	41,363	42,397
Operating Expenses											
Sick Leave											
Salaries	85,000	90,000	92,250	94,556	96,920	99,343	101,827	104,372	106,982	109,656	112,398
Long Service Leave	0	2,250	2,306	2,364	2,423	2,484	2,546	2,609	2,675	2,741	2,810
Vehicle Expenses	18,000	18,405	18,773	19,149	19,532	20,020	20,520	21,033	21,559	22,098	22,651
Travel Costs	3,000	8,865	9,042	9,223	9,408	9,643	9,884	10,131	10,384	10,644	10,910
Superannuation	7,000	8,764	8,939	9,118	9,300	9,533	9,771	10,015	10,266	10,522	10,785
Workers Compensation	7,000	4,546	4,657	4,772	4,889	5,011	5,136	5,265	5,396	5,531	5,670
Advertising	10,000	15,338	15,644	15,957	16,276	16,683	17,100	17,528	17,966	18,415	18,875
Events	22,000	115,000	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131
Office Equipment M & R	1,000	1,937	1,975	2,015	2,055	2,107	2,159	2,213	2,269	2,325	2,384
Signage	5,000	5,319	5,425	5,534	5,645	5,786	5,930	6,079	6,231	6,386	6,546
Postage	0	521	532	543	562	586	611	636	662	688	715
Subscriptions	6,000	6,153	6,276	6,402	6,530	6,693	6,861	7,032	7,208	7,388	7,573
Telephone	1,000	1,669	1,702	1,736	1,771	1,815	1,861	1,907	1,955	2,004	2,054
Total Operating Expenses	165,000	278,766	187,524	192,169	196,518	201,431	206,467	211,629	216,920	222,343	227,901
ECONOMIC DEVELOPMENT											
Operating Revenues											
Leaseback Revenue	0	0	0	0	0	0	0	0	0	0	0
Develop Service Delivery Model	0	0	0	0	0	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0	0	0	0	0	0
Operating Expenses											
Sick Leave		0	0	0	0	0	0	0	0	0	0
Salaries	20,000	0	0	0	0	0	0	0	0	0	0
Long Service Leave	0	0	0	0	0	0	0	0	0	0	0
Superannuation	4,000	0	0	0	0	0	0	0	0	0	0
Workers Compensation	4,000	0	0	0	0	0	0	0	0	0	0
Vehicle Expenses	0	0	0	0	0	0	0	0	0	0	0
Advertising	0	0	0	0	0	0	0	0	0	0	0
Projects	4,500	0	0	0	0	0	0	0	0	0	0
Telephone	0	0	0	0	0	0	0	0	0	0	0
Business Awards	0	0	0	0	0	0	0	0	0	0	0
Total Operating Expenses	32,500	0	0	0	0	0	0	0	0	0	0
OTHER INCOME											
Interest Income	235,000	160,000	120,000	125,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Loss / Gain on Disposal of Assets	-37,000	0	0	0	0	0	0	0	0	0	0
Total Other Income	198,000	160,000	120,000	125,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Operating Expenses											
Interest on Loans	70,000	63,286	78,541	71,380	51,722	43,855	37,532	31,043	24,382	17,546	10,531
Total Interest Paid	70,000	63,286	78,541	71,380	51,722	43,855	37,532	31,043	24,382	17,546	10,531
ECONOMIC AFFAIRS SUMMARY											
Total Operating Revenues	4,584,667	5,431,383	6,867,400	6,887,348	6,897,595	6,917,035	6,936,961	6,957,385	6,978,320	6,999,778	7,021,772
Total Operating Expenses	4,325,833	5,216,105	6,576,811	6,585,959	6,582,548	6,594,677	6,608,849	6,623,368	6,638,240	6,653,476	6,669,085
SURPLUS / (DEFICIT)	258,833	215,278	290,589	301,390	315,047	322,358	328,112	334,017	340,079	346,302	352,687
GENERAL PURPOSE REVENUES OPERATING REVENUES Rates											
Residential	1,184,251	1,211,827	1,242,123	1,273,176	1,305,005	1,337,630	1,371,071	1,405,348	1,440,481	1,476,494	1,513,406
Farmland	695,270	761,791	780,836	800,357	820,366	840,875	861,897	883,444	905,530	928,168	951,373

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Mining	1,735,921	456,130	467,533	479,222	491,202	503,482	516,069	528,971	542,195	555,750	569,644
Commercial	426,895	1,739,378	1,782,862	1,827,434	1,873,120	1,919,948	1,967,947	2,017,145	2,067,574	2,119,263	2,172,245
Pensioner Abandonments	-44,774	-45,938	-47,087	-48,264	-49,470	-50,707	-51,975	-53,274	-54,606	-55,971	-57,370
Extra Charges	-39,868	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905	-40,905
Legal Costs Rate Recovery	22,240	40,290	42,707	45,270	47,986	49,186	50,415	51,676	52,968	54,292	55,649
Pensioner Rate Subsidy	34,822	-25,266	-25,898	-26,545	-27,209	-27,889	-28,586	-29,301	-30,033	-30,784	-31,554
Grants											
Financial Assist Grant	4,182,707	4,182,707	4,266,361	4,351,688	4,438,722	4,549,690	4,663,432	4,780,018	4,899,519	5,022,007	5,147,557
	8,197,464	8,280,014	8,468,534	8,661,433	8,858,817	9,081,310	9,309,366	9,543,122	9,782,723	10,028,314	10,280,045
Total Operating Revenues											
GENERAL PURPOSE REVENUES SUMMARY											
Total Operating Revenues	8,197,464	8,280,014	8,468,534	8,661,433	8,858,817	9,081,310	9,309,366	9,543,122	9,782,723	10,028,314	10,280,045
SURPLUS / (DEFICIT)	8,197,464	8,280,014	8,468,534	8,661,433	8,858,817	9,081,310	9,309,366	9,543,122	9,782,723	10,028,314	10,280,045
TOTAL REVENUE	36,240,192	48,189,650	63,281,481	56,165,578	39,732,141	39,604,341	38,594,567	38,603,271	40,129,752	40,175,615	51,391,347
TOTAL EXPENSES	31,716,411	34,283,330	36,433,332	37,411,623	37,558,829	38,804,878	39,115,712	40,255,662	40,716,009	41,750,782	42,543,439
SURPLUS / DEFICIT	4,523,781	13,906,320	26,848,149	18,753,955	2,173,312	799,463	-521,144	-1,652,391	-586,257	-1,575,167	8,847,908
<i>check total</i>	4,523,781	13,906,320	26,848,149	18,753,955	2,173,312	799,463	-521,144	-1,652,391	-586,257	-1,575,167	8,847,908
<i>check total</i>	0	0	0	0	0	0	0	0	0	0	0
Summary of General Fund											
GOVERNANCE	3,090,500	14,260,311	27,528,285	19,836,208	2,433,863	1,819,460	-195,304	-610,436	-325,947	-641,846	9,741,858
CORPORATE SUPPORT	-2,230,984	-3,073,529	-2,974,398	-2,966,514	-2,965,108	-3,034,391	-3,150,411	-3,178,214	-3,212,529	-3,247,708	-3,280,973
PUBLIC ORDER & SAFETY	-277,116	-430,892	-562,587	-573,591	-584,827	-598,536	-612,589	-626,992	-639,036	-651,380	-664,034
PUBLIC HEALTH	-221,200	-229,093	-234,505	-240,285	-246,208	-252,364	-258,673	-265,139	-271,768	-278,562	-285,526
ENVIRONMENT	195,717	151,556	103,870	156,646	109,524	160,812	112,132	163,485	114,872	166,294	167,752
COMMUNITY SERVICES & EDUCATION	-528,848	-365,655	-475,835	-200,036	-209,485	-208,901	-207,717	-206,503	-205,259	-203,984	-202,678
HOUSING AND COMMUNITY AMENITIES	-128,824	-55,220	-280,040	-283,469	-286,991	-290,203	-293,496	-296,871	-300,330	-303,876	-307,509
RECREATION AND CULTURE	-2,067,400	-2,070,736	-2,148,316	-2,178,903	-2,212,234	-2,251,240	-2,291,221	-2,332,202	-2,374,208	-2,417,264	-2,461,401
MINING & MANUFACTURING	48,000	57,859	-2,184	-2,228	-2,272	-2,329	-2,388	-2,447	-2,508	-2,571	-2,635
TRANSPORT & COMMUNICATION	-1,722,361	-2,833,572	-2,865,266	-3,756,695	-3,036,813	-3,946,514	-3,258,956	-4,174,210	-3,492,346	-4,368,885	-4,489,677
ECONOMIC AFFAIRS	258,833	215,278	290,589	301,390	315,047	322,358	328,112	334,017	340,079	346,302	352,687
GENERAL PURPOSE REVENUES	8,197,464	8,280,014	8,468,534	8,661,433	8,858,817	9,081,310	9,309,366	9,543,122	9,782,723	10,028,314	10,280,045
OTHER INCOME											
INTEREST PAID											
PROJECT RECOVERY											
GAIN OR LOSS ON DISPOSAL											
Total General Fund	4,523,781	13,906,320	26,848,149	18,753,955	2,173,312	799,463	-521,144	-1,652,391	-586,257	-1,575,167	8,847,908
<i>less Capital Income and Contributions</i>	3,840,000	13,811,000	28,560,000	20,410,000	3,420,000	2,520,000	820,000	20,000	820,000	20,000	10,420,000
Operating Surplus / Deficit	683,781	95,320	-1,711,851	-1,656,045	-1,246,688	-1,720,537	-1,341,144	-1,672,391	-1,406,257	-1,595,167	-1,572,092
<i>check total</i>	0	0	0	0	0	0	0	0	0	0	0
WATER FUND											
Operating Revenue Rates											
Water Access Charge	690,000	707,940	725,639	743,779	762,374	781,433	800,969	820,993	841,518	862,556	884,120
Pensioner Abandonments - Cobar	-20,000	-20,520	-21,033	-21,559	-22,098	-22,650	-23,216	-23,797	-24,392	-25,002	-25,627
Nymagee Water Rates	22,000	22,572	23,136	23,715	24,308	24,915	25,538	26,177	26,831	27,502	28,189
Pensioner Abandonments - Nymagee	-1,000	-1,026	-1,052	-1,078	-1,105	-1,133	-1,161	-1,190	-1,220	-1,250	-1,281
Eualong Water	43,000	44,118	45,221	46,351	47,510	48,698	49,915	51,163	52,442	53,753	55,097
Pensioner Abandonments - Eualong	-1,000	-1,026	-1,052	-1,078	-1,105	-1,133	-1,161	-1,190	-1,220	-1,250	-1,281
Eualong West Water	27,000	27,702	28,395	29,104	29,832	30,578	31,342	32,126	32,929	33,752	34,596
Pensioner Abandonments - Eualong	-1,000	-1,026	-1,052	-1,078	-1,105	-1,133	-1,161	-1,190	-1,220	-1,250	-1,281
Mount Hope Water rates	7,000	7,182	7,362	7,546	7,734	7,928	8,126	8,329	8,537	8,751	8,969
User Charges											
Water Usage	1,500,000	2,000,000	2,400,000	2,460,000	2,521,500	2,584,538	2,649,151	2,715,380	2,783,264	2,852,846	2,924,167
Sales - Standpipe Etc.	150,000	153,900	157,748	161,691	165,733	169,877	174,124	178,477	182,939	187,512	192,200
House Connections	5,000	5,130	5,258	5,390	5,524	5,663	5,804	5,949	6,098	6,250	6,407
Interest											
Interest	25,000	25,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,001
Cobar Water Pensioner Rate Subsidy	11,000	11,286	11,568	11,857	12,154	12,458	12,769	13,088	13,416	13,751	14,095
Nymagee Water PRS	1,000	1,026	1,052	1,078	1,105	1,133	1,161	1,190	1,220	1,250	1,281
Eualong Water PRS	600	616	631	647	663	680	696	714	732	750	769
Eualong West Water PRS	300	308	315	323	331	340	348	357	366	375	384
Sec 64 Contributions		10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
Capital grants and contributions	2,000,000	0	0	0	500,000	500,000	0	0	0	0	0
Drought grant - Mt Hope	23,000	0	0	0	0	0	0	0	0	0	0
Opex Grant- IWCMP		100,000	100,000	0	0	0	0	0	0	0	0
Total Operating Revenues	4,481,900	3,093,181	3,537,336	3,522,093	4,108,969	4,198,068	3,789,395	3,883,004	3,978,955	4,077,303	4,178,112
Administration Cost											
Administration Charges	33,000	34,083	34,765	35,460	36,170	37,074	38,001	38,951	39,924	40,922	41,946
Licenses and Permits	62,000	62,000	63,240	64,505	64,505	64,821	66,117	66,442	67,770	68,103	69,465
Advertising	7,000	8,000	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,434
Strategic Business Plan / Consultants	61,000	110,000	35,000	35,700	36,593	37,507	38,445	39,406	40,391	41,401	41,401
IWCMP		115,000	115,000								
Engineering Charges	74,000	75,665	77,178	78,722	80,296	82,304	84,361	86,470	88,632	90,848	93,119
Governance Charges	55,000	56,238	57,643	59,085	60,562	62,076	63,628	65,218	66,849	68,520	70,233
Subscriptions and Memberships	5,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Training	0	12,000	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065
OWUA	12,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
administration costs	309,000	492,986	421,467	311,702	318,495	325,204	333,055	340,099	348,317	355,712	362,976
Operating Expenses											
Filtration Plant											
Wages - Filtration Plant	265,000	260,000	266,500	273,163	279,992	286,991	294,166	301,520	309,058	316,785	324,704
Maintenance - Filtration Plant	110,000	150,000	153,000	156,060	159,181	163,161	167,240	171,421	175,706	180,099	184,601
Chemicals	147,000	160,000	163,200	166,464	169,793	174,038	178,389	182,849	187,420	192,106	196,908
Raw Water	972,000	1,242,126	1,560,000	1,562,790	1,638,975	1,679,949	1,721,948	1,764,997	1,809,122	1,854,350	1,900,709
Reservoirs (tanks) maintenance		25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767
Telephone	1,000	1,200	1,248	1,273	1,305	1,338	1,371	1,406	1,441	1,477	1,513
Electricity	25,000	30,000	30,600	31,212	31,836	32,632	33,448	34,			

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	Forecast	2020-2021 Budget	2021-2022 Budget	2022-2023 Budget	2023-2024 Budget	2024-2025 Budget	2025-2026 Budget	2026-2027 Budget	2027-2028 Budget	2028-2029 Budget	2029-2030 Budget
Minor consumer costs	6,000		0	0	0	0	0	0	0	0	0
Vehicle Expenses and plant hire	54,000	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
<i>Filtration plant</i>	1,580,000	1,929,826	2,262,754	2,280,932	2,372,845	2,432,166	2,492,971	2,555,295	2,619,177	2,684,657	2,751,773
Water Mains											
Maintenance & Repairs	320,000	310,000	316,200	322,524	328,974	335,554	343,943	352,541	361,355	370,389	379,649
Meters M & R	50,000	60,000	61,200	62,424	26,559	27,090	27,767	28,462	29,173	29,902	30,650
Meter Reading	38,000	35,000	35,700	36,414	37,142	37,885	38,632	39,383	40,138	40,897	41,656
Air Scouring and standpipe relocation	0	104,000	0	0	75,000	0	0	0	75,000	0	0
Depreciation	700,000	550,000	594,500	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000
<i>water mains</i>	1,108,000	1,059,000	1,007,600	1,051,362	1,097,676	1,030,529	1,040,543	1,050,806	1,136,326	1,072,109	1,083,162
Nymagee Water											
Energy Costs	3,000	4,000	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923
Reservoir M & R	13,000	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767
Pump Stations M & R	10,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
<i>Nymagee Water</i>	26,000	44,000	44,880	45,778	46,693	47,860	49,057	50,283	51,541	52,829	54,150
Euabalong Water											
Reservoirs M & R	8,000	20,400	20,910	21,433	21,969	22,518	23,081	23,658	24,249	24,855	25,477
Water carting	0										
Meter Reading	1,000	300	16,075	16,476	16,888	17,311	17,743	18,187	18,642	19,108	19,109
Meters M & R	0	400	410	420	431	442	453	464	475	487	500
Mains M & R	42,000	30,000	30,750	31,519	32,307	33,114	33,942	34,791	35,661	36,552	37,466
Licences & permits	2,000	4,000	4,100	4,203	4,308	4,415	4,526	4,639	4,755	4,874	4,995
Energy Costs	21,000	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	24,977
<i>Euabalong Water</i>	74,000	75,100	92,745	95,063	97,440	99,876	102,373	104,932	107,555	110,244	112,524
Euabalong West Water											
Mains M & R	38,000	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920
Licence Permit	5,000	3,500	3,570	3,641	3,714	3,807	3,902	4,000	4,100	4,202	4,307
Reservoir M & R	14,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
<i>Euabalong West Water</i>	57,000	53,500	54,570	55,661	56,775	58,194	59,649	61,140	62,669	64,235	65,841
Mount Hope Water											
Reservoirs M & R	11,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Water carting	4,000	0	0	0	0	0	0	0	0	0	0
Energy Costs	0	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153
Meters M & R	0	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692
<i>Mount Hope Water</i>	15,000	23,000	23,460	23,929	24,408	25,018	25,643	26,285	26,942	27,615	28,306
Total Operating Expenses	3,169,000	3,677,412	3,907,475	3,864,427	4,014,331	4,018,848	4,103,290	4,188,840	4,352,527	4,367,402	4,458,731
Revenue	4,481,900	3,093,181	3,537,336	3,522,093	4,108,969	4,198,068	3,789,395	3,883,004	3,978,955	4,077,303	4,178,112
Expenses	3,169,000	3,677,412	3,907,475	3,864,427	4,014,331	4,018,848	4,103,290	4,188,840	4,352,527	4,367,402	4,458,731
WATER SURPLUS/(DEFICIT)	1,312,900	-584,230	-370,139	-342,334	94,638	179,220	-313,896	-305,836	-373,572	-290,099	-280,619
<i>less Capital Grants and Contributions</i>	2,000,000	0			500,000	500,000					
<i>less Write off of old WTP</i>	0										
Operating Result	-687,100	-584,230	-370,139	-342,334	-405,362	-320,780	-313,896	-305,836	-373,572	-290,099	-280,619
COBAR SEWER											
Operating Revenues											
Rates											
Cobar Sewerage Charges	870,000	922,200	937,412	992,518	1,008,890	1,068,197	1,034,112	1,094,902	1,059,965	1,122,275	1,086,464
Pensioner Abandonment's	-18,000	-18,468	-19,781	-18,930	-20,275	-19,403	-20,782	-19,888	-21,302	-20,385	-21,834
Interest											
Interest on Investments	20,000	20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Section 64 Contributions	1,000	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Pensioners Rebate	11,000	11,000	10,843	11,275	11,114	11,557	11,391	11,846	11,676	12,142	11,968
Other Income											
Effluent Reuse Income	4,000	0	18,527	0	18,990	0	19,465	0	19,952	0	20,450
Septic Disposal	9,000	9,000	4,632	9,225	4,748	9,456	4,866	9,692	4,988	9,934	5,113
Capital Contributions		500,000									
Sewer Connection Fee	12,000	2,500	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077
Total Operating Revenues	909,000	1,447,232	985,203	1,027,729	1,057,180	1,103,614	1,082,955	1,130,552	1,109,379	1,158,168	1,136,468
Operating Expenses											
Management											
Administration Charges	33,000	34,083	34,765	35,460	36,170	37,074	38,001	38,951	39,924	40,922	41,946
Engineering Charges	74,000	75,665	77,178	78,722	80,296	82,304	84,361	86,470	88,632	90,848	93,119
Governance Charges	55,000	56,238	57,643	59,085	60,562	62,076	63,628	65,218	66,849	68,520	70,233
Licences & Permits	10,000	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
OWUA	15,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460
Telephone	1,000	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231
Vehicle expenses	9,000	9,000	9,180	9,364	9,551	9,790	10,034	10,285	10,542	10,806	11,076
Condition Assessment	0	80,000									
Training		12,000									
Strategic Business Plan / Consultants	0	85,000	35,000								
Compliance Assessment											
Ward Oval	35,000	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534
Belagoy St	9,000	22,000	22,440	22,889	23,347	23,930	24,528	25,142	25,770	26,415	27,075
Nullamutt St	12,000	31,000	31,620	32,252	32,897	33,720	34,563	35,427	36,313	37,220	38,151
North Cobar	7,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614
Energy Costs	47,000	55,000	56,100	57,222	58,366	59,826	61,321	62,854	64,426	66,036	67,687
Pumping stations	30,000	60,000	61,200	62,424	63,672	65,264	66,896	68,568	70,283	72,040	73,841
Treatment Plant											
Chemicals		10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307
De sludging	2,000	30,000	30,000	31,212	31,992	32,792	33,612	34,452	35,314	36,196	37,100
Treatment Works M & R	170,000	190,000	193,800	197,676	201,630	206,670	211,837	217,133	222,561	228,125	233,828
Effluent Water											
Effluent Reuse	24,000	26,000	26,520	27,050	27,591	28,281	28,988	29,713	30,456	31,217	31,998
Effluent Reuse - Ins Liability	5,000	6,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384
Mains											
Mains M & R	39,000	35,000	35,700	36,414	37,142	38,071	39,023	39,998	40,998	42,023	43,074
Root Eradication			32,000	0	34,000	0	36,000	0	38,000	0	0
Pest Control - Man Holes	36,000	15,000	15,300	55,000	10,600	10,865	67,500	11,200	11,480	11,767	12,061
Other Expenses											
Depreciation	260,000	256,832	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000
Total Operating Expenses	873,000	1,184,818	1,212,687	1,200,683	1,205,892	1,191,689	1,304,345	1,232,566	1,291,880		

COBAR SHIRE COUNCIL

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2020-2029

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	
	Forecast	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	
ALL FUNDS COMBINED	5,872,681	13,584,504	26,250,525	18,238,668	2,119,238	890,607	-1,056,430	-2,060,241	-1,142,330	-1,982,824	8,405,637
<i>less Capital Grants and Contributions</i>	5,840,000	14,311,000	28,560,000	20,410,000	3,920,000	3,020,000	820,000	20,000	820,000	20,000	10,420,000
Operating Result	32,681	-726,496	-2,309,475	-2,171,332	-1,800,762	-2,129,393	-1,876,430	-2,080,241	-1,962,330	-2,002,824	-2,014,363
To accumulated surplus	5,872,681	13,584,504	26,250,525	18,238,668	2,119,238	890,607	-1,056,430	-2,060,241	-1,142,330	-1,982,824	8,405,637

Depreciation 6,555,477 6,858,654 7,342,405 7,452,499 7,523,485 7,613,992 7,706,762 7,801,852 7,899,321 7,999,226 8,101,637

