

# Annual Operational Plan

## Budget



**COBAR SHIRE  
COUNCIL**  
outback nsw

2018/2019

**COBAR SHIRE COUNCIL  
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**COBAR SHIRE COUNCIL  
OPERATING STATEMENT BUDGET  
BUDGET ASSUMPTIONS**

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Wages increase by	2.50%	3.75%	3.75%	3.75%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
Price indexation other than wages	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in aged care index	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in Block Grant	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate increase - pegged amount	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Impact of WTP		5.00%								
Impact of Reticulation										
Impact of CWB wholesale price increases										
<b>Total water increases</b>	<b>2.30%</b>	<b>8.00%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>2.50%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>
Increase in wholesale price of water	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Sewer charge increase	6.00%	6.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Variation increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plant costs increase by	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
SRV Amount on Roads separated	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
FAGS redistribution in NSW										
FAGS Indexation	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Total FAGS Growth	2.00%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
LBV wage increase	2.50%	3.75%	3.75%	3.75%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
Increase in unit cost of water	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in sewerage rates	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in domestic waste charges	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Increase in trade waste charges	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest on earnings	2.26%	2.26%	3.20%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
Growth in assessments	0	0	0	0	0	0	0	0	0	0
Debtors and creditors remain constant										
Rates debtors overdue remain constant at year end										
Light Vehicles - flat charge of \$18k per annum indexed	\$18,000	\$18,360	\$18,727	\$19,195	\$19,675	\$20,167	\$20,671	\$21,188	\$21,718	\$22,261
<b>FINANCIAL ASSISTANCE GRANTS</b>										
General Purpose Component	\$3,905,260	\$3,983,365	\$4,063,032	\$4,164,608	\$4,268,723	\$4,375,441	\$4,484,827	\$4,596,948	\$4,711,872	\$4,829,669
Local Roads Component	\$1,696,391	\$1,730,318	\$1,764,925	\$1,809,048	\$1,854,274	\$1,900,631	\$1,948,147	\$1,996,850	\$2,046,772	\$2,097,941
	\$5,601,650	\$5,713,683	\$5,827,957	\$5,973,656	\$6,122,997	\$6,276,072	\$6,432,974	\$6,593,798	\$6,758,643	\$6,927,609

COBAR SHIRE COUNCIL  
 TEN YEAR FINANCIAL PLAN - SUMMARY  
 2018-2019 to 2027-2028

	2018/2019			2019/2020		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	138,112	717,899	-579,787	140,817	749,746	-608,929
Corporate Support	6,880,785	8,620,324	-1,739,539	7,050,575	8,873,978	-1,823,403
Public Order & Safety	157,590	516,180	-358,590	160,742	530,490	-369,748
Public Health	150,960	329,976	-179,016	153,979	341,907	-187,927
Community Services & Education	6,092,100	5,360,557	731,543	5,471,231	5,615,142	-143,911
Environment	928,269	877,894	50,375	926,337	895,213	31,124
Housing & Community Amenities	522,670	676,045	-153,375	281,923	687,908	-405,985
Recreation & Culture	982,192	2,240,146	-1,257,954	264,886	2,283,110	-2,018,224
Mining & Manufacture	14,008	16,922	-2,914	14,288	17,260	-2,972
Transport & Communication	5,323,079	8,425,053	-3,101,974	5,809,948	8,558,554	-2,748,606
Economic Affairs	3,911,194	3,642,765	268,429	3,994,023	3,754,140	239,883
General Purpose Revenues	7,955,084		7,955,084	8,154,684		8,154,684
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>33,056,043</b>	<b>31,423,761</b>	<b>1,632,282</b>	<b>32,423,435</b>	<b>32,307,448</b>	<b>115,987</b>
Water	15,716,849	3,311,880	12,404,969	3,485,903	3,489,936	-4,033
Sewer	928,670	1,095,286	-166,616	980,334	1,028,092	-47,758
<b>TOTAL OTHER FUNDS</b>	<b>16,645,519</b>	<b>4,407,166</b>	<b>12,238,353</b>	<b>4,466,237</b>	<b>4,518,028</b>	<b>-51,791</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>49,701,562</b>	<b>35,830,926</b>	<b>13,870,636</b>	<b>36,889,671</b>	<b>36,825,476</b>	<b>64,195</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			1,800,500			400,000
<i>Water Fund</i>			12,450,000			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Conts</i>			14,250,500			400,000
<b>Operating surplus/ deficit after capital</b>			<b>-379,864</b>			<b>-335,805</b>

Ratio of Capex/ Dep  
 Depreciation

292.91%  
 6,545,960

93.50%  
 6,701,347

**COBAR SHIRE COUNCIL**  
**TEN YEAR FINANCIAL PLAN - SUMMARY**  
**2018-2019 to 2027-2028**

	2020/2021			2021/2022		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	143,576	836,859	-693,283	147,380	801,500	-654,120
Corporate Support	7,241,745	9,134,302	-1,892,557	7,459,319	9,421,470	-1,962,152
Public Order & Safety	163,957	542,031	-378,075	168,056	556,103	-388,048
Public Health	157,059	354,276	-197,217	160,985	367,231	-206,246
Community Services & Education	5,717,006	5,874,846	-157,840	5,945,156	6,151,409	-206,253
Environment	1,000,033	912,933	87,100	976,049	934,764	41,285
Housing & Community Amenities	286,262	700,047	-413,785	291,793	714,235	-422,441
Recreation & Culture	270,184	2,327,270	-2,057,086	12,776,938	2,388,793	10,388,145
Mining & Manufacture	14,574	17,605	-3,032	14,938	18,046	-3,107
Transport & Communication	5,494,967	9,265,125	-3,770,158	7,611,578	9,401,003	-1,789,425
Economic Affairs	4,058,570	3,792,673	265,897	4,153,284	3,861,646	291,638
General Purpose Revenues	8,359,491	8,359,491	8,359,491	8,589,961	8,589,961	8,589,961
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>32,907,422</b>	<b>33,757,966</b>	<b>-850,543</b>	<b>48,295,437</b>	<b>34,616,201</b>	<b>13,679,235</b>
Water	3,589,280	3,589,692	-412	3,695,758	3,673,869	21,889
Sewer	1,035,064	1,041,154	-6,089	1,064,701	1,067,807	-3,107
<b>TOTAL OTHER FUNDS</b>	<b>4,624,344</b>	<b>4,630,846</b>	<b>-6,502</b>	<b>4,760,459</b>	<b>4,741,676</b>	<b>18,783</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>						
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			14,500,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Conts</i>			0			14,500,000
<b>Operating surplus/ deficit after capital</b>			<b>-857,045</b>			<b>-1,201,982</b>
				<b>53,055,896</b>	<b>39,357,878</b>	<b>13,298,018</b>

Ratio of Capex/ Dep  
Depreciation

60.76%  
7,373,742

248.36%  
7,426,796

**COBAR SHIRE COUNCIL  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019 to 2027-2028**

	2022/2023			2023/2024		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	150,986	824,049	-673,063	154,682	847,298	-692,616
Corporate Support	7,675,854	9,706,465	-2,030,612	7,898,909	9,999,012	-2,100,103
Public Order & Safety	172,257	570,368	-398,111	176,563	585,017	-408,454
Public Health	165,010	379,814	-214,804	169,135	392,831	-223,696
Community Services & Education	6,209,929	6,425,843	-215,913	6,478,558	6,705,333	-226,774
Environment	1,002,803	956,953	45,850	1,030,318	979,729	50,589
Housing & Community Amenities	297,463	728,790	-431,327	303,275	743,724	-440,449
Recreation & Culture	283,862	2,440,433	-2,156,571	290,958	2,493,563	-2,202,605
Mining & Manufacture	15,312	18,497	-3,185	15,695	18,959	-3,265
Transport & Communication	5,671,104	9,540,279	-3,869,175	6,193,618	9,283,036	-3,089,418
Economic Affairs	4,250,367	3,941,634	308,733	4,349,877	4,025,552	324,324
General Purpose Revenues	8,826,836		8,826,836	9,070,298		9,070,298
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>34,721,783</b>	<b>35,533,126</b>	<b>-811,343</b>	<b>36,131,885</b>	<b>36,074,053</b>	<b>57,833</b>
Water	3,875,466	3,799,761	75,704	3,990,530	3,888,213	102,317
Sewer	1,095,221	1,074,878	20,343	1,126,651	1,092,375	34,277
<b>TOTAL OTHER FUNDS</b>	<b>4,970,686</b>	<b>4,874,639</b>	<b>96,047</b>	<b>5,117,181</b>	<b>4,980,587</b>	<b>136,594</b>
Write off of old filtration plant						
Write off of old reticulation system						
To accumulated surplus						
<i>less Capital Grants and Contributions</i>						
General Fund			0			400,000
Water Fund			0			0
Sewer Fund			0			0
<i>Total Capital Grants and Conts</i>			0			400,000
<b>Operating surplus/ deficit after capital</b>			<b>-715,296</b>			<b>-205,574</b>
			<b>-715,296</b>	<b>41,249,066</b>	<b>41,054,640</b>	<b>194,426</b>

Ratio of Capex/ Dep  
Depreciation

55.40%  
7,469,926

55.08%  
7,513,134

COBAR SHIRE COUNCIL  
 TEN YEAR FINANCIAL PLAN - SUMMARY  
 2018-2019 to 2027-2028

	2024/2025			2025/2026		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	158,470	941,657	-783,187	162,353	895,599	-733,245
Corporate Support	8,128,687	10,299,350	-2,170,664	8,365,394	10,607,726	-2,242,332
Public Order & Safety	180,977	600,060	-419,083	185,502	615,508	-430,007
Public Health	173,364	406,296	-232,932	177,698	420,225	-242,528
Community Services & Education	6,752,061	6,990,870	-238,809	7,030,270	7,282,371	-252,102
Environment	1,058,613	1,003,107	55,506	1,147,713	1,027,105	120,608
Housing & Community Amenities	309,232	759,045	-449,813	315,337	774,763	-459,426
Recreation & Culture	298,232	2,548,227	-2,249,995	305,688	2,604,471	-2,298,783
Mining & Manufacture	16,087	19,433	-3,346	16,489	19,919	-3,430
Transport & Communication	5,938,458	10,429,361	-4,490,903	6,471,027	10,579,345	-4,108,318
Economic Affairs	4,451,874	4,123,920	327,954	4,556,421	4,226,558	329,863
General Purpose Revenues	9,320,530	9,320,530	9,320,530	9,577,721	9,577,721	9,577,721
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>36,786,585</b>	<b>38,121,327</b>	<b>-1,334,743</b>	<b>38,311,614</b>	<b>39,053,591</b>	<b>-741,977</b>
Water	4,109,045	3,979,083	129,962	4,231,117	4,072,442	158,675
Sewer	1,159,019	1,110,309	48,710	1,192,351	1,139,692	52,660
<b>TOTAL OTHER FUNDS</b>	<b>5,268,064</b>	<b>5,089,392</b>	<b>178,672</b>	<b>5,423,468</b>	<b>5,212,133</b>	<b>211,335</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>42,054,649</b>	<b>43,210,720</b>	<b>-1,156,071</b>	<b>43,735,082</b>	<b>44,265,724</b>	<b>-530,642</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			400,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<b>Total Capital Grants and Conts</b>			0			400,000
<b>Operating surplus/ deficit after capital</b>			<b>-1,156,071</b>			<b>-930,642</b>

Ratio of Capex/ Dep 45.80% 43.70%

Depreciation 8,556,422 8,599,793

COBAR SHIRE COUNCIL

TEN YEAR FINANCIAL PLAN - SUMMARY

2018-2019 to 2027-2028

	2026/2027			2027/2028		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	166,648	921,073	-754,425	170,728	947,126	-776,397
Corporate Support	8,609,247	10,924,393	-2,315,146	8,860,466	11,249,616	-2,389,149
Public Order & Safety	190,139	631,374	-441,235	194,893	647,587	-452,694
Public Health	182,140	434,635	-252,495	186,694	449,541	-262,848
Community Services & Education	7,313,319	7,580,030	-266,711	7,597,685	7,890,463	-292,778
Environment	1,117,639	1,051,738	65,901	1,148,415	1,077,024	71,392
Housing & Community Amenities	321,596	790,890	-469,294	328,153	812,485	-484,333
Recreation & Culture	313,331	2,662,345	-2,349,014	324,450	2,727,892	-2,403,441
Mining & Manufacture	16,901	20,417	-3,516	17,324	20,927	-3,604
Transport & Communication	6,202,963	10,733,079	-4,530,116	16,738,197	10,889,177	5,849,019
Economic Affairs	4,663,582	4,332,934	330,648	4,773,422	4,445,851	327,571
General Purpose Revenues	9,842,068		9,842,068	10,113,771		10,113,771
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>38,939,575</b>	<b>40,082,908</b>	<b>-1,143,334</b>	<b>50,454,199</b>	<b>41,157,690</b>	<b>9,296,509</b>
Water	4,356,850	4,168,358	188,493	4,486,356	4,266,902	219,453
Sewer	1,226,678	1,147,534	79,144	1,262,029	1,166,847	95,182
<b>TOTAL OTHER FUNDS</b>	<b>5,583,529</b>	<b>5,315,891</b>	<b>267,637</b>	<b>5,748,385</b>	<b>5,433,750</b>	<b>314,635</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>44,523,103</b>	<b>45,398,800</b>	<b>-875,697</b>	<b>56,202,583</b>	<b>46,591,439</b>	<b>9,611,144</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			10,400,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<b>Total Capital Grants and Conts</b>			0			10,400,000
<b>Operating surplus/ deficit after capital</b>			<b>-875,697</b>			<b>-788,856</b>

Ratio of Capex/ Dep

48.23%

161.82%

Depreciation

8,643,252

8,864,499



**COBAR SHIRE COUNCIL**  
**TEN YEAR FINANCIAL PLAN - SUMMARY**  
**2018-2019 to 2027-2028**

**SUMMARY OF CASH FLOW**

	2018/2019	2019/2020
<b>Opening Balance</b>	14,000,000	10,983,996
From operations	13,870,636	64,195
<u>add back depreciation</u>	6,545,960	6,701,347
Principal Repayments	258,600	259,634
Capital spend - net after trades	19,174,000	6,265,500
Carried forwards components - capital	4,000,000	0
<b>Years Movement</b>	-3,016,004	240,409
Closing Balance	<u>10,983,996</u>	<u>11,224,404</u>

**STATEMENT OF COMPREHENSIVE INCOME**

<b>Income from continuing operations</b>	6,202,650	6,414,424
Rates and annual charges	17,424,830	17,999,870
User fees and charges	371,000	371,000
Interest and investment revenue	11,452,582	11,704,377
Grants and contributions for operating purposes	14,250,500	400,000
Grants and contributions for capital purposes	0	0
Net gains on disposal of assets	0	0
<b>Total income from continuing operations</b>	<u>49,701,562</u>	<u>36,889,671</u>

**Expenses from continuing operations**

Employee benefits and on costs	13,203,025	13,698,138
Borrowing costs	72,276	76,923
Materials and contracts	10,863,366	12,052,008
Depreciation and amortisation	6,545,960	6,701,347
Other expenses	5,146,299	4,297,329
Net losses on disposal of assets	0	0
<b>Total expenses from continuing operations</b>	<u>35,830,926</u>	<u>36,825,746</u>

**Operating surplus/ deficit**

	<u>13,870,636</u>	<u>63,925</u>
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**Operating surplus/ deficit before capital grants and contributions**

	<u>-379,864</u>	<u>-336,075</u>
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**COBAR SHIRE COUNCIL**  
**TEN YEAR FINANCIAL PLAN - SUMMARY**  
**2018-2019 to 2027-2028**  
**SUMMARY OF CASH FLOW**

	2020/2021	2021/2022
Opening Balance	11,224,404	12,967,866
From operations	-857,045	13,298,018
<u>add back depreciation</u>	7,373,742	7,426,796
Principal Repayments	292,735	310,384
Capital spend - net after trades	4,480,500	18,445,500
Carried forwards components - capital	0	0
<b>Years Movement</b>	<b>1,743,462</b>	<b>1,968,929</b>
Closing Balance	<u><u>12,967,866</u></u>	<u><u>14,936,796</u></u>

**STATEMENT OF COMPREHENSIVE INCOME**

<b>Income from continuing operations</b>	6,634,093	6,833,116
Rates and annual charges	18,564,783	19,078,779
User fees and charges	371,000	371,000
Interest and investment revenue	11,961,890	12,273,002
Grants and contributions for operating purposes	0	14,500,000
Grants and contributions for capital purposes	0	0
Net gains on disposal of assets	0	0
<b>Total income from continuing operations</b>	<u><u>37,531,766</u></u>	<u><u>53,055,896</u></u>

**Expenses from continuing operations**

Employee benefits and on costs	14,211,819	14,744,762
Borrowing costs	66,950	49,301
Materials and contracts	12,404,288	12,633,184
Depreciation and amortisation	7,373,742	7,426,796
Other expenses	4,332,012	4,503,835
Net losses on disposal of assets		
<b>Total expenses from continuing operations</b>	<u><u>38,388,811</u></u>	<u><u>39,357,878</u></u>
<b>Operating surplus/ deficit</b>	<u><u>-857,045</u></u>	<u><u>13,698,019</u></u>

**Operating surplus/ deficit before capital grants and contributions**

	<u><u>-857,045</u></u>	<u><u>-801,981</u></u>
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**COBAR SHIRE COUNCIL  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019 to 2027-2028**

**SUMMARY OF CASH FLOW**

	2022/2023	2023/2024
Opening Balance	14,936,796	17,223,815
From operations	-715,296	194,426
add <u>back depreciation</u>	7,469,926	7,513,134
Principal Repayments	329,111	189,807
Capital spend - net after trades	4,138,500	4,608,500
Carried forwards components - capital	0	0
<b>Years Movement</b>	<u>2,287,019</u>	<u>3,379,252</u>
Closing Balance	<u>17,223,815</u>	<u>20,603,067</u>

**STATEMENT OF COMPREHENSIVE INCOME**

<b>Income from continuing operations</b>		
Rates and annual charges	7,038,109	6,585,127
User fees and charges	19,691,107	20,973,081
Interest and investment revenue	371,000	371,000
Grants and contributions for operating purposes	12,592,253	12,919,858
Grants and contributions for capital purposes	0	400,000
Net gains on disposal of assets	0	0
<b>Total income from continuing operations</b>	<u>39,692,469</u>	<u>41,249,066</u>

**Expenses from continuing operations**

Employee benefits and on costs	15,260,828	15,794,957
Borrowing costs	30,574	1,706
Materials and contracts	12,943,755	12,976,217
Depreciation and amortisation	7,469,926	7,513,134
Other expenses	4,702,681	4,768,626
Net losses on disposal of assets		
<b>Total expenses from continuing operations</b>	<u>40,407,765</u>	<u>41,054,640</u>

**Operating surplus/ deficit**

	<u>-715,296</u>	<u>194,426</u>
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**Operating surplus/ deficit before capital grants and contributions**

	<u>-715,296</u>	<u>-205,574</u>
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**COBAR SHIRE COUNCIL**  
**TEN YEAR FINANCIAL PLAN - SUMMARY**  
**2018-2019 to 2027-2028**  
**SUMMARY OF CASH FLOW**

	2024/2025	2025/2026
Opening Balance	20,603,067	23,999,933
From operations	-1,156,071	-530,642
add back depreciation	8,556,422	8,599,793
Principal Repayments	84,985	89,111
Capital spend - net after trades	3,918,500	3,758,500
Carried forwards components - capital	0	0
<b>Years Movement</b>	<b>3,396,866</b>	<b>4,221,540</b>
Closing Balance	<u><u>23,999,933</u></u>	<u><u>28,221,473</u></u>

**STATEMENT OF COMPREHENSIVE INCOME**

<b>Income from continuing operations</b>	7,466,730	7,690,732
Rates and annual charges	20,960,882	21,672,334
User fees and charges	371,000	371,000
Interest and investment revenue	13,256,037	13,601,017
Grants and contributions for operating purposes	0	400,000
Grants and contributions for capital purposes	0	0
Net gains on disposal of assets	0	0
<b>Total income from continuing operations</b>	<u><u>42,054,649</u></u>	<u><u>43,735,082</u></u>

**Expenses from continuing operations**

Employee benefits and on costs	16,347,781	16,919,953
Borrowing costs	0	0
Materials and contracts	13,321,768	14,068,380
Depreciation and amortisation	8,556,422	8,599,793
Other expenses	4,984,749	4,677,598
Net losses on disposal of assets	0	0
<b>Total expenses from continuing operations</b>	<u><u>43,210,720</u></u>	<u><u>44,265,724</u></u>

**Operating surplus/ deficit**

	<u><u>-1,156,071</u></u>	<u><u>-530,642</u></u>
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**Operating surplus/ deficit before capital grants and contributions**

	<u><u>-1,156,071</u></u>	<u><u>-930,642</u></u>
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**COBAR SHIRE COUNCIL**  
**TEN YEAR FINANCIAL PLAN - SUMMARY**  
**2018-2019 to 2027-2028**  
**SUMMARY OF CASH FLOW**

	2026/2027	2027/2028
Opening Balance	28,221,473	31,797,583
From operations	-875,697	9,611,144
add back depreciation	8,643,252	8,864,499
Principal Repayments	22,946	0
Capital spend - net after trades	4,168,500	14,344,500
Carried forwards components - capital	0	0
<b>Years Movement</b>	<b>3,576,110</b>	<b>4,131,143</b>
Closing Balance	<u><u>31,797,583</u></u>	<u><u>35,928,725</u></u>

**STATEMENT OF COMPREHENSIVE INCOME**

<b>Income from continuing operations</b>		
Rates and annual charges	7,921,454	8,159,097
User fees and charges	22,275,621	29,896,186
Interest and investment revenue	371,000	371,006
Grants and contributions for operating purposes	13,955,028	7,376,294
Grants and contributions for capital purposes	0	10,400,000
Net gains on disposal of assets	0	0
<b>Total income from continuing operations</b>	<u><u>44,523,103</u></u>	<u><u>56,202,583</u></u>

**Expenses from continuing operations**

Employee benefits and on costs	17,512,152	18,125,077
Borrowing costs	0	0
Materials and contracts		
Depreciation and amortisation	8,643,252	8,864,499
Other expenses	4,872,684	4,872,684
Net losses on disposal of assets		
<b>Total expenses from continuing operations</b>	<u><u>31,028,088</u></u>	<u><u>31,862,260</u></u>

**Operating surplus/ deficit**

	<u><u>13,495,014</u></u>	<u><u>24,340,324</u></u>
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**Operating surplus/ deficit before capital grants and contributions**

	<u><u>13,495,014</u></u>	<u><u>13,940,324</u></u>
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COBAR SHIRE COUNCIL  
 TEN YEAR FINANCIAL PLAN - SUMMARY  
 2018-2019 to 2027-2028

STATEMENT OF FINANCIAL POSITION

30.06.2020

30.06.2019

ASSETS

Current Assets

Cash and Cash Equivalents

Investments

Receivables

Inventories

Other

**Total current assets**

Non- current assets

Investments

Receivables

Inventories

Infrastructure,property,plant and equipment

Investments accounted for using the equity method

Investment property

Intangible Assets

**Total non current assets**

**TOTAL ASSETS**

LIABILITIES

Current Liabilities

Payables

Borrowings

Provisions

**Total current Liabilities**

Non Current Liabilities

Borrowings

Provisions

**Total non current liabilities**

**Net assets**

EQUITY

Retained Earnings

Revaluation reserves

Council equity interest

Non-controlling equity interest

**Total equity**

	3,295,199	3,367,321
	7,688,797	7,857,083
	1,300,000	1,691,975
	297,000	305,910
	10,000	10,000
	<b>12,590,996</b>	<b>13,232,289</b>
	0	0
	0	0
	0	0
	305,065,507	304,629,660
	0	0
	0	0
	0	0
	<b>305,065,507</b>	<b>304,629,660</b>
	<b>317,656,503</b>	<b>317,861,949</b>
	3,223,229	3,574,166
	258,600	209,049
	2,142,338	2,201,252
	<b>5,624,167</b>	<b>5,984,467</b>
	1,047,336	838,287
	160,000	150,000
	<b>1,207,336</b>	<b>988,287</b>
	<b>310,825,000</b>	<b>310,889,195</b>
	92,000,000	92,064,195
	218,825,000	218,825,000
	310,825,000	310,889,195
	0	0
	<b>310,825,000</b>	<b>310,889,195</b>

COBAR SHIRE COUNCIL  
 TEN YEAR FINANCIAL PLAN - SUMMARY  
 2018-2019 to 2027-2028

STATEMENT OF FINANCIAL POSITION

30.06.2021

30.06.2022

ASSETS

Current Assets

Cash and Cash Equivalents	3,890,360	4,481,039
Investments	9,077,506	10,455,757
Receivables	1,742,734	1,795,016
Inventories	315,087	324,540
Other	10,000	10,000

<b>Total current assets</b>	<b>15,035,688</b>	<b>17,066,352</b>
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Non-current assets

Investments	0	0
Receivables	0	0
Inventories	0	0
Infrastructure, property, plant and equipment	321,236,418	332,255,122

Investments accounted for using the equity method

Investment property	0	0
Intangible Assets	0	0

**Total non current assets**

<b>Total non current assets</b>	<b>321,236,418</b>	<b>332,255,122</b>
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**336,272,106**

**349,321,474**

**TOTAL ASSETS**

**LIABILITIES**

Current Liabilities

Payables	3,051,268	5,903,469
Borrowings	222,429	236,665
Provisions	2,261,786	2,323,985
<b>Total current Liabilities</b>	<b>5,535,483</b>	<b>8,464,119</b>

Non Current Liabilities

Borrowings	554,472	331,187
Provisions	150,000	150,000
<b>Total non current liabilities</b>	<b>704,472</b>	<b>481,187</b>
<b>Net assets</b>	<b>330,032,150</b>	<b>340,376,168</b>

EQUITY

Retained Earnings	91,207,150	104,505,168
Revaluation reserves	238,825,000	235,871,000
Council equity interest	330,032,150	340,376,168
Non-controlling equity interest	0	0
<b>Total equity</b>	<b>330,032,150</b>	<b>340,376,168</b>

COBAR SHIRE COUNCIL  
 TEN YEAR FINANCIAL PLAN - SUMMARY  
 2018-2019 to 2027-2028  
 STATEMENT OF FINANCIAL POSITION

	30.06.2023	30.06.2024
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and Cash Equivalents	5,167,144	6,180,920
Investments	12,056,670	14,422,147
Receivables	1,848,867	1,904,333
Inventories	334,276	344,304
Other	10,000	10,000
<b>Total current assets</b>	<b>19,416,958</b>	<b>22,861,704</b>
<b>Non- current assets</b>		
Investments	0	0
Receivables	0	0
Inventories	0	0
Infrastructure,property,plant and equipment	328,923,696	325,549,063
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
<b>Total non current assets</b>	<b>328,923,696</b>	<b>325,549,063</b>
<b>TOTAL ASSETS</b>	<b>348,340,654</b>	<b>348,410,767</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Payables	5,762,694	6,243,149
Borrowings	251,813	108,757
Provisions	2,387,895	2,453,562
<b>Total current Liabilities</b>	<b>8,402,402</b>	<b>8,805,468</b>
<b>Non Current Liabilities</b>		
Borrowings	127,380	
Provisions	150,000	150,000
<b>Total non current liabilities</b>	<b>277,380</b>	<b>150,000</b>
<b>Net assets</b>	<b>339,660,872</b>	<b>339,455,299</b>
<b>EQUITY</b>		
Retained Earnings	103,789,872	103,584,299
Revaluation reserves	235,871,000	235,871,000
Council equity interest	339,660,872	339,455,299
Non-controlling equity interest	0	0
<b>Total equity</b>	<b>339,660,872</b>	<b>339,455,299</b>



COBAR SHIRE COUNCIL  
 TEN YEAR FINANCIAL PLAN - SUMMARY  
 2018-2019 to 2027-2028  
 STATEMENT OF FINANCIAL POSITION

	30.06.2025	30.06.2026
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and Cash Equivalents	7,199,980	8,466,442
Investments	16,799,953	19,755,031
Receivables	1,961,463	2,020,307
Inventories	354,634	364,386
Other	10,000	10,000
<b>Total current assets</b>	<b>0</b>	<b>0</b>
<b>Non- current assets</b>		
Investments	0	0
Receivables	0	0
Inventories	0	0
Infrastructure,property,plant and equipment	320,911,141	316,069,848
Investments accounted for using the equity method	0	0
Investment property	0	0
Intangible Assets	0	0
<b>Total non current assets</b>	<b>320,911,141</b>	<b>316,069,848</b>
<b>TOTAL ASSETS</b>	<b>347,237,170</b>	<b>0</b>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Payables	6,266,907	6,577,064
Borrowings		
Provisions	2,521,035	2,590,363
<b>Total current Liabilities</b>	<b>8,787,942</b>	<b>9,167,427</b>
<b>Non Current Liabilities</b>		
Borrowings		
Provisions	150,000	150,000
<b>Total non current liabilities</b>	<b>150,000</b>	<b>150,000</b>
<b>Net assets</b>	<b>338,299,228</b>	<b>337,368,586</b>
<b>EQUITY</b>		
Retained Earnings	102,428,228	101,497,586
Revaluation reserves	235,871,000	235,871,000
Council equity interest	338,299,228	337,368,586
Non-controlling equity interest	0	0
<b>Total equity</b>	<b>338,299,228</b>	<b>337,368,586</b>

COBAR SHIRE COUNCIL  
 TEN YEAR FINANCIAL PLAN - SUMMARY  
 2018-2019 to 2027-2028

STATEMENT OF FINANCIAL POSITION

30.06.2028

30.06.2027

ASSETS

Current Assets

Cash and Cash Equivalents	9,539,275	10,778,618
Investments	22,258,308	25,150,108
Receivables	2,080,916	2,143,343
Inventories	375,318	386,577
Other	10,000	10,000

<b>Total current assets</b>	<b>0</b>	<b>0</b>
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Non-current assets

Investments	0	0
Receivables	0	0
Inventories	0	0
Infrastructure, property, plant and equipment	311,595,096	317,075,097

Investments accounted for using the equity method

Investment property	0	0
Intangible Assets	0	0

Total non current assets

	<u>311,595,096</u>	<u>317,075,097</u>
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<b>TOTAL ASSETS</b>	<b>0</b>	<b>0</b>
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LIABILITIES

Current Liabilities

Payables	6,554,424	6,554,917
Borrowings		
Provisions	2,661,598	2,734,792

Total current Liabilities

	<u>9,216,022</u>	<u>9,289,709</u>
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Non Current Liabilities

Borrowings		
Provisions	150,000	150,000
<b>Total non current liabilities</b>	<b>150,000</b>	<b>150,000</b>
<b>Net assets</b>	<b>336,492,889</b>	<b>346,104,033</b>

EQUITY

Retained Earnings	100,621,889	110,233,033
Revaluation reserves	235,871,000	235,871,000
Council equity interest	336,492,889	346,104,033
Non-controlling equity interest	0	0
<b>Total equity</b>	<b>336,492,889</b>	<b>346,104,033</b>

**COBAR SHIRE COUNCIL -PESESEMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019to 2027-2028**

	2018/2019			2019/2020		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	138,112	717,899	-579,787	140,817	749,746	-608,929
Corporate Support	6,880,785	8,620,324	-1,739,539	7,050,575	8,873,978	-1,823,403
Public Order & Safety	157,590	516,180	-358,590	160,742	530,490	-369,748
Public Health	150,960	329,976	-179,016	153,979	341,907	-187,927
Community Services & Education	6,092,100	5,360,557	731,543	5,471,231	5,615,142	-143,911
Environment	928,269	877,894	50,375	926,337	895,213	31,124
Housing & Community Amenities	522,670	676,045	-153,375	281,923	687,908	-405,985
Recreation & Culture	982,192	2,240,146	-1,257,954	264,886	2,283,110	-2,018,224
Mining & Manufacture	14,008	16,922	-2,914	14,288	17,260	-2,972
Transport & Communication	5,323,079	8,425,053	-3,101,974	5,032,971	8,558,554	-3,525,583
Economic Affairs	3,911,194	3,642,765	268,429	3,994,023	3,754,140	239,883
General Purpose Revenues	7,955,084		7,955,084	8,154,684		8,154,684
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>33,056,043</b>	<b>31,423,761</b>	<b>1,632,282</b>	<b>31,646,458</b>	<b>32,307,448</b>	<b>-660,990</b>
Water	15,716,849	3,311,880	12,404,969	3,485,903	3,489,936	-4,033
Sewer	928,670	1,095,286	-166,616	980,334	1,028,092	-47,758
<b>TOTAL OTHER FUNDS</b>	<b>16,645,519</b>	<b>4,407,166</b>	<b>12,238,353</b>	<b>4,466,237</b>	<b>4,518,028</b>	<b>-51,791</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>49,701,562</b>	<b>35,830,926</b>	<b>13,870,636</b>	<b>36,112,694</b>	<b>36,825,476</b>	<b>-712,782</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			1,800,500			400,000
<i>Water Fund</i>			12,450,000			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Conts</i>			14,250,500			400,000
<b>Operating surplus/ deficit after capital</b>			<b>-379,864</b>			<b>-1,112,782</b>

**COBAR SHIRE COUNCIL -PESSEMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019to 2027-2028**

	2020/2021			2021/2022		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	143,576	836,859	-693,283	147,380	801,500	-654,120
Corporate Support	7,241,745	9,134,302	-1,892,557	7,459,319	9,421,470	-1,962,152
Public Order & Safety	163,957	542,031	-378,075	168,056	556,103	-388,048
Public Health	157,059	354,276	-197,217	160,985	367,231	-206,246
Community Services & Education	5,717,006	5,874,846	-157,840	5,945,156	6,151,409	-206,253
Environment	1,000,033	912,933	87,100	976,049	934,764	41,285
Housing & Community Amenities	286,262	700,047	-413,785	291,793	714,235	-422,441
Recreation & Culture	270,184	2,327,270	-2,057,086	12,776,938	2,388,793	10,388,145
Mining & Manufacture	14,574	17,605	-3,032	14,938	18,046	-3,107
Transport & Communication	4,900,568	9,265,125	-4,364,557	6,841,042	9,401,003	-2,559,961
Economic Affairs	4,058,570	3,792,673	265,897	4,153,284	3,861,646	291,638
General Purpose Revenues	8,359,491		8,359,491	8,589,961		8,589,961
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>32,313,023</b>	<b>33,757,966</b>	<b>-1,444,943</b>	<b>47,524,901</b>	<b>34,616,201</b>	<b>12,908,699</b>
Water	3,589,280	3,589,692	-412	3,695,758	3,673,869	21,889
Sewer	1,035,064	1,041,154	-6,089	1,064,701	1,067,807	-3,107
<b>TOTAL OTHER FUNDS</b>	<b>4,624,344</b>	<b>4,630,846</b>	<b>-6,502</b>	<b>4,760,459</b>	<b>4,741,676</b>	<b>18,783</b>
Write off of old filtration plant					<b>400,000</b>	<b>-400,000</b>
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>36,937,367</b>	<b>38,388,811</b>	<b>-1,451,444</b>	<b>52,285,360</b>	<b>39,357,878</b>	<b>12,527,482</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			14,500,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Concs</i>			0			14,500,000
<b>Operating surplus/ deficit after capital</b>			<b>-1,451,444</b>			<b>-1,972,518</b>

**COBAR SHIRE COUNCIL -PESSEMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019to 2027-2028**

	2022/2023			2023/2024		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	150,986	824,049	-673,063	154,682	847,298	-692,616
Corporate Support	7,675,854	9,706,465	-2,030,612	7,898,909	9,999,012	-2,100,103
Public Order & Safety	172,257	570,368	-398,111	176,563	585,017	-408,454
Public Health	165,010	379,814	-214,804	169,135	392,831	-223,696
Community Services & Education	6,209,929	6,425,843	-215,913	6,478,558	6,705,333	-226,774
Environment	1,002,803	956,953	45,850	1,030,318	979,729	50,589
Housing & Community Amenities	297,463	728,790	-431,327	303,275	743,724	-440,449
Recreation & Culture	283,862	2,440,433	-2,156,571	290,958	2,493,563	-2,202,605
Mining & Manufacture	15,312	18,497	-3,185	15,695	18,959	-3,265
Transport & Communication	4,900,568	9,540,279	-4,639,711	5,423,082	9,283,036	-3,859,954
Economic Affairs	4,250,367	3,941,634	308,733	4,349,877	4,025,552	324,324
General Purpose Revenues	8,826,836		8,826,836	9,070,298		9,070,298
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>33,951,247</b>	<b>35,533,126</b>	<b>-1,581,879</b>	<b>35,361,349</b>	<b>36,074,053</b>	<b>-712,703</b>
Water	3,875,466	3,799,761	75,704	3,990,530	3,888,213	102,317
Sewer	1,095,221	1,074,878	20,343	1,126,651	1,092,375	34,277
<b>TOTAL OTHER FUNDS</b>	<b>4,970,686</b>	<b>4,874,639</b>	<b>96,047</b>	<b>5,117,181</b>	<b>4,980,587</b>	<b>136,594</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>38,921,933</b>	<b>40,407,765</b>	<b>-1,485,832</b>	<b>40,478,530</b>	<b>41,054,640</b>	<b>-576,110</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			400,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<b>Total Capital Grants and Cants</b>			0			400,000
<b>Operating surplus/ deficit after capital</b>			<b>-1,485,832</b>			<b>-976,110</b>

**COBAR SHIRE COUNCIL - PESSEMIISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019 to 2027-2028**

	2024/2025			2025/2026		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	158,470	941,657	-783,187	162,353	895,599	-733,245
Corporate Support	8,128,687	10,299,350	-2,170,664	8,365,394	10,607,726	-2,242,332
Public Order & Safety	180,977	600,060	-419,083	185,502	615,508	-430,007
Public Health	173,364	406,296	-232,932	177,698	420,225	-242,528
Community Services & Education	6,752,061	6,990,870	-238,809	7,030,270	7,282,371	-252,102
Environment	1,058,613	1,003,107	55,506	1,147,713	1,027,105	120,608
Housing & Community Amenities	309,232	759,045	-449,813	315,337	774,763	-459,426
Recreation & Culture	298,232	2,548,227	-2,249,995	305,688	2,604,471	-2,298,783
Mining & Manufacture	16,087	19,433	-3,346	16,489	19,919	-3,430
Transport & Communication	5,148,659	10,429,361	-5,280,702	5,677,375	10,579,345	-4,901,970
Economic Affairs	4,451,874	4,123,920	327,954	4,556,421	4,226,558	329,863
General Purpose Revenues	9,320,530	38,121,327	9,320,530	9,577,721	39,053,591	9,577,721
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>35,996,786</b>	<b>38,121,327</b>	<b>-2,124,542</b>	<b>37,517,962</b>	<b>39,053,591</b>	<b>-1,535,629</b>
Water	4,109,045	3,979,083	129,962	4,231,117	4,072,442	158,675
Sewer	1,159,019	1,110,309	48,710	1,192,351	1,139,692	52,660
<b>TOTAL OTHER FUNDS</b>	<b>5,268,064</b>	<b>5,089,392</b>	<b>178,672</b>	<b>5,423,468</b>	<b>5,212,133</b>	<b>211,335</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>41,264,850</b>	<b>43,210,720</b>	<b>-1,945,870</b>	<b>42,941,430</b>	<b>44,265,724</b>	<b>-1,324,294</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			400,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Conts</i>			0			400,000
<b>Operating surplus/ deficit after capital</b>			<b>-1,945,870</b>			<b>-1,724,294</b>

**COBAR SHIRE COUNCIL - PESSEMIISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019 to 2027-2028**

	2026/2027			2027/2028		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	166,648	921,073	-754,425	170,728	947,126	-776,397
Corporate Support	8,609,247	10,924,393	-2,315,146	8,860,466	11,249,616	-2,389,149
Public Order & Safety	190,139	631,374	-441,235	194,893	647,587	-452,694
Public Health	182,140	434,635	-252,495	186,694	449,541	-262,848
Community Services & Education	7,313,319	7,580,030	-266,711	7,597,685	7,890,463	-292,778
Environment	1,117,639	1,051,738	65,901	1,148,415	1,077,024	71,392
Housing & Community Amenities	321,596	790,890	-469,294	328,153	812,485	-484,333
Recreation & Culture	313,331	2,662,345	-2,349,014	324,450	2,727,892	-2,403,441
Mining & Manufacture	16,901	20,417	-3,516	17,324	20,927	-3,604
Transport & Communication	5,409,400	10,733,079	-5,323,679	15,944,543	10,889,177	5,055,365
Economic Affairs	4,663,582	4,332,934	330,648	4,773,422	4,445,851	327,571
General Purpose Revenues	9,842,068		9,842,068	10,113,771		10,113,771
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>38,146,012</b>	<b>40,082,908</b>	<b>-1,936,897</b>	<b>49,660,545</b>	<b>41,157,690</b>	<b>8,502,855</b>
Water	4,356,850	4,168,358	188,493	4,486,356	4,266,902	219,453
Sewer	1,226,678	1,147,534	79,144	1,262,029	1,166,847	95,182
<b>TOTAL OTHER FUNDS</b>	<b>5,583,529</b>	<b>5,315,891</b>	<b>267,637</b>	<b>5,748,385</b>	<b>5,433,750</b>	<b>314,635</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>43,729,540</b>	<b>45,398,800</b>	<b>-1,669,260</b>	<b>55,408,929</b>	<b>46,591,439</b>	<b>8,817,490</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			10,400,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Concs</i>			0			10,400,000
<b>Operating surplus/ deficit after capital</b>			<b>-1,669,260</b>			<b>-1,582,510</b>

**COBAR SHIRE COUNCIL - OPTIMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019 to 2027-2028**

	2018/2019			2019/2020		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	138,112	717,899	-579,787	140,817	749,746	-608,929
Corporate Support	6,880,785	8,620,324	-1,739,539	7,050,575	8,873,978	-1,823,403
Public Order & Safety	157,590	516,180	-358,590	160,742	530,490	-369,748
Public Health	150,960	329,976	-179,016	153,979	341,907	-187,927
Community Services & Education	6,092,100	5,360,557	731,543	5,471,231	5,615,142	-143,911
Environment	928,269	877,894	50,375	926,337	895,213	31,124
Housing & Community Amenities	522,670	676,045	-153,375	281,923	687,908	-405,985
Recreation & Culture	982,192	2,240,146	-1,257,954	264,886	2,283,110	-2,018,224
Mining & Manufacture	14,008	16,922	-2,914	14,288	17,260	-2,972
Transport & Communication	5,323,079	8,425,053	-3,101,974	5,809,948	8,558,554	-2,748,606
Economic Affairs	3,911,194	3,642,765	268,429	3,994,023	3,754,140	239,883
General Purpose Revenues	7,955,084		7,955,084	9,154,684		9,154,684
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>33,056,043</b>	<b>31,423,761</b>	<b>1,632,282</b>	<b>33,423,435</b>	<b>32,307,448</b>	<b>1,115,987</b>
Water	15,716,849	3,311,880	12,404,969	3,485,903	3,489,936	-4,033
Sewer	928,670	1,095,286	-166,616	980,334	1,028,092	-47,758
<b>TOTAL OTHER FUNDS</b>	<b>16,645,519</b>	<b>4,407,166</b>	<b>12,238,353</b>	<b>4,466,237</b>	<b>4,518,028</b>	<b>-51,791</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>49,701,562</b>	<b>35,830,926</b>	<b>13,870,636</b>	<b>37,889,671</b>	<b>36,825,476</b>	<b>1,064,195</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			1,800,500			400,000
<i>Water Fund</i>			12,450,000			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Conts</i>			14,250,500			400,000
<b>Operating surplus/ deficit after capital</b>			<b>-379,864</b>			<b>664,195</b>



**COBAR SHIRE COUNCIL - OPTIMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019to 2027-2028**

	2020/2021			2021/2022		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	143,576	836,859	-693,283	147,380	801,500	-654,120
Corporate Support	7,241,745	9,134,302	-1,892,557	7,459,319	9,421,470	-1,962,152
Public Order & Safety	163,957	542,031	-378,075	168,056	556,103	-388,048
Public Health	157,059	354,276	-197,217	160,985	367,231	-206,246
Community Services & Education	5,717,006	5,874,846	-157,840	5,945,156	6,151,409	-206,253
Environment	1,000,033	912,933	87,100	976,049	934,764	41,285
Housing & Community Amenities	286,262	700,047	-413,785	291,793	714,235	-422,441
Recreation & Culture	270,184	2,327,270	-2,057,086	12,776,938	2,388,793	10,388,145
Mining & Manufacture	14,574	17,605	-3,032	14,938	18,046	-3,107
Transport & Communication	5,494,967	9,265,125	-3,770,158	7,611,578	9,401,003	-1,789,425
Economic Affairs	4,058,570	3,792,673	265,897	4,153,284	3,861,646	291,638
General Purpose Revenues	9,359,491		9,359,491	9,589,961		9,589,961
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>33,907,422</b>	<b>33,757,966</b>	<b>149,457</b>	<b>49,295,437</b>	<b>34,616,201</b>	<b>14,679,235</b>
Water	3,589,280	3,589,692	-412	3,695,758	3,673,869	21,889
Sewer	1,035,064	1,041,154	-6,089	1,064,701	1,067,807	-3,107
<b>TOTAL OTHER FUNDS</b>	<b>4,624,344</b>	<b>4,630,846</b>	<b>-6,502</b>	<b>4,760,459</b>	<b>4,741,676</b>	<b>18,783</b>
Write off of old filtration plant					<b>400,000</b>	<b>-400,000</b>
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>38,531,766</b>	<b>38,388,811</b>	<b>142,955</b>	<b>54,055,896</b>	<b>39,357,878</b>	<b>14,298,018</b>
<i>less Capital Grants and Contributions</i>						
General Fund			0			14,500,000
Water Fund			0			0
Sewer Fund			0			0
Total Capital Grants and Concs			0			14,500,000
<b>Operating surplus/ deficit after capital</b>			<b>142,955</b>			<b>-201,982</b>

**COBAR SHIRE COUNCIL - OPTIMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019 to 2027-2028**

	2022/2023			2023/2024		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	150,986	824,049	-673,063	154,682	847,298	-692,616
Corporate Support	7,675,854	9,706,465	-2,030,612	7,898,909	9,999,012	-2,100,103
Public Order & Safety	172,257	570,368	-398,111	176,563	585,017	-408,454
Public Health	165,010	379,814	-214,804	169,135	392,831	-223,696
Community Services & Education	6,209,929	6,425,843	-215,913	6,478,558	6,705,333	-226,774
Environment	1,002,803	956,953	45,850	1,030,318	979,729	50,589
Housing & Community Amenities	297,463	728,790	-431,327	303,275	743,724	-440,449
Recreation & Culture	283,862	2,440,433	-2,156,571	290,958	2,493,563	-2,202,605
Mining & Manufacture	15,312	18,497	-3,185	15,695	18,959	-3,265
Transport & Communication	5,671,104	9,540,279	-3,869,175	6,193,618	9,283,036	-3,089,418
Economic Affairs	4,250,367	3,941,634	308,733	4,349,877	4,025,552	324,324
General Purpose Revenues	10,326,836		10,326,836	10,570,298		10,570,298
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>36,221,783</b>	<b>35,533,126</b>	<b>688,657</b>	<b>37,631,885</b>	<b>36,074,053</b>	<b>1,557,833</b>
Water	3,875,466	3,799,761	75,704	3,990,530	3,888,213	102,317
Sewer	1,095,221	1,074,878	20,343	1,126,651	1,092,375	34,277
<b>TOTAL OTHER FUNDS</b>	<b>4,970,686</b>	<b>4,874,639</b>	<b>96,047</b>	<b>5,117,181</b>	<b>4,980,587</b>	<b>136,594</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>41,192,469</b>	<b>40,407,765</b>	<b>784,704</b>	<b>42,749,066</b>	<b>41,054,640</b>	<b>1,694,426</b>
<i>less: Capital Grants and Contributions</i>						
General Fund			0			400,000
Water Fund			0			0
Sewer Fund			0			0
<i>Total Capital Grants and Cnts</i>			0			400,000
<b>Operating surplus/ deficit after capital</b>			<b>784,704</b>			<b>1,294,426</b>

**COBAR SHIRE COUNCIL - OPTIMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019to 2027-2028**

	2024/2025			2025/2026		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	158,470	941,657	-783,187	162,353	895,599	-733,245
Corporate Support	8,128,687	10,299,350	-2,170,664	8,365,394	10,607,726	-2,242,332
Public Order & Safety	180,977	600,060	-419,083	185,502	615,508	-430,007
Public Health	173,364	406,296	-232,932	177,698	420,225	-242,528
Community Services & Education	6,752,061	6,990,870	-238,809	7,030,270	7,282,371	-252,102
Environment	1,058,613	1,003,107	55,506	1,147,713	1,027,105	120,608
Housing & Community Amenities	309,232	759,045	-449,813	315,337	774,763	-459,426
Recreation & Culture	298,232	2,548,227	-2,249,995	305,688	2,604,471	-2,298,783
Mining & Manufacture	16,087	19,433	-3,346	16,489	19,919	-3,430
Transport & Communication	5,938,458	10,429,361	-4,490,903	6,471,027	10,579,345	-4,108,318
Economic Affairs	4,451,874	4,123,920	327,954	4,556,421	4,226,558	329,863
General Purpose Revenues	10,820,530		10,820,530	11,077,721		11,077,721
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>38,286,585</b>	<b>38,121,327</b>	<b>165,257</b>	<b>39,811,614</b>	<b>39,053,591</b>	<b>758,023</b>
Water	4,109,045	3,979,083	129,962	4,231,117	4,072,442	158,675
Sewer	1,159,019	1,110,309	48,710	1,192,351	1,139,692	52,660
<b>TOTAL OTHER FUNDS</b>	<b>5,268,064</b>	<b>5,089,392</b>	<b>178,672</b>	<b>5,423,468</b>	<b>5,212,133</b>	<b>211,335</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>43,554,649</b>	<b>43,210,720</b>	<b>343,929</b>	<b>45,235,082</b>	<b>44,265,724</b>	<b>969,358</b>
<i>less: Capital Grants and Contributions</i>						
General Fund			0			400,000
Water Fund			0			0
Sewer Fund			0			0
<i>Total Capital Grants and Conts</i>			0			400,000
<b>Operating surplus/ deficit after capital</b>			<b>343,929</b>			<b>569,358</b>

**COBAR SHIRE COUNCIL - OPTIMISTIC  
TEN YEAR FINANCIAL PLAN - SUMMARY  
2018-2019to 2027-2028**

	2026/2027			2027/2028		
	Revenue	Expenditure	Surplus/Deficit	Revenue	Expenditure	Surplus/Deficit
<b>General Fund</b>						
Governance	166,648	921,073	-754,425	170,728	947,126	-776,397
Corporate Support	8,609,247	10,924,393	-2,315,146	8,860,466	11,249,616	-2,389,149
Public Order & Safety	190,139	631,374	-441,235	194,893	647,587	-452,694
Public Health	182,140	434,635	-252,495	186,694	449,541	-262,848
Community Services & Education	7,313,319	7,580,030	-266,711	7,597,685	7,890,463	-292,778
Environment	1,117,639	1,051,738	65,901	1,148,415	1,077,024	71,392
Housing & Community Amenities	321,596	790,890	-469,294	328,153	812,485	-484,333
Recreation & Culture	313,331	2,662,345	-2,349,014	324,450	2,727,892	-2,403,441
Mining & Manufacture	16,901	20,417	-3,516	17,324	20,927	-3,604
Transport & Communication	6,202,963	10,733,079	-4,530,116	16,738,197	10,889,177	5,849,019
Economic Affairs	4,663,582	4,332,934	330,648	4,773,422	4,445,851	327,571
General Purpose Revenues	11,342,068		11,342,068	11,613,771		11,613,771
<b>TOTAL GENERAL FUND OPERATIONS</b>	<b>40,439,575</b>	<b>40,082,908</b>	<b>356,666</b>	<b>51,954,199</b>	<b>41,157,690</b>	<b>10,796,509</b>
Water	4,356,850	4,168,358	188,493	4,486,356	4,266,902	219,453
Sewer	1,226,678	1,147,534	79,144	1,262,029	1,166,847	95,182
<b>TOTAL OTHER FUNDS</b>	<b>5,583,529</b>	<b>5,315,891</b>	<b>267,637</b>	<b>5,748,385</b>	<b>5,433,750</b>	<b>314,635</b>
Write off of old filtration plant						
Write off of old reticulation system						
<b>To accumulated surplus</b>	<b>46,023,103</b>	<b>45,398,800</b>	<b>624,303</b>	<b>57,702,583</b>	<b>46,591,439</b>	<b>11,111,144</b>
<i>less Capital Grants and Contributions</i>						
<i>General Fund</i>			0			10,400,000
<i>Water Fund</i>			0			0
<i>Sewer Fund</i>			0			0
<i>Total Capital Grants and Concs</i>			0			10,400,000
<b>Operating surplus/ deficit after capital</b>			<b>624,303</b>			<b>711,144</b>

COBAR SHIRE COUNCIL  
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

**BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM**

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>General Fund</b>										
Grant Contributions	200,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<b>Swimming Pool</b>										
Plant renewal	45,000									
Slide pool renewal					70,000					
Lining renewal										280,000
Amenities Block + Garden redesign				2,500,000						
Shade	25,000									
<b>Administration Building</b>										
Admin asset renewal	150,000		250,000			100,000			50,000	
Chambers asset renewal		150,000								
<b>Museum</b>										
New Mining Museum				10,000,000						
Coach House – renewal and upgrade	30,000									
Displays	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
<b>Cobar Youth &amp; Fitness Centre</b>										
Kitchen + Rearranging and extension	900,000	250,000								
Outdoor Courts – Resurface and Lighting	15,000	15,000	80,000							
Youth centre equipment - gym replacement cycle	10,000		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
New Program										
<b>Depot</b>										
Staged Upgrade	250,000	200,000								
<b>Town Hall Cinema</b>										
Historical Maintenance – General Patch – Stage	50,000	50,000							50,000	
Air conditioning										
<b>Buildings</b>										
Council Housing	50,000	150,000	50,000	150,000	50,000				50,000	50,000











**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Contract - Support/ IT Manager	102,000	57,000	80,000	145,000	147,900	150,858	154,629	158,495	162,458	166,519	170,682	174,949	179,323
Software Maintenance and Licenses	43,860	53,000	53,000	54,060	55,141	56,244	57,650	59,091	60,569	62,083	63,635	65,226	66,856
Consumables	8,160	2,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Website Support	12,000	1,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,523
<b>Total Operating Expenses</b>	<b>166,020</b>	<b>113,000</b>	<b>150,000</b>	<b>216,400</b>	<b>220,728</b>	<b>225,143</b>	<b>230,771</b>	<b>236,540</b>	<b>242,454</b>	<b>248,515</b>	<b>254,728</b>	<b>261,096</b>	<b>267,624</b>
<b>ENGINEERING - ADMINISTRATION</b>													
<b>Operating Revenues</b>													
Sundry Reimbursements	7,140	0	0	0	0	0	0	0	0	0	0	0	0
Fuel Reimbursements				16,000	16,320	16,646	17,063	17,489	17,926	18,375	18,834	19,305	19,787
Inspection Shed Rent	15,300	16,500	16,500	16,830	17,167	17,510	17,948	18,396	18,856	19,328	19,811	20,306	20,814
Internal cost recovery	193,800	145,000	194,000	197,880	201,838	205,874	211,021	216,297	221,704	227,247	232,928	238,751	244,720
Leaseback Revenue	14,586	11,500	11,488	11,718	11,952	12,191	12,496	12,808	13,129	13,457	13,793	14,138	14,491
<b>Total Operating Revenues</b>	<b>230,826</b>	<b>173,000</b>	<b>221,988</b>	<b>242,428</b>	<b>247,276</b>	<b>252,222</b>	<b>258,527</b>	<b>264,991</b>	<b>271,615</b>	<b>278,406</b>	<b>285,366</b>	<b>292,500</b>	<b>299,813</b>
<b>Operating Expenses</b>													
Salaries ( inc sick leave)	550,000	430,000	588,421	670,000	695,125	721,192	748,237	774,425	801,530	829,584	858,619	888,671	919,774
Long Service Leave	13,750	500	14,711	16,750	17,378	18,030	18,706	19,361	20,038	20,740	21,465	22,217	22,994
Superannuation	52,250	37,000	55,900	63,650	66,037	68,513	71,083	73,570	76,145	78,810	81,569	84,424	87,379
Workers Compensation	22,000	28,000	28,000	26,800	27,805	28,848	29,929	30,977	32,061	33,183	34,345	35,547	36,791
RMS Admin Salaries													
RMS Long Service Leave													
RMS Superannuation													
Workers Compensation													
Vehicle Expenses	55,080	41,000	55,000	54,000	55,080	56,182	57,586	59,026	60,501	62,014	63,564	65,153	66,782
Subs. - Roads Directorate	3,570	3,000	3,000	3,641	3,714	3,789	3,883	3,990	4,080	4,182	4,286	4,394	4,503
Consultant	50,000	50,000	50,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Printing & Stationery	7,650	5,500	7,700	7,854	8,011	8,171	8,376	8,585	8,800	9,020	9,245	9,476	9,713
Engineering Office Expenses	510	500	500	510	520	531	544	557	571	586	600	615	631
Engineers Equip M & R	2,550	700	2,500	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077	3,154
Cobar Depot M & R	90,000	58,000	90,000	80,000	81,600	83,232	85,313	87,446	89,632	91,873	94,169	96,524	98,937
Euabalong Depot M & R	17,340	10,500	17,000	17,340	17,687	18,041	18,492	18,954	19,421	19,913	20,411	20,921	21,445
Staff Rental Subsidy	4,420	2,000	4,400	4,488	4,578	4,669	4,786	4,906	5,028	5,154	5,283	5,415	5,550
Asbestos Projects	6,000	8,000	8,000	0	0	0	0	0	0	0	0	0	0
Telephone and Data Connectivity	13,605	15,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Depreciation	4,081	1,800	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
<b>Total Operating Expenses</b>	<b>892,806</b>	<b>691,500</b>	<b>943,132</b>	<b>995,883</b>	<b>1,028,742</b>	<b>1,062,768</b>	<b>1,098,969</b>	<b>1,134,298</b>	<b>1,170,814</b>	<b>1,208,557</b>	<b>1,247,569</b>	<b>1,287,893</b>	<b>1,329,574</b>
<b>WORKFORCE OPERATIONS</b>													
<b>Operating Revenues</b>													
Employee On costs	1,900,000	1,702,000	2,269,333	2,326,067	2,413,294	2,503,793	2,597,685	2,688,604	2,782,705	2,880,100	2,980,903	3,085,235	3,193,218
<b>Total Operating Revenues</b>	<b>1,900,000</b>	<b>1,702,000</b>	<b>2,269,333</b>	<b>2,326,067</b>	<b>2,413,294</b>	<b>2,503,793</b>	<b>2,597,685</b>	<b>2,688,604</b>	<b>2,782,705</b>	<b>2,880,100</b>	<b>2,980,903</b>	<b>3,085,235</b>	<b>3,193,218</b>
<b>Operating Expenses</b>													
Annual Leave - Outdoor Staff	174,675	126,000	168,000	134,750	139,803	145,046	150,485	155,752	161,203	166,845	172,685	178,729	184,984

**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget			Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Long Service Leave - Outdoor	61,650	75,000	62,400	50,531	52,426	54,392	56,432	58,407	60,451	62,567	64,757	67,023	69,369
Sick Leave - Outdoor Staff	120,000	95,000	126,667	129,833	134,702	139,753	144,994	150,069	155,321	160,758	166,384	172,208	178,235
Public Holidays - Outdoor	115,000	85,000	145,000	150,000	155,625	161,461	167,516	173,379	179,447	185,728	192,228	198,956	205,920
Superannuation Payments	267,150	204,000	272,000	277,440	282,989	288,649	295,865	303,261	310,843	318,614	326,579	334,744	343,112
Allowances	179,566	126,000	168,000	172,200	178,658	185,357	192,308	199,039	206,005	213,215	220,678	228,402	236,396
Workers Comp Insurance	295,641	175,000	233,333	252,000	261,450	271,254	281,426	291,276	301,471	312,022	322,943	334,246	345,945
Supervision	71,925	23,000	30,000	30,750	31,903	33,099	34,341	35,543	36,787	38,074	39,407	40,786	42,214
Unproductive	7,000	10,000	10,000	10,250	10,634	11,033	11,447	11,848	12,262	12,691	13,136	13,595	14,071
Safety Expenses	11,988	600	5,000	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065	12,367
Drug and Alcohol	5,000	10,000	10,000	7,000	7,140	7,283	7,465	7,651	7,843	8,039	8,240	8,446	8,657
Medical Consultations	9,277	4,000	7,000	7,000	7,140	7,283	7,465	7,651	7,843	8,039	8,240	8,446	8,657
Clothing -PPE	22,627	7,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Fringe Benefit Tax	38,287	50,000	50,000	51,000	52,020	53,060	54,387	55,747	57,140	58,569	60,033	61,534	63,072
Recruitment Costs- Executive	22,627	12,500	23,000	20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,734
Recruitment Costs- Outdoor				20,000	20,400	20,808	21,328	21,861	22,408	22,968	23,542	24,131	24,734
Training - Traffic Control	27,153	1,348	27,000	27,540	28,091	28,653	29,369	30,103	30,856	31,627	32,418	33,228	34,059
Training - Compliance	50,000	70,102	80,000	77,600	79,152	80,735	82,753	84,822	86,943	89,116	91,344	93,628	95,969
Training - Professional Development	80,000	44,000	80,000	55,000	56,100	57,222	58,653	60,119	61,622	63,162	64,741	66,360	68,019
Asbestos Safety	549	6,000	6,000	6,120	6,242	6,367	6,526	6,690	6,857	7,028	7,204	7,384	7,569
Employees health and well being	30,000	25,000	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920	37,843
Induction training	22,627	12,500	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767	31,536
<b>Total Operating Expenses</b>	<b>1,600,741</b>	<b>1,154,050</b>	<b>1,573,400</b>	<b>1,560,415</b>	<b>1,607,903</b>	<b>1,656,952</b>	<b>1,710,894</b>	<b>1,764,056</b>	<b>1,818,910</b>	<b>1,875,512</b>	<b>1,933,919</b>	<b>1,994,189</b>	<b>2,056,383</b>
<b>PLANT OPERATIONS</b>													
<b>Operating Revenues</b>													
Plant Income	2,760,000	1,844,200	2,458,933	2,750,000	2,805,000	2,861,100	2,932,628	3,005,943	3,081,092	3,158,119	3,237,072	3,317,999	3,400,949
Grant - Diesel Fuel	91,800	51,000	91,800	93,636	95,509	97,419	99,854	102,351	104,909	107,532	110,221	112,976	115,800
<b>Total Operating Revenues</b>	<b>2,851,800</b>	<b>1,895,200</b>	<b>2,550,733</b>	<b>2,843,636</b>	<b>2,900,509</b>	<b>2,958,519</b>	<b>3,032,482</b>	<b>3,108,294</b>	<b>3,186,001</b>	<b>3,265,651</b>	<b>3,347,293</b>	<b>3,430,975</b>	<b>3,516,749</b>
<b>Operating Expenses</b>													
Plant Running Expenses	1,700,000	1,251,000	1,600,000	1,632,000	1,664,640	1,697,933	1,740,381	1,783,891	1,828,488	1,874,200	1,921,055	1,969,081	2,018,309
Registration and Insurance	300,000	275,000	275,000	280,500	286,110	291,832	299,128	306,606	314,271	322,128	330,181	338,436	346,897
Depreciation	800,000	570,000	860,000	900,000	940,000	980,000	1,020,000	1,060,000	1,100,000	1,140,000	1,180,000	1,220,000	1,260,000
<b>Total Operating Expenses</b>	<b>2,800,000</b>	<b>2,096,000</b>	<b>2,735,000</b>	<b>2,812,500</b>	<b>2,890,750</b>	<b>2,969,765</b>	<b>3,059,509</b>	<b>3,150,497</b>	<b>3,242,759</b>	<b>3,336,328</b>	<b>3,431,236</b>	<b>3,527,517</b>	<b>3,625,205</b>
<b>WORKSHOP OPERATIONS</b>													
<b>Operating Revenues</b>													
Workshop On cost Recovered	400,000	245,000	330,000	592,450	609,965	628,089	647,541	666,574	686,238	706,554	727,542	749,228	771,632
<b>Total Operating Revenues</b>	<b>400,000</b>	<b>245,000</b>	<b>330,000</b>	<b>592,450</b>	<b>609,965</b>	<b>628,089</b>	<b>647,541</b>	<b>666,574</b>	<b>686,238</b>	<b>706,554</b>	<b>727,542</b>	<b>749,228</b>	<b>771,632</b>
<b>Operating Expenses</b>													
Salaries( inc sick leave and ph)	369,695	200,000	270,000	310,000	321,625	333,686	346,199	358,316	370,857	383,837	397,271	411,176	425,567
Long Service Leave			6,750	7,750	8,041	8,342	8,655	8,958	9,271	9,596	9,932	10,279	10,639
Superannuation		37,000	49,333	50,000	51,875	53,820	55,839	57,793	59,816	61,909	64,076	66,319	68,640

**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Workers Compensation	20,400	30,000	40,000	28,000	29,050	30,139	31,270	32,364	33,497	34,669	35,883	37,138	38,438
Apprentice Travel & Training	18,360	13,770	18,000	18,000	18,360	18,277	19,195	19,675	20,167	20,671	21,188	21,718	22,261
Vehicle Expenses	10,000	8,401	15,000	15,000	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Building M & R	2,329	20,482	25,000	10,000	10,200	10,404	10,664	10,931	11,204	11,484	11,771	12,065	12,367
Telephones Inc Data Connectivity													
Loose Tools and Workshop	71,556	68,750	75,000	70,000	71,400	72,828	74,649	76,515	78,428	80,388	82,398	84,458	86,570
Consumables	63,000	47,723	72,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
Depreciation	555,339	436,332	591,083	592,450	609,965	628,089	647,541	666,574	686,238	706,554	727,542	749,228	771,632
<b>Total Operating Expenses</b>													
<b>STORES OPERATIONS</b>													
<u>Operating Revenues</u>													
Stores Recovery	90,485	70,000	89,667	112,000	116,169	120,493	124,988	129,343	133,850	138,515	143,342	148,338	153,508
<b>Total Operating Revenues</b>	<b>90,485</b>	<b>70,000</b>	<b>89,667</b>	<b>112,000</b>	<b>116,169</b>	<b>120,493</b>	<b>124,988</b>	<b>129,343</b>	<b>133,850</b>	<b>138,515</b>	<b>143,342</b>	<b>148,338</b>	<b>153,508</b>
<b>Operating Expenses</b>													
Salaries	77,000	56,000	74,667	95,000	98,563	102,259	106,093	109,807	113,650	117,628	121,744	126,006	130,416
Long Service Leave	1,925		3,000	2,375	2,464	2,556	2,652	2,745	2,841	2,941	3,044	3,150	3,260
Superannuation	7,315	10,000	7,000	9,025	9,363	9,715	10,079	10,432	10,797	11,175	11,566	11,971	12,389
Workers Compensation	3,080	3,500	3,500	3,800	3,943	4,090	4,244	4,392	4,546	4,705	4,870	5,040	5,217
Telephones	1,165	500	1,500	1,800	1,836	1,873	1,920	1,968	2,017	2,067	2,119	2,172	2,226
<b>Total Operating Expenses</b>	<b>90,485</b>	<b>70,000</b>	<b>89,667</b>	<b>112,000</b>	<b>116,169</b>	<b>120,493</b>	<b>124,988</b>	<b>129,343</b>	<b>133,850</b>	<b>138,515</b>	<b>143,342</b>	<b>148,338</b>	<b>153,508</b>
<b>ADMINISTRATION</b>													
<u>Total Operating Revenues</u>	6,117,749	4,686,300	6,271,441	6,880,785	7,050,575	7,241,745	7,459,319	7,675,854	7,898,909	8,128,687	8,365,394	8,609,247	8,860,466
<u>Total Operating Expenses</u>	8,115,391	6,092,182	8,242,779	8,620,324	8,873,978	9,134,302	9,421,470	9,706,465	9,999,012	10,299,350	10,607,726	10,924,393	11,249,616
<b>SURPLUS / ( DEFICIT )</b>	<b>-1,997,642</b>	<b>-1,405,882</b>	<b>-1,971,338</b>	<b>-1,739,539</b>	<b>-1,823,403</b>	<b>-1,892,557</b>	<b>-1,962,152</b>	<b>-2,030,612</b>	<b>-2,100,103</b>	<b>-2,170,664</b>	<b>-2,242,332</b>	<b>-2,315,146</b>	<b>-2,389,149</b>
<b>PUBLIC ORDER &amp; SAFETY</b>													
<u>Operating Expenses</u>	24,000	18,000	24,000	24,480	24,970	25,469	26,106	26,758	27,427	28,113	28,816	29,536	30,275
Fire and Rescue NSW	24,000	18,000	24,000	24,480	24,970	25,469	26,106	26,758	27,427	28,113	28,816	29,536	30,275
<b>Total Operating Expenses</b>	<b>24,000</b>	<b>18,000</b>	<b>24,000</b>	<b>24,480</b>	<b>24,970</b>	<b>25,469</b>	<b>26,106</b>	<b>26,758</b>	<b>27,427</b>	<b>28,113</b>	<b>28,816</b>	<b>29,536</b>	<b>30,275</b>
<b>RURAL FIRE SERVICES</b>													
<u>Operating Revenues</u>	12,240		0	0	129,010	131,590	134,880	138,252	141,708	145,251	148,882	152,604	156,419
VASS Subsidy	12,240		0	0	129,010	131,590	134,880	138,252	141,708	145,251	148,882	152,604	156,419
M and R	56,100	124,000	124,000	126,480	129,010	131,590	134,880	138,252	141,708	145,251	148,882	152,604	156,419
Hazard Reduction			0	0	0	0	0	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>194,820</b>	<b>124,000</b>	<b>124,000</b>	<b>126,480</b>	<b>129,010</b>	<b>131,590</b>	<b>134,880</b>	<b>138,252</b>	<b>141,708</b>	<b>145,251</b>	<b>148,882</b>	<b>152,604</b>	<b>156,419</b>
<b>Operating Expenses</b>													
M and R	126,480	124,000	124,000	126,480	129,010	131,590	134,880	138,252	141,708	145,251	148,882	152,604	156,419
Council Subsidy	163,200	128,000	170,667	174,080	177,562	181,113	185,641	190,282	195,039	199,915	204,913	210,035	215,286
Depreciation	45,000	23,000	45,000	45,000	49,980	49,980	51,230	52,510	53,823	55,169	56,548	57,961	59,411





**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Workers Compensation</b>	3,000	3,000	4,000	2,840	2,947	3,057	3,172	3,283	3,398	3,516	3,640	3,767	3,899
<b>Advertising</b>	714	500	1,200	1,224	1,248	1,273	1,305	1,338	1,371	1,406	1,441	1,477	1,514
<b>Miscellaneous expenses</b>	7,465	1,400	2,500	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077	3,154
<b>Spraying costs chemicals</b>	1,020	2,200	3,500	3,570	3,641	3,714	3,807	3,902	4,000	4,100	4,202	4,307	4,415
<b>Postage, Printing &amp; Stationery</b>	1,066	0	0	0	0	0	0	0	0	0	0	0	0
<b>Green Belt &amp; Common</b>	2,133	3,200	5,000	3,000	3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620	3,710
<b>Telephone</b>	1,211	2,000	3,000	1,500	1,530	1,561	1,600	1,640	1,681	1,723	1,766	1,810	1,855
<b>Vehicle Expenses</b>	19,195	14,000	20,000	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	22,261
<b>Subscriptions &amp; Memberships</b>	794	300	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
<b>Total Operating Revenues</b>	<b>120,599</b>	<b>79,900</b>	<b>113,373</b>	<b>113,224</b>	<b>116,930</b>	<b>120,764</b>	<b>124,891</b>	<b>128,933</b>	<b>133,108</b>	<b>137,421</b>	<b>141,877</b>	<b>146,479</b>	<b>151,233</b>
<b>DOMESTIC WASTE</b>													
<b>Operating Revenues</b>													
<b>Annual Charges</b>													
<b>Domestic Waste Annual Charge</b>	553,175	559,500	560,000	572,880	590,066	607,768	626,001	644,781	664,125	684,049	704,570	725,707	747,478
<b>Pensioner Abandonments</b>	-21,823	-18,200	-18,200	-18,619	-19,177	-19,752	-20,345	-20,955	-21,584	-22,232	-22,899	-23,585	-24,293
<b>Plant Revenues</b>													
<b>Plant Income</b>	169,320	127,000	169,000	172,380	175,828	179,344	183,828	188,423	193,134	197,962	202,911	207,984	213,184
<b>Other Revenues</b>													
<b>Sale of Scrap Metal from Tip</b>	0	44,000	44,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
<b>Trade Waste Charges</b>	124,440	73,600	98,133	100,096	102,098	104,140	106,743	109,412	112,147	114,951	117,825	120,770	123,790
<b>Grant</b>		-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000
<b>Interest</b>	27,000	20,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
<b>Total Operating Revenues</b>	<b>852,113</b>	<b>799,900</b>	<b>873,933</b>	<b>878,737</b>	<b>875,815</b>	<b>948,500</b>	<b>923,228</b>	<b>948,661</b>	<b>974,822</b>	<b>1,001,730</b>	<b>1,089,408</b>	<b>1,057,876</b>	<b>1,087,159</b>
<b>Operating Expenses</b>													
<b>Management</b>													
<b>Administration Charges</b>	29,920	22,400	29,900	30,498	31,108	31,730	32,523	33,336	34,170	35,024	35,900	36,797	37,717
<b>Public Health Charges</b>	127,500	103,700	127,500	130,050	132,651	135,304	138,687	142,154	145,708	149,350	153,084	156,911	160,834
<b>Governance Charges</b>	44,200	33,200	44,200	45,084	45,986	46,905	48,078	49,280	50,512	51,775	53,069	54,396	55,756
<b>Advertising</b>	3,060	3,500	3,500	3,570	3,641	3,714	3,807	3,902	4,000	4,100	4,202	4,307	4,415
<b>Louth Road</b>		2,600	2,600	2,652	2,705	2,759	2,828	2,899	2,971	3,046	3,122	3,200	3,280
<b>Plant Expenses</b>													
<b>Plant Running</b>	107,100	60,000	107,000	109,140	111,323	113,549	116,388	119,298	122,280	125,337	128,471	131,682	134,974
<b>Other Expenses</b>													
<b>Disposal Abandoned Vehicles</b>	1,224	300	400	1,500	1,530	1,561	1,600	1,640	1,681	1,723	1,766	1,810	1,855
<b>Trade Waste Wages / Collections</b>	69,360	54,000	72,000	73,440	74,909	76,407	78,317	80,275	82,282	84,339	86,447	88,609	90,824
<b>Domestic Waste Wages / Collections</b>	139,740	97,000	129,333	131,920	134,558	137,250	140,681	144,198	147,803	151,498	155,285	159,167	163,147
<b>Depreciation</b>	84,000	52,200	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
<b>Depots</b>													
<b>Cobar Tip</b>	168,300	97,000	129,333	135,000	137,700	140,454	143,985	147,564	151,254	155,035	158,911	162,884	166,956
<b>Village Tips</b>	16,320	13,100	17,467	17,816	18,172	18,536	18,999	19,474	19,961	20,460	20,972	21,496	22,033

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Total Operating Expenses	790,724	539,000	747,233	764,670	778,283	792,169	809,873	828,020	846,621	865,686	885,228	905,259	925,790
<b>ENVIRONMENTAL SUMMARY</b>													
Total Operating revenue	900,212	848,200	922,433	928,269	926,337	1,000,033	976,049	1,002,803	1,030,318	1,058,613	1,147,713	1,117,639	1,148,415
Total Operating Expenses	911,323	618,900	860,607	877,894	895,213	912,933	934,764	956,953	979,729	1,003,107	1,027,105	1,051,738	1,077,024
WASTE SURPLUS/( DEFICIT )	-11,111	229,300	61,827	50,375	31,124	87,100	41,285	45,850	50,589	55,506	120,608	65,901	71,392
<b>COMMUNITY SERVICES AND EDUCATION</b>													
<b>COMMUNITY FACILITIES</b>													
Operating Revenues													
VPA - Community	32,000		32,000	32,000	32,000	32,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Developer Contributions	4,000		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Section 94 - estimated dev cost	10,000		10,000	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Operating Revenues	46,000	0	46,000	56,000	46,000	46,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
<b>LULLANE BRADY VILLAGE</b>													
<b>NURSING HOME &amp; HOSTEL</b>													
Operating Revenues													
Grant - Hostel	925,000	704,000	938,667	957,440	986,163	1,015,748	1,046,221	1,077,607	1,109,935	1,143,233	1,177,530	1,212,856	1,249,242
Grant - Nursing Home	1,205,077	968,300	1,291,067	1,316,888	1,356,395	1,397,086	1,438,999	1,482,169	1,526,634	1,572,433	1,619,606	1,668,194	1,718,240
Hostel Fees	300,000	192,100	256,133	261,256	269,094	277,166	285,481	294,046	302,867	311,953	321,312	330,951	340,880
Accommodation Bond	28,869	1,000	28,900	29,478	30,362	31,273	32,211	33,178	34,173	35,198	36,254	37,342	38,462
Accommodation Charges	72,622	52,700	74,000	75,480	77,744	80,077	82,479	84,953	87,502	90,127	92,831	95,616	98,484
Accommodation Charges	22,889	20,700	30,000	30,600	31,518	32,464	33,437	34,441	35,474	36,538	37,634	38,763	39,926
Nursing Home Fees	385,000	324,000	432,000	440,640	453,859	467,475	481,499	495,944	510,823	526,147	541,932	558,190	574,935
Respite Care Fees	27,000	18,000	27,000	27,540	28,366	29,217	30,094	30,997	31,926	32,884	33,871	34,887	35,933
Provider Rental				0	0	0	0	0	0	0	0	0	0
Incremental Revenue				250,000	107,076	214,152	321,229	428,602	535,381	642,457	749,533	856,610	963,686
Capital Grants and Contributions	2,917	2,127	2,900	2,958	3,017	3,078	3,154	3,233	3,314	3,397	3,482	3,569	3,658
Leaseback Revenue	2,969,374	2,282,927	3,080,667	3,392,280	3,343,595	3,547,737	3,754,805	3,965,170	4,178,030	4,394,369	4,613,985	4,836,978	5,063,447
Total Operating Revenues													
<b>NURSING HOME</b>													
Operating Expenses													
Salaries and on costs	1,527,049	1,332,900	1,777,200	1,821,630	1,889,941	1,960,814	2,034,344	2,105,546	2,179,241	2,255,514	2,334,457	2,416,163	2,500,729
Vehicle Expenses	42,656	28,000	43,500	44,370	45,257	46,163	47,317	48,500	49,712	50,955	52,229	53,534	54,873
Advertising	2,331	1,700	2,300	2,346	2,393	2,441	2,502	2,564	2,628	2,694	2,762	2,831	2,901
Building Maintenance	62,754	44,000	63,000	64,260	65,545	66,856	68,528	70,241	71,997	73,797	75,642	77,533	79,471
Food Supplies	51,000	31,000	45,000	45,900	46,818	47,754	48,948	50,172	51,426	52,712	54,030	55,380	56,765
Internet	1,390	1,300	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,523
Linen & Bedding	2,913	0	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Laundry Costs	11,519	7,700	11,500	11,730	11,965	12,204	12,509	12,822	13,142	13,471	13,808	14,153	14,507



**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget			Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Medical Supplies	7,907	4,200	8,000	8,160	8,323	8,490	8,702	8,919	9,142	9,371	9,605	9,845	10,092
Personal Items	14,649	14,100	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	25,229
Pharmaceuticals	5,244	300	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Postage	233	100	200	204	208	212	218	223	229	234	240	246	252
Printing & Stationery	2,331	0	0	0	0	0	0	0	0	0	0	0	0
Recreation Aids	2,331	1,100	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,523
Subscriptions	4,994	4,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,307
Sundries	349	8,200	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Plant & Equipment Maintenance	15,300	30,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	25,229
Furniture & Fittings Maintenance	3,496	300	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Gardens & Grounds Maintenance	20,975	18,600	24,000	24,480	24,970	25,469	26,106	26,758	27,427	28,113	28,816	29,536	30,275
Telephone	1,748	1,400	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,523
Training & Conferences	19,810	29,500	35,000	35,700	36,414	37,142	38,071	39,023	39,998	40,998	42,023	43,074	44,150
Cleaning Materials	10,200	11,300	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Internal Administration	53,321	40,000	53,000	54,060	55,141	56,244	57,650	59,091	60,569	62,083	63,635	65,226	66,856
IT Costs	4,162	0	4,000	0	0	0	0	0	0	0	0	0	0
Audit Fees	3,496	0	0	0	0	0	0	0	0	0	0	0	0
Incremental Costs													
Public Liability	17,000	16,700	16,700	17,034	17,375	17,722	18,165	18,619	19,085	19,562	20,051	20,552	21,066
Depreciation	44,000	31,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000
<b>Total Operating Expenses</b>	<b>1,933,156</b>	<b>1,657,400</b>	<b>2,199,400</b>	<b>2,247,314</b>	<b>2,420,601</b>	<b>2,596,602</b>	<b>2,777,402</b>	<b>2,956,392</b>	<b>3,137,588</b>	<b>3,321,895</b>	<b>3,509,138</b>	<b>3,699,418</b>	<b>3,892,839</b>
<b>HOSTEL</b>													
<b>Operating Expenses</b>													
Salaries and on costs	527,464	427,000	569,333	583,567	605,450	628,155	651,711	674,520	698,129	722,563	747,853	774,028	801,119
Advertising	510	0	600	612	624	637	653	669	686	703	720	738	757
Building Maintenance	40,785	16,400	21,867	22,304	22,750	23,205	23,785	24,380	24,989	25,614	26,254	26,911	27,584
Food Supplies	40,785	32,800	40,000	40,800	41,616	42,448	43,510	44,597	45,712	46,855	48,026	49,227	50,458
Internet	1,020	1,300	1,733	1,768	1,803	1,839	1,885	1,933	1,981	2,030	2,081	2,133	2,187
Linens & Bedding	5,100	0	0	0	0	0	0	0	0	0	0	0	0
Laundry Costs	5,826	5,000	6,667	6,800	6,936	7,075	7,252	7,433	7,619	7,809	8,004	8,205	8,410
Medical Supplies	3,496	1,800	2,400	2,448	2,497	2,547	2,611	2,676	2,743	2,811	2,882	2,954	3,027
Personal Items	6,097	7,800	10,400	10,608	10,820	11,037	11,312	11,595	11,885	12,182	12,487	12,799	13,119
Pharmaceuticals	6,097	300	400	408	416	424	435	446	457	469	480	492	505
Printing & Stationery	1,748	1,300	1,733	1,768	1,803	1,839	1,885	1,933	1,981	2,030	2,081	2,133	2,187
Recreation Aids	699	1,000	1,333	1,360	1,387	1,415	1,450	1,487	1,524	1,562	1,601	1,641	1,682
Subscriptions	4,994	4,100	5,467	5,576	5,688	5,801	5,946	6,095	6,247	6,404	6,564	6,728	6,896
Sundries	569	1,300	1,733	1,768	1,803	1,839	1,885	1,933	1,981	2,030	2,081	2,133	2,187
Plant & Equipment Maintenance	15,300	13,300	17,733	18,088	18,450	18,819	19,289	19,771	20,266	20,772	21,292	21,824	22,370
Furniture & Fittings Maintenance	3,496	300	400	408	416	424	435	446	457	469	480	492	505
Gardens & Grounds Maintenance	20,975	16,300	21,733	22,168	22,611	23,064	23,640	24,231	24,837	25,458	26,094	26,747	27,415
Telephone	1,748	1,400	1,867	1,904	1,942	1,981	2,030	2,081	2,133	2,187	2,241	2,297	2,355
Public Liability	17,000	17,700	23,600	24,072	24,553	25,045	25,671	26,312	26,970	27,644	28,336	29,044	29,770

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Budget	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Training & Conferences	6,120	9,500	12,667	12,920	13,178	13,442	13,778	14,122	14,476	14,837	15,208	15,589	15,978
Cleaning Materials	10,200	1,000	1,333	1,360	1,387	1,415	1,450	1,487	1,524	1,562	1,601	1,641	1,682
Internal Administration	53,321	39,900	53,200	54,264	55,349	56,456	57,868	59,314	60,797	62,317	63,875	65,472	67,109
Audit Fees	3,496	500	500	510	520	531	544	557	571	586	600	615	631
Depreciation	28,000	19,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000
<b>Total Operating Expenses</b>	<b>804,846</b>	<b>619,000</b>	<b>824,700</b>	<b>843,481</b>	<b>870,003</b>	<b>897,438</b>	<b>927,026</b>	<b>956,019</b>	<b>985,964</b>	<b>1,016,895</b>	<b>1,048,843</b>	<b>1,081,842</b>	<b>1,115,929</b>

<b>LILLIANNE BRADY VILLAGE SUMMARY</b>													
Total Operating Revenues	2,969,374	2,282,927	3,080,667	3,392,280	3,343,595	3,547,737	3,754,805	3,965,170	4,178,030	4,394,369	4,613,985	4,836,978	5,063,447
Total Operating Expenses	2,738,003	2,276,400	3,024,100	3,090,795	3,290,604	3,494,040	3,704,428	3,912,411	4,123,553	4,338,789	4,557,981	4,781,260	5,008,767
<b>SURPLUS / ( DEFICIT )</b>	<b>231,371</b>	<b>6,527</b>	<b>56,567</b>	<b>301,485</b>	<b>52,992</b>	<b>53,697</b>	<b>50,377</b>	<b>52,759</b>	<b>54,477</b>	<b>55,579</b>	<b>56,005</b>	<b>55,717</b>	<b>54,680</b>

**FAMILY DAY CARE CENTRE**

<b>Operating Revenues</b>													
FDC Parent Levy	50,000			120,000	122,400	124,848	127,969	131,168	134,448	137,809	141,254	144,785	148,405
Child Care Subsidy	400,000			500,000	510,000	520,200	533,205	546,535	560,199	574,203	588,559	603,273	618,354
Grant - Travel	2,000			0	0	0	0	0	0	0	0	0	0
Grant - Operational	95,000			0	0	0	0	0	0	0	0	0	0
Repayments	2,000			5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,184
<b>Total Operating Revenues</b>	<b>549,000</b>	<b>0</b>	<b>650,267</b>	<b>625,000</b>	<b>637,500</b>	<b>650,250</b>	<b>666,506</b>	<b>683,169</b>	<b>700,248</b>	<b>717,754</b>	<b>735,698</b>	<b>754,091</b>	<b>772,943</b>

**Operating Expenses**

Salaries	85,000			80,000	83,000	86,113	89,342	92,469	95,705	99,055	102,522	106,110	109,824
Long Service Leave	2,125			2,000	2,075	2,153	2,234	2,312	2,393	2,476	2,563	2,653	2,746
Superannuation	8,075			7,600	7,885	8,181	8,487	8,785	9,092	9,410	9,740	10,080	10,433
Workers Compensation	3,400			3,200	3,320	3,445	3,574	3,699	3,828	3,962	4,101	4,244	4,393
Child Care Subsidy	400,000			500,000	510,000	520,200	533,205	546,535	560,199	574,203	588,559	603,273	618,354
Training & Conferences	1,000			1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237
Advertising	1,000			500	510	520	533	547	560	574	589	603	618
Buildings M & R	20,000			2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,473
Vehicle Expenses				18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	22,261
Equipment Expenses	10,000			5,000	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,184
Postage, Printing & Stationery	6,500			1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237
Office Expenses	694			500	510	520	533	547	560	574	589	603	618
Computer Agreement	1,200			1,200	1,224	1,248	1,280	1,312	1,344	1,378	1,413	1,448	1,484
Subscriptions & Membership	1,000			1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237
Telephone	3,200			2,000	2,040	2,081	2,133	2,186	2,241	2,297	2,354	2,413	2,473
<b>Total Operating Expenses</b>	<b>543,194</b>	<b>0</b>	<b>650,267</b>	<b>625,000</b>	<b>639,124</b>	<b>653,591</b>	<b>671,180</b>	<b>688,996</b>	<b>707,293</b>	<b>726,085</b>	<b>745,387</b>	<b>765,211</b>	<b>785,572</b>

**IN HOME CHILD CARE**

<b>Operating Revenues</b>													
Registration Fees	2,000			500	510	520	533	547	560	574	589	603	618

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget			Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Leaseback Revenue	2,665			3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620	3,710	3,710
In Home Carer Levy	10,000			16,320	16,646	17,063	17,489	17,926	18,375	18,834	19,305	19,787	19,787
Administration Levy	25,000			205,020	209,120	214,348	219,707	225,200	230,830	236,601	242,516	248,578	248,578
Child Care Benefit	1,000,000			918,000	936,360	959,769	983,763	1,008,357	1,033,566	1,059,405	1,085,891	1,113,038	1,113,038
NSW In Home Reimbursement	2,000			0	0	0	0	0	0	0	0	0	0
Operational Subsidy FDC	300,000			0	0	0	0	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>1,341,665</b>	<b>0</b>	<b>0</b>	<b>1,142,910</b>	<b>1,165,768</b>	<b>1,194,912</b>	<b>1,224,785</b>	<b>1,255,405</b>	<b>1,286,790</b>	<b>1,318,960</b>	<b>1,351,934</b>	<b>1,385,732</b>	<b>1,385,732</b>
<b>Operating Expenses</b>													
Salaries	155,000			155,625	161,461	167,516	173,379	179,447	185,728	192,228	198,956	205,920	205,920
Long Service Leave	3,875			3,891	4,037	4,188	4,334	4,486	4,643	4,806	4,974	5,148	5,148
Superannuation	14,725			14,784	15,339	15,914	16,471	17,047	17,644	18,262	18,901	19,562	19,562
Workers Compensation	6,200			6,225	6,458	6,701	6,935	7,178	7,429	7,689	7,958	8,237	8,237
Child Care Benefit	1,000,000			918,000	936,360	959,769	983,763	1,008,357	1,033,566	1,059,405	1,085,891	1,113,038	1,113,038
Vehicle Expenses	42,000			21,930	22,369	22,928	23,501	24,089	24,691	25,308	25,941	26,589	26,589
Training & Conferences	5,000			1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237	1,237
Advertising	1,500			0	0	0	0	0	0	0	0	0	0
Equipment Expenses	15,000			5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,184	6,184
Postage	2,500			3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620	3,710	3,710
Printing & Stationery	2,500			3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620	3,710	3,710
Membership	1,000			1,000	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237	1,237
Electricity	4,000			5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,184	6,184
Telephone	2,200			1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237	1,237
Rental and Administration	60,412			0	0	0	0	0	0	0	0	0	0
Buildings M & R	10,000			0	0	0	0	0	0	0	0	0	0
Home Visits - In Home	10,000			5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,184	6,184
Travelling Costs/child care Euabalong & Murrin Bridge	3,570			0	0	0	0	0	0	0	0	0	0
<b>Total Operating Expenses</b>	<b>1,339,482</b>	<b>0</b>	<b>0</b>	<b>1,144,935</b>	<b>1,170,993</b>	<b>1,202,609</b>	<b>1,234,617</b>	<b>1,267,494</b>	<b>1,301,263</b>	<b>1,335,949</b>	<b>1,371,577</b>	<b>1,412,275</b>	<b>1,412,275</b>
<b>AFTER SCHOOL CARE</b>													
<b>Operating Revenues</b>													
After School Care - Fees	65,000			64,260	65,545	67,184	68,863	70,585	72,350	74,158	76,012	76,012	76,012
Child Care Subsidy	84,000			64,260	65,545	67,184	68,863	70,585	72,350	74,158	76,012	76,012	76,012
<b>Total Operating Revenues</b>	<b>149,000</b>	<b>0</b>	<b>0</b>	<b>128,520</b>	<b>131,090</b>	<b>134,368</b>	<b>137,727</b>	<b>141,170</b>	<b>144,699</b>	<b>148,317</b>	<b>152,025</b>	<b>152,025</b>	<b>152,025</b>
<b>Operating Expenses</b>													
Salaries	90,000			90,263	93,647	97,159	100,560	104,079	107,722	111,492	115,395	119,433	119,433
Long Service Leave	2,250			2,257	2,341	2,429	2,514	2,602	2,693	2,787	2,885	2,986	2,986
Superannuation	8,550			8,575	8,896	9,230	9,553	9,888	10,234	10,592	10,962	11,346	11,346
Workers Compensation	3,600			3,611	3,746	3,886	4,022	4,163	4,309	4,460	4,616	4,777	4,777
Advertising	500			208	213	204	219	224	230	235	241	247	247
Rental	5,200			4,500	4,682	4,799	4,919	5,042	5,168	5,297	5,429	5,565	5,565
Equipment Expenses	18,000			17,238	17,583	18,022	18,473	18,935	19,408	19,893	20,391	20,900	20,900

**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Telephone	400			500	510	520	533	547	560	574	589	603	618
Admin/Software Support	500			0	0	0	0	0	0	0	0	0	0
<b>Total Operational Expenses</b>	<b>129,000</b>	<b>0</b>	<b>123,020</b>	<b>127,247</b>	<b>131,624</b>	<b>136,272</b>	<b>140,806</b>	<b>145,493</b>	<b>150,337</b>	<b>155,345</b>	<b>160,522</b>	<b>165,874</b>	
<b>FITNESS CENTRE &amp; YOUTH SERVICES</b>													
<b>Operating Revenues</b>													
Equipment Hire	1,122	1,400	1,700	1,734	1,769	1,804	1,849	1,895	1,943	1,991	2,041	2,092	2,144
Games Room Fees	51	100	100	102	104	106	109	111	114	117	120	123	126
Gymnasium Fees	30,600	32,000	36,000	36,720	37,454	38,203	39,159	40,138	41,141	42,170	43,224	44,304	45,412
Indoor Sports Centre Fees	24,480	22,000	24,000	24,480	24,970	25,469	26,106	26,758	27,427	28,113	28,816	29,536	30,275
Sauna Fees	2,040	3,000	3,000	3,060	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Squash Court Hire	12,240	16,000	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	25,229
Stadium Hire	12,240	7,300	9,000	9,180	9,364	9,551	9,790	10,034	10,285	10,542	10,806	11,076	11,353
Tennis Court Hire	56	250	300	306	312	318	326	334	343	351	360	369	378
Chocolate Machine Commission	2,040	200	200	204	208	212	218	223	229	234	240	246	252
Lease Cobar Mobile Children's Services	5,508	5,500	5,500	5,610	5,722	5,837	5,983	6,132	6,285	6,443	6,604	6,769	6,938
Kiosk / Shop Sales	38,250	33,000	38,000	38,760	39,535	40,326	41,334	42,367	43,427	44,512	45,625	46,766	47,935
Telephone Income	78	20	100	102	104	106	109	111	114	117	120	123	126
Grant - Youth Week	1,255	1,500	1,500	1,500	1,561	1,592	1,632	1,672	1,714	1,757	1,801	1,846	1,892
Award Prizes	2,565	0	0	0	0	0	0	0	0	0	0	0	0
Grant - Life Skills	18,179	14,000	18,000	18,360	18,727	19,102	19,579	20,069	20,570	21,085	21,612	22,152	22,706
Youth Council Income	7,000	4,200	4,200	4,284	4,370	4,457	4,569	4,683	4,800	4,920	5,043	5,169	5,298
Capital Grants and Contributions				603,000									
<b>Total Operating Revenues</b>	<b>157,704</b>	<b>139,970</b>	<b>161,600</b>	<b>168,832</b>	<b>168,129</b>	<b>171,491</b>	<b>175,778</b>	<b>180,173</b>	<b>184,677</b>	<b>189,294</b>	<b>194,027</b>	<b>198,877</b>	<b>203,849</b>
<b>Operating Expenses</b>													
Salaries( inc sick leave and ph)	146,000	125,000	166,667	170,833	177,240	183,886	190,782	197,459	204,370	211,523	218,926	226,589	234,520
Long Service Leave	3,650	3,125	4,167	4,271	4,431	4,597	4,770	4,936	5,109	5,288	5,473	5,665	5,863
Superannuation	13,870	12,000	15,833	16,229	16,838	17,469	18,124	18,759	19,415	20,095	20,798	21,526	22,279
Workers Compensation	5,840	8,000	10,000	6,833	7,090	7,355	7,631	7,898	8,175	8,461	8,757	9,064	9,381
Cleaning Wages	32,000	23,000	30,667	31,433	32,612	33,835	35,104	36,332	37,604	38,920	40,282	41,692	43,152
Long Service Leave	800	600	767	786	815	846	878	908	940	973	1,007	1,042	1,079
Superannuation	3,040	2,913	2,986	2,986	3,098	3,214	3,335	3,452	3,572	3,697	3,827	3,961	4,099
Workers Compensation	1,280	1,700	1,280	1,257	1,304	1,353	1,404	1,453	1,504	1,557	1,611	1,668	1,726
Advertising	564	1,000	1,500	575	587	599	613	629	645	661	677	694	729
Equipment - Games Room	2,331	1,800	2,500	2,550	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077	3,232
Internet Access	72	200	300	306	312	318	326	334	343	351	360	369	388
Kiosk & Shop Expenses	23,333	23,000	26,000	23,644	24,116	24,599	25,214	25,844	26,490	27,152	27,831	28,527	29,240
Sundry Administration Expenses	2,000	1,000	1,500	1,530	1,561	1,592	1,632	1,672	1,714	1,757	1,801	1,846	1,939
Youth Week - Activities	1,748	2,000	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,586
Youth Centre M & R	49,525	95,000	100,000	50,000	51,000	52,020	53,321	54,654	56,020	57,420	58,856	60,327	63,381

**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Telephone	1,130	1,200	1,700	1,734	1,769	1,804	1,849	1,895	1,943	1,991	2,041	2,092	2,198
Training & Conferences		0	0	0	0	0	0	0	0	0	0	0	0
Youth Council Expenditure	7,000	2,900	4,200	4,284	4,370	4,457	4,569	4,683	4,800	4,920	5,043	5,169	5,298
Young Council - Contribution	4,682	4,700	4,700	4,794	4,890	4,988	5,112	5,240	5,371	5,505	5,643	5,784	6,077
Cleaning Materials	12,240	5,000	8,000	8,160	8,323	8,490	8,702	8,919	9,142	9,371	9,605	9,845	10,344
Indoor Sports Expenses	1,361	2,500	3,200	3,264	3,329	3,396	3,481	3,568	3,657	3,748	3,842	3,938	4,138
Depreciation	58,000	36,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000
<b>Total Operating Expenses</b>	<b>370,466</b>	<b>346,025</b>	<b>446,313</b>	<b>395,510</b>	<b>406,366</b>	<b>417,594</b>	<b>429,741</b>	<b>441,654</b>	<b>453,958</b>	<b>466,664</b>	<b>479,785</b>	<b>493,337</b>	<b>509,650</b>
<b>OTHER COMMUNITY SERVICES</b>													
<b>Operating Revenues</b>													
Grants -	5,100			4,488	4,578	4,669	4,786	4,906	5,028	5,154	5,283	5,415	5,689
<b>Total Operating Revenues</b>	<b>5,100</b>	<b>0</b>	<b>0</b>	<b>4,488</b>	<b>4,578</b>	<b>4,669</b>	<b>4,786</b>	<b>4,906</b>	<b>5,028</b>	<b>5,154</b>	<b>5,283</b>	<b>5,415</b>	<b>5,689</b>
<b>Operating Expenses</b>													
Television Expenses	4,799	2,200	2,200	2,244	2,289	2,335	2,393	2,453	2,514	2,577	2,641	2,707	2,775
Seniors Functions	4,386	0	4,400	4,488	4,578	4,669	4,786	4,906	5,028	5,154	5,283	5,415	5,550
<b>Total Operating Expenses</b>	<b>9,185</b>	<b>2,200</b>	<b>6,600</b>	<b>6,732</b>	<b>6,867</b>	<b>7,004</b>	<b>7,179</b>	<b>7,359</b>	<b>7,543</b>	<b>7,731</b>	<b>7,924</b>	<b>8,122</b>	<b>8,326</b>
<b>COMMUNITY SERVICES &amp; EDUCATION</b>													
<b>SUMMARY</b>													
Total Operating Revenues	5,217,842	2,422,897	3,242,267	6,092,100	5,471,231	5,717,006	5,945,156	6,209,929	6,478,558	6,752,061	7,030,270	7,313,319	7,597,685
Total Operating Expenses	5,129,329	2,624,625	3,477,013	5,360,557	5,615,142	5,874,846	6,151,409	6,425,843	6,705,333	6,990,870	7,282,371	7,580,030	7,890,463
<b>SURPLUS / ( DEFICIT )</b>	<b>88,514</b>	<b>-201,728</b>	<b>-234,747</b>	<b>731,543</b>	<b>-143,911</b>	<b>-157,840</b>	<b>-206,253</b>	<b>-215,913</b>	<b>-226,774</b>	<b>-238,809</b>	<b>-252,102</b>	<b>-266,711</b>	<b>-292,778</b>
<b>HOUSING &amp; COMMUNITY AMENITIES</b>													
<b>HOUSING</b>													
Operating Revenues													
Housing Rental - Staff	103,428	56,000	56,000	57,120	58,262	59,428	60,913	62,436	63,997	65,597	67,237	68,918	70,641
Capital Grants and Contributions				225,000		80,652	82,668	84,735	86,853	89,025	91,250	93,531	95,870
Rent of Commercial Premises	122,400	76,000	76,000	77,520	79,070	80,652	82,668	84,735	86,853	89,025	91,250	93,531	95,870
<b>Total Operating Revenues</b>	<b>225,828</b>	<b>132,000</b>	<b>132,000</b>	<b>359,640</b>	<b>137,333</b>	<b>140,079</b>	<b>143,581</b>	<b>147,171</b>	<b>150,850</b>	<b>154,622</b>	<b>158,487</b>	<b>162,449</b>	<b>166,510</b>
Depreciation	114,000	90,000	136,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Repairs and Maintenance	149,346	82,000	105,000	107,100	109,242	111,427	114,213	117,068	119,995	122,994	126,069	129,221	135,763
<b>Total Operating Expenses</b>	<b>263,346</b>	<b>172,000</b>	<b>241,000</b>	<b>247,100</b>	<b>249,242</b>	<b>251,427</b>	<b>254,213</b>	<b>257,068</b>	<b>259,995</b>	<b>262,994</b>	<b>266,069</b>	<b>269,221</b>	<b>275,763</b>
<b>ENVIRONMENTAL &amp; PLANNING</b>													
<b>Operating Revenues</b>													
Construction Certificates	7,140	21,000	7,000	7,140	7,283	7,428	7,614	7,805	8,000	8,200	8,405	8,615	8,830
Local Development Application	15,000	62,000	139,000	85,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Section 149 Certificates	12,240	12,000	12,000	12,240	12,485	12,734	13,053	13,379	13,714	14,057	14,408	14,768	15,137



**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>RECREATION &amp; CULTURE</b>													
<b>PUBLIC LIBRARIES</b>													
<b>Operating Revenues</b>													
Library Fees & Fines	7,140	4,700	6,267	6,392	6,520	6,650	6,816	6,987	7,162	7,341	7,524	7,712	7,905
Photocopier Sales	1,020	400	533	544	555	566	580	595	609	625	640	656	673
Grant - Library	21,485	26,700	26,700	27,234	27,779	28,334	29,043	29,769	30,513	31,276	32,058	32,859	33,681
Grant-Local Priority Projects	10,200	10,200	10,200	10,404	10,612	10,824	11,095	11,372	11,657	11,948	12,247	12,553	12,867
Sale of Books	714	300	400	408	416	424	435	446	457	469	480	492	505
Library Activities	816	900	1,200	1,224	1,248	1,273	1,305	1,338	1,371	1,406	1,441	1,477	1,514
<b>Total Operating Revenues</b>	<b>41,375</b>	<b>43,200</b>	<b>45,300</b>	<b>46,206</b>	<b>47,130</b>	<b>48,073</b>	<b>49,275</b>	<b>50,506</b>	<b>51,769</b>	<b>53,063</b>	<b>54,390</b>	<b>55,750</b>	<b>57,143</b>
<b>Operating Expenses</b>													
Salaries( inc sick leave and ph)	230,000	174,000	232,000	242,000	251,075	260,490	270,259	279,718	289,508	299,641	310,128	320,983	332,217
Long Service Leave	5,750		5,800	6,050	6,277	6,512	6,756	6,993	7,238	7,491	7,753	8,025	8,305
Superannuation	21,850	15,270	22,040	22,990	23,852	24,747	25,675	26,573	27,503	28,466	29,462	30,493	31,561
Workers Compensation	9,200	9,000	9,280	9,680	10,043	10,420	10,810	11,189	11,580	11,986	12,405	12,839	13,289
Advertising	874	900	1,200	1,224	1,248	1,273	1,305	1,338	1,371	1,406	1,441	1,477	1,514
Internet Service	1,785	700	933	952	971	990	1,015	1,041	1,067	1,093	1,121	1,149	1,177
Books Maintenance	3,060	1,700	2,267	2,312	2,358	2,405	2,466	2,527	2,590	2,655	2,721	2,790	2,859
Building Maintenance	33,794	24,000	32,000	32,640	33,293	33,959	34,808	35,678	36,570	37,484	38,421	39,382	40,366
IT Costs	14,551	13,300	17,733	18,088	18,519	18,819	19,289	19,771	20,266	20,772	21,292	21,824	22,370
Purchase of Periodicals	2,331	1,100	1,467	1,496	1,526	1,556	1,595	1,635	1,676	1,718	1,761	1,805	1,850
Postage	2,214	1,500	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,523
Printing & Stationery	1,631	1,000	1,333	1,360	1,387	1,415	1,450	1,487	1,524	1,562	1,601	1,641	1,682
Village Libraries Expenses	583	500	667	680	694	707	725	743	762	781	800	820	841
Subscriptions	1,864	800	1,067	1,088	1,110	1,132	1,160	1,189	1,219	1,249	1,281	1,313	1,346
Sundry Expenses/Office expenses	1,165	600	800	816	832	849	870	892	914	937	961	985	1,009
Photocopier Service	200	0	0	0	0	0	0	0	0	0	0	0	0
Telephone	2,913	1,600	2,133	2,176	2,220	2,264	2,321	2,379	2,438	2,499	2,561	2,625	2,691
Library Activities	1,748	1,600	2,133	2,176	2,220	2,264	2,321	2,379	2,438	2,499	2,561	2,625	2,691
Depreciation	90,000	63,000	95,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
<b>Total Operating Expenses</b>	<b>425,514</b>	<b>310,570</b>	<b>429,853</b>	<b>437,768</b>	<b>449,636</b>	<b>461,926</b>	<b>475,001</b>	<b>487,761</b>	<b>500,950</b>	<b>514,582</b>	<b>528,672</b>	<b>543,237</b>	<b>558,290</b>
<b>REGIONAL MUSEUM</b>													
<b>Operating Revenues</b>													
Admission Fees	36,760	28,000	38,000	38,760	39,535	40,326	41,334	42,367	43,427	44,512	45,625	46,766	49,133
Tour Income	3,394	200	500	510	520	531	544	557	571	586	600	615	646
Kiosk / Shop Sales	65,280	46,000	65,000	66,300	67,626	68,979	70,703	72,471	74,282	76,139	78,043	79,994	84,044
Capital Grants and Contributions							10,000,000						
<b>Total Operating Revenues</b>	<b>107,434</b>	<b>74,200</b>	<b>103,500</b>	<b>105,570</b>	<b>107,681</b>	<b>109,835</b>	<b>10,112,581</b>	<b>115,395</b>	<b>118,280</b>	<b>121,237</b>	<b>124,268</b>	<b>127,375</b>	<b>133,823</b>





**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Capital Grants and Contributions</b>													
<b>Total Operating Revenues</b>	85,300	148,000	148,000	89,760	91,555	93,386	2,500,000	98,114	100,567	103,081	105,658	108,300	111,030
<b>Operating Expenses</b>													
Electricity	52,916	33,300	42,000	52,500	53,550	54,621	55,987	57,386	58,821	60,291	61,799	63,344	64,927
Contract	195,000	193,000	193,000	196,860	200,797	204,813	209,933	215,182	220,561	226,075	231,727	237,520	243,458
Maintenance	40,000	62,200	75,000	45,000	45,900	46,818	47,988	49,188	50,418	51,678	52,970	54,295	55,652
Water Costs	30,000	40,300	40,300	25,000	25,000	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,918
Water Slide M & R	1,066	500	1,500	1,530	1,561	1,592	1,632	1,672	1,714	1,757	1,801	1,846	1,892
Chemicals	35,072	29,300	33,000	33,660	34,333	35,020	35,895	36,793	37,713	38,655	39,622	40,612	41,628
Telephone	588	200	500	510	520	531	544	557	571	586	600	615	631
Plant & Equipment Maintenance	7,140	11,000	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Rates & Insurance	22,816	13,700	20,000	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	25,229
Depreciation	147,000	80,000	121,000	121,000	121,000	121,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000
<b>Total Operating Expenses</b>	531,598	463,500	541,300	511,760	519,575	527,547	547,710	558,128	568,806	579,751	590,970	602,470	614,256
<b>PARKS, GARDENS &amp; RESERVES</b>													
<b>Operating Revenues</b>													
Ward Oval Fees inc lights	12,429	12,800	13,500	13,770	14,045	14,326	14,684	15,052	15,428	15,814	16,209	16,614	17,029
Dalton Park Complex Leases	3,585	3,800	3,800	3,876	3,954	4,033	4,133	4,237	4,343	4,451	4,563	4,677	4,793
Other Leases	791	500	500	510	520	531	544	557	571	586	600	615	631
<b>Capital Grants and Contributions</b>													
<b>Total Operating Revenues</b>	550,000	17,100	17,800	637,156	18,519	18,890	19,362	19,846	20,342	20,850	21,372	21,906	22,454
<b>Operating Expenses</b>													
Acacia Park	9,079	9,200	12,267	12,512	12,762	13,017	13,343	13,676	14,018	14,369	14,728	15,096	15,474
Apex Park	12,107	9,700	12,933	13,192	13,456	13,725	14,068	14,420	14,780	15,150	15,529	15,917	16,315
Dalton Park	25,000	21,000	28,000	28,560	29,131	29,714	30,457	31,218	31,999	32,799	33,618	34,459	35,320
Dalton Park Horse Sports Complex	24,213	19,900	26,533	27,064	27,605	28,157	28,861	29,583	30,322	31,080	31,857	32,654	33,470
Drummond Park	99,273	57,700	76,933	78,472	80,041	81,642	83,683	85,775	87,920	90,118	92,371	94,680	97,047
Skate Park	1,000	26,300	35,067	35,768	36,483	37,213	38,143	39,097	40,074	41,076	42,103	43,156	44,235
Great Heritage Park	34,983	0	0	0	0	0	0	0	0	0	0	0	0
Lions Park	10,593	6,900	9,200	9,384	9,572	9,763	10,007	10,257	10,514	10,777	11,046	11,322	11,605
Mulgla Place Park	6,809	6,600	8,800	8,976	9,156	9,339	9,572	9,811	10,057	10,308	10,566	10,830	11,101
Newey/Little Tassie Park	45,399	31,100	41,467	42,296	43,142	44,005	45,105	46,232	47,388	48,573	49,787	51,032	52,308
Bathurst Street Reserve	9,761	5,700	7,600	7,752	7,907	8,065	8,267	8,473	8,685	8,902	9,125	9,353	9,587
Ward Oval	197,466	167,390	223,187	227,650	232,203	236,847	242,769	248,838	255,059	261,435	267,971	274,670	281,537
Euabalong Park	9,837	5,400	7,200	7,344	7,491	7,641	7,832	8,028	8,228	8,434	8,645	8,861	9,082
Euabalong Sports Ground	10,593	8,300	11,067	11,288	11,514	11,744	12,038	12,339	12,647	12,963	13,287	13,619	13,960
Euabalong West Park	4,540	3,200	4,267	4,352	4,439	4,528	4,641	4,757	4,876	4,998	5,123	5,251	5,382
Nymagee Park	12,863	5,500	7,333	7,480	7,630	7,782	7,977	8,176	8,381	8,590	8,805	9,025	9,251
Jandra Estate Park	3,783	1,500	2,000	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,523





**COBAR SHIRE COUNCIL**

Cobar Shire Council - 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Bicycle Paths/Street Signs Replacement	7,373	2,400	7,373	7,521	7,671	7,825	8,020	8,221	8,426	8,637	8,853	9,074	9,301
Tree Program			15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
<b><u>NYMAGEE STREETS</u></b>													
Urban Streets - Unsealed	2,263	4,000	2,263	2,308	2,354	2,401	2,461	2,523	2,586	2,651	2,717	2,785	2,854
Urban Streets - Sealed	7,919	4,323	7,919	8,078	8,239	8,404	8,614	8,830	9,050	9,277	9,509	9,746	9,990
Street Signs Maintenance	1,131		1,131	1,154	1,177	1,201	1,231	1,261	1,293	1,325	1,358	1,392	1,427
<b><u>EUABALONG STREETS</u></b>													
Urban Streets - Unsealed	26,758	11,500	26,758	27,293	27,839	28,396	29,106	29,833	30,579	31,344	32,127	32,930	33,754
Urban Streets - Sealed	20,961	18,000	20,961	21,380	21,808	22,244	22,800	23,370	23,954	24,553	25,167	25,796	26,441
Street Signs Maintenance	1,131		1,131	1,154	1,177	1,201	1,231	1,261	1,293	1,325	1,358	1,392	1,427
<b><u>EUABALONG WEST STREETS</u></b>													
Urban Streets - Unsealed	6,789	3,800	6,789	6,924	7,063	7,204	7,384	7,569	7,758	7,952	8,151	8,355	8,563
Urban Streets - Sealed	13,576	1,634	13,576	13,848	14,125	14,407	14,767	15,137	15,515	15,903	16,300	16,708	17,126
Street Signs Maintenance	679		679	692	706	720	738	757	776	795	815	835	856
<b><u>MOUNT HOPE STREETS</u></b>													
Urban Streets - Unsealed	1,131	1,900	1,131	1,154	1,177	1,201	1,231	1,261	1,293	1,325	1,358	1,392	1,427
Urban Streets - Sealed	2,263	400	2,263	2,308	2,354	2,401	2,461	2,523	2,586	2,650	2,717	2,785	2,854
Street Signs	679	0	679	692	706	720	738	757	776	795	815	835	856
<b>Total Operating Expenses</b>	<b>218,482</b>	<b>108,657</b>	<b>235,482</b>	<b>238,151</b>	<b>242,914</b>	<b>247,773</b>	<b>253,967</b>	<b>260,316</b>	<b>266,824</b>	<b>273,495</b>	<b>280,332</b>	<b>287,340</b>	<b>294,524</b>
<b><u>SHIRE RURAL ROADS</u></b>													
All Urban Roads	283,490		0	0	0	0	0	0	0	0	0	0	0
All Shire Roads Expenditure	1,274,000	1,426,000	1,426,000	1,299,480	1,325,470	1,351,979	1,385,778	1,420,423	1,455,934	1,492,332	1,529,640	1,567,881	1,607,078
<b>Total Operating Expenses</b>	<b>1,557,490</b>	<b>1,426,000</b>	<b>1,426,000</b>	<b>1,299,480</b>	<b>1,325,470</b>	<b>1,351,979</b>	<b>1,385,778</b>	<b>1,420,423</b>	<b>1,455,934</b>	<b>1,492,332</b>	<b>1,529,640</b>	<b>1,567,881</b>	<b>1,607,078</b>
<b><u>STATE ROADS</u></b>													
Operating Revenues	840,331	680,000	840,000	856,800	873,936	891,415	913,700	936,543	959,956	983,955	1,008,554	1,033,768	1,059,612
State Roads Contract - RMCC	840,331	680,000	840,000	856,800	873,936	891,415	913,700	936,543	959,956	983,955	1,008,554	1,033,768	1,059,612
<b>Total Operating Revenues</b>	<b>840,331</b>	<b>680,000</b>	<b>840,000</b>	<b>856,800</b>	<b>873,936</b>	<b>891,415</b>	<b>913,700</b>	<b>936,543</b>	<b>959,956</b>	<b>983,955</b>	<b>1,008,554</b>	<b>1,033,768</b>	<b>1,059,612</b>
<b><u>REGIONAL ROADS</u></b>													
Operating Expenses													
State Roads Contract - RMCC	840,331	680,000	840,000	856,800	873,936	891,415	913,700	936,543	959,956	983,955	1,008,554	1,033,768	1,059,612
<b>Total Operating Expenses</b>	<b>840,331</b>	<b>680,000</b>	<b>840,000</b>	<b>856,800</b>	<b>873,936</b>	<b>891,415</b>	<b>913,700</b>	<b>936,543</b>	<b>959,956</b>	<b>983,955</b>	<b>1,008,554</b>	<b>1,033,768</b>	<b>1,059,612</b>
<b><u>GRANTS</u></b>													
Operating Revenues													
Grants annual	1,710,418	1,250,000	1,710,500	1,744,710	1,779,604	1,815,196	1,860,576	1,907,091	1,954,768	2,003,637	2,053,728	2,105,071	2,157,698
Grants (Repair Program)	400,000		400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
<b>Total Operating Revenues</b>	<b>2,110,418</b>	<b>1,250,000</b>	<b>2,110,500</b>	<b>1,744,710</b>	<b>2,179,604</b>	<b>1,815,196</b>	<b>2,260,576</b>	<b>1,907,091</b>	<b>2,354,768</b>	<b>2,003,637</b>	<b>2,453,728</b>	<b>2,105,071</b>	<b>2,557,698</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

2017-2018 to 31.03      projection      2018-2019      2019-2020      2020-2021      2021-2022      2022-2023      2023-2024      2024-2025      2025-2026      2026-2027      2027-2028

	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Operating Expenses</b>											
All Regional Roads Expenditure	1,310,418	1,310,400	1,379,604	1,415,196	1,460,576	1,507,091	1,154,768	1,203,637	1,253,728	1,305,071	1,357,698
<b>Total Regional Roads Expenses</b>	<b>1,310,418</b>	<b>1,310,400</b>	<b>1,379,604</b>	<b>1,415,196</b>	<b>1,460,576</b>	<b>1,507,091</b>	<b>1,154,768</b>	<b>1,203,637</b>	<b>1,253,728</b>	<b>1,305,071</b>	<b>1,357,698</b>
Depreciation	3,600,000	3,230,000	3,630,000	4,230,000	4,230,000	4,230,000	4,230,000	5,230,000	5,230,000	5,230,000	5,230,000
	<b>3,600,000</b>	<b>3,230,000</b>	<b>3,630,000</b>	<b>4,230,000</b>	<b>4,230,000</b>	<b>4,230,000</b>	<b>4,230,000</b>	<b>5,230,000</b>	<b>5,230,000</b>	<b>5,230,000</b>	<b>5,230,000</b>
<b>AERODROMES</b>											
<b>Operating Revenues</b>											
Aerodrome Terminal Fees	3,060	5,000	5,100	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,307
Aerodrome Landing Fees	90,000	71,500	72,930	96,900	99,323	101,806	104,951	106,959	109,633	112,374	115,184
Refuelling Fees	3,000	400	408	424	435	446	457	469	480	492	505
Capital Grants and Contributions	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
<b>Total Operating Revenues</b>	<b>96,060</b>	<b>76,900</b>	<b>78,438</b>	<b>102,631</b>	<b>1,605,196</b>	<b>1,07,826</b>	<b>110,522</b>	<b>113,285</b>	<b>116,117</b>	<b>119,020</b>	<b>121,995</b>
<b>Operating Expenses</b>											
Commission paid to AVDATA	6,120	7,600	7,752	8,065	8,267	8,473	8,685	8,902	9,125	9,353	9,587
Roads & Car park M & R	4,590	2,667	2,720	2,830	2,901	2,973	3,047	3,124	3,202	3,282	3,364
Electrical Repairs	18,000	3,300	4,488	4,669	4,786	4,906	5,028	5,154	5,283	5,415	5,550
General Maintenance	80,000	90,000	81,600	83,232	85,313	87,446	89,632	91,873	94,169	96,524	98,937
Terminal Building M & R	17,500	14,000	14,280	14,857	15,228	15,609	15,999	16,399	16,809	17,229	17,660
Movement Area Maintenance - Airside	15,000	5,400	7,344	7,641	7,832	8,028	8,228	8,434	8,645	8,861	9,082
Licence Requirement	12,000	13,000	13,260	13,796	14,141	14,494	14,856	15,228	15,609	15,999	16,399
Fencing & Security	3,500	2,000	2,720	2,830	2,901	2,973	3,047	3,124	3,202	3,282	3,364
Control of Vegetation	12,000	18,700	22,372	23,819	23,857	24,454	25,065	25,692	26,334	26,992	27,667
Telephone	1,530	500	680	707	725	743	762	781	800	820	841
Insurance Airport Operations	3,570	3,300	4,488	4,669	4,786	4,906	5,028	5,154	5,283	5,415	5,550
Nymagee Aerodrome - Maint	5,000	3,333	3,400	3,537	3,626	3,716	3,809	3,905	4,002	4,102	4,205
Mt Hope Aerodrome - Maint	3,000	1,600	2,176	2,220	2,264	2,321	2,379	2,438	2,501	2,561	2,625
Eubalong Aerodrome - Maint	3,000	2,667	2,720	2,830	2,901	2,973	3,047	3,124	3,202	3,282	3,364
Depreciation	68,000	43,700	69,360	72,162	73,966	75,815	77,711	79,654	81,645	83,686	85,778
<b>Total Operating Expenses</b>	<b>252,810</b>	<b>191,200</b>	<b>237,760</b>	<b>242,515</b>	<b>253,549</b>	<b>259,888</b>	<b>266,385</b>	<b>273,045</b>	<b>279,871</b>	<b>286,868</b>	<b>294,039</b>

	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>TRANSPORT &amp; COMMUNICATIONS</b>											
<b>SUMMARY</b>											
Total Operating Revenues	6,635,421	1,994,800	5,323,079	5,494,967	7,611,578	5,671,104	6,193,618	5,938,458	6,471,027	6,202,963	16,738,197
Total Operating Expenses	8,497,151	5,877,457	8,425,053	9,265,125	9,401,003	9,540,279	9,283,036	10,429,361	10,579,345	10,733,079	10,889,177
<b>SURPLUS / (DEFICIT)</b>	<b>-1,861,730</b>	<b>-3,882,657</b>	<b>-3,101,974</b>	<b>-3,770,158</b>	<b>-1,789,425</b>	<b>-3,869,175</b>	<b>-3,089,418</b>	<b>-4,490,903</b>	<b>-4,108,318</b>	<b>-4,530,116</b>	<b>5,849,019</b>
<b>ECONOMIC AFFAIRS</b>											
<b>CARAVAN PARKS</b>											
Caravan Park Lease	130,050	84,000	132,600	137,957	141,406	144,941	148,565	152,279	156,086	159,988	163,988

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget			Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Eualong Caravan Park	102	745	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
<b>Total Operating Revenues</b>	<b>130,152</b>	<b>84,745</b>	<b>131,000</b>	<b>133,620</b>	<b>136,292</b>	<b>139,018</b>	<b>142,494</b>	<b>146,056</b>	<b>149,707</b>	<b>153,450</b>	<b>157,286</b>	<b>161,219</b>	<b>165,249</b>
<b>Operating Expenses</b>													
Cobar Caravan Park R&M	7,807	5,000	8,000	8,160	8,323	8,490	8,702	8,919	9,142	9,371	9,605	9,845	10,092
Eualong Caravan Park Maint	3,496	3,000	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,307
Depreciation	29,000	20,600	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,023
<b>Total Operating Expenses</b>	<b>40,303</b>	<b>28,600</b>	<b>42,000</b>	<b>42,260</b>	<b>42,525</b>	<b>42,796</b>	<b>43,141</b>	<b>43,494</b>	<b>43,856</b>	<b>44,228</b>	<b>44,609</b>	<b>45,000</b>	<b>45,422</b>
<b>PRIVATE WORKS</b>													
<b>Operating Revenues</b>													
Private Works Inc RMS	5,500,000	3,800,000	4,400,000	3,500,000	3,570,000	3,641,400	3,732,435	3,825,746	3,921,390	4,019,424	4,119,910	4,222,908	4,328,480
<b>Total Operating Revenues</b>	<b>5,500,000</b>	<b>3,800,000</b>	<b>4,400,000</b>	<b>3,500,000</b>	<b>3,570,000</b>	<b>3,641,400</b>	<b>3,732,435</b>	<b>3,825,746</b>	<b>3,921,390</b>	<b>4,019,424</b>	<b>4,119,910</b>	<b>4,222,908</b>	<b>4,328,480</b>
<b>Operating Expenses</b>													
Cost of private works	4,675,000	3,000,000	3,900,000	3,045,000	3,105,900	3,168,018	3,247,218	3,328,399	3,411,609	3,496,899	3,584,322	3,673,930	3,765,778
<b>Total Operating Expenses</b>	<b>4,675,000</b>	<b>3,000,000</b>	<b>3,900,000</b>	<b>3,045,000</b>	<b>3,105,900</b>	<b>3,168,018</b>	<b>3,247,218</b>	<b>3,328,399</b>	<b>3,411,609</b>	<b>3,496,899</b>	<b>3,584,322</b>	<b>3,673,930</b>	<b>3,765,778</b>
<b>Operating Expenses</b>													
Rates on Vacant Land for Sale	16,785		17,000	17,391	17,913	18,450	19,004	19,574	20,161	20,766	21,389	22,030	22,691
<b>Total Operating Expenses</b>	<b>16,785</b>	<b>0</b>	<b>17,000</b>	<b>17,391</b>	<b>17,913</b>	<b>18,450</b>	<b>19,004</b>	<b>19,574</b>	<b>20,161</b>	<b>20,766</b>	<b>21,389</b>	<b>22,030</b>	<b>22,691</b>
<b>TOURISM</b>													
<b>Operating Revenues</b>													
Celebrations & Festivals	6,120	7,700	7,700	7,854	8,011	8,171	8,376	8,585	8,800	9,020	9,245	9,476	9,713
Leaseback Revenue	2,860	2,100	2,800	2,860	2,860	2,860	2,860	2,860	2,860	2,860	2,860	2,860	2,860
Grant -150 Years				10,000									
Grant -Museum	0												0
<b>Total Operating Revenues</b>	<b>8,980</b>	<b>9,800</b>	<b>10,500</b>	<b>10,714</b>	<b>20,871</b>	<b>11,031</b>	<b>11,236</b>	<b>11,445</b>	<b>11,660</b>	<b>11,880</b>	<b>12,105</b>	<b>12,336</b>	<b>12,573</b>
<b>Operating Expenses</b>													
Salaries( inc sick leave and ph)	112,000	77,000	100,000	206,550	214,296	222,332	230,669	238,743	247,099	255,747	264,698	273,963	283,551
Long Service Leave	2,800	1,925	2,500	5,164	5,357	5,558	5,767	5,969	6,177	6,394	6,617	6,849	7,089
Superannuation	10,640	12,800	16,000	19,622	20,358	21,122	21,914	22,681	23,474	24,296	25,146	26,026	26,937
Workers Compensation	4,480	5,300	6,500	8,262	8,572	8,893	9,227	9,550	9,884	10,230	10,588	10,959	11,342
Vehicle Expenses	18,360	13,800	18,360	18,000	18,360	18,727	19,195	19,675	20,167	20,671	21,188	21,718	22,261
Travel Costs	2,040	1,600	2,000	3,000	3,060	3,121	3,199	3,279	3,361	3,445	3,531	3,620	3,710
Subscriptions	5,500	5,500	5,500	6,000	6,120	6,242	6,398	6,558	6,722	6,890	7,063	7,239	7,420
Advertising	22,431	5,900	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Events	18,360	10,400	15,000	30,000	60,000	30,000	20,000	20,500	21,013	21,538	22,076	22,628	23,174
Office Equipment M & R	582	0	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Signage	5,000	0	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,307
Postage	1,165	0	1,000	1,000	1,020	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237
<b>Total Operating Expenses</b>	<b>197,858</b>	<b>134,225</b>	<b>186,860</b>	<b>319,018</b>	<b>358,991</b>	<b>339,321</b>	<b>340,278</b>	<b>351,461</b>	<b>363,017</b>	<b>374,959</b>	<b>387,299</b>	<b>400,052</b>	<b>413,811</b>

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>ECONOMIC DEVELOPMENT</b>													
<b>Operating Revenues</b>													
Leaseback Revenue	1,976	2,100	2,800	2,860	2,860	3,120	3,120	3,120	3,120	3,120	3,120	3,120	3,120
<b>Total Operating Revenues</b>	<b>1,976</b>	<b>2,100</b>	<b>2,800</b>	<b>2,860</b>	<b>2,860</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>
<b>Operating Expenses</b>													
Salaries( inc sick leave and ph)	140,000	93,700	124,933	108,938	113,023	117,261	121,365	125,613	130,009	134,560	139,269	144,144	
Long Service Leave	3,500		3,123	2,625	2,723	2,932	3,034	3,140	3,250	3,364	3,482	3,604	
Superannuation	13,300	8,300	11,869	10,349	10,737	11,140	11,530	11,933	12,351	12,783	13,231	13,694	
Workers Compensation	5,600	5,400	7,000	4,200	4,358	4,690	4,855	5,025	5,200	5,382	5,571	5,766	
Vehicle Expenses	18,360	13,700	18,300	18,360	18,777	19,195	19,675	20,167	20,671	21,188	21,718	22,261	
Training & Conferences	2,828	0	0	0	0	0	0	0	0	0	0	0	
Advertising	3,673	0	0	5,100	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,184	
Telephone	699	200	300	1,000	1,040	1,066	1,093	1,120	1,148	1,177	1,207	1,237	
Business Awards	500	1,000	1,000	1,020	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261	
<b>Total Operating Expenses</b>	<b>188,461</b>	<b>122,300</b>	<b>166,525</b>	<b>146,820</b>	<b>157,137</b>	<b>162,704</b>	<b>168,132</b>	<b>173,743</b>	<b>179,544</b>	<b>185,541</b>	<b>191,740</b>	<b>198,149</b>	
<b>OTHER INCOME</b>													
Interest Income	150,000	192,300	256,400	264,000	264,000	264,000	264,000	264,000	264,000	264,000	264,000	264,000	264,000
<b>Total Other Income</b>	<b>150,000</b>	<b>192,300</b>	<b>256,400</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>	<b>264,000</b>
<b>Operating Expenses</b>													
Interest on Loans	89,453	69,000	49,400	72,276	66,950	49,301	30,574	30,574	13,166	7,525	3,399	182	0
<b>Total Interest Paid</b>	<b>89,453</b>	<b>69,000</b>	<b>49,400</b>	<b>72,276</b>	<b>66,950</b>	<b>49,301</b>	<b>30,574</b>	<b>30,574</b>	<b>13,166</b>	<b>7,525</b>	<b>3,399</b>	<b>182</b>	<b>0</b>
<b>ECONOMIC AFFAIRS SUMMARY</b>													
<b>Total Operating Revenues</b>	<b>5,791,108</b>	<b>4,088,945</b>	<b>4,800,700</b>	<b>3,994,023</b>	<b>4,058,570</b>	<b>4,153,284</b>	<b>4,250,367</b>	<b>4,349,877</b>	<b>4,451,874</b>	<b>4,556,421</b>	<b>4,663,582</b>	<b>4,773,422</b>	
<b>Total Operating Expenses</b>	<b>5,207,860</b>	<b>3,354,125</b>	<b>4,344,785</b>	<b>3,642,765</b>	<b>3,792,673</b>	<b>3,861,646</b>	<b>3,941,634</b>	<b>4,025,552</b>	<b>4,123,920</b>	<b>4,226,558</b>	<b>4,332,934</b>	<b>4,445,851</b>	
<b>SURPLUS / (DEFICIT)</b>	<b>583,248</b>	<b>734,820</b>	<b>455,915</b>	<b>268,429</b>	<b>265,897</b>	<b>291,638</b>	<b>308,733</b>	<b>324,324</b>	<b>327,954</b>	<b>329,863</b>	<b>330,648</b>	<b>327,571</b>	
<b>GENERAL PURPOSE REVENUES</b>													
<b>OPERATING REVENUES</b>													
<b>Rates</b>													
Residential	1,140,739	1,140,800	1,140,800	1,177,196	1,212,512	1,248,887	1,286,354	1,324,944	1,364,693	1,405,634	1,447,803	1,491,237	1,535,974
Farm/land	674,556	676,000	676,000	694,966	715,815	737,289	759,408	782,190	805,656	829,826	854,771	880,362	906,773
Mining	1,621,440	1,532,300	1,532,300	1,728,962	1,780,831	1,834,256	1,889,283	1,945,962	2,004,341	2,126,405	2,190,197	2,255,903	
Commercial	391,283	393,600	393,600	408,292	420,541	433,157	446,152	459,536	473,322	487,522	502,148	517,212	532,728
Pensioner Abandonments	-55,324	-48,400	-48,400	-49,513	-50,999	-52,529	-54,104	-55,728	-57,399	-60,895	-62,722	-64,603	
Extra Charges	6,494	11,600	11,600	11,867	12,223	12,589	12,967	13,356	13,757	14,170	14,595	15,033	
Legal Costs Rate Recovery	14,713	39,500	39,500	40,409	41,621	42,869	44,155	45,480	46,845	48,250	49,697	51,188	
Pensioner Rate Subsidy	41,162	36,800	36,800	37,646	38,776	39,939	41,137	42,371	43,642	44,952	46,300	47,689	49,120

**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

Grants	2017-2018		to 31.03		projection		2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Financial Assist Grant	3,823,686	1,449,800	1,933,067	3,905,260	3,983,365	4,063,032	4,164,608	4,268,723	4,375,441	4,484,827	4,596,948	4,711,872	4,829,669			
<b>Total Operating Revenues</b>	<b>7,663,750</b>	<b>5,232,000</b>	<b>5,715,267</b>	<b>7,955,084</b>	<b>8,154,684</b>	<b>8,359,491</b>	<b>8,589,961</b>	<b>8,826,836</b>	<b>9,070,298</b>	<b>9,320,530</b>	<b>9,577,721</b>	<b>9,842,068</b>	<b>10,113,771</b>			
<b>GENERAL PURPOSE REVENUES</b>																
<b>SUMMARY</b>																
Total Operating Revenues	7,663,750	5,232,000	5,715,267	7,955,084	8,154,684	8,359,491	8,589,961	8,826,836	9,070,298	9,320,530	9,577,721	9,842,068	10,113,771			
<b>SURPLUS / ( DEFICIT )</b>	<b>7,663,750</b>	<b>5,232,000</b>	<b>5,715,267</b>	<b>7,955,084</b>	<b>8,154,684</b>	<b>8,359,491</b>	<b>8,589,961</b>	<b>8,826,836</b>	<b>9,070,298</b>	<b>9,320,530</b>	<b>9,577,721</b>	<b>9,842,068</b>	<b>10,113,771</b>			
TOTAL REVENUE	33,941,336	20,212,042	26,530,041	33,056,043	32,423,435	32,907,422	48,295,437	34,721,783	36,131,885	36,786,585	38,311,614	38,999,575	50,454,199			
TOTAL EXPENSES	32,324,748	21,792,811	29,416,490	31,423,761	32,307,448	33,757,966	34,616,201	35,533,126	36,074,053	38,121,327	39,053,591	40,082,908	41,157,690			
<b>SURPLUS / DEFICIT</b>	<b>1,616,588</b>	<b>-1,580,769</b>	<b>-2,886,448</b>	<b>1,632,282</b>	<b>115,987</b>	<b>-850,543</b>	<b>13,679,235</b>	<b>-811,343</b>	<b>57,833</b>	<b>-1,334,743</b>	<b>-741,977</b>	<b>-1,143,334</b>	<b>9,296,509</b>			
check total	1,616,588	-1,580,769	-2,886,448	1,632,282	115,987	-850,543	13,679,235	-811,343	57,833	-1,334,743	-741,977	-1,143,334	9,296,509			
check total	0	0	0	0	0	0	0	0	0	0	0	0	0			
<b>Summary of General Fund</b>																
GOVERNANCE	-553,088	-409,075	-549,412	-579,787	-608,929	-693,283	-654,120	-673,063	-692,616	-783,187	-733,245	-754,425	-776,397			
CORPORATE SUPPORT	-1,997,642	-1,405,882	-1,971,338	-1,739,539	-1,823,403	-1,892,557	-1,962,152	-2,030,612	-2,100,103	-2,170,664	-2,242,332	-2,315,146	-2,389,149			
PUBLIC ORDER & SAFETY	-249,446	-112,533	-338,767	-358,590	-369,748	-378,075	-388,048	-398,111	-408,454	-419,083	-430,007	-441,235	-452,694			
PUBLIC HEALTH	-270,296	-123,440	-175,742	-179,016	-187,927	-197,217	-206,246	-214,804	-223,696	-232,932	-242,528	-252,495	-262,848			
ENVIRONMENT	-11,111	229,300	61,827	50,375	31,124	87,100	41,285	45,850	50,589	55,506	120,608	65,901	71,392			
COMMUNITY SERVICES & EDUCATION	88,514	-201,728	-234,747	731,543	-143,911	-157,840	-206,253	-215,913	-226,774	-238,809	-252,102	-266,711	-292,778			
HOUSING AND COMMUNITY AMENITIES	-331,064	-226,715	-330,763	-153,375	-405,985	-413,785	-422,441	-431,327	-440,449	-449,813	-459,426	-469,294	-484,333			
RECREATION AND CULTURE	-1,441,597	-1,414,659	-1,906,273	-1,257,954	-2,018,224	-2,057,086	10,388,145	-2,156,571	-2,202,605	-2,249,995	-2,298,783	-2,349,014	-2,403,441			
MINING & MANUFACTURING	-2,949	-200	-3,467	-2,914	-2,972	-3,032	-3,107	-3,185	-3,265	-3,346	-3,430	-3,516	-3,604			
TRANSPORT & COMMUNICATION	-1,861,730	-3,882,657	-3,608,948	-3,101,974	-2,748,606	-3,770,158	-1,789,425	-3,869,175	-3,089,418	-4,490,903	-4,108,318	-4,530,116	5,849,019			
ECONOMIC AFFAIRS	585,248	734,820	455,915	268,429	239,883	265,897	291,638	308,733	324,324	327,954	329,863	330,648	327,571			
GENERAL PURPOSE REVENUES	7,663,750	5,232,000	5,715,267	7,955,084	8,154,684	8,359,491	8,589,961	8,826,836	9,070,298	9,320,530	9,577,721	9,842,068	10,113,771			
GAIN OR LOSS ON DISPOSAL	0	0	0	0	0	0	0	0	0	0	0	0	0			
<b>Total General Fund</b>	<b>1,616,588</b>	<b>-1,580,769</b>	<b>-2,886,448</b>	<b>1,632,282</b>	<b>115,987</b>	<b>-850,543</b>	<b>13,679,235</b>	<b>-811,343</b>	<b>57,833</b>	<b>-1,334,743</b>	<b>-741,977</b>	<b>-1,143,334</b>	<b>9,296,509</b>			
less: Capital Income and Contributions				1,800,500	400,000	0	14,500,000	0	400,000	0	400,000	0	10,400,000			
<b>Operating Surplus / Deficit</b>	<b>1,616,588</b>	<b>-1,580,769</b>	<b>-2,886,448</b>	<b>-168,218</b>	<b>-284,013</b>	<b>-850,543</b>	<b>-820,765</b>	<b>-811,343</b>	<b>-342,167</b>	<b>-1,334,743</b>	<b>-1,141,977</b>	<b>-1,143,334</b>	<b>-1,103,491</b>			
check total	0	0	0	0	0	0	0	0	0	0	0	0	0			



**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

2017-2018	to 31.03	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
<b>Budget</b>	<b>projection</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>

**WATER FUND**

**Operating Revenue**

	2017-2018	to 31.03	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget	projection	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Rates</b>	<b>653,900</b>	<b>653,900</b>	<b>668,940</b>	<b>689,008</b>	<b>709,678</b>	<b>730,968</b>	<b>752,898</b>	<b>775,484</b>	<b>798,749</b>	<b>822,711</b>	<b>847,393</b>	<b>872,815</b>
Water Access Charge	-20,400	-20,400	-20,869	-21,495	-22,140	-22,804	-23,488	-24,193	-24,919	-25,666	-26,436	-27,230
Pensioner Abandonments	24,000	24,000	24,552	25,289	26,047	26,829	27,633	28,462	29,316	30,196	31,102	32,035
Nymagee Water Rates	6,300	6,300	6,445	6,638	6,837	7,043	7,254	7,471	7,696	7,926	8,164	8,409
Mt Hope	0	0	0	0	0	0	0	0	0	0	0	0
Pensioner Abandonments	-609	43,500	44,501	45,836	47,211	48,627	50,086	51,588	53,136	54,730	56,372	58,063
Euabalong Water	-2,132	-1,500	-1,535	-1,581	-1,628	-1,677	-1,727	-1,779	-1,832	-1,887	-1,944	-2,002
Pensioner Abandonment's	24,868	26,400	27,007	27,817	28,652	29,511	30,397	31,309	32,248	33,215	34,212	35,238
Euabalong West Water	-609	-500	-512	-527	-543	-559	-576	-593	-611	-629	-648	-667
Pensioner Abandonment's												
<b>User Charges</b>	<b>2,200,000</b>	<b>2,250,000</b>	<b>2,301,750</b>	<b>2,485,890</b>	<b>2,560,467</b>	<b>2,637,281</b>	<b>2,782,331</b>	<b>2,865,801</b>	<b>2,951,775</b>	<b>3,040,328</b>	<b>3,131,538</b>	<b>3,225,484</b>
Water Usage	107,590	110,000	143,220	154,678	159,318	164,097	173,123	178,317	183,666	189,176	194,851	200,697
Sales - Standpipe Etc.	508	2,200	2,558	2,634	2,713	2,795	2,878	2,965	3,054	3,145	3,240	3,337
House Connections	30,000	43,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Interest												
Cobar Water Pensioner Rate Subsidy (PRS)	12,688	11,300	11,560	11,907	12,264	12,632	13,011	13,401	13,803	14,217	14,644	15,083
Nymagee Water PRS	355	200	205	211	217	224	230	237	244	252	259	267
Euabalong Water PRS	812	600	614	632	651	671	691	712	733	755	778	801
Section 64 Contributions	14,900	18,000	18,414	18,966	19,535	20,121	20,725	21,347	21,987	22,647	23,326	24,026
Capital Grants and Contributions												
<b>Total Operating Revenues</b>	<b>3,075,343</b>	<b>2,740,400</b>	<b>3,197,300</b>	<b>3,485,903</b>	<b>3,589,280</b>	<b>3,695,758</b>	<b>3,875,466</b>	<b>3,990,530</b>	<b>4,109,045</b>	<b>4,231,117</b>	<b>4,356,850</b>	<b>4,486,356</b>

**Operating Expenses**

<b>Filtration Plant</b>												
Administration Charges	29,920	22,400	30,750	31,903	33,099	34,341	35,543	36,787	38,074	39,407	40,786	42,214
Engineering Charges	96,900	66,600	99,323	103,047	106,911	110,921	114,803	118,821	122,980	127,284	131,739	136,350
Governance Charges	44,200	33,100	45,305	47,004	48,767	50,595	52,366	54,199	56,096	58,059	60,091	62,195
OROC Initiatives / Consultants	74,000	16,000	50,000	51,875	53,820	55,839	57,793	59,816	61,909	64,076	66,319	68,640
Wages & salaries	256,875	245,000	290,000	300,875	312,158	323,864	335,199	346,931	359,074	371,641	384,649	398,111
Vehicle Expenses	9,180	4,600	9,000	9,180	9,364	9,598	9,838	10,084	10,336	10,594	10,859	11,130
Filtration Plant Maintenance & Repair	168,300	145,000	168,300	171,666	175,099	179,477	183,964	188,563	193,277	198,109	203,062	208,138
Licences & Permits	32,640	7,600	33,252	33,917	34,595	35,284	36,347	37,255	38,187	39,141	40,120	41,123
Chemicals	185,640	175,000	214,200	218,484	222,854	228,454	234,136	239,989	245,986	252,138	258,442	264,903
Purchase of Raw Water	1,450,000	951,500	1,530,000	1,560,000	1,591,812	1,631,607	1,713,188	1,756,017	1,799,918	1,844,916	1,891,039	1,938,315
Telephone	2,040	1,100	2,040	2,081	2,122	2,175	2,230	2,286	2,343	2,401	2,461	2,523
Reservoirs M & R	10,200	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307	12,614
LMW/JJA	75,000	17,000	17,340	17,687	18,041	18,492	18,954	19,428	19,913	20,411	20,921	21,445
Graffiti Removal	1,020	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
<b>Sub-Total</b>	<b>2,435,915</b>	<b>1,687,900</b>	<b>2,500,730</b>	<b>2,559,763</b>	<b>2,620,316</b>	<b>2,692,758</b>	<b>2,806,623</b>	<b>2,882,745</b>	<b>2,960,980</b>	<b>3,041,385</b>	<b>3,124,025</b>	<b>3,208,961</b>

**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

2017-2018 to 31.03 projection 2018-2019 2019-2020 2020-2021 2021-2022 2022-2023 2023-2024 2024-2025 2025-2026 2026-2027 2027-2028

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Water Mains</b>	202,980	200,000	244,800	249,696	255,938	262,337	268,895	275,618	282,508	289,571	296,810
Maintenance & Repairs	47,800	47,800	25,000	26,010	26,660	27,327	28,010	28,710	29,428	30,164	30,918
Air Scouring	28,000	35,700	36,414	37,142	38,071	39,023	39,998	40,998	42,023	43,074	44,150
Meter Reading	29,070	30,000	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920	37,843
Sub-Total	<b>298,800</b>	<b>331,300</b>	<b>337,936</b>	<b>344,685</b>	<b>353,302</b>	<b>362,134</b>	<b>371,188</b>	<b>380,467</b>	<b>389,979</b>	<b>399,728</b>	<b>409,722</b>
<b>Other Expenses</b>											
Depreciation	340,000	340,000	470,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
<b>Nymagee Water</b>											
Energy Costs	510	700	1,020	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Reservoir M & R	6,120	10,000	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307	12,614
Pump Stations M & R	0	3,000	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Sub-Total	<b>6,630</b>	<b>14,280</b>	<b>14,566</b>	<b>14,857</b>	<b>15,228</b>	<b>15,609</b>	<b>15,999</b>	<b>16,399</b>	<b>16,809</b>	<b>17,229</b>	<b>17,660</b>
<b>Euabalong Water</b>											
Reservoirs M & R	18,360	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307	12,614
Meters M & R	1,224	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Mains M & R	12,240	27,540	28,091	28,653	29,369	30,103	30,856	31,627	32,418	33,228	34,059
Licences & permits	510	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Energy Costs	2,550	4,080	4,162	4,245	4,351	4,460	4,571	4,686	4,803	4,923	5,046
Sub-Total	<b>34,884</b>	<b>43,860</b>	<b>44,737</b>	<b>45,632</b>	<b>46,773</b>	<b>47,942</b>	<b>49,141</b>	<b>50,369</b>	<b>51,628</b>	<b>52,919</b>	<b>54,242</b>
<b>Euabalong West Water</b>											
Mains M & R	35,700	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Licence Permit	1,224	3,000	3,121	3,184	3,263	3,345	3,428	3,514	3,602	3,692	3,784
Reservoir M & R	14,280	20,000	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	25,229
Sub-Total	<b>51,204</b>	<b>38,760</b>	<b>39,535</b>	<b>40,326</b>	<b>41,334</b>	<b>42,367</b>	<b>43,427</b>	<b>44,512</b>	<b>45,625</b>	<b>46,766</b>	<b>47,935</b>
<b>Mount Hope Water</b>											
Reservoirs M & R	15,300	20,400	20,808	21,224	21,755	22,299	22,856	23,428	24,013	24,614	25,229
Energy Costs	0	2,500	2,601	2,653	2,719	2,787	2,857	2,928	3,002	3,077	3,154
Sub-Total	<b>15,300</b>	<b>22,900</b>	<b>23,409</b>	<b>23,877</b>	<b>24,474</b>	<b>25,086</b>	<b>25,713</b>	<b>26,356</b>	<b>27,015</b>	<b>27,690</b>	<b>28,382</b>
<b>Total Operating Expenses</b>	<b>3,143,013</b>	<b>2,304,800</b>	<b>3,293,200</b>	<b>3,293,200</b>	<b>3,293,200</b>	<b>3,293,200</b>	<b>3,293,200</b>	<b>3,293,200</b>	<b>3,293,200</b>	<b>3,293,200</b>	<b>3,293,200</b>
<b>Revenue</b>	3,075,343	2,740,400	3,197,300	3,197,300	3,197,300	3,197,300	3,197,300	3,197,300	3,197,300	3,197,300	3,197,300
<b>Expenses</b>	3,143,013	2,304,800	3,293,200	3,293,200	3,293,200	3,293,200	3,293,200	3,293,200	3,293,200	3,293,200	3,293,200
<b>WATER SURPLUS/( DEFICIT )</b>	<b>-67,670</b>	<b>435,600</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>
<i>less. Capital Grants and Contributions</i>	0	0	0	0	0	0	0	0	0	0	0
<i>less. Write off of old WTP</i>											
<b>Operating Result</b>	<b>-67,670</b>	<b>435,600</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>	<b>-95,900</b>

**Total Operating Expenses**

**Revenue**

**Expenses**

**WATER SURPLUS/( DEFICIT )**

*less. Capital Grants and Contributions*

*less. Write off of old WTP*

**Operating Result**

**COBAR SHIRE COUNCIL**

**Cobar Shire Council 10 Year Financial Plan**

**Budget Summary - All Funds 2019-2028**

	2017-2018	to 31.03	projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget			Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>COBAR SEWER</b>													
<u>Operating Revenues</u>													
<u>Rates</u>													
Cobar Sewerage Charges	720,000	807,714	808,000	856,480	907,869	962,341	991,211	1,020,947	1,051,576	1,083,123	1,115,617	1,149,085	1,183,558
Pensioner Abandonment's	-21,315	-18,791	-19,000	-20,140	-21,348	-22,629	-23,308	-24,007	-24,728	-25,469	-26,234	-27,021	-27,831
<u>Interest</u>													
Interest on Investments	25,000	37,600	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Pensioners Rebate	12,300	10,300	10,300	10,918	11,573	12,267	12,635	13,015	13,405	13,807	14,221	14,648	15,087
<u>Other Income</u>													
Effluent Reuse Income	16,000	17,600	17,600	17,952	18,311	18,677	19,144	19,623	20,113	20,616	21,132	21,660	22,201
Septic Disposal	10,200	4,400	5,000	5,100	5,202	5,306	5,439	5,575	5,714	5,857	6,003	6,153	6,307
Capital Contributions													
Section 64 Contributions		18,000	18,000	18,360	18,727	19,102	19,579	20,069	20,570	21,085	21,612	22,152	22,706
Sewer Connection Fee	1,147	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>763,332</b>	<b>876,823</b>	<b>879,900</b>	<b>928,670</b>	<b>980,334</b>	<b>1,035,064</b>	<b>1,064,701</b>	<b>1,095,221</b>	<b>1,126,651</b>	<b>1,159,019</b>	<b>1,192,351</b>	<b>1,226,678</b>	<b>1,262,029</b>
<u>Operating Expenses</u>													
<u>Management</u>													
Administration Charges	29,920	22,500	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920	37,843
Engineering Charges	96,900	72,600	97,000	98,940	100,919	102,937	105,511	108,148	110,852	113,623	116,464	119,376	122,360
Governance Charges	44,200	33,200	44,000	44,880	45,778	46,693	47,860	49,057	50,283	51,541	52,829	54,150	55,503
Licences & Permits	13,542	13,500	13,500	13,770	14,045	14,326	14,684	15,052	15,428	15,814	16,209	16,614	17,029
LMWUA	45,000	2,000	18,000	17,340	17,687	18,041	18,492	18,954	19,428	19,913	20,411	20,921	21,445
Telephone	612	200	1,000	1,020	1,040	1,061	1,088	1,115	1,143	1,171	1,201	1,231	1,261
Vehicle expenses	9,180	4,600	9,200	9,384	9,572	9,763	10,007	10,257	10,514	10,777	11,046	11,322	11,605
Condition Assessment				80,000									
Store Fee	30,000	23,500	30,000	30,600	31,212	31,836	32,632	33,448	34,284	35,141	36,020	36,920	37,843
<u>Pumping Stations</u>													
Ward Oval	20,808	7,300	21,000	21,420	21,848	22,285	22,843	23,414	23,999	24,599	25,214	25,844	26,490
Belagoy St	24,480	12,200	26,000	26,520	27,050	27,591	28,281	28,988	29,713	30,456	31,217	31,998	32,798
Nullamutt St	10,200	14,000	18,000	18,360	18,727	19,102	19,579	20,069	20,570	21,085	21,612	22,152	22,706
North Cobar	9,180	8,700	14,000	14,280	14,566	14,857	15,228	15,609	15,999	16,399	16,809	17,229	17,660
Energy Costs	15,300	18,000	22,000	22,440	22,889	23,347	23,930	24,528	25,142	25,770	26,415	27,075	27,752
<u>Treatment Plant</u>													
Energy Costs	25,000	20,000	25,000	25,500	26,010	26,530	27,193	27,873	28,570	29,284	30,016	30,767	31,536
Chemicals	6,120	10,600	10,000	10,200	10,404	10,612	10,877	11,149	11,428	11,714	12,007	12,307	12,614
Treatment Works M & R	78,000	100,600	120,000	122,400	124,848	127,345	130,529	133,792	137,137	140,565	144,079	147,681	151,373
<u>Effluent Water</u>													
Effluent Reuse	41,820	71,000	100,000	80,000	81,600	83,232	85,313	87,446	89,632	91,873	94,169	96,524	98,937
Effluent Reuse - Ins Liability	6,630	5,600	5,600	5,712	5,826	5,943	6,091	6,244	6,400	6,560	6,724	6,892	7,064
<u>Mains</u>													
Mains M & R	31,212	12,400	31,000	31,620	32,252	32,897	33,720	34,563	35,427	36,313	37,220	38,151	39,105

**COBAR SHIRE COUNCIL**

Cobar Shire Council 10 Year Financial Plan

Budget Summary - All Funds 2019-2028

	2017-2018	to 31.03	Projection	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Pest Control - Man Holes	10,404	10,400	15,000	15,300	15,606	15,918	16,316	16,724	17,142	17,571	18,010	18,460	18,922
Other Expenses	360,000	245,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000
Depreciation	908,508	694,400	1,025,300	1,095,286	1,028,092	1,041,154	1,067,807	1,074,878	1,092,375	1,110,309	1,139,692	1,147,534	1,166,847
Total Operating Expenses													
Revenue	763,332	876,823	879,900	928,670	980,334	1,035,064	1,064,701	1,095,221	1,126,651	1,159,019	1,192,351	1,226,678	1,262,029
Expenses	908,508	694,400	1,025,300	1,095,286	1,028,092	1,041,154	1,067,807	1,074,878	1,092,375	1,110,309	1,139,692	1,147,534	1,166,847
<b>SEWER SURPLUS/( DEFICIT )</b>	<b>-145,176</b>	<b>182,423</b>	<b>-145,400</b>	<b>-166,616</b>	<b>-47,758</b>	<b>-6,089</b>	<b>-3,107</b>	<b>20,343</b>	<b>34,277</b>	<b>48,710</b>	<b>52,660</b>	<b>79,144</b>	<b>95,182</b>
<i>less: Capital Grants and Contributions</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Operating Result</b>	<b>-145,176</b>	<b>182,423</b>	<b>-145,400</b>	<b>-166,616</b>	<b>-47,758</b>	<b>-6,089</b>	<b>-3,107</b>	<b>20,343</b>	<b>34,277</b>	<b>48,710</b>	<b>52,660</b>	<b>79,144</b>	<b>95,182</b>

Depreciation by Fund													
General	5,713,803	3,534,273	5,386,600	5,810,960	5,856,347	6,498,742	6,551,796	6,594,926	6,638,134	7,681,422	7,724,793	7,768,252	7,811,903
Water	340,000	242,000	340,000	360,000	470,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Sewer	360,000	245,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000	375,000
<b>Total</b>	<b>6,413,803</b>	<b>4,021,273</b>	<b>6,101,600</b>	<b>6,545,960</b>	<b>6,701,347</b>	<b>7,373,742</b>	<b>7,426,796</b>	<b>7,469,926</b>	<b>7,513,134</b>	<b>8,556,422</b>	<b>8,599,793</b>	<b>8,643,252</b>	<b>8,686,903</b>

Capital Grants and Contributions													
General	0	0	0	1,800,500	400,000	0	14,500,000	0	400,000	0	400,000	0	10,400,000
Water	0	0	0	12,450,000	0	0	0	0	0	0	0	0	0
Sewer	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Capital Grants and Contributions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,250,500</b>	<b>400,000</b>	<b>0</b>	<b>14,500,000</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>10,400,000</b>

COBAR SHIRE COUNCIL  
CAPITAL PROJECTS – 10 YEAR FINANCIAL PLAN

**BOLDED ITEMS ONLY TO PROCEED IF GRANT FUNDED - THERE IS NO CAPACITY TO INTERNALLY FUND THEM**

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>General Fund</b>										
Grant Contributions	200,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
<b>Swimming Pool</b>										
Plant renewal	45,000									
Slide pool renewal					70,000					
Lining renewal										280,000
Amenities Block + Garden redesign				2,500,000						
Shade	25,000									
<b>Administration Building</b>										
Admin asset renewal	150,000		250,000			100,000			50,000	
Chambers asset renewal		150,000								
<b>Museum</b>										
New Mining Museum				10,000,000						
Coach House – renewal and upgrade	30,000									
Displays	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
<b>Cobar Youth &amp; Fitness Centre</b>										
Kitchen + Rearranging and extension	900,000	250,000								
Outdoor Courts – Resurface and Lighting	15,000	15,000	80,000							
Youth centre equipment - gym replacement cycle	10,000		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
New Program										
<b>Depot</b>										
Staged Upgrade	250,000	200,000								
<b>Town Hall Cinema</b>										
Historical Maintenance – General Patch – Stage	50,000	50,000							50,000	
Air conditioning										
<b>Buildings</b>										
Council Housing	50,000	150,000	50,000	150,000	50,000				50,000	50,000





<b>Total General Fund</b>	<b>7,074,000</b>	<b>5,915,500</b>	<b>4,130,500</b>	<b>18,095,500</b>	<b>3,788,500</b>	<b>4,258,500</b>	<b>3,568,500</b>	<b>6,308,500</b>	<b>3,818,500</b>	<b>13,994,500</b>
<b>Sewer Fund</b>										
Upgrade Sewer Treatment Plant	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Pump Station/ Mains Improvements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>Total Sewer Fund</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Water Fund</b>										
Water Treatment Plant Replacement	8,750,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Hydrant, Mains, etc	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Repairs - Main	700,000									
Reticulation System - Pipe Replacement - 6KM	3,000,000									
<b>Total Water Fund</b>	<b>12,750,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>Total Capital</b>	<b>19,874,000</b>	<b>6,265,500</b>	<b>4,480,500</b>	<b>18,445,500</b>	<b>4,138,500</b>	<b>4,608,500</b>	<b>3,918,500</b>	<b>6,658,500</b>	<b>4,168,500</b>	<b>14,344,500</b>